

Maricopa County FY 2003-04 Final Budget



Credits

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Motions

Maricopa County

It is moved that the Maricopa County Board of Supervisors: 1) approve the Fiscal Year 2003-04 Budget by total appropriation for each department and fund in the amount of \$2,394,688,653 (Expenditures totaling \$2,151,877,434 and Appropriated Beginning Fund Balance of \$242,811,219); and 2) approve the Fiscal Year 2003-04 Final Budget Executive Summary.

Stadium District

It is moved that the Board of Directors of the Maricopa County Stadium District approve the Fiscal Year 2003-04 Final Budget by total appropriation for each fund for the Stadium District in the amount of \$7,519,263.

Flood Control District

It is moved that the Board of Directors of the Maricopa County Flood Control District approve the Fiscal Year 2003-04 Final Budget by total appropriation for each fund for the Flood Control District in the amount of \$79,805,243 and submit this duly adopted budget to the Maricopa County Board of Supervisors and certify the amount of taxes to be levied pursuant to this budget per ARS 48-3620.

Library District

It is moved that the Board of Directors of the Maricopa County Library District approve the Fiscal Year 2003-04 Final Budget by total appropriation for each fund for the Library District in the amount of \$12,612,786.

Other Special Districts

It is moved that the Maricopa County Board of Supervisors approve the Fiscal Year 2003-04 Final Budget for the Other Special Districts per the FY 2003-04 Final Budget Schedules entitled "Direct Assessment of Special Districts Secondary Roll" and "Street Lighting Improvement District Levies Secondary Roll".

Net Budget

	Total Gross Budget	Eliminations	Total Net Budget	Total Expenditures	Appropriated Beginning Fund Balance
Maricopa County	\$ 2,931,026,386	\$(536,337,733)	\$ 2,394,688,653	\$ 2,151,877,434	\$ 242,811,219
Stadium District	9,113,537	(1,594,274)	7,519,263	7,519,263	-
Flood Control District	133,805,243	(54,000,000)	79,805,243	79,805,243	-
Library District	12,612,786	-	12,612,786	12,612,786	-
Total	\$ 3,086,557,952	\$(591,932,007)	\$ 2,494,625,945	\$ 2,251,814,726	\$ 242,811,219



County Administrative Officer's Transmittal Letter

To: Fulton Brock, Chairman, District 1
Don Stapley, District 2
Andrew Kunasek, District 3
Max W. Wilson, District 4
Mary Rose Garrido Wilcox, District 5

Fiscal year 2003-04 is filled with uncertainty. The budget that has been proposed foresees slow growth and a sluggish economy. The total budget is projected to be \$2.53 million, which is \$69.2 million (2.8%) above the current year budget. The increase is primarily due to the final year of the voter-approved capital improvements for the juvenile and adult detention facilities program, which are projected to be \$117.4 million in FY 2004. These new facilities are opening in spring of 2004, and \$18 million in new operating costs necessary for these new facilities is included in the budget. Other spending increases include unavoidable increases in employee benefits costs, including retirement system contributions and health and dental premiums. Other insurance costs have also increased.

Since Maricopa County has been faced with a depressed economy, we have experienced reduced revenue growth in the past year. The Board of Supervisors has instituted a number of fiscally conservative budget policies which ensure that we retain our fiscal strength. Actions taken in fiscal year 2002-03 include: a critical salary freeze, a mid-year budget reduction due to slower than anticipated sales tax proceeds, a voluntary hiring slowdown, and budget guidelines that anticipated budget reductions for FY 2004.

The budget guidelines adopted by the Board of Supervisors on December 2, 2002 outlined strict instructions to departments and offices to develop three budget plans. The base plan was to proceed with a "no growth" budget. The other two plans that were submitted were both a 5% and 10% reduction budget. Most of these budgets included "reductions in force" and service cuts. After reviewing the three budget scenarios in each department, County Administration is recommending a flat budget for all mandated departments, and a 10% reduction for all administrative and non-mandated service delivery departments. In the fastest growing County in the nation, executing this will be difficult. The criminal justice agencies continue to see caseload growth in the double-digits, and inmate populations at an all-time high. Health care, the other major business component of the County, always becomes a greater asset to the community in economic slowdowns. Residents may find themselves without jobs and health care insurance. Many families now show up on the doorsteps of the Maricopa County Delivery System as uncompensated care patients.

Impacts from the State of Arizona

Another year of budget deficits in the State of Arizona means more "downtown" financial hardship for Maricopa County, an arm of state government. The State of Arizona is faced with a budget deficit of \$1 billion for fiscal year 2003-04. Maricopa County has been asked, once again, to help our parent organization to solve its fiscal woes. Since Maricopa County is not a charter government, we depend on state government for legislative authority, statutory revisions, and much of our revenue base. The majority of our sources of funds, including general fund sales tax and vehicle license tax (that account for almost 54% of our general fund, excluding state pass-through), are state-shared revenues. The State of Arizona, like most states in the nation, is facing their largest fiscal crisis in state history. Our state government is asking the counties in Arizona to pick up responsibilities previously paid for by the state. The state is also reducing state-aid and grants. The combination is having a staggering impact on our budget. Despite the economic slowdown, Maricopa County would be in a fiscally strong position if state cost shifts and state-aid reductions were not occurring.

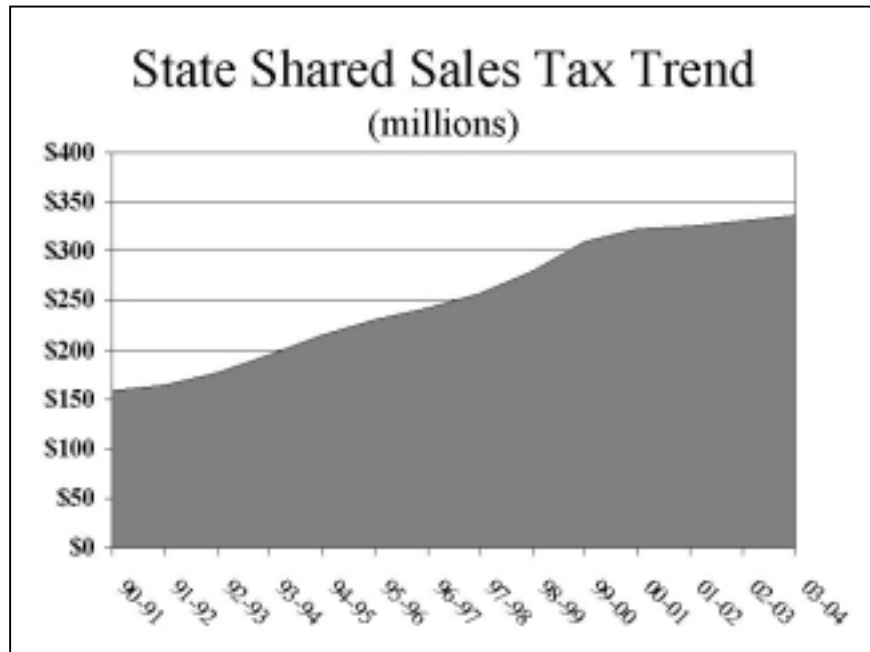
In fiscal year 2002-03, Maricopa County had approximately twenty million dollars in state cost shifts that had to be absorbed. These cost shifts are continuing into next fiscal year, and an additional \$32.2 million is being proposed for Maricopa County to absorb in fiscal year 2003-04. This means that Maricopa

County will be spending over \$50 million in fiscal year 2004 to assist the state in solving their fiscal problems. This is money that could otherwise be spent on our own regional issues or in tax reductions.

Maricopa County is currently working with the State of Arizona to try to minimize the state budget impacts. The County would like the state to work collaboratively with us on “good government” solutions. In other words, the County has asked that the State of Arizona consider transferring functions, not just costs, to the County. We believe that government can function effectively when asked to develop, administer and fund programs. The public can then review the results and the cost effectiveness being achieved by the accountable government. The State is currently discussing our “good government” proposals and we are optimistic that these solutions may occur.

Econometric and Demographic Trends

This time last year, economists nationwide were predicting that a slow economic recovery process would be well underway by 2003. Unfortunately corporate scandals, cautious investors, the war in Iraq, high unemployment and low consumer confidence have contributed to the continued economic difficulties. Last year, the Office of Management and Budget prepared a 2002-03 budget based on pessimistic revenue projections for both sales tax (3.6% growth) and vehicle license tax (4.0%). Our vehicle license tax is exceeding projections 2.3% or \$2.3 million through March.



Unfortunately, our state shared sales taxes needed to be revised downward mid-year because the revenue was not being achieved, even at that lowest growth level. For fiscal year 2003-04, sales tax have been projected at a growth rate of 1.5%. Again, this is based on the pessimistic forecast provided to us by Elliott Pollack and Company, our contracted economist. Sales tax growth, which has been our “bread and butter” revenue for many years, has been relatively flat for the last two years, and is anticipated to be a slow growth revenue again in FY 2004.

Maricopa County is still the fastest growing large county in the nation. As reported by the Arizona Republic on April 17, 2003, each day Maricopa County receives 280 new residents. The population growth rate in 2002 was 3.2% or 102,035 more people. More residents also mean more services to provide, more criminal justice cases, more indigent patients are our health facilities, more county roads, more development, more recreational needs, and more demands on County infrastructure. This unequaled growth is projected to continue and Maricopa County (now the fourth largest county in the United States) could become the third largest, over taking Harris County, Texas in a couple of years.

Managing For Results & Budgeting For Results

For three years, Maricopa County has been Managing and Budgeting for Results. It is part of our identity, and how we manage our organization. In the fall of 2002, departments were asked to update their strategic plans and revisit their measures to ensure better utilization. Measures that were not useful were

dropped and new measures added. Managing For Results is an evolution for our elected officials and department directors, employees, and citizens. The Managing For Results process has become more valuable as we utilize our data, review our results and begin achieving our strategic visions.



Achievement in the past year include beginning to track expenditures by program, activity, and service (PAS). The accounting system was restructured this year to allow us to accommodate this change, and many departments are not only tracking their non-personnel costs, but personnel costs as well. With the implementation of a new Human Resource Information System in January 2004, this process of tracking personnel costs will become even more simplified and all departments will be required to track personnel time. Once this occurs, we believe we may be the first governmental organization to actually have true cost accounting to this level. We may one day be the first organization, public or

private, to actually measure productivity in a purely services environment.

Other accomplishments include reviewing budgets by PAS code, and having performance plans and appraisals tied to the departmental strategic plan. The implementation of employee gain-sharing plans allows departments to demonstrate cost-saving and strategic plan achievements.

Budget Reductions

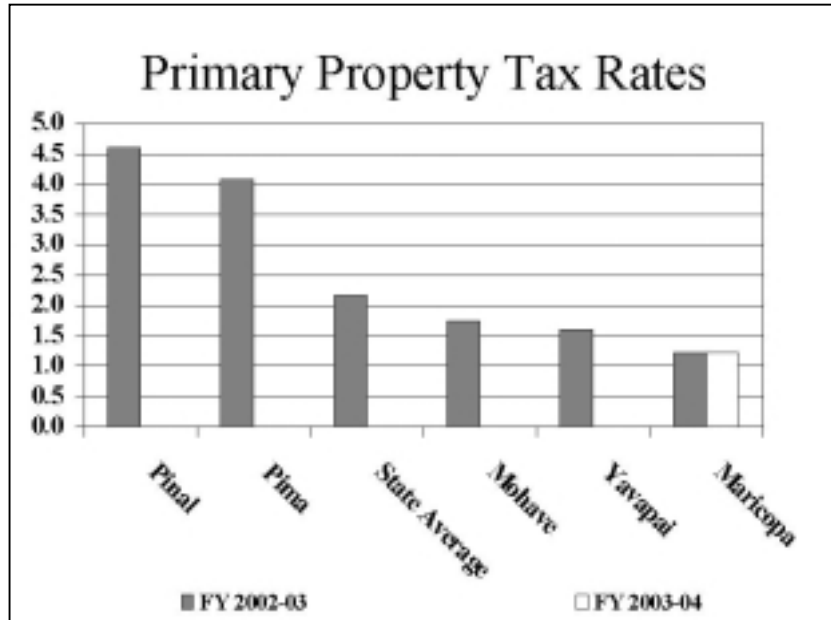
As was stated earlier, the Board of Supervisors adopted Budget Guidelines that called for flat, 5% and 10% budget reductions. This is the first time in a decade such severe budget instruction were issued. This occurred because of the slow economy and anticipated budget impacts due to the state budget crisis. As the budget unfolded, it became apparent that taking this approach was the right thing to do in order to have a structurally balanced budget. The final budget recommendation from the Office of Management and Budget and County Administration includes flat budgets for mandated service delivery departments, and 10% reductions for non-mandated, and administrative/support service departments. The total budget reduction achieved by implementation of the 10% reduction was \$6.6 million in the general fund. Departments that were asked to take these reductions are listed below.

- Board of Supervisors District Offices (1-5)
- Clerk of the Board
- Finance
- County Administrative Officer
- Internal Audit
- Human Resources
- Total Compensation
- Chief Information Officer
- Management and Budget
- Facilities Management
- General Government (Major Maintenance & Vehicle Replacement)
- Human Services
- Parks and Recreation
- Maricopa Integrated Health System
- Economic Development
- Equipment Services
- Telecommunications
- Communications
- Risk Management

Further reductions in these departments are untenable. Pursuing reductions in the mandated service delivery departments is problematic. The majority of the departments that were not impacted are either criminal justice departments, such as the Sheriff, County Attorney and Judicial Branch, or health care related like Public Health, Environmental Services, and the Medical Examiner. Maricopa County will continue to ensure mandated services to our citizen are delivered through fiscal discipline and conservative budgeting.

Property Taxes

Property tax rates are the only revenues received by Maricopa County that are set by the Board of Supervisors. During years in which there is an economic recession, you might anticipate upward pressure on the overall property tax rate. However, this is not being recommended. The Board of Supervisors made it clear to County Administration that they were committed to keeping the overall tax rate flat for the good of the County's economy and taxpayers. This is one of the strategic goals adopted by the Board in February 2001. The overall tax rate being recommended is \$1.5448 per \$100 of assessed valuation, the same as fiscal year



2003. The overall rate is made up of the primary rate that funds general governmental activities (such as criminal justice), and three secondary rates. The secondary rates are debt service, the Flood Control District and Library District. **The overall property tax rate has remained the same or decreased since 1991-92; representing over a decade of very conservative tax policies.** In addition, Maricopa County's primary tax rate is extremely low. The graphic depicts our primary rate as compared to the other counties in Arizona, and the state average primary property tax rate.

Capital Improvement Program

Maricopa County is pleased to continue our innovative Capital Improvement Program (CIP) that was begun in FY 1999-00. The CIP plan for the general fund, detention fund, intergovernmental fund, transportation fund, and flood control district utilize a "pay-as-you-go" fiscal policy. In other words, if we don't have cash to fully fund the project, we don't move forward with the project. This year is the last year of our 1986 voter approved debt service funding, and we will then be close to being debt free.

Last year, the Board of Supervisors reduced the five-year general fund capital plan from \$238 million to \$160 million. \$3 million has been added to the program this year for a new Capital Improvement Program of \$163 million. Due to the uncertainty regarding the state



budget situation, the County has not been able to add projects to the 5-year program, although we have not had to reduce the program either, which is a success in this fiscal environment.

On the general fund side, changes that have occurred during the budget development process include better definition of the downtown property development project. This project has been split into four new projects: STAR call center build-out, Northeast Superior Court Expansion, Downtown Property Development, and Administration Building Renovations. This project was begun to allow the County to get out of leased space and into owned space, saving \$61.5 million over the useful life of the buildings, once the project and renovation of existing buildings are completed. In addition, the Justice Court project was redefined into two projects: Northwest Justice Courts construction, and Justice Court Expansion. Both of these projects are expected to achieve efficiencies for the local jurisdictional courts through lease reductions and operational reengineering. Other general fund projects that are continuing include: Security Building Improvements, the Southeast Regional Courtroom Build-out, Public Health Clinic and Environmental Services Building, Elections Facilities, Sheriff's Property and Evidence Warehouse, the Sheriff's Training Facility, the West Regional Center and the Human Service Campus. The Buckeye Shooting Range is under funded by \$3.1 million and a Board decision needs to be made regarding continuing this project.

The Adult and Juvenile detention facilities are funded from the 1/5 of a cent Jail Excise Tax (sales tax) which was originally approved by the voters in November of 1998, and was again approved for a 20 year extension in November of 2002. The 2003-04 CIP plan for these facilities calls for all approved projects to reach completion next year. The budget for the final year of construction is \$117.4 million. Projects that will be completed and operational include: the Sheriff's Training Facility, 4th Avenue Jail, Lower Buckeye Jail, Juvenile Detention Facilities at Durango and Mesa, and the Facilities Management Maintenance Building.

The Transportation Department's Capital Improvement Program budget for next year is \$77.5 million. Maricopa County Department of Transportation (McDOT) utilizes a process with involves a Citizen Advisory Committee that assists in prioritization of the projects needed within the unincorporated areas, and on projects of regional importance. The elements that are evaluated in the ranking criteria include: safety, traffic volume, land use, cost and benefit to the community, joint partnerships with cities and towns, and bonus points for a variety of issues. The 5-year CIP project for McDOT is \$332.6 million.

The Flood Control District also utilizes a citizen advisory board and uses a collaborative approach to planning their 5-year CIP. It relies heavily on the strategic initiatives that have been developed, as well as weaving in the Board of Director's fiscal policies and procedures. Potential CIP projects are identified through the Area Drainage Master Plans developed by the District or by request from other governmental entities. The prioritization process evaluates projects based on the issues outlined below.

- Agency priority
- Master plan elements
- Hydrologic significance
- Protection
- Environmental quality
- Area-wide benefits
- Project cost
- Partnership participation
- Operational and maintenance costs

The five-year CIP plan for the Flood Control District is \$269.5 million with a fiscal year 2003-04 budget of \$54 million.

New Facilities to Open in 2003-04

The next budget year is a banner year for the opening of new facilities, many of which have been in development and the planning stage for several years. The majority of these projects are part of the detention fund that was discussed above. New detention facilities will begin opening in the Fall of 2003, with the last facilities opening in Spring of 2004. Among the detention projects slated to open are: Sheriff's Training Academy, Mesa Juvenile Detention Facility, Facilities Management Maintenance Building, 4th Avenue Jail, Lower Buckeye Jail, and the Durango Juvenile Detention Facility. These facility

openings conclude over 6 years of planning by the Citizen Jail Oversight Committee, professional detention staff, national detention experts, and citizens. This is a much welcomed and needed addition to our infrastructure and will significantly reduce our over-crowded jail populations. The new facilities will add 4549 adult beds and 388 juvenile beds.

Other new facilities expected to come on-line include: the Southeast Regional Courtrooms, STAR and Research and Reporting Call Centers, Election's Facility, and the Sheriff's Property and Evidence Warehouse. All of these new facilities will allow Maricopa County to keep up with the needs of the community through "just in time" building plans.

Detention Operations

In November 2002, the electorate in Maricopa County approved a twenty-year extension to our 1/5-cent sales tax to support the operations and maintenance of our new detention facilities. Originally, the voter-approved initiative was for 9 years or \$900 million, whichever occurred first. This extension will ensure that Maricopa County is able to open and operate these much-needed new structures.

Unfortunately, the latest estimated cost to operate the new facilities will be over \$100 million a year. Maricopa County has no more than \$243 million available for the next 4½ years until the new 20 year tax extension becomes effective, which should generate *just* enough to fully operate the jails. Until full operational revenue is available in July 2007, the County can only use what is remaining of the \$900 a million for operations. Operational costs will be funded after the construction and one-time start-up costs are paid. A phase-in of the new beds will be necessary.

After the vote was secured in November, County administration began to procure a nationally recognized jail-staffing expert to assist us in planning the operations of the new detention facilities. These consultants specialize in determining proper staffing for adult, juvenile and correctional health services. The consultant report will be available in June 2003, after the adoption of the 2003-04 budget. Therefore, we have budgeted \$18 million for the gradual phase in of the new jail beds. The consultant will assist us in determining the best method for phasing in the beds within our limited resources.

Mandated Health Care

The largest component of the general fund in Maricopa County is Mandated Health Care. As was explained earlier, most of these costs are payments to the State of Arizona for programs that they operate and have the Arizona counties assist in funding. The Arizona Health Care Cost Containment System (AHCCCS) contribution from the County to the state is expected to be \$45.5 million next year. This is the state indigent acute care program. This contribution is flat to last year, and is one of the few components that is not growing. However, it was expected to decrease by over \$3.9 million due to promises made by the state in past fiscal years. The Arizona Long-term Care System (ALTCS), however, is growing. It will jump by a minimum of \$6.6 million and potentially more if proposed state shifts are finalized. Other state mandates include a court-ordered mandate for the seriously mentally ill. The increased cost for this issue next fiscal year is \$2.7 million.

In addition to the state related health care costs, Maricopa County is also working off an nearly \$311 million claims resolution/litigation tail that was incurred when the County was responsible for enrolling indigents onto the acute care (AHCCCS) membership rolls. If the County were to have significant litigation and binding arbitration losses, it could have a devastating impact on overall County fiscal health. Maricopa County believes that these lawsuits are fully defensible, and will aggressively defend our position and our taxpayers against the hospital systems that have joined this litigation

Other mandated health care functions include public health issues in our community. We are responsible for investigating infectious diseases, bio-terrorism, environmental health concerns, and other related issues. The budget for these public health departments have been left flat, despite a need to increase resources to this vital public function. Federal Homeland Security funding has allowed new staffing for bio-terror prevention and response. However, another important concern that we did address was the West Nile Virus. To meet this potential threat, existing funding within the Environmental Services and

Public Health budgets has been redirected, with a small supplemental increase from the general fund. These additional resources will expand the County's capacity for Environmental Services' Vector Control (mosquito abatement), as well as the Public Health Department's disease surveillance and outbreak response capabilities.

Maricopa Integrated Health System

The largest component of the Maricopa County budget is the Maricopa Integrated Health System (MIHS). The MIHS consolidated budget is \$798 million for fiscal year 2003-04. MIHS consists of a delivery system and managed care plans. The deliver system includes a hospital, 12 health centers, two psychiatric facilities, a comprehensive health center, and home health care. The health plans include a Medicare plus choice plan, an AHCCCS plan, an ALTCS plan, and HealthSelect (an employee health benefit plan).

The hospital, Maricopa Medical Center, has the only burn center in Arizona and serves much of the southwest as well. The Burn Center, along with all other aspects of the delivery system are a valuable asset for the community. Unfortunately, MIHS has been struggling financially for the last two years. In July 2003, the County is no longer mandated to keep the hospital open. Next year the subsidy for the system has been reduced by 10% from \$13.1 million to \$11.8 million as a result of the decision to reduce non-mandated service delivery departments by 10%.

In order to address this issue, the Board of Supervisors commissioned the Citizens Task Force on Health Care. This Citizen's committee, made up of health care professionals and interested citizens, developed a strategic direction for the County, and the Board of Supervisors accepted their recommendations on April 2, 2003. The recommendation called for the Board of Supervisors to bring a legislative revision to the Special Health Care District law currently on the books. This revision would allow Maricopa County to ask the voters to create this District, with its own special taxing authority, in order to fund the indigent population that is serviced by our health care system. If this were to occur, MIHS would be transitioned to this new District and would no longer be part of Maricopa County government.

Employee Issues and Concerns

Maricopa County is cognizant of the important part that our workforce plays in achieving success. Next year, employee issues are of a great concern since this will be the second year that no specific funding has been budgeted for employee market or performance-based increases. There has been a salary freeze in place since July of 2002, so most employees have received no increase in pay for well over a year. However, the County did fund the increase in health insurance that occurred in January 2003. This was appreciated by our staff. Other rewards for employees that were funded in 2002-03 included gain-sharing plans for participating departments and funding for employee spot awards.

Another concern for next year is employer and employees increased contributions to the Arizona State Retirement System (ASRS). Due to a lackluster performance in the stock market, ASRS is increasing its contribution rates, and it will result in less take-home pay for employees. Depending on the outcome of the state budget negotiations, the County might offset some of the increase. However, this cannot be assured at this point.

Employee health and dental insurance costs are also expected to increase again in January 2004. The increase is unknown at this time, but has been budgeted at 25%. Our health benefit costs have been growing steadily for the last 5 years. Whether the County can repeat our ability to fund both the employer and employee increases is not predictable at this time. It will depend on the outcome of negotiations with health insurance providers and available funding.

Finally, this budget recommends that the Board of Supervisors consider the implementation of a one-time performance incentive award for employees. This would help to reward high performers without increasing the ongoing operational costs of County personnel. Minimal funding has been budgeted for this purpose.

Conclusions

Thanks to the leadership given to us by the Board of Supervisors, I believe we have a good, solid budget that will provide for necessary increases associated with new facilities, and will allow us to proceed with a structurally balanced budget. The County has overcome many obstacles to develop a budget that preserves service delivery, is acceptable to the taxpayers, and provides stability in our financial position. I want to thank the Board of Supervisors, the Maricopa County Elected Officials, the Presiding Judge and Judicial Officers, and Appointed Department Directors for their cooperation during this very strained budget year. These results speak volumes to our professional and collaborative environment.

Sincerely,



David R. Smith
County Administrative Officer

On June 23, 2003, the Board of Supervisors approved the 2003-04 Final Budget, with changes from the Tentative Budget, including the Flood Control, Library, and Stadium Districts, in the amount of \$2,494,625,945. Special revenue fund revenues and expenditures decreased overall, due the removal of the Housing Department from the County and a substantial reduction in Adult Probation grant funding. General Fund monies will make up for the shortfall in Adult Probation grant funds. Internal service fund revenue was reduced overall due to projected reductions in demand. This action required a corresponding change to the Eliminations budget. Enterprise fund expenditures were increased to allow for spending from fund balance on a household hazardous waste program. The Final Budget expenditures, which are subject to the expenditure limit, do not exceed those in the published estimates adopted by the Board of Supervisors on May 19, 2003.

Executive Summary

County Judicial Branch

Starting in FY 2002-03, Adult Probation, Juvenile Probation and Trial Courts is known as the "Judicial Branch", and considered as one appropriation. Any and all appropriations in the "Judicial Branch" appropriation can be moved between any and all "Judicial Branch" departments by Fund, as requested and approved by the Presiding Judge, without any further Board approval.

Indigent Representation

Starting in FY 2002-03, Contract Counsel, Legal Advocate, Legal Defender and Public Defender is known as "Indigent Representation", and considered as one appropriation. Any and all appropriations in the "Indigent Representation" appropriation can be moved between any and all "Indigent Representation" departments by Fund, as requested and approved by the County Administrative Officer, without any further Board approval.

Interfund Loan to Detention Capital Projects Fund (455)

The Board of Supervisor's approve and authorize the use of funds by the Detention Capital Projects Fund, (Fund 455), from the County Improvement Debt Service Fund, (Fund 320). The Debt Service Fund has an unreserved fund balance, which may be used temporarily to cover a projected cash deficiency in the Detention Capital Projects Fund. This transaction will not impact the County's ability to make future debt service payments. A projected cash flow deficiency in the Detention Capital Projects Fund is due to construction spending occurring at a faster pace than the collection of the Jail Excise Tax.

Economic Development, Non-profits, Agricultural Extension and Accommodation Schools

Agency Supported	Program	FY 2003-04 Final Budget
Greater Phoenix Economic Council	Economic Development Action Plan	\$ 674,776
Phoenix Chamber of Commerce	Bid Source Program, APTAN	165,000
Greater Phoenix Convention & Visitors Bureau	Convention & Tourism Destination Marketing	250,000
Maricopa County Sports Commission	Enriching Our Community Through Sports	25,000
Western Maricopa Enterprise Zone	Economic Development Support	15,000
Collaboration for a New Century	Improving the standard of living for the community by working with issues concerning children, housing, and health care	25,000
International Genomics Consortium	To put Maricopa County in the forefront of the bio-industry	1,000,000
Total Economic Development Funding		<u>\$ 2,154,776</u>
Central Arizona Shelter Services (CASS)	Emergency Shelter	\$ 180,000
Total General Non-Profit Funding		<u>\$ 180,000</u>
University of Arizona Cooperative Extension	Maricopa County Cooperative Extension	\$ 230,000
Total Agricultural Extension Funding		<u>\$ 230,000</u>
Maricopa County Regional Schools	Maricopa County Regional Schools*	\$ 530,000
Total Accommodation School Funding		<u>\$ 530,000</u>



Summary Schedules

Consolidated Revenues and Expenditures by Category FY 2003-04 Adopted Budget

CONSOLIDATED REVENUES AND EXPENDITURES BY CATEGORY - ADOPTED MARICOPA COUNTY & DISTRICTS									
	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	SUB-TOTAL	ELIMINATIONS	ALL FUNDS
Unreserved/Undesignated Beginning Fund Balance	\$ 126,438,426	\$ 125,932,846	\$ 105,155,625	\$ 120,581,264	\$ 15,060,109	\$ 18,636,952	\$ 511,805,221	\$ -	\$ 511,805,221
REVENUES									
PROPERTY TAXES	\$ 308,122,580	\$ 62,722,226	\$ 21,982,390	\$ -	\$ -	\$ -	\$ 392,827,196	\$ -	\$ 392,827,196
TAX PENALTIES & INTEREST	8,000,000	-	-	-	-	-	8,000,000	-	8,000,000
SALES TAXES	-	100,839,314	5,500,800	-	-	-	106,340,114	-	106,340,114
LICENSES AND PERMITS	428,970	27,505,274	-	-	-	-	27,934,244	-	27,934,244
GRANTS	-	129,174,757	-	-	4,525,488	-	133,700,245	-	133,700,245
OTHER INTERGOVERNMENTAL PAYMENTS IN LIEU OF TAXES	7,610,981	59,624,969	-	20,806,267	101,760,800	1,014,918	190,817,935	-	190,817,935
STATE SHARED SALES TAX	6,929,684	325,048	356,173	-	-	-	7,610,905	-	7,610,905
STATE SHARED HIGHWAY USER REV	335,557,376	-	-	-	-	-	335,557,376	-	335,557,376
STATE SHARED VEHICLE LICENSE	-	86,300,000	-	-	-	-	86,300,000	-	86,300,000
OTHER CHARGES FOR SERVICES	109,031,008	7,500,000	-	-	-	-	116,531,008	-	116,531,008
INTERNAL SERVICE CHARGES	19,633,244	36,697,892	-	-	30,000	23,535,004	79,896,140	(16,495,079)	63,401,061
PATIENT SERVICE REVENUE	-	-	-	-	-	47,407,631	47,407,631	(47,407,631)	-
FINES & FORFEITS	52,848	1,394,471	-	-	740,349,164	-	741,796,483	(86,578,079)	655,218,404
INTEREST EARNINGS	10,838,123	3,137,558	-	-	-	-	13,975,681	-	13,975,681
MISCELLANEOUS REVENUE	12,008,440	2,184,202	2,858,799	1,109,338	2,931,341	1,109,135	22,201,255	-	22,201,255
GAIN ON FIXED ASSETS	3,888,497	28,366,581	-	414,000	2,143,123	13,775	34,825,976	-	34,825,976
TRANSFERS IN	50,000	230,000	-	-	-	-	280,000	-	280,000
Revenues Subtotal	\$ 111,088,120	\$ 121,718,713	\$ 847,711	\$ 168,602,570	\$ 39,194,104	\$ -	\$ 441,451,218	\$ (441,451,218)	\$ -
Total Sources	\$ 933,239,871	\$ 667,721,005	\$ 31,545,873	\$ 190,932,175	\$ 890,934,020	\$ 73,080,463	\$ 2,787,453,407	\$ (591,932,007)	\$ 2,195,521,400
EXPENDITURES									
PERSONAL SERVICES	\$ 303,311,965	\$ 263,756,082	\$ -	\$ 9,323,953	\$ 192,387,722	\$ 7,412,864	\$ 776,192,586	\$ -	\$ 776,192,586
SUPPLIES & SERVICES	460,657,361	205,273,294	-	7,594,105	557,857,532	62,546,539	1,293,928,831	(150,480,789)	1,143,448,042
CAPITAL OUTLAY	21,250,125	15,653,920	34,907,173	302,795,665	13,388,037	297,474	388,292,394	-	388,292,394
TRANSFERS OUT	136,965,883	119,787,032	110,000	-	127,541,154	928,853	385,332,922	(441,451,218)	(56,118,296)
Expenditures Subtotal	\$ 922,185,334	\$ 604,470,328	\$ 35,017,173	\$ 319,713,723	\$ 891,174,445	\$ 71,185,730	\$ 2,843,746,733	\$ (591,932,007)	\$ 2,251,814,726
Appropriated Beginning Fund Balance	\$ 137,492,963	\$ 105,318,256	\$ -	\$ -	\$ -	\$ -	\$ 242,811,219	\$ -	\$ 242,811,219
Total Uses	\$ 1,059,678,297	\$ 709,788,584	\$ 35,017,173	\$ 319,713,723	\$ 891,174,445	\$ 71,185,730	\$ 3,086,557,952	\$ (591,932,007)	\$ 2,494,625,945
Estimated Ending Fund Balance	\$ -	\$ 83,865,267	\$ 101,684,325	\$ (8,200,284)	\$ 14,819,684	\$ 20,531,685	\$ 212,700,677	\$ -	\$ 212,700,677
Total Uses and Ending Fund Balance	\$ 1,059,678,297	\$ 793,653,851	\$ 136,701,498	\$ 311,513,439	\$ 905,994,129	\$ 91,717,415	\$ 3,299,258,628	\$ (591,932,007)	\$ 2,707,326,621

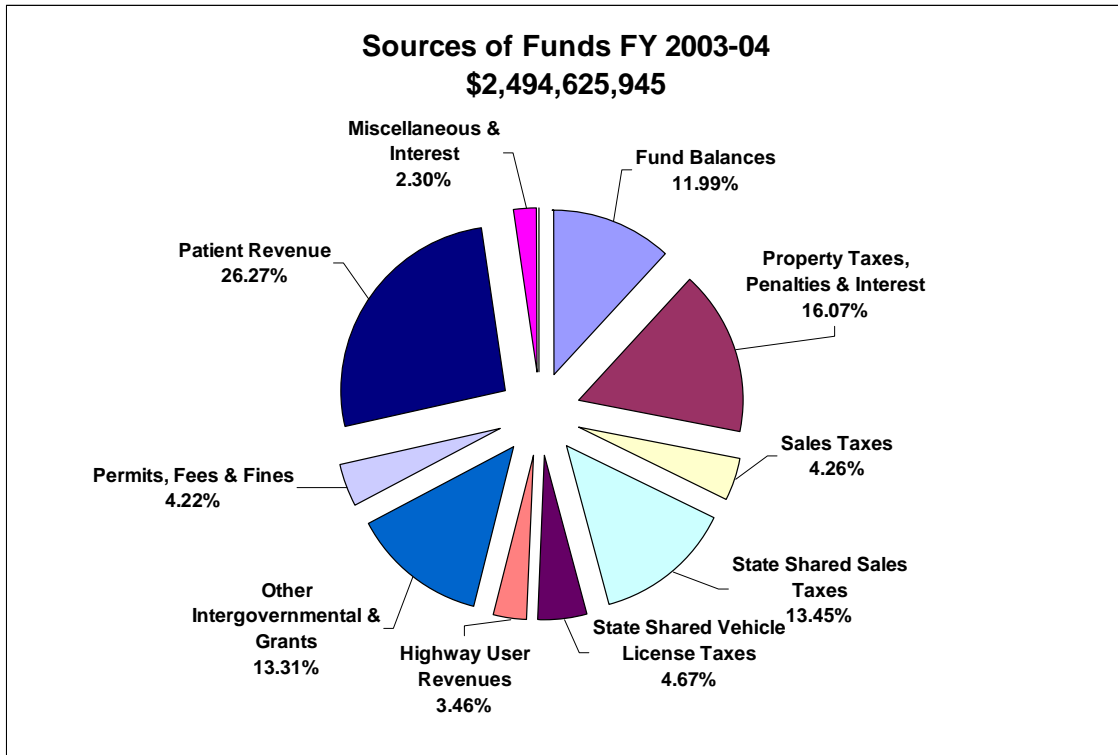
Consolidated Revenues and Expenditures by Category FY 2002-03 Revised Budget

CONSOLIDATED REVENUES AND EXPENDITURES BY CATEGORY - REVISED RESTATED MARICOPA COUNTY & DISTRICTS										
	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	SUB-TOTAL	ELIMINATIONS	ALL FUNDS	
Unreserved/Undesignated Beginning Fund Balance	\$ 73,444,803	\$ 98,926,018	\$ 104,372,577	\$ 119,500,384	\$ 7,975,989	\$ 76,704	\$ 404,296,475	\$ -	\$ 404,296,475	
REVENUES										
PROPERTY TAXES	\$ 277,949,612	\$ 55,164,478	\$ 19,565,638	\$ -	\$ -	\$ -	\$ 352,679,728	\$ -	\$ 352,679,728	
TAX PENALTIES & INTEREST	8,000,000	-	-	-	-	-	8,000,000	-	8,000,000	
SALES TAXES	-	101,691,796	5,500,800	-	-	-	107,192,596	-	107,192,596	
LICENSES AND PERMITS	428,970	25,417,899	-	-	-	-	25,846,869	-	25,846,869	
GRANTS	-	181,531,451	-	-	3,784,279	-	185,315,730	-	185,315,730	
OTHER INTERGOVERNMENTAL	7,110,225	48,457,047	-	31,578,721	110,327,599	499,012	197,972,604	-	197,972,604	
PAYMENTS IN LIEU OF TAXES	6,929,684	323,478	359,306	-	-	-	7,612,468	-	7,612,468	
STATE SHARED SALES TAX	330,132,558	-	-	-	-	-	330,132,558	-	330,132,558	
STATE SHARED HIGHWAY USER REV	-	77,933,792	-	-	-	-	77,933,792	-	77,933,792	
STATE SHARED VEHICLE LICENSE	101,980,938	6,682,872	-	-	-	-	108,663,810	-	108,663,810	
OTHER CHARGES FOR SERVICES	18,554,283	29,891,734	-	-	40,648	6,833,576	55,320,241	(2,600,000)	52,720,241	
INTERNAL SERVICE CHARGES	-	-	-	-	-	46,434,066	46,434,066	(46,434,066)	-	
PATIENT SERVICE REVENUE	52,848	3,253,162	-	-	738,127,729	-	741,433,739	(72,066,024)	669,367,715	
FINES & FORFEITS	10,753,816	2,346,800	-	-	-	-	13,100,616	-	13,100,616	
INTEREST EARNINGS	12,001,580	2,497,966	7,166,188	540,500	5,608,808	1,156,954	28,971,996	-	28,971,996	
MISCELLANEOUS REVENUE	2,595,685	29,799,439	-	8,009,500	2,412,026	516,156	43,332,806	-	43,332,806	
GAIN ON FIXED ASSETS	50,000	230,000	-	-	-	-	280,000	-	280,000	
TRANSFERS IN	109,627,487	123,286,664	1,376,476	259,880,069	40,305,228	-	534,475,924	(534,475,924)	-	
Revenues Subtotal	\$ 886,167,686	\$ 688,508,578	\$ 33,968,408	\$ 300,008,790	\$ 900,606,317	\$ 55,439,764	\$ 2,864,699,543	\$ (655,576,014)	\$ 2,209,123,529	
Total Sources	\$ 959,612,489	\$ 787,434,596	\$ 138,340,985	\$ 419,509,174	\$ 908,582,306	\$ 55,516,468	\$ 3,268,996,018	\$ (655,576,014)	\$ 2,613,420,004	
EXPENDITURES										
PERSONAL SERVICES	\$ 254,817,413	\$ 280,307,159	\$ -	\$ 8,686,510	\$ 167,468,045	\$ 7,434,195	\$ 718,713,322	\$ -	\$ 718,713,322	
SUPPLIES & SERVICES	451,684,661	177,361,643	-	20,356,179	594,538,929	45,653,429	1,289,594,841	(121,100,090)	1,168,494,751	
CAPITAL OUTLAY	20,262,874	21,030,409	43,680,899	465,263,136	9,859,127	805,729	560,902,174	-	560,902,174	
TRANSFERS OUT	138,286,587	133,133,084	200,000	-	126,978,376	893,165	399,491,212	(534,475,924)	(134,984,712)	
Expenditures Subtotal	\$ 865,051,535	\$ 611,832,295	\$ 43,880,899	\$ 494,305,825	\$ 898,844,477	\$ 54,786,518	\$ 2,968,701,549	\$ (655,576,014)	\$ 2,313,125,535	
Appropriated Beginning Fund Balance	\$ 94,560,954	\$ 125,844,378	\$ -	\$ -	\$ -	\$ -	\$ 220,405,332	\$ -	\$ 220,405,332	
Total Uses	\$ 959,612,489	\$ 737,676,673	\$ 43,880,899	\$ 494,305,825	\$ 898,844,477	\$ 54,786,518	\$ 3,189,106,881	\$ (655,576,014)	\$ 2,533,530,867	
Estimated Ending Fund Balance	\$ -	\$ 49,757,923	\$ 94,460,086	\$ (74,796,651)	\$ 9,737,829	\$ 729,950	\$ 79,889,137	\$ -	\$ 79,889,137	
Total Uses and Ending Fund Balance	\$ 959,612,489	\$ 787,434,596	\$ 138,340,985	\$ 419,509,174	\$ 908,582,306	\$ 55,516,468	\$ 3,268,996,018	\$ (655,576,014)	\$ 2,613,420,004	

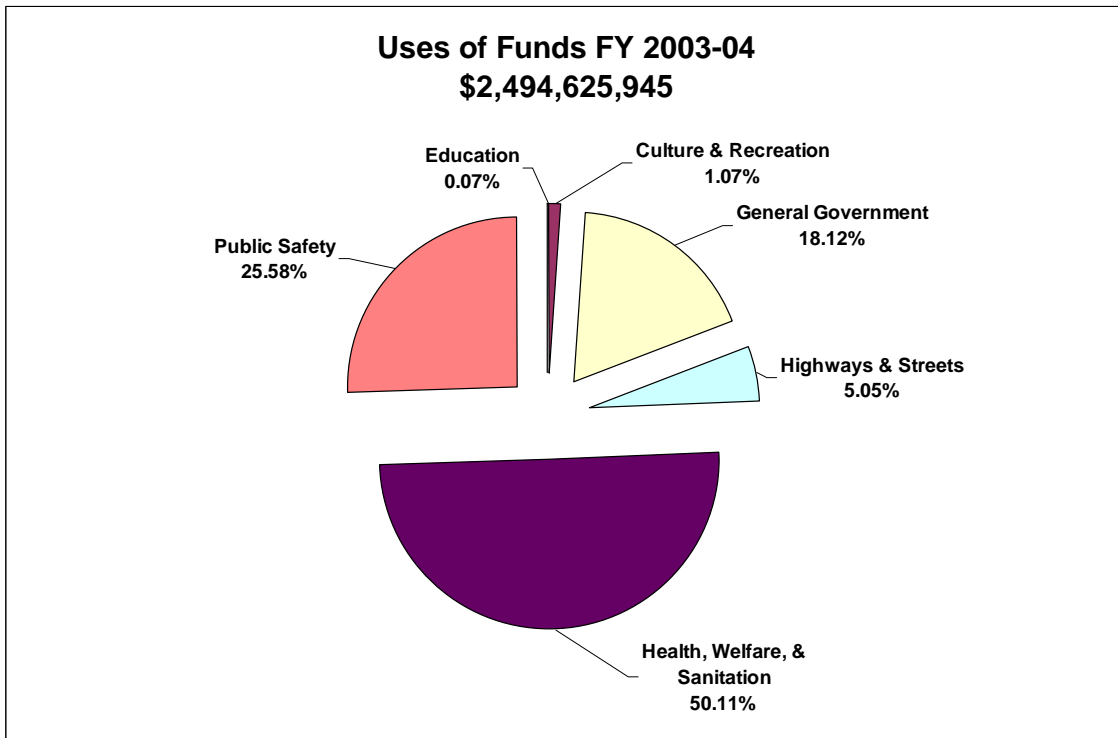
Consolidated Revenues and Expenditures by Category FY 2002-03 Adopted Restated Budget

CONSOLIDATED REVENUES AND EXPENDITURES BY CATEGORY - ADOPTED RESTATED MARICOPA COUNTY & DISTRICTS										
	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	SUB-TOTAL	ELIMINATIONS	ALL FUNDS	
Unreserved/Undesignated Beginning Fund Balance	\$ 73,444,803	\$ 98,926,018	\$ 104,372,577	\$ 119,500,384	\$ 7,975,989	\$ 76,704	\$ 404,296,475	\$ -	\$ 404,296,475	
REVENUES										
PROPERTY TAXES	\$ 277,949,612	\$ 55,164,478	\$ 19,565,638	\$ -	\$ -	\$ -	\$ 352,679,728	\$ -	\$ 352,679,728	
TAX PENALTIES & INTEREST	8,000,000	-	-	-	-	-	8,000,000	-	8,000,000	
SALES TAXES	-	101,691,796	5,500,800	-	-	-	107,192,596	-	107,192,596	
LICENSES AND PERMITS	428,970	25,533,818	-	-	-	-	25,962,788	-	25,962,788	
GRANTS	-	179,602,826	-	-	3,784,279	-	183,387,105	-	183,387,105	
OTHER INTERGOVERNMENTAL	7,181,221	48,057,759	-	31,578,721	110,327,599	499,012	197,644,312	-	197,644,312	
PAYMENTS IN LIEU OF TAXES	6,929,684	323,478	359,306	-	-	-	7,612,468	-	7,612,468	
STATE SHARED SALES TAX	335,423,506	-	-	-	-	-	335,423,506	-	335,423,506	
STATE SHARED HIGHWAY USER REV	-	77,933,792	-	-	-	-	77,933,792	-	77,933,792	
STATE SHARED VEHICLE LICENSE	101,980,938	6,682,872	-	-	-	-	108,663,810	-	108,663,810	
OTHER CHARGES FOR SERVICES	18,518,283	29,776,875	-	-	40,648	6,833,576	55,169,382	(2,600,000)	52,569,382	
INTERNAL SERVICE CHARGES	-	-	-	-	-	45,633,576	45,633,576	(45,633,576)	-	
PATIENT SERVICE REVENUE	52,848	2,819,664	-	-	738,127,729	-	741,000,241	(72,066,024)	668,934,217	
FINES & FORFEITS	10,718,820	2,312,633	-	-	-	-	13,031,453	-	13,031,453	
INTEREST EARNINGS	12,001,580	2,506,966	7,166,188	540,500	5,608,808	1,156,954	28,980,996	-	28,980,996	
MISCELLANEOUS REVENUE	2,595,685	30,115,977	-	8,009,500	2,412,026	516,156	43,649,344	-	43,649,344	
GAIN ON FIXED ASSETS	50,000	230,000	-	-	-	-	280,000	-	280,000	
TRANSFERS IN	109,627,487	123,286,664	1,376,476	259,880,069	40,305,228	-	534,475,924	(534,475,924)	-	
Revenues Subtotal	\$ 891,458,634	\$ 686,039,598	\$ 33,968,408	\$ 300,008,790	\$ 900,606,317	\$ 54,639,274	\$ 2,866,721,021	\$ (654,775,524)	\$ 2,211,945,497	
Total Sources	\$ 964,903,437	\$ 784,965,616	\$ 138,340,985	\$ 419,509,174	\$ 908,582,306	\$ 54,715,978	\$ 3,271,017,496	\$ (654,775,524)	\$ 2,616,241,972	
EXPENDITURES										
PERSONAL SERVICES	\$ 258,879,076	\$ 276,998,850	\$ -	\$ 7,932	\$ 167,468,044	\$ 7,090,778	\$ 710,444,680	\$ -	\$ 710,444,680	
SUPPLIES & SERVICES	452,869,981	179,605,355	-	3,000	594,538,930	45,225,850	1,272,243,116	(120,299,600)	1,151,943,516	
CAPITAL OUTLAY	20,306,839	19,697,024	43,680,899	494,294,894	9,859,127	776,235	588,615,018	-	588,615,018	
TRANSFERS OUT	138,286,587	133,133,084	200,000	-	126,978,376	893,165	399,491,212	(534,475,924)	(134,984,712)	
Expenditures Subtotal	\$ 870,342,483	\$ 609,434,313	\$ 43,880,899	\$ 494,305,826	\$ 898,844,477	\$ 53,986,028	\$ 2,970,794,026	\$ (654,775,524)	\$ 2,316,018,502	
Appropriated Beginning Fund Balance	\$ 94,560,954	\$ 125,844,378	\$ -	\$ -	\$ -	\$ -	\$ 220,405,332	\$ -	\$ 220,405,332	
Total Uses	\$ 964,903,437	\$ 735,278,691	\$ 43,880,899	\$ 494,305,826	\$ 898,844,477	\$ 53,986,028	\$ 3,191,199,358	\$ (654,775,524)	\$ 2,536,423,834	
Estimated Ending Fund Balance	\$ -	\$ 49,686,925	\$ 94,460,086	\$ (74,796,652)	\$ 9,737,829	\$ 729,950	\$ 79,818,138	\$ -	\$ 79,818,138	
Total Uses and Ending Fund Balance	\$ 964,903,437	\$ 784,965,616	\$ 138,340,985	\$ 419,509,174	\$ 908,582,306	\$ 54,715,978	\$ 3,271,017,496	\$ (654,775,524)	\$ 2,616,241,972	

Sources of Funds



Uses of Funds



Reconciliation of Expenditures FY 2002-03 Adopted to FY 2002-03 Adopted Restated Budget

Fund	FY 2002-03		\$	% Variance
	Adopted Budget	Adopted/ Restated		
General Fund	\$ 964.9	\$ 964.9	\$ -	0.00%
Special Revenue Funds	731.7	735.3	(3.6)	(0.49%)
Debt Service Fund	43.9	43.9	-	0.00%
Capital Projects Fund	497.9	494.3	3.6	0.72%
Enterprise Funds	827.3	898.8	(71.5)	(8.64%)
Internal Service Funds	54.0	54.0	-	0.00%
Eliminations	(654.8)	(654.8)	-	0.00%
	<u>\$ 2,464.9</u>	<u>\$ 2,536.4</u>	<u>\$ (71.5)</u>	<u>(2.90%)</u>

Special Revenue Funds:

\$ (3.6)	Transfer of Flood Control District's Planning Division from Capital Fund to Special Revenue (operating) Fund
<u>\$ (3.6)</u>	Total Special Revenue Fund Variance

Capital Projects Funds:

\$ 3.6	Transfer of Flood Control District's Planning Division from Capital Fund to Special Revenue (operating) Fund
<u>\$ 3.6</u>	Total Capital Projects Fund Variance

Enterprise Funds:

\$ (71.5)	Restatement of Maricopa Integrated Health System Bad Debt from Revenue Deduction to Expense
<u>\$ (71.5)</u>	Total Enterprise Fund Variance

Reconciliation of Expenditures FY 2002-03 Adopted Restated to FY 2002-03 Revised Budget

Fund	FY 2002-03 Adopted/ Restated	FY 2002-03 Revised/ Restated	\$ Variance	% Variance
General Fund	\$ 964.9	\$ 959.6	\$ 5.3	0.55%
Special Revenue Funds	735.3	737.7	(2.4)	(0.33%)
Debt Service Fund	43.9	43.9	-	0.00%
Capital Projects Fund	494.3	494.3	-	0.00%
Enterprise Funds	898.8	898.8	-	0.00%
Internal Service Funds	54.0	54.8	(0.8)	(1.48%)
Eliminations	(654.8)	(655.6)	0.8	(0.12%)
	<u>\$ 2,536.4</u>	<u>\$ 2,533.5</u>	<u>\$ 2.9</u>	<u>0.11%</u>

General Fund:

\$ 5.3	Reduction in Expenditures due to Reduced Sales Tax Forecast
<u>\$ 5.3</u>	Total General Fund Variance

Special Revenue Funds:

0.4	Net Change in Judicial Branch Grants
(0.7)	Net Change in Elected Official Grants
(2.1)	Net Change in Appointed Department Grants
<u>\$ (2.4)</u>	Total Special Revenue Fund Variance

Internal Service Funds:

\$ (0.8)	Creation of new Communications Department
<u>\$ (0.8)</u>	Total Internal Service Fund Variance

Eliminations:

\$ (0.3)	Creation of new Communications Department
1.1	Change to Library District's Transfer to Capital Fund
<u>\$ 0.8</u>	Total Eliminations Variance

Reconciliation of Expenditures FY 2002-03 Revised to FY 2003-04 Adopted Budget

Fund	FY 2002-03 Revised/ Restated	FY 2003-04 Adopted Budget	\$ Variance	% Variance
General Fund	\$ 959.6	\$ 1,059.7	\$ (100.1)	(10.4%)
Special Revenue Funds	737.7	709.8	27.9	3.8%
Debt Service Fund	43.9	35.0	8.9	20.3%
Capital Projects Fund	494.3	319.7	174.6	35.3%
Enterprise Funds	898.8	891.2	7.6	0.8%
Internal Service Funds	54.8	71.2	(16.4)	(29.9%)
Eliminations	(655.6)	(591.9)	(63.7)	9.7%
	<u>\$ 2,533.5</u>	<u>\$ 2,494.7</u>	<u>\$ 38.8</u>	<u>1.5%</u>

General Fund:

\$	(11.9) Employee Benefits/Retirement Increases
	1.9 Primary/General Election Costs
	(0.3) Annualized Impact of Mid-Year Adjustments
	(1.6) Ann. Impact of FY 2002-03 Results Initiative Req.
	3.4 10% Central Service Base Budget Reductions
	2.6 Other Base Reductions
	(9.6) Criminal Justice Cost Increases
	(8.1) Other Health Care Mandates (see schedule)
	(44.4) Other General Government (see schedule)
	(32.1) Other Appropriated Fund Balance (see schedule)
<u>\$</u>	<u>(100.1) Total General Fund Variance</u>

Special Revenue Funds:

\$	(6.2) Employee Benefits/Retirement Increases
	(1.6) Risk Management & Other Internal Service Costs
	17.2 FY 2002-03 Non-Recurring Expenditures
	(1.5) Ann. Impact of FY 2002-03 Results Initiative Req.
	6.4 Reductions to Achieve Structural Balance
	(11.3) Increased Grant Awards and Carry-Over
	(6.7) Detention Operations Increases
	(15.9) Increases Based on Revenue
	2.0 Health Care Mandates (see schedule)
	(7.8) General Government (see schedule)
	(29.0) Appropriated Fund Balance (see schedule)
	44.2 CIP Fund Transfers
	13.8 Eliminate Housing Department
	24.3 Reduction in Adult Probation Grant Funding
<u>\$</u>	<u>27.9 Total Special Revenue Fund Variance</u>

Reconciliation of Expenditures FY 2002-03 Revised to FY 2003-04 Adopted Budget (Continued)

Debt Service Funds:

\$	0.4	Reduction in Gen. Obligation Bond Debt Service
	9.4	Reduction in COP Debt Service
	(0.9)	Increase in Stadium District Debt Service
\$	8.9	Total Debt Service Funds Variance

Capital Project Funds:

\$	130.9	Jail/Juvenile Detention CIP (See CIP Schedule)
	44.0	General Government CIP (See CIP Schedule)
	6.9	Transportation CIP (See CIP Schedule)
	(8.9)	Flood Control District CIP (See CIP Schedule)
	1.1	Library District CIP (See CIP Schedule)
	0.6	Stadium Dist. - Bank One Ballpark Final Payment
\$	174.6	Total Capital Project Funds Variance

Enterprise Funds:

\$	(10.5)	Maricopa Health Plans (See Commentary)
	18.4	Maricopa Medical Center (See Commentary)
	(0.3)	Increased Spending for Household Hazardous Clean-Up
\$	7.6	Total Enterprise Funds Variance

Internal Service Funds:

\$	(0.3)	Employee Benefits/Retirement Increases
	2.0	Central Service Base Budget Reductions
	(15.7)	Self-Insured Pharmacy Benefits
	(2.4)	Risk Management Claims
\$	(16.4)	Total Internal Service Fund Variance

Eliminations:

	(17.9)	Net Dec. in Other Fund Transfers (see Schedule)
	(78.9)	Appropriated Fund Balance Transfers
	13.9	Increase in Payments to Benefits Fund
	0.9	Increased Internal Service Charges
	1.5	Inc. in Health Care Mandates Payments to MIHS
	11.6	Increased MIHS Internal Payments
	1.4	Employer-paid Health Premiums to MHP
	5.0	Increase in Flood Control District CIP Transfer
	(1.1)	Decrease in Library District CIP Transfer
	(0.1)	Decrease in Stadium District Fund Transfers
\$	(63.7)	Total Eliminations Variance

Consolidated Revenues by Fund Type / Department

CONSOLIDATED REVENUES BY FUND TYPE/DEPARTMENT										
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	Requested vs Revised Variance	%	FY 2003-04 Adopted	Adopted vs Revised Variance	
ALL FUNDS										
JUDICIAL BRANCH										
110 ADULT PROBATION	\$ 39,172,179	\$ 41,973,567	\$ 40,359,782	\$ 37,954,294	\$ 37,785,349	\$ (2,574,433)	-6%	\$ 14,234,945	\$ (26,124,837)	
270 JUVENILE PROBATION	14,911,867	19,090,565	19,315,726	15,882,589	16,782,651	(2,533,075)	-13%	17,372,172	(1,943,554)	
800 TRIAL COURTS	24,196,911	23,991,772	23,944,529	23,612,543	26,534,528	2,589,999	11%	26,908,827	2,964,298	
Subtotal	\$ 78,280,957	\$ 85,055,904	\$ 83,620,037	\$ 77,449,426	\$ 81,102,528	\$ (2,517,509)	-3%	\$ 58,515,944	\$ (25,104,093)	
ELECTED OFFICIAL										
120 ASSESSOR	\$ 188,221	\$ 133,669	\$ 133,669	\$ 133,304	\$ 133,669	\$ -	0%	\$ 133,669	\$ -	
160 CLERK OF THE SUPERIOR COL	12,994,445	12,669,956	12,827,811	11,714,937	12,360,890	(466,921)	-4%	12,175,546	(652,265)	
190 COUNTY ATTORNEY	8,683,240	10,041,568	10,647,063	10,228,789	10,400,363	(246,700)	-2%	10,553,897	(93,166)	
210 ELECTIONS	1,652,529	2,085,000	2,085,000	2,085,000	792,500	(1,292,500)	-62%	2,163,480	78,480	
250 CONSTABLES	1,222,321	1,100,000	1,100,000	1,322,758	1,100,000	-	0%	1,322,758	222,758	
360 RECORDER	15,980,780	11,644,388	11,644,388	16,492,555	13,736,600	2,092,212	18%	13,736,600	2,092,212	
370 SUPERINTENDENT OF SCHOOL	115,433	153,050	153,050	168,530	153,050	-	0%	153,050	-	
430 TREASURER	5,965	5,686	5,686	5,514	5,686	-	0%	5,686	-	
500 SHERIFF	31,744,332	33,858,750	33,858,750	38,738,965	35,690,368	1,831,618	5%	38,239,414	4,380,664	
Subtotal	\$ 72,587,266	\$ 71,692,067	\$ 72,455,417	\$ 80,890,352	\$ 74,373,126	\$ 1,917,709	3%	\$ 78,484,100	\$ 6,028,683	
APPOINTED DEPARTMENT										
060 CLERK OF THE BOARD	\$ 15	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -	\$ -	
150 EMERGENCY MANAGEMENT	752,002	666,659	666,659	1,047,948	1,309,769	643,110	96%	1,184,956	518,297	
170 COMMUNITY DEVELOPMENT	7,753,205	15,861,375	15,861,375	12,653,550	15,749,886	(111,489)	-1%	15,857,672	(3,703)	
180 FINANCE	9,649,512	8,947,741	8,947,741	8,947,741	10,503,603	1,555,862	17%	10,371,396	1,423,655	
220 HUMAN SERVICES	29,806,935	29,599,739	29,599,739	33,645,777	34,050,497	4,450,758	15%	35,032,337	5,432,598	
230 INTERNAL AUDIT	921	75	75	170	75	-	0%	75	-	
260 CORRECTIONAL HEALTH	85,139	1,056,052	1,056,052	712,472	74,050	(982,002)	-93%	1,059,386	3,334	
290 MEDICAL EXAMINER	407,375	420,000	420,000	285,418	360,000	(60,000)	-14%	567,614	147,614	
300 PARKS & RECREATION	4,780,546	4,419,867	4,419,867	4,027,171	4,561,355	141,488	3%	4,569,355	149,488	
310 HUMAN RESOURCES	108,586	115,511	115,511	94,777	25,511	(90,000)	-78%	25,511	(90,000)	
340 PUBLIC FIDUCIARY	850,336	850,000	850,000	613,263	850,000	-	0%	650,000	(200,000)	
350 TOTAL COMPENSATION	7,134,071	6,843,576	6,843,576	12,352,944	23,650,004	16,806,428	246%	23,650,004	16,806,428	
390 HEALTH CARE MANDATES	85,923,604	101,813,648	101,813,648	101,937,733	101,813,648	-	0%	101,813,648	-	
400 CAPITAL FACILITIES DEVELOPM	84,726,011	98,138,712	98,138,712	98,138,712	48,585,819	(49,552,893)	-50%	48,585,819	(49,552,893)	
440 PLANNING & DEVELOPMENT	10,023,602	8,490,000	8,490,000	12,800,916	8,478,000	(12,000)	0%	10,678,000	2,188,000	
460 RESEARCH & REPORTING	358,987	440,000	440,000	357,983	440,000	-	0%	440,000	-	
470 GENERAL GOVERNMENT	975,325,485	1,081,862,281	1,076,137,835	1,074,458,898	1,042,713,411	(33,424,424)	-3%	1,042,713,411	(33,424,424)	
480 APPROPRIATED FUND BALANC	1,010,598	-	-	4,510	1,237,500	1,237,500	-	1,237,500	1,237,500	
520 PUBLIC DEFENDER	1,635,115	1,672,519	1,672,519	1,661,254	1,723,908	51,389	3%	1,685,570	13,051	
540 LEGAL DEFENDER	79,969	104,500	104,500	107,832	101,928	(2,572)	-2%	98,674	(5,826)	
550 LEGAL ADVOCATE	11,903	50,842	50,842	37,083	140,416	89,574	176%	127,180	76,338	
560 CONTRACT COUNSEL	162,533	248,109	248,109	62,029	248,109	-	0%	62,029	(186,080)	
600 HEALTH PLANS	350,956,490	431,738,882	431,738,882	436,838,601	433,443,518	1,704,636	0%	439,784,407	8,045,525	
640 TRANSPORTATION	103,412,195	120,657,609	120,657,609	102,128,735	60,833,949	(59,823,660)	-50%	117,239,647	(3,417,962)	
660 HOUSING	13,857,593	11,435,849	11,435,849	11,435,849	13,834,322	2,398,473	21%	-	(11,435,849)	
670 SOLID WASTE	4,471,582	4,280,698	4,280,698	4,323,434	4,090,050	(190,648)	-4%	4,085,232	(195,466)	
700 FACILITIES MANAGEMENT	912,974	78,000	78,000	136,246	78,000	-	0%	78,000	-	
710 COMMUNICATIONS	-	-	800,490	798,946	800,490	-	0%	800,490	-	
730 MATERIALS MANAGEMENT	1,205,937	980,775	980,775	1,189,115	980,775	-	0%	1,030,775	50,000	
740 EQUIPMENT SERVICES	8,701,108	9,200,000	9,200,000	9,146,764	9,200,000	-	0%	8,331,591	(868,409)	
750 RISK MANAGEMENT	20,275,144	24,500,384	24,500,384	24,216,230	26,686,121	2,185,737	9%	26,686,121	2,185,737	
760 TELECOMMUNICATIONS	14,136,305	13,201,539	13,201,539	13,939,300	13,201,539	-	0%	12,723,482	(478,057)	
790 ANIMAL CARE & CONTROL	6,973,290	9,763,754	9,763,754	9,660,778	8,501,392	(1,262,362)	-13%	7,983,431	(1,780,323)	
860 PUBLIC HEALTH	35,940,958	37,262,716	40,814,742	46,404,076	48,441,724	7,626,982	19%	48,235,142	7,420,400	
880 ENVIRONMENTAL SERVICES	17,407,363	17,437,846	17,460,815	17,713,138	17,398,792	(62,023)	0%	18,457,557	996,742	
900 HEALTH CARE DELIVERY SYST	274,728,693	389,220,014	389,220,014	364,750,924	361,059,578	(28,160,436)	-7%	360,040,262	(29,179,752)	
980 ELIMINATIONS	(369,204,985)	(469,330,070)	(470,130,560)	(470,941,184)	(388,351,873)	81,778,687	17%	(386,903,746)	83,226,814	
Subtotal	\$ 1,704,361,097	\$ 1,962,029,202	\$ 1,959,879,751	\$ 1,935,689,133	\$ 1,906,815,866	\$ (53,063,885)	-3%	\$ 1,958,982,528	\$ (897,223)	
MARICOPA COUNTY										
	\$ 1,855,229,320	\$ 2,118,777,173	\$ 2,115,955,205	\$ 2,094,028,911	\$ 2,062,291,520	\$ (53,663,685)	-3%	\$ 2,095,982,572	\$ (19,972,633)	
690 FLOOD CONTROL DISTRICT										
	\$ 73,638,737	\$ 71,031,854	\$ 71,031,854	\$ 73,895,364	\$ 72,365,679	\$ 1,333,825	2%	\$ 75,992,743	\$ 4,960,889	
650 LIBRARY DISTRICT										
	\$ 10,516,493	\$ 11,074,969	\$ 11,074,969	\$ 11,574,986	\$ 11,737,613	\$ 662,644	6%	\$ 12,721,129	\$ 1,646,160	
680 STADIUM DISTRICT										
	\$ 78,447,089	\$ 11,061,501	\$ 11,061,501	\$ 11,099,276	\$ 10,824,956	\$ (236,545)	-2%	\$ 10,824,956	\$ (236,545)	
TOTAL MARICOPA COUNTY AND DISTRICTS										
	\$ 2,017,831,639	\$ 2,211,945,497	\$ 2,209,123,529	\$ 2,190,598,537	\$ 2,157,219,768	\$ (51,903,761)	-2%	\$ 2,195,521,400	\$ (13,602,129)	

Consolidated Revenues by Fund Type / Department (Continued)

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	Requested vs Revised Variance	%	FY 2003-04 Adopted	Adopted vs Revised Variance
GENERAL FUND									
JUDICIAL BRANCH									
270 JUVENILE PROBATION	\$ 12,504	\$ 18,000	\$ 18,000	\$ 10,987	\$ 18,000	\$ -	0%	\$ 18,000	\$ -
800 TRIAL COURTS	13,462,793	12,926,578	12,926,578	12,875,906	13,129,689	203,111	2%	13,551,699	625,121
Subtotal	\$ 13,475,297	\$ 12,944,578	\$ 12,944,578	\$ 12,886,893	\$ 13,147,689	\$ 203,111	2%	\$ 13,569,699	\$ 625,121
ELECTED OFFICIAL									
120 ASSESSOR	\$ 188,221	\$ 133,669	\$ 133,669	\$ 133,304	\$ 133,669	\$ -	0%	\$ 133,669	\$ -
160 CLERK OF THE SUPERIOR COL	7,485,746	5,250,000	5,250,000	5,218,659	5,250,000	-	0%	5,218,660	(31,340)
190 COUNTY ATTORNEY	18,861	12,000	12,000	33,970	22,000	10,000	83%	34,000	22,000
210 ELECTIONS	1,652,529	2,085,000	2,085,000	2,085,000	792,500	(1,292,500)	-62%	2,163,480	78,480
250 CONSTABLES	1,222,321	1,100,000	1,100,000	1,322,758	1,100,000	-	0%	1,322,758	222,758
360 RECORDER	10,735,739	8,000,000	8,000,000	11,509,693	9,003,600	1,003,600	13%	9,003,600	1,003,600
370 SUPERINTENDENT OF SCHOOL	115,433	153,050	153,050	168,530	153,050	-	0%	153,050	-
430 TREASURER	5,965	5,686	5,686	5,514	5,686	-	0%	5,686	-
500 SHERIFF	3,823,953	4,009,482	4,009,482	4,163,911	4,302,126	292,644	7%	4,391,226	381,744
Subtotal	\$ 25,248,768	\$ 20,748,887	\$ 20,748,887	\$ 24,641,339	\$ 20,762,631	\$ 13,744	0%	\$ 22,426,129	\$ 1,677,242
APPOINTED DEPARTMENT									
060 CLERK OF THE BOARD	\$ 15	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -	\$ -
180 FINANCE	9,649,512	8,947,741	8,947,741	8,947,741	10,503,603	1,555,862	17%	10,371,396	1,423,655
230 INTERNAL AUDIT	921	75	75	170	75	-	0%	75	-
290 MEDICAL EXAMINER	407,375	420,000	420,000	285,418	360,000	(60,000)	-14%	360,000	(60,000)
310 HUMAN RESOURCES	108,586	115,511	115,511	94,777	25,511	(90,000)	-78%	25,511	(90,000)
340 PUBLIC FIDUCIARY	850,336	850,000	850,000	613,263	850,000	-	0%	650,000	(200,000)
350 TOTAL COMPENSATION	34,656	10,000	10,000	21,888	15,000	5,000	50%	15,000	5,000
390 HEALTH CARE MANDATES	85,923,604	101,813,648	101,813,648	101,937,733	101,813,648	-	0%	101,813,648	-
470 GENERAL GOVERNMENT	708,269,934	745,043,445	739,752,497	744,710,374	782,315,420	42,562,923	6%	782,315,420	42,562,923
480 APPROPRIATED FUND BALANC	1,010,598	-	-	4,510	1,237,500	1,237,500	-	1,237,500	1,237,500
520 PUBLIC DEFENDER	93,628	101,140	101,140	52,000	101,140	-	0%	52,000	(49,140)
540 LEGAL DEFENDER	18,900	24,500	24,500	20,300	24,500	-	0%	19,700	(4,800)
550 LEGAL ADVOCATE	37,345	36,000	36,000	26,520	130,000	94,000	261%	116,764	80,764
560 CONTRACT COUNSEL	162,533	248,109	248,109	62,029	248,109	-	0%	62,029	(186,080)
700 FACILITIES MANAGEMENT	912,974	78,000	78,000	136,246	78,000	-	0%	78,000	-
730 MATERIALS MANAGEMENT	99,116	77,000	77,000	89,751	77,000	-	0%	127,000	50,000
Subtotal	\$ 807,580,033	\$ 857,765,169	\$ 852,474,221	\$ 857,002,720	\$ 897,779,506	\$ 45,305,285	5%	\$ 897,244,043	\$ 44,769,822
MARICOPA COUNTY	\$ 846,304,098	\$ 891,458,634	\$ 886,167,686	\$ 894,530,952	\$ 931,689,826	\$ 45,522,140	5%	\$ 933,239,871	\$ 47,072,185
TOTAL MARICOPA COUNTY AND DISTRICTS	\$ 846,304,098	\$ 891,458,634	\$ 886,167,686	\$ 894,530,952	\$ 931,689,826	\$ 45,522,140	5%	\$ 933,239,871	\$ 47,072,185

Consolidated Revenues by Fund Type / Department (Continued)

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	Requested vs Revised Variance	%	FY 2003-04 Adopted
SPECIAL REVENUE								
JUDICIAL BRANCH								
110 ADULT PROBATION	\$ 39,172,179	\$ 41,973,567	\$ 40,359,782	\$ 37,954,294	\$ 37,785,349	\$ (2,574,433)	-6%	\$ 14,234,945
270 JUVENILE PROBATION	14,899,363	19,072,565	19,297,726	15,871,602	16,764,651	(2,533,075)	-13%	17,354,172
800 TRIAL COURTS	10,734,118	11,065,194	11,017,951	10,736,637	13,404,839	2,386,888	22%	13,357,128
Subtotal	\$ 64,805,660	\$ 72,111,326	\$ 70,675,459	\$ 64,562,533	\$ 67,954,839	\$ (2,720,620)	-4%	\$ 44,946,245
ELECTED OFFICIAL								
160 CLERK OF THE SUPERIOR COURT	5,508,699	7,419,956	7,577,811	6,496,278	7,110,890	(466,921)	-6%	6,956,886
190 COUNTY ATTORNEY	8,664,379	10,029,568	10,635,063	10,194,819	10,378,363	(256,700)	-2%	10,519,897
360 RECORDER	5,245,041	3,644,388	3,644,388	4,982,862	4,733,000	1,088,612	30%	4,733,000
500 SHERIFF	27,920,379	29,849,268	29,849,268	34,575,054	31,388,242	1,538,974	5%	33,848,188
Subtotal	\$ 47,338,498	\$ 50,943,180	\$ 51,706,530	\$ 56,249,013	\$ 53,610,495	\$ 1,903,965	4%	\$ 56,057,971
APPOINTED DEPARTMENT								
150 EMERGENCY MANAGEMENT	752,002	666,659	666,659	1,047,948	1,309,769	643,110	96%	1,184,956
170 COMMUNITY DEVELOPMENT	7,753,205	15,861,375	15,861,375	12,653,550	15,749,886	(111,489)	-1%	15,857,672
220 HUMAN SERVICES	29,806,935	29,599,739	29,599,739	33,645,777	34,050,497	4,450,758	15%	35,032,337
260 CORRECTIONAL HEALTH	85,139	1,056,052	1,056,052	712,472	74,050	(982,002)	-93%	1,059,386
290 MEDICAL EXAMINER	-	-	-	-	-	-	-	207,614
300 PARKS & RECREATION	5,264,071	4,419,867	4,419,867	4,044,171	4,578,355	158,488	4%	4,586,355
440 PLANNING & DEVELOPMENT	10,023,602	8,490,000	8,490,000	12,800,916	8,478,000	(12,000)	0%	10,678,000
460 RESEARCH & REPORTING	358,987	440,000	440,000	357,983	440,000	-	0%	440,000
470 GENERAL GOVERNMENT	214,064,926	243,996,089	243,562,591	240,349,308	226,011,238	(17,551,353)	-7%	226,011,238
520 PUBLIC DEFENDER	1,541,487	1,571,379	1,571,379	1,609,254	1,622,768	51,389	3%	1,633,570
540 LEGAL DEFENDER	61,069	80,000	80,000	87,532	77,428	(2,572)	-3%	78,974
550 LEGAL ADVOCATE	(25,442)	14,842	14,842	10,563	10,416	(4,426)	-30%	10,416
600 HEALTH PLANS	1,601,523	1,812,463	1,812,463	1,957,463	1,957,636	145,173	8%	1,957,636
640 TRANSPORTATION	88,248,347	89,078,888	89,078,888	89,423,178	97,027,682	7,948,794	9%	96,433,380
660 HOUSING	13,857,593	11,435,849	11,435,849	11,435,849	13,834,322	2,398,473	21%	-
670 SOLID WASTE	3,733,454	3,440,050	3,440,050	3,815,538	3,440,050	-	0%	3,435,232
790 ANIMAL CARE & CONTROL	6,973,290	9,763,754	9,763,754	9,660,778	8,501,392	(1,262,362)	-13%	7,983,431
860 PUBLIC HEALTH	35,940,958	37,262,716	40,814,742	46,404,076	48,441,724	7,626,982	19%	48,235,142
880 ENVIRONMENTAL SERVICES	17,407,363	17,437,846	17,460,815	17,713,138	17,398,792	(62,023)	0%	18,457,557
Subtotal	\$ 437,448,509	\$ 476,427,568	\$ 479,569,065	\$ 487,729,494	\$ 483,004,005	\$ 3,434,940	1%	\$ 473,282,896
MARICOPA COUNTY	\$ 549,592,667	\$ 599,482,074	\$ 601,951,054	\$ 608,541,040	\$ 604,569,339	\$ 2,618,285	0%	\$ 574,287,112
690 FLOOD CONTROL DISTRICT	\$ 73,638,738	\$ 71,031,854	\$ 71,031,854	\$ 73,895,364	\$ 72,365,679	\$ 1,333,825	2%	\$ 75,992,743
650 LIBRARY DISTRICT	\$ 10,516,493	\$ 11,074,969	\$ 11,074,969	\$ 11,574,986	\$ 11,737,613	\$ 662,644	6%	\$ 12,721,129
680 STADIUM DISTRICT	\$ 14,130,728	\$ 4,450,701	\$ 4,450,701	\$ 4,569,332	\$ 4,720,021	\$ 269,320	6%	\$ 4,720,021
TOTAL MARICOPA COUNTY AND DISTRICTS	\$ 647,878,626	\$ 686,039,598	\$ 688,508,578	\$ 698,580,722	\$ 693,392,652	\$ 4,884,074	1%	\$ 667,721,005

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	Requested vs Revised Variance	%	FY 2003-04 Adopted	Adopted vs Revised Variance
DEBT SERVICE									
APPOINTED DEPARTMENT									
470 GENERAL GOVERNMENT	\$ 48,345,367	\$ 28,367,608	\$ 28,367,608	\$ 24,495,418	\$ 25,845,073	\$ (2,522,535)	-9%	\$ 25,845,073	\$ (2,522,535)
Subtotal	\$ 48,345,367	\$ 28,367,608	\$ 28,367,608	\$ 24,495,418	\$ 25,845,073	\$ (2,522,535)	-9%	\$ 25,845,073	\$ (2,522,535)
MARICOPA COUNTY	\$ 48,345,367	\$ 28,367,608	\$ 28,367,608	\$ 24,495,418	\$ 25,845,073	\$ (2,522,535)	-9%	\$ 25,845,073	\$ (2,522,535)
680 STADIUM DISTRICT	\$ 68,885,166	\$ 5,600,800	\$ 5,600,800	\$ 5,645,736	\$ 5,700,800	\$ 100,000	2%	\$ 5,700,800	\$ 100,000
TOTAL MARICOPA COUNTY AND DISTRICTS	\$ 117,230,533	\$ 33,968,408	\$ 33,968,408	\$ 30,141,154	\$ 31,545,873	\$ (2,422,535)	-7%	\$ 31,545,873	\$ (2,422,535)

Consolidated Revenues by Fund Type / Department (Continued)

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	Requested vs Revised Variance	%	FY 2003-04 Adopted	Adopted vs Revised Variance
CAPITAL PROJECTS									
APPOINTED DEPARTMENT									
400 CAPITAL FACILITIES DEVELOPM	\$ 84,726,011	\$ 98,138,712	\$ 98,138,712	\$ 98,138,712	\$ 48,585,819	\$ (49,552,893)	-50%	\$ 48,585,819	\$ (49,552,893)
470 GENERAL GOVERNMENT	4,645,258	64,455,139	64,455,139	64,903,798	8,541,680	(55,913,459)	-87%	8,541,680	(55,913,459)
640 TRANSPORTATION	63,848,649	84,578,721	84,578,721	65,705,557	20,806,267	(63,772,454)	-75%	77,806,267	(6,772,454)
Subtotal	\$ 153,219,918	\$ 247,172,572	\$ 247,172,572	\$ 228,748,067	\$ 77,933,766	\$ (169,238,806)	-68%	\$ 134,933,766	\$ (112,238,806)
MARICOPA COUNTY	\$ 153,219,918	\$ 247,172,572	\$ 247,172,572	\$ 228,748,067	\$ 77,933,766	\$ (169,238,806)	-68%	\$ 134,933,766	\$ (112,238,806)
690 FLOOD CONTROL DISTRICT	\$ 42,333,770	\$ 49,000,000	\$ 49,000,000	\$ 48,800,000	\$ 54,000,000	\$ 5,000,000	10%	\$ 54,000,000	\$ 5,000,000
650 LIBRARY DISTRICT	\$ -	\$ 1,102,200	\$ 1,102,200	\$ 1,102,200	\$ -	\$ (1,102,200)	-100%	\$ -	\$ (1,102,200)
680 STADIUM DISTRICT	\$ 8,092,376	\$ 2,734,018	\$ 2,734,018	\$ 2,608,226	\$ 1,998,409	\$ (735,609)	-27%	\$ 1,998,409	\$ (735,609)
TOTAL MARICOPA COUNTY AND DISTRICTS	\$ 203,646,064	\$ 300,008,790	\$ 300,008,790	\$ 281,258,493	\$ 133,932,175	\$ (166,076,615)	-55%	\$ 190,932,175	\$ (109,076,615)

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	Requested vs Revised Variance	%	FY 2003-04 Adopted	Adopted vs Revised Variance
ENTERPRISE									
APPOINTED DEPARTMENT									
600 HEALTH PLANS	\$ 349,354,967	\$ 429,926,419	\$ 429,926,419	\$ 434,881,138	\$ 431,485,882	\$ 1,559,463	0%	\$ 437,826,771	\$ 7,900,352
670 SOLID WASTE	738,128	840,648	840,648	507,896	650,000	(190,648)	-23%	650,000	(190,648)
900 HEALTH CARE DELIVERY SYST	353,666,778	469,839,250	469,839,250	445,370,160	453,476,565	(16,362,685)	-3%	452,457,249	(17,382,001)
Subtotal	\$ 703,759,873	\$ 900,606,317	\$ 900,606,317	\$ 880,759,194	\$ 885,612,447	\$ (14,993,870)	-2%	\$ 890,934,020	\$ (9,672,297)
MARICOPA COUNTY	\$ 703,759,873	\$ 900,606,317	\$ 900,606,317	\$ 880,759,194	\$ 885,612,447	\$ (14,993,870)	-2%	\$ 890,934,020	\$ (9,672,297)
TOTAL MARICOPA COUNTY AND DISTRICTS	\$ 703,759,873	\$ 900,606,317	\$ 900,606,317	\$ 880,759,194	\$ 885,612,447	\$ (14,993,870)	-2%	\$ 890,934,020	\$ (9,672,297)

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	Requested vs Revised Variance	%	FY 2003-04 Adopted	Adopted vs Revised Variance
INTERNAL SERVICE									
APPOINTED DEPARTMENT									
350 TOTAL COMPENSATION	\$ 7,099,415	\$ 6,833,576	\$ 6,833,576	\$ 12,331,056	\$ 23,635,004	\$ 16,801,428	246%	\$ 23,635,004	\$ 16,801,428
710 COMMUNICATIONS	-	-	800,490	798,946	800,490	-	0%	800,490	-
730 MATERIALS MANAGEMENT	1,106,821	903,775	903,775	1,099,364	903,775	-	0%	903,775	-
740 EQUIPMENT SERVICES	8,701,108	9,200,000	9,200,000	9,146,764	9,200,000	-	0%	8,331,591	(868,409)
750 RISK MANAGEMENT	20,275,144	24,500,384	24,500,384	24,216,230	26,686,121	2,185,737	9%	26,686,121	2,185,737
760 TELECOMMUNICATIONS	14,136,305	13,201,539	13,201,539	13,939,300	13,201,539	-	0%	12,723,482	(478,057)
Subtotal	\$ 51,318,793	\$ 54,639,274	\$ 55,439,764	\$ 61,531,660	\$ 74,426,929	\$ 18,987,165	34%	\$ 73,080,463	\$ 17,640,699
MARICOPA COUNTY	\$ 51,318,793	\$ 54,639,274	\$ 55,439,764	\$ 61,531,660	\$ 74,426,929	\$ 18,987,165	34%	\$ 73,080,463	\$ 17,640,699
TOTAL MARICOPA COUNTY AND DISTRICTS	\$ 51,318,793	\$ 54,639,274	\$ 55,439,764	\$ 61,531,660	\$ 74,426,929	\$ 18,987,165	34%	\$ 73,080,463	\$ 17,640,699

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	Requested vs Revised Variance	%	FY 2003-04 Adopted	Adopted vs Revised Variance
ELIMINATIONS									
APPOINTED DEPARTMENT									
300 PARKS & RECREATION	\$ (483,525)	\$ -	\$ -	\$ (17,000)	\$ (17,000)	\$ (17,000)		\$ (17,000)	\$ (17,000)
640 TRANSPORTATION	(48,684,801)	(53,000,000)	(53,000,000)	(53,000,000)	(57,000,000)	(4,000,000)	-8%	(57,000,000)	(4,000,000)
900 HEALTH CARE DELIVERY SYST	(78,938,085)	(80,619,236)	(80,619,236)	(80,619,236)	(92,416,987)	(11,797,751)	-15%	(92,416,987)	(11,797,751)
980 ELIMINATIONS	(369,204,985)	(469,330,070)	(470,130,560)	(470,941,184)	(388,351,873)	81,778,687	17%	(386,903,746)	83,226,814
Subtotal	\$ (497,311,396)	\$ (602,949,306)	\$ (603,749,796)	\$ (604,577,420)	\$ (537,785,860)	\$ 65,963,936	11%	\$ (536,337,733)	\$ 67,412,063
MARICOPA COUNTY	\$ (497,311,396)	\$ (602,949,306)	\$ (603,749,796)	\$ (604,577,420)	\$ (537,785,860)	\$ 65,963,936	11%	\$ (536,337,733)	\$ 67,412,063
690 FLOOD CONTROL DISTRICT	\$ (42,333,771)	\$ (49,000,000)	\$ (49,000,000)	\$ (48,800,000)	\$ (54,000,000)	\$ (5,000,000)	-10%	\$ (54,000,000)	\$ (5,000,000)
650 LIBRARY DISTRICT	\$ -	\$ (1,102,200)	\$ (1,102,200)	\$ (1,102,200)	\$ -	\$ 1,102,200	100%	\$ -	\$ 1,102,200
680 STADIUM DISTRICT	\$ (12,661,181)	\$ (1,724,018)	\$ (1,724,018)	\$ (1,724,018)	\$ (1,594,274)	\$ 129,744	8%	\$ (1,594,274)	\$ 129,744
TOTAL MARICOPA COUNTY AND DISTRICTS	\$ (552,306,348)	\$ (654,775,524)	\$ (655,576,014)	\$ (656,203,638)	\$ (593,380,134)	\$ 62,195,880	9%	\$ (591,932,007)	\$ 63,644,007

Consolidated Revenues by Department and Fund Type

CONSOLIDATED REVENUE BY DEPARTMENT AND FUND TYPE FY 2003-04 ADOPTED											
	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	SUB-TOTAL	ELIMINATIONS	TOTAL FUNDS		
JUDICIAL											
110 ADULT PROBATION	\$ -	\$ 14,234,945	\$ -	\$ -	\$ -	\$ -	\$ 14,234,945	\$ -	\$ -	\$ 14,234,945	
270 JUVENILE PROBATION	18,000	17,354,172	-	-	-	-	17,372,172	-	-	17,372,172	
800 TRIAL COURTS	13,551,699	13,357,128	-	-	-	-	26,908,827	-	-	26,908,827	
Subtotal	\$ 13,569,699	\$ 44,946,245	\$ -	\$ -	\$ -	\$ -	\$ 58,515,944	\$ -	\$ -	\$ 58,515,944	
ELECTED											
120 ASSESSOR	\$ 133,669	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 133,669	\$ -	\$ -	\$ 133,669	
160 CLERK OF THE SUPERIOR COURT	5,218,660	6,956,886	-	-	-	-	12,175,546	-	-	12,175,546	
190 COUNTY ATTORNEY	34,000	10,519,897	-	-	-	-	10,553,897	-	-	10,553,897	
210 ELECTIONS	2,163,480	-	-	-	-	-	2,163,480	-	-	2,163,480	
250 CONSTABLES	1,322,758	-	-	-	-	-	1,322,758	-	-	1,322,758	
360 RECORDER	9,003,600	4,733,000	-	-	-	-	13,736,600	-	-	13,736,600	
370 SUPERINTENDENT OF SCHOOLS	153,050	-	-	-	-	-	153,050	-	-	153,050	
430 TREASURER	5,686	-	-	-	-	-	5,686	-	-	5,686	
500 SHERIFF	4,391,226	33,848,188	-	-	-	-	38,239,414	-	-	38,239,414	
Subtotal	\$ 22,426,129	\$ 56,057,971	\$ -	\$ -	\$ -	\$ -	\$ 78,484,100	\$ -	\$ -	\$ 78,484,100	
APPOINTED											
150 EMERGENCY MANAGEMENT	\$ -	\$ 1,184,956	\$ -	\$ -	\$ -	\$ -	\$ 1,184,956	\$ -	\$ -	\$ 1,184,956	
170 COMMUNITY DEVELOPMENT	-	15,857,672	-	-	-	-	15,857,672	-	-	15,857,672	
180 FINANCE	10,371,396	-	-	-	-	-	10,371,396	-	-	10,371,396	
220 HUMAN SERVICES	-	35,032,337	-	-	-	-	35,032,337	-	-	35,032,337	
230 INTERNAL AUDIT	75	-	-	-	-	-	75	-	-	75	
260 CORRECTIONAL HEALTH	-	1,059,386	-	-	-	-	1,059,386	-	-	1,059,386	
290 MEDICAL EXAMINER	360,000	207,614	-	-	-	-	567,614	-	-	567,614	
300 PARKS & RECREATION	-	4,586,355	-	-	-	-	4,586,355	(17,000)	-	4,569,355	
310 HUMAN RESOURCES	25,511	-	-	-	-	-	25,511	-	-	25,511	
340 PUBLIC FIDUCIARY	650,000	-	-	-	-	-	650,000	-	-	650,000	
350 TOTAL COMPENSATION	15,000	-	-	-	-	23,635,004	23,650,004	-	-	23,650,004	
390 HEALTH CARE MANDATES	101,813,648	-	-	-	-	-	101,813,648	-	-	101,813,648	
400 CAPITAL FACILITIES DEVELOPMENT	-	-	-	48,585,819	-	-	48,585,819	-	-	48,585,819	
440 PLANNING & DEVELOPMENT	-	10,678,000	-	-	-	-	10,678,000	-	-	10,678,000	
460 RESEARCH & REPORTING	-	440,000	-	-	-	-	440,000	-	-	440,000	
470 GENERAL GOVERNMENT	782,315,420	226,011,238	25,845,073	8,541,680	-	-	1,042,713,411	-	-	1,042,713,411	
480 APPROPRIATED FUND BALANCE	1,237,500	-	-	-	-	-	1,237,500	-	-	1,237,500	
520 PUBLIC DEFENDER	52,000	1,633,570	-	-	-	-	1,685,570	-	-	1,685,570	
540 LEGAL DEFENDER	19,700	78,974	-	-	-	-	98,674	-	-	98,674	
550 LEGAL ADVOCATE	116,764	10,416	-	-	-	-	127,180	-	-	127,180	
560 CONTRACT COUNSEL	62,029	-	-	-	-	-	62,029	-	-	62,029	
600 HEALTH PLANS	-	1,957,636	-	-	437,826,771	-	439,784,407	-	-	439,784,407	
640 TRANSPORTATION	-	96,433,380	-	77,806,267	-	-	174,239,647	(57,000,000)	-	117,239,647	
670 SOLID WASTE	-	3,435,232	-	-	650,000	-	4,085,232	-	-	4,085,232	
700 FACILITIES MANAGEMENT	78,000	-	-	-	-	-	78,000	-	-	78,000	
710 COMMUNICATIONS	-	-	-	-	-	800,490	800,490	-	-	800,490	
730 MATERIALS MANAGEMENT	127,000	-	-	-	-	903,775	1,030,775	-	-	1,030,775	
740 EQUIPMENT SERVICES	-	-	-	-	-	8,331,591	8,331,591	-	-	8,331,591	
750 RISK MANAGEMENT	-	-	-	-	-	26,686,121	26,686,121	-	-	26,686,121	
760 TELECOMMUNICATIONS	-	-	-	-	-	12,723,482	12,723,482	-	-	12,723,482	
790 ANIMAL CARE & CONTROL	-	7,983,431	-	-	-	-	7,983,431	-	-	7,983,431	
860 PUBLIC HEALTH	-	48,235,142	-	-	-	-	48,235,142	-	-	48,235,142	
880 ENVIRONMENTAL SERVICES	-	18,457,557	-	-	-	-	18,457,557	-	-	18,457,557	
900 HEALTH CARE DELIVERY SYSTEM	-	-	-	-	452,457,249	-	452,457,249	(92,416,987)	-	360,040,262	
980 ELIMINATIONS	-	-	-	-	-	-	-	(386,903,746)	-	(386,903,746)	
Subtotal	\$ 897,244,043	\$ 473,282,896	\$ 25,845,073	\$ 134,933,766	\$ 890,934,020	\$ 73,080,463	\$ 2,495,320,261	\$ (536,337,733)	\$ -	\$ 1,958,982,528	
MARICOPA COUNTY	\$ 933,239,871	\$ 574,287,112	\$ 25,845,073	\$ 134,933,766	\$ 890,934,020	\$ 73,080,463	\$ 2,632,320,305	\$ (536,337,733)	\$ -	\$ 2,095,982,572	
690 FLOOD CONTROL DISTRICT	\$ -	\$ 75,992,743	\$ -	\$ 54,000,000	\$ -	\$ -	\$ 129,992,743	\$ (54,000,000)	\$ -	\$ 75,992,743	
650 LIBRARY DISTRICT	\$ -	\$ 12,721,129	\$ -	\$ -	\$ -	\$ -	\$ 12,721,129	\$ -	\$ -	\$ 12,721,129	
680 STADIUM DISTRICT	\$ -	\$ 4,720,021	\$ 5,700,800	\$ 1,998,409	\$ -	\$ -	\$ 12,419,230	\$ (1,594,274)	\$ -	\$ 10,824,956	
TOTAL MARICOPA COUNTY AND DISTRICTS	\$ 933,239,871	\$ 667,721,005	\$ 31,545,873	\$ 190,932,175	\$ 890,934,020	\$ 73,080,463	\$ 2,787,453,407	\$ (591,932,007)	\$ -	\$ 2,195,521,400	

Revenue Sources and Variance Commentary

Maricopa County and the Flood Control, Library, and Stadium Districts collect revenues within the following general categories:

- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Services
- Fine & Forfeits
- Miscellaneous
- Other Financing Sources

Revenues are estimated conservatively for budgetary purposes, because it is preferable to err by under-estimating revenues than over-estimating them. For major tax-based revenues, economic forecasting models are applied. The following sections describe the major revenue sources for the County and district budgets, as well as the estimated collections for FY 2003-04.

CONSOLIDATED REVENUES AND EXPENDITURES BY CATEGORY - FY 2003-04 ADOPTED MARICOPA COUNTY & DISTRICTS									
	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	SUB-TOTAL	ELIMINATIONS	ALL FUNDS
REVENUES									
PROPERTY TAXES	\$ 308,122,580	\$ 62,722,226	\$ 21,982,390	\$ -	\$ -	\$ -	\$ 392,827,196	\$ -	\$ 392,827,196
TAX PENALTIES & INTEREST	8,000,000	-	-	-	-	-	8,000,000	-	8,000,000
SALES TAXES	-	100,839,314	5,500,800	-	-	-	106,340,114	-	106,340,114
LICENSES AND PERMITS	428,970	27,505,274	-	-	-	-	27,934,244	-	27,934,244
GRANTS	-	129,174,757	-	-	4,525,488	-	133,700,245	-	133,700,245
OTHER INTERGOVERNMENTAL	7,610,981	59,624,969	-	20,806,267	101,760,800	1,014,918	190,817,935	-	190,817,935
PAYMENTS IN LIEU OF TAXES	6,929,684	325,048	356,173	-	-	-	7,610,905	-	7,610,905
STATE SHARED SALES TAX	335,557,376	-	-	-	-	-	335,557,376	-	335,557,376
STATE SHARED HIGHWAY USER REV	-	86,300,000	-	-	-	-	86,300,000	-	86,300,000
STATE SHARED VEHICLE LICENSE	109,031,008	7,500,000	-	-	-	-	116,531,008	-	116,531,008
OTHER CHARGES FOR SERVICES	19,633,244	36,697,892	-	-	30,000	23,535,004	79,896,140	(16,495,079)	63,401,061
INTERNAL SERVICE CHARGES	-	-	-	-	-	47,407,631	47,407,631	(47,407,631)	-
PATIENT SERVICE REVENUE	52,848	1,394,471	-	-	740,349,164	-	741,796,483	(86,578,079)	655,218,404
FINES & FORFEITS	10,838,123	3,137,558	-	-	-	-	13,975,681	-	13,975,681
INTEREST EARNINGS	12,008,440	2,184,202	2,858,799	1,109,338	2,931,341	1,109,135	22,201,255	-	22,201,255
MISCELLANEOUS REVENUE	3,888,497	28,366,581	-	414,000	2,143,123	13,775	34,825,976	-	34,825,976
GAIN ON FIXED ASSETS	50,000	230,000	-	-	-	-	280,000	-	280,000
TRANSFERS IN	111,088,120	121,718,713	847,711	168,602,570	39,194,104	-	441,451,218	(441,451,218)	-
TOTAL REVENUE	\$ 933,239,871	\$ 667,721,005	\$ 31,545,873	\$ 190,932,175	\$ 890,934,020	\$ 73,080,463	\$2,787,453,407	\$ (591,932,007)	\$2,195,521,400

Taxes

Maricopa County and Districts collect both property taxes and special sales taxes. Below is a table summarizing historical tax revenue collections by fund type, followed by a discussion of specific major revenues.

Taxes				
Fiscal Year	General Fund	Special Revenue Funds	Debt Service	Total
1993-94	\$ 156,614,258	\$ 45,165,003	\$ 25,721,266	\$ 227,500,527
1994-95	182,014,228	64,355,715	2,368,049	248,737,992
1995-96	176,554,624	129,829,133	20,072,454	326,456,211
1996-97	172,143,843	145,750,489	23,628,785	341,523,117
1997-98	184,371,372	91,239,254	22,510,213	298,120,839
1998-99	198,905,506	98,611,890	22,783,249	320,300,645
1999-00	222,975,967	149,751,499	21,008,968	393,736,434
2000-01	239,737,516	156,127,504	24,148,892	420,013,912
2001-02	259,584,026	156,318,430	21,368,629	437,271,085
2002-03*	288,249,179	150,011,354	23,257,948	461,518,481
2003-04**	316,122,580	163,561,540	27,483,190	507,167,310
* Projected Actual				
** Budget				

Revenue Sources and Variance Commentary (Continued)

Property Taxes

Property taxes are imposed on both real and personal property, and are taxed under two systems - primary and secondary. Primary property taxes finance the County's general operations through its General Fund. Secondary taxes finance repayment of the County's outstanding voter-approved general obligation bonds, as well as operations and capital improvements carried out by the Flood Control and the Library Districts. Primary property taxes differ from secondary property taxes in that the rate of growth in the tax base for primary tax purposes is limited, and primary property tax levies are subject to a more stringent constitutional limitation. The primary property tax levy may increase by only 2% per year on property taxed in the prior year.

The Board of Supervisors must adopt the property tax levy for all taxing jurisdictions within the County on or before the third Monday in August for the fiscal year that begins on the previous July 1. Real property taxes are paid in arrears in two installments, due November 1 and May 1. Personal property taxes have historically been collected on a different schedule, but collection dates are now being shifted to align with the real property tax collection cycle. This process is projected to be completed by August, 2004. Personal property owners are exempt from Flood Control District taxation. Thus, personal property taxes are levied only for the General Fund (primary), Debt Service (secondary), and the Library District (secondary).

The following schedule lists the overall primary and secondary net assessed values and tax rates for the last ten fiscal years, plus the assessed values and preliminary tax rates for FY 2003-04.

Fiscal Year	Primary			Secondary				
	Net Assessed Value (Thousands)	Primary Tax Rate (per \$100 N.A.V.)	Net Assessed Value (Thousands)	Debt Service Tax Rate (per \$100 N.A.V.)	Library District Tax Rate (per \$100 N.A.V.)	Flood Control Net Assessed Value (Thousands)	Flood Control District Tax Rate (per \$100 N.A.V.)	Combined Rate
1993-94	\$ 13,296,195	1.0548	\$ 13,504,108	0.1878	0.0417	\$ 9,675,782	0.3632	1.6475
1994-95	13,302,327	1.2394	13,521,175	0.0032	0.0417	9,724,304	0.3632	1.6475
1995-96	13,493,737	1.1580	14,119,435	0.1464	0.0099	10,827,837	0.3332	1.6475
1996-97	13,975,668	1.1054	14,343,156	0.1575	0.0421	11,129,482	0.3425	1.6475
1997-98	15,006,270	1.1265	15,723,498	0.1364	0.0421	12,361,851	0.3425	1.6475
1998-99	16,017,265	1.1472	16,813,017	0.1312	0.0421	13,660,618	0.3270	1.6475
1999-00	17,463,875	1.1884	18,676,830	0.1085	0.0421	15,504,112	0.2858	1.6248
2000-01	19,362,298	1.1641	20,877,716	0.1152	0.0421	17,485,890	0.2534	1.5748
2001-02	21,355,326	1.1832	22,913,134	0.0876	0.0421	19,544,069	0.2319	1.5448
2002-03	22,955,865	1.2108	24,457,047	0.0800	0.0421	21,174,169	0.2119	1.5448
2003-04*	25,447,851	1.2108	27,477,988	0.0800	0.0421	24,140,629	0.2119	1.5448

*Preliminary Property Tax Levies; subject to final Board approval.

The combined FY 2003-04 property tax rate for Maricopa County and the Library and Flood Control Districts will remain flat at \$1.5448 per \$100 net assessed value. The primary rate will continue at \$1.2108 per \$100 of net assessed value. The Debt Service rate is also unchanged at \$.08 per \$100 of assessed value. The Flood Control District and the Library District tax rates will remain at \$.2119 per \$100 of net assessed value and \$.0421 per \$100 net assessed value, respectively.

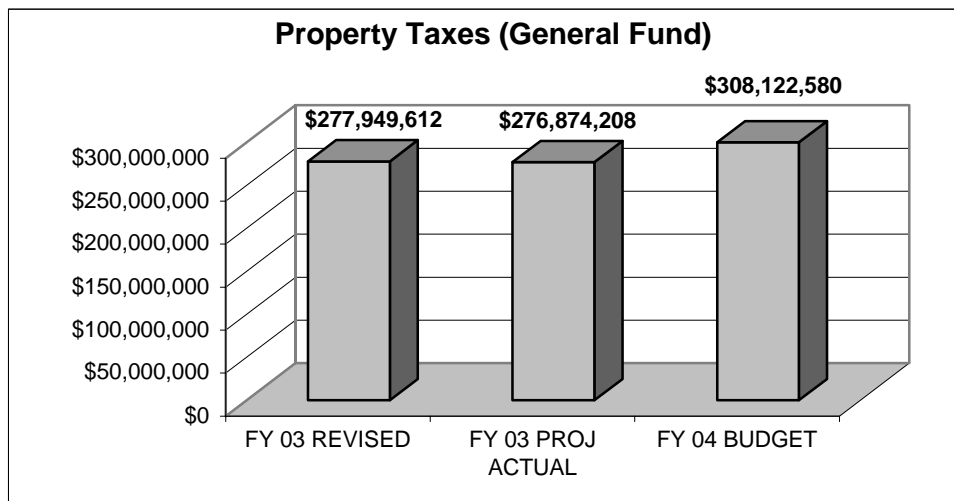
The following table depicts the primary and secondary property tax levies for the last ten fiscal years, plus the preliminary levies for FY 2003-04:

Revenue Sources and Variance Commentary (Continued)

Preliminary Tax Levy					
Fiscal Year	Primary	Secondary			Total
	General Fund	Debt Service	Flood Control District	Library District	
1993-94	\$140,248,266	\$ 25,360,203	\$ 35,142,441	\$ 5,631,213	\$ 206,382,123
1994-95	164,865,317	428,377	35,318,672	5,638,330	206,250,696
1995-96	156,257,472	20,670,863	36,078,354	1,397,824	214,404,513
1996-97	154,487,036	22,590,472	38,118,477	6,038,469	221,234,454
1997-98	169,045,638	21,446,852	42,339,342	6,619,593	239,451,425
1998-99	183,750,071	22,058,679	44,670,223	7,078,280	257,557,253
1999-00	207,540,697	20,264,361	44,310,754	7,862,946	279,978,758
2000-01	225,396,514	24,037,880	45,042,553	8,586,315	303,063,262
2001-02	252,676,223	20,071,906	45,322,696	9,646,430	327,717,255
2002-03	277,949,612	19,565,638	44,868,061	10,296,417	352,679,728
2003-04*	308,122,580	21,982,390	51,153,993	11,568,233	392,827,196

*Budget
Note: Excludes SRP, Payments in Lieu of Taxes

The FY 2003-04 Budget includes an estimated primary property tax levy (excluding Salt River Project) of \$308,122,580, an increase of \$30,172,968 (10.86%) from the FY 2002-03 adopted primary levy. This increase is due to the 10.86% growth in net assessed value, of which nearly three-fifths is a result of new construction. The balance of the change in net assessed value is on existing property, which is partly attributable to the impact of biannual property valuation by the County Assessor. Because of biannual assessment, this year's increase in net assessed value partly reflects increases that would have been realized last year if properties had been re-valued annually. Net assessed values tend to lag behind the general economy. After several years of relatively high growth in net assessed value, forecasts indicate a downward trend in annual growth rates over the next three years. For further information, refer to the "Comparative Tax Data" schedule, as well as the Levy Limit and Truth in Taxation comparisons.



Revenue Sources and Variance Commentary (Continued)

Tax Penalties & Interest

The County Treasurer collects penalties and interest on repayment of delinquent property taxes, and proceeds are deposited to the General Fund. Collections fluctuate and are difficult to accurately forecast, so it is prudent to budget this revenue conservatively. FY 2002-03 projections are slightly higher than the budget for the same period. The FY 2003-04 budget is a conservative estimate based on historical collection trends.

Special Sales Taxes

The County and Stadium District levy special sales taxes for specific purposes. These special sales taxes are collected by the State of Arizona and transmitted to the County Treasurer monthly. The two current special sales taxes are the Jail Excise Tax and the Stadium District car rental surcharge.

The Stadium District has authority to levy a surcharge on rental cars to help fund Cactus League stadium construction in Maricopa County. In addition, in 1994-95 the State Legislature allowed the Stadium District to collect a special 0.25% sales tax for construction on Bank One Ballpark.

In November 1998, Maricopa County voters approved a short-term new Jail Excise Tax to fund construction and operation of adult and juvenile detention facilities. Tax authority began in January 1999 and was to expire after nine years or collections of \$900 million. In November 2002, Maricopa County voters approved an extension of the Jail Excise Tax for an additional twenty years. Total budgeted revenue from the Jail Excise Tax is \$100,839,314 in FY 2003-04, an increase of \$2,322,026 (2.36%) from what is projected for FY 2002-03. Jail Excise Tax revenue is budgeted based on the pessimistic forecast due to continuing economic uncertainty.

Fiscal Year	Jail Excise Tax	Stadium District Car Rental Surcharge	Stadium District Major League Baseball	Total
1993-94	NA	\$ 3,998,649	NA	\$ 3,998,649
1994-95	NA	4,408,888	\$ 18,883,297	23,292,185
1995-96	NA	4,818,487	87,061,064	91,879,551
1996-97	NA	5,326,147	96,058,302	101,384,449
1997-98	NA	5,443,369	35,997,339	41,440,708
1998-99	\$ 41,477,224	5,400,000	NA	46,877,224
1999-00	91,984,716	5,722,238	NA	97,706,954
2000-01	97,752,375	5,637,184	NA	103,389,559
2001-02	98,177,716	5,536,163		103,713,879
2002-03*	98,517,288	5,467,047		103,984,335
2003-04**	100,839,314	5,500,800		106,340,114
* Projected Actual				
** Budget				

Revenue Sources and Variance Commentary (Continued)

Jail Excise Tax Forecasts						
Fiscal Year	"Pessimistic Scenario"			"Most Likely" Scenario		
	Annual Collections	% Chg.	Total Cumulative Collections	Annual Collections	% Chg.	Total Cumulative Collections
2002-03	\$ 98,668,605	0.5%	\$ 428,064,027	\$ 99,159,493	1.0%	\$ 428,554,925
2003-04	100,839,314	2.2%	528,903,341	103,026,713	3.9%	531,581,639
2004-05	104,973,726	4.1%	633,877,066	107,559,889	4.4%	639,141,527
2005-06	109,697,543	4.5%	743,574,610	113,583,243	5.6%	752,724,770
2006-07	114,633,933	4.5%	858,208,543	119,943,904	5.6%	872,668,674
2007-08	119,792,460	4.5%	978,001,002	126,660,762	5.6%	999,329,437
2008-09	125,183,121	4.5%	1,103,184,123	133,753,765	5.6%	1,133,083,202
2009-10	130,816,361	4.5%	1,234,000,484	141,243,976	5.6%	1,274,327,179
2010-11	136,703,097	4.5%	1,370,703,581	149,153,639	5.6%	1,423,480,818
2011-12	142,854,737	4.5%	1,513,558,318	157,506,243	5.6%	1,580,987,061

Source: Elliott D. Pollack & Co.

Licenses and Permits

Maricopa County and the Flood Control District collect revenue from a variety of licenses and permits that they issue through various County departments. Rates for licenses and permits are approved by the Board of Supervisors, unless otherwise set forth in State statutes. The revenue generated from licenses and permits is generally used to offset the cost of issuing the permits. Examples of licenses and permits include building permits, marriage licenses, dog licenses, and environmental health permits. Listed next are the actual license and permit revenues recorded for the last nine fiscal years, along with projected actual collections for totals FY 2002-03 and estimated revenues for FY 2003-04.

Licenses & Permits Revenues			
Fiscal Year	General Fund	Special Revenue Fund	Total
1993-94	\$ 1,677,251	\$ 10,943,744	\$ 12,620,995
1994-95	1,927,793	13,012,399	14,940,192
1995-96	2,340,983	10,074,284	12,415,267
1996-97	2,380,622	10,944,271	13,324,933
1997-98	2,248,372	12,634,283	14,882,655
1998-99	2,839,905	14,227,608	17,067,513
1999-00	271,025	21,915,996	22,187,021
2000-01	501,811	23,186,962	23,688,773
2001-02	415,821	25,690,472	26,106,293
2002-03*	173,500	29,376,823	29,550,323
2003-04**	428,970	27,505,274	27,934,244

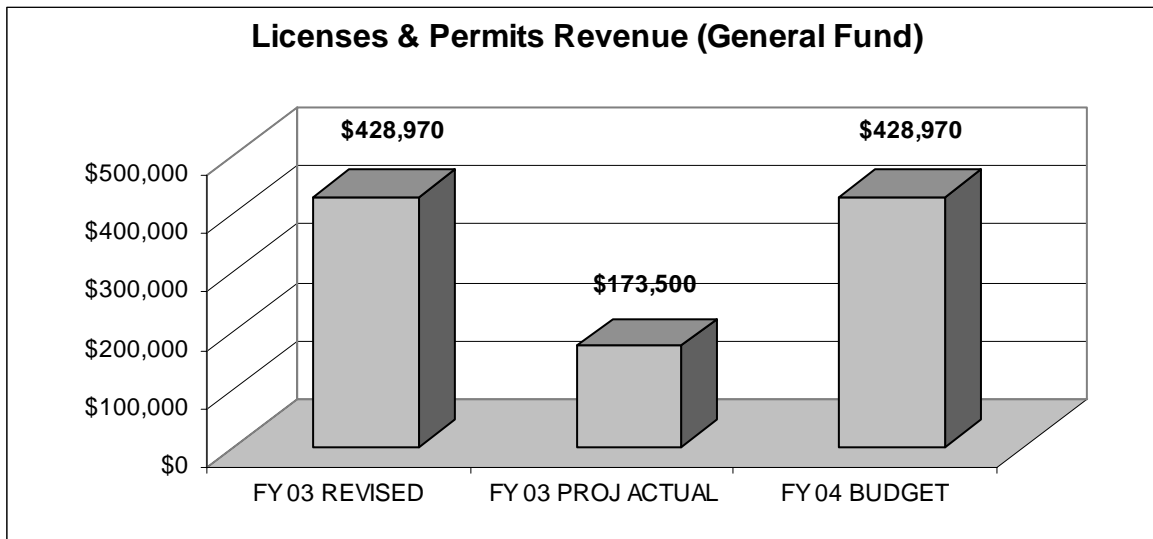
* Projected Actual
** Budget

General Fund license and permit revenues include license fees paid by cable television companies for operation in unincorporated areas. Prior to FY 1999-00, Planning and Development fees were deposited in the General Fund.

Revenue Sources and Variance Commentary (Continued)

Licenses and Permits General Government			
Department	FY 2002-03	FY 2003-04	Description
	Budget	Budget	
General Government	\$50,000	\$50,000	Liquor Licenses
General Government	325,000	325,000	Cable Television Franchise Fees
Sheriff	53,970	53,970	Pawnshop & Peddler's Licenses
Total General Government Licenses and Permits	\$428,970	\$428,970	

Major sources of Special Revenue Fund license and permit revenue include Planning and Development fees, environmental health permits, and air quality permits.



Intergovernmental Revenues

Intergovernmental revenues are amounts received by the County and districts from other government or public entities, and includes payments in lieu of taxes, state shared revenues, grants, and payments required by intergovernmental agreements (IGA's). Intergovernmental revenues come from a variety of sources, including the Federal government, local cities and the State of Arizona. Included in the intergovernmental classification are grant revenues that typically carry restrictions on how they may be expended. Listed below are the actual intergovernmental and grant revenues recorded for the last nine fiscal years prior to FY 2002-03, projected actual collections for FY 2002-03, and the amounts budgeted for FY 2003-04. In FY 2003-04, grant revenue in the Special Revenue Fund will decrease as the result of the State of Arizona's significant reduction of grants supporting the Adult Probation department. In addition, effective July 1, 2003, a House Authority has been established and has assumed the responsibilities and the funding formerly operated by the County's Housing Department. This revenue will no longer be received by the County but rather will go directly to the Housing Authority. The combined impact to grant revenue is in excess of \$35 million.

Revenue Sources and Variance Commentary (Continued)

Fiscal Year	Intergovernmental Revenues						Total
	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Capital Projects Funds	Debt Service	
1993-94	\$ 310,684,379	\$ 88,343,963	\$ 8,930,589	\$ -	\$ 1,065,771	\$ 372,542	\$ 409,397,244
1994-95	336,493,569	101,096,826	4,495,155	458,113	939,223	278,425	443,761,311
1995-96	312,660,997	73,921,706	6,506,520	-	87,061,064	277,295	480,427,582
1996-97	340,111,217	79,444,270	-	-	96,058,302	279,935	515,893,724
1997-98	342,821,757	167,199,736	13,010,680	-	42,238,451	262,793	565,533,417
1998-99	380,989,403	230,206,978	-	-	1,335,329	-	612,531,710
1999-00	402,400,291	282,270,743	-	-	859,370	-	685,530,404
2000-01	421,036,415	279,008,462	8,093,439	34,434	278,259	-	708,451,009
2001-02	439,548,553	287,759,808	93,391,643	873,340	12,784,358	399,224	834,756,926
2002-03*	448,031,511	320,405,508	107,497,801	665,661	12,032,126	296,935	888,929,542
2003-04**	459,129,049	282,924,774	106,286,288	1,014,918	20,806,267	356,173	870,517,469

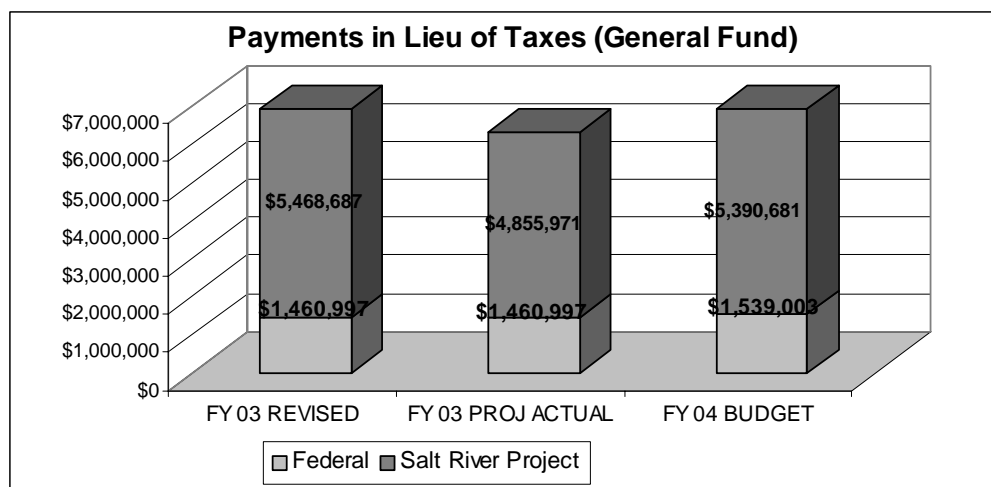
* Projected Actual
** Budget

Note: Includes Intergovernmental, Grant and Shared Taxes

Historical data prior to FY 1997-98 for General Fund and Debt Service included Indirect Cost Recovery.

Payments in Lieu of Taxes

Payments in lieu of taxes are collected from the Salt River Project (SRP) and the federal government. SRP values have declined in recent years due to changes in tax laws and in the electric utility industry. Although it is a public entity, SRP estimates its net assessed value and makes payments in lieu of property taxes to each taxing jurisdiction based on its property tax rates. The estimated FY 2003-04 budget for payments in lieu of taxes is \$6,929,684, which is the same as the FY 2002-03 revised budget.



State Shared Sales Taxes

Maricopa County does not have legal authority to levy a general-purpose sales tax. However, the County does receive a portion of the State of Arizona's Transaction Privilege Tax collections, which are deposited in the General Fund. The State collects transaction privilege taxes on 30 types of business activities, at rates ranging from .516 to 6.05 percent. A portion of each of these taxes, ranging from 0 to 80 percent, is allocated to a pool for distribution to the cities, counties and state. Of this pool, 40.51 percent is allocated to Arizona counties.

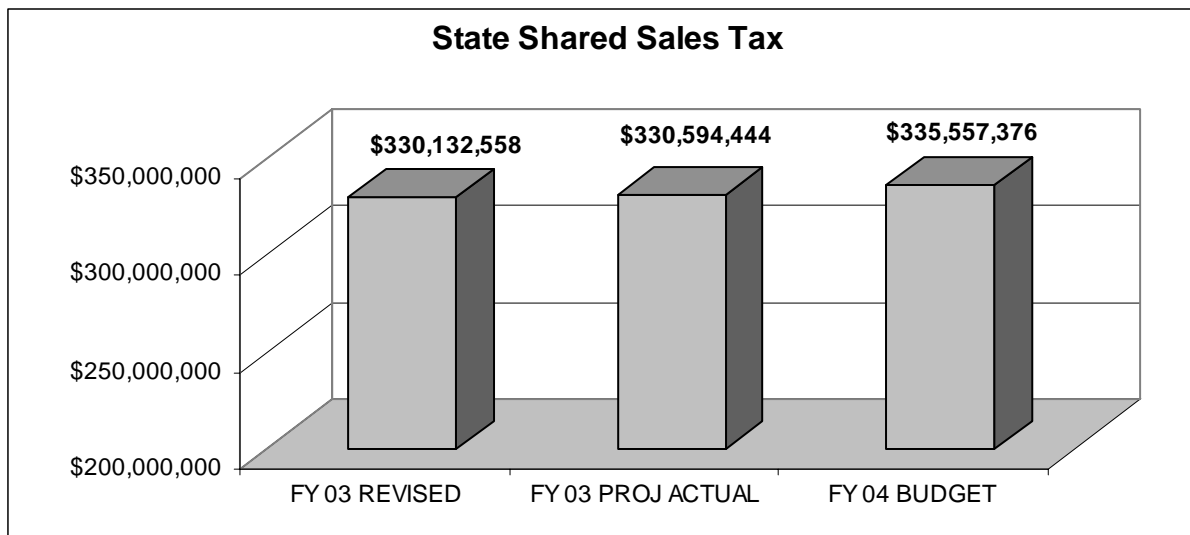
Revenue Sources and Variance Commentary (Continued)

Prior to FY 1994-95, the counties' distribution was determined using a calculation that combined assessed valuation and location of actual sales tax receipts (point of sale). Beginning with FY 1994-95, the state began using a new allocation procedure. The new procedure distributes the funds determined from the larger of two different calculations: a) 50% based on point of sale + 50% based on assessed valuation; or b) 50% based on point of sale + 50% based on population. Also, as of FY 1994-95, counties receive a portion of an additional 2.43 percent of the State's share of receipts, distributed using a 50% point of sale + 50% population basis method.

Listed below are the actual state shared sales tax collections for the last nine fiscal years, projected totals for FY 2002-03 plus the budget for FY 2003-04. State shared sales tax collections have suffered most from the economic recession. Prior to FY 2002-03, state shared sales taxes were budgeted for the upcoming fiscal year at the midpoint between the "pessimistic" and "most likely" forecast scenarios. The FY 2002-03 budget assumed revenue growth of only 1.5% growth, which was slightly higher than the 1% growth experienced in FY 2001-02 and significantly less than the preceding 5 year annual average of nearly 7%. Actual collections for FY 2002-03 are projected to be near budget at 1.5% higher than FY 2001-02. Given continuing economic uncertainty, the FY 2003-04 budget for the General Fund continues a 1.5% growth rate resulting in \$ 4,962,932 above the FY 2002-03 projected actual collections.

State Shared Sales Tax Collections	
Fiscal Year	General Fund
1993-94	\$ 209,588,061
1994-95	215,015,368
1995-96	231,009,128
1996-97	242,352,311
1997-98	257,643,630
1998-99	279,812,954
1999-00	309,009,200
2000-01	322,429,593
2001-02	325,728,202
2002-03*	330,594,444
2003-04**	335,557,376

* Projected Actual
** Budget



Revenue Sources and Variance Commentary (Continued)

The 10-year forecast for state shared sales tax revenue is shown in the following table. While annual growth rates will recover as the economy improves, they are not anticipated to reach the levels seen prior to FY 2001-02.

State Shared Sales Tax Forecast				
Fiscal Year	"Pessimistic Scenario"		"Most Likely" Scenario	
	Annual Collections	% Chg.	Annual Collections	% Chg.
2002-03	\$ 328,334,028	0.8%	\$ 330,288,397	1.4%
2003-04	335,557,376	2.2%	343,499,933	4.0%
2004-05	349,315,229	4.1%	358,957,430	4.5%
2005-06	365,034,414	4.5%	376,905,301	5.0%
2006-07	381,460,963	4.5%	395,750,566	5.0%
2007-08	398,626,706	4.5%	415,538,095	5.0%
2008-09	416,564,908	4.5%	436,314,999	5.0%
2009-10	435,310,328	4.5%	458,130,749	5.0%
2010-11	454,899,293	4.5%	481,037,287	5.0%
2011-12	475,369,761	4.5%	505,089,151	5.0%

Source: Elliott D. Pollack & Co.

State Shared Vehicle License Taxes

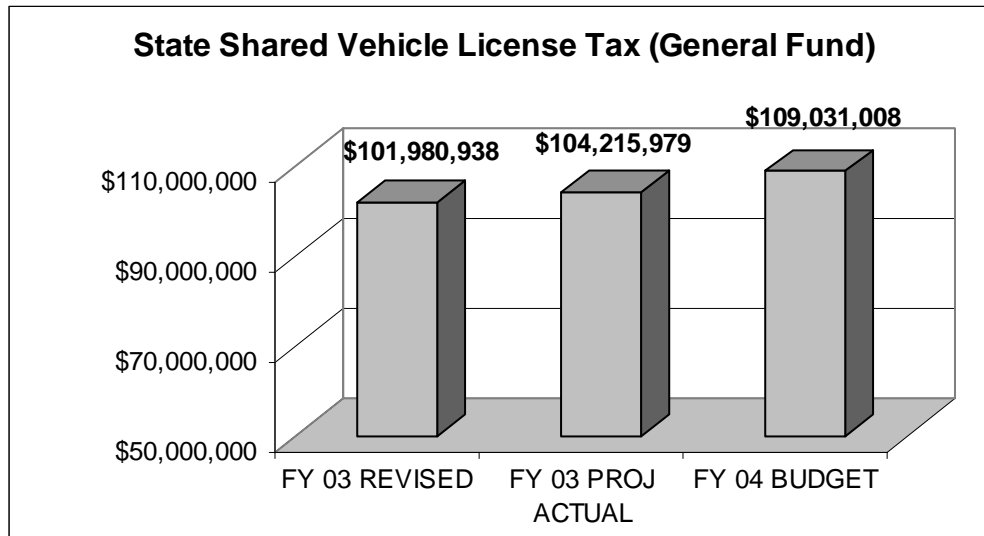
The State of Arizona levies vehicle license taxes (VLT) annually on all vehicles, based upon their estimated value. The Vehicle License Tax is essentially a personal property tax levied by the state on cars and trucks. VLT revenue is shared with counties and cities, and a portion is also deposited in the Highway User Revenue Fund (HURF), which is in turn also shared with local governments. VLT is paid as part of the annual auto license renewal process, billed and payable during the month in which the vehicle was first registered. Following is a table showing actual and projected vehicle license tax collections from FY 1993-94 to FY 2003-04.

State Shared Vehicle License Tax	
Fiscal Year	General Fund
1993-94	\$ 39,330,291
1994-95	44,940,805
1995-96	53,481,261
1996-97	64,600,858
1997-98	68,309,110
1998-99	81,053,747
1999-00	94,431,066
2000-01	93,389,137
2001-02	99,372,045
2002-03*	104,215,979
2003-04**	109,031,008

* Projected Actual
** Budget

Revenue Sources and Variance Commentary (Continued)

Prior to FY 2001-02, VLT was budgeted at the midpoint between the "pessimistic" and "most likely" forecasts, but was budgeted at the pessimistic level last year due to uncertainties about the impact of biennial collection. FY 2002-03, VLT collections have in fact been quite strong despite the economy, and projected actual revenue is anticipated to exceed budget by 2.19%.



Based on the pessimistic forecast of 5.5% growth, the FY 2003-04 budget assumes a \$4.8 million increase in Vehicle License Tax revenue above the FY 2002-03 projected actual collections.

State Shared Vehicle License Tax Forecast				
Fiscal Year	"Pessimistic Scenario"		"Most Likely" Scenario	
	Annual Collections	% Chg.	Annual Collections	% Chg.
2002-03	\$ 103,346,927	4.0%	\$ 106,328,088	7.0%
2003-04	109,031,008	5.5%	114,302,695	7.5%
2004-05	113,392,248	4.0%	122,303,883	7.0%
2005-06	117,927,938	4.0%	130,865,155	7.0%
2006-07	122,645,055	4.0%	140,025,716	7.0%
2007-08	127,550,858	4.0%	149,827,516	7.0%
2008-09	132,652,892	4.0%	160,315,442	7.0%
2009-10	137,959,008	4.0%	171,537,523	7.0%
2010-11	143,477,368	4.0%	183,545,150	7.0%
2011-12	149,216,463	4.0%	196,393,310	7.0%

Source: Elliott D. Pollack & Co.

State Shared Highway User Revenues

The State of Arizona collects highway user revenue, principally from an \$0.18 per gallon tax on the motor fuel sold within the state. The primary purpose of the highway user revenue is to fund construction and maintenance of streets and highways. The State distributes these highway user funds in approximately the following proportions: 50 percent to the State Highway Fund, 30 percent to cities and towns and 20 percent to counties. The highway user revenues distributed to the counties are allocated based upon fuel

Revenue Sources and Variance Commentary (Continued)

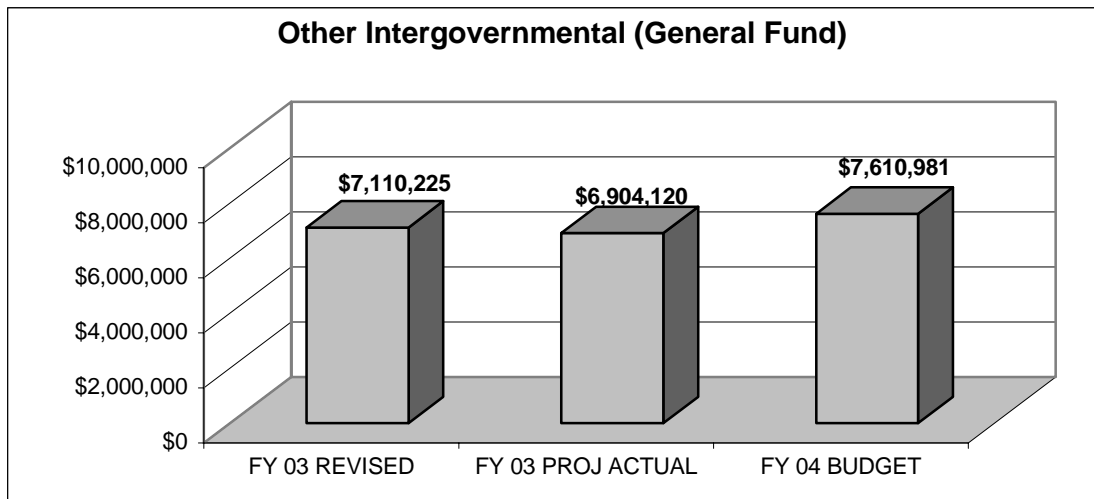
sales and estimated consumption as well as population. Maricopa County highway user revenue funds (HURF) are deposited in the Transportation Fund to support the Maricopa County Department of Transportation. Listed below are the actual collections of the highway user revenues for the last nine fiscal years, Projected totals for FY 2002-03, and the budget for FY 2003-04.

Fiscal Year	State Shared Highway User Revenues
1993-94	\$ 57,901,673
1994-95	63,227,494
1995-96	68,763,760
1996-97	73,249,850
1997-98	67,408,288
1998-99	72,392,313
1999-00	77,317,632
2000-01	78,243,269
2001-02	78,285,212
2002-03*	79,331,861
2003-04**	86,300,000

* Projected Actual
** Budget

Other Intergovernmental Revenue

Other Intergovernmental Revenues include a variety of payments from other jurisdictions, usually as required by Intergovernmental Agreements (IGA's) with the County or districts. The following chart shows overall revenue activity for the General Fund.



Detail of FY 2003-04 General Fund Other Intergovernmental Revenue is shown in the following table. Most of the increase is due to reimbursements from the State for costs associated with the primary and general elections and reimbursement of Justice of the Peace salaries. Sheriff's reimbursement of patrol services accounts for another major portion of the increase in FY 2003-04.

Revenue Sources and Variance Commentary (Continued)

Other Intergovernmental Revenue General Fund			
Department	FY 2002-03 Budget	FY 2003-04 Budget	Description
Contract Counsel	\$ 164,627.00	\$ 41,158	State Grand Jury Reimbursements
Elections	2,067,500	2,145,980	Election Services
Finance		88,136	Housing Authority Reimbursements
General Government	249,772	249,772	Shared State Lottery Sales
Juvenile Probation	18,000	9,999	Reimbursement from U.S. Marshalls for housing of federal juvenile prisoners
Legal Defender	24,500	19,700	State Grand Jury Reimbursements
Medical Examiner	60,000	60,000	IGAs with Yavapai County for laboratory services
Public Defender	99,050	50,400	State Grand Jury Reimbursements
Sheriff's Office	3,448,537	3,764,489	Patrol Services
Superintendent of Schools	118,050	118,050	National Forest Fees for Schools
Trial Courts	860,189	1,063,297	IGA with City of El Mirage for use of court space; State Reimburseent for JP Salaries and IGA Revenue from Gila Bend for Lease Space
Total	\$7,110,225	\$7,610,981	

Charges for Services

Maricopa County charges fees for various services. County policy is to fully recover the cost for providing services. When setting fees, care is exercised in establishing charges for services so that they do not unfairly discriminate against those most in need of services. The County Board of Supervisors approves all fee schedules, unless fees are specifically set forth in state statute. Charges for service are also levied internally within Maricopa County government for internal services provided by one County department to another department, but are eliminated within the overall County budget.

Examples of charges for services to the public include court filing fees, kennel fees, landfill charges, park entrance fees, vital statistic document fees, probation service fees, and patient service charges. Examples of internal charges for services include motor pool charges and long distance telephone charges.

Listed below are the revenues recorded for the last seven fiscal years, projected revenue for FY 2002-03, and the budget amount for FY 2003-04 for other charges for service, internal service charges, patient service charges, and fines and fees.

Charges for Service								
Fiscal Year	General Fund	Special Revenue Funds	Debt Service Fund	Capital Projects Funds	Enterprise Funds	Internal Service Funds	Elimination Fund	Total
1995-96	\$ 25,416,938	\$ 21,659,510	\$ 527,225	\$ 89,650	\$ 466,685,704	\$ 71,231,729	\$ -	\$585,610,756
1996-97	21,498,899	22,713,435	302,898	64,018	459,442,809	85,204,601		589,226,660
1997-98	23,285,414	30,598,649	180,180	231,215	465,456,904	66,587,939		586,340,301
1998-99	23,282,041	33,636,546	352,643	16,630	498,120,261	70,147,479		625,555,600
1999-00	20,744,303	40,987,616	280,976	13,389	545,219,766	87,758,508		695,004,558
2000-01	22,344,319	43,365,082	125,432	1,526	582,350,811	47,269,363		695,456,533
2001-02	23,066,442	32,432,540	-	-	577,445,943	48,199,803	(138,734,084)	542,410,644
2002-03*	22,845,981	34,769,404	-	-	727,104,621	59,585,578	(121,910,714)	722,394,870
2003-04*	19,686,092	38,092,363	-	-	740,379,164	70,942,635	(150,480,789)	718,619,465

* Projected Actual
** Budget
Includes Fees, Charges for Service and Patient Revenue

Revenue Sources and Variance Commentary (Continued)

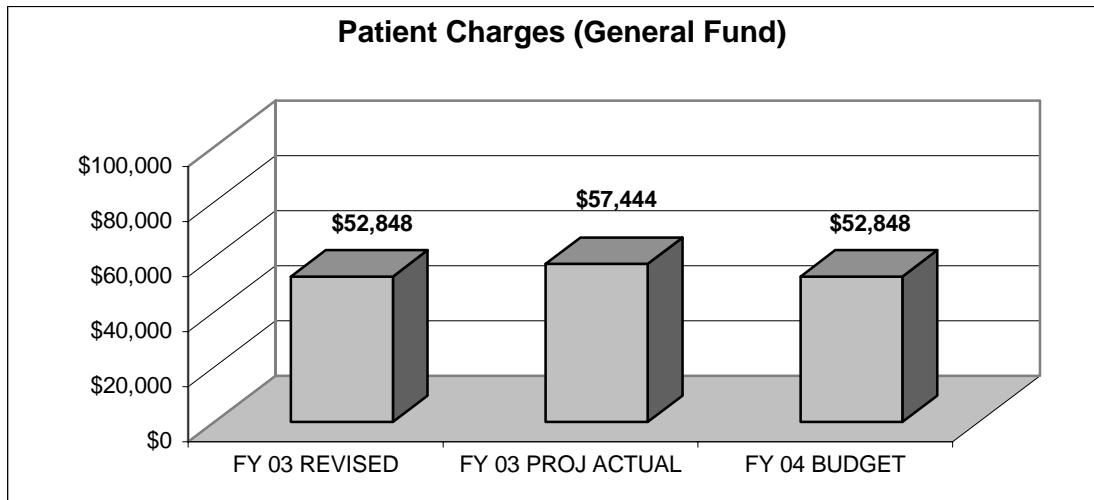
Patient Charges

Patient Charges and Patient Care – Revenue Allowances								
Fiscal Year	General Fund	Special	Enterprise	Internal Service	Capital Projects	Eliminations	Total	
		Revenue Funds	Funds	Funds	Funds			
1997-98	\$ 2,444,637	\$ 532,007	\$ 323,663,351	\$ -	\$ -	\$ (54,232,273)	\$ 272,408,322	
1998-99	647,580	602,542	508,799,795	-	-	(40,707,215)	469,342,702	
1999-00	87,872	1,060,650	584,897,791	-	-	(47,811,146)	538,106,404	
2000-01	101,118	1,242,215	187,203,802	-	-	-	188,547,135	
2001-02	66,046	1,228,270	577,401,082	-	-	(91,278,716)	487,416,682	
2002-03*	57,444	1,326,253	727,040,830	-	-	(72,066,024)	656,358,503	
2003-04**	52,848	1,394,471	740,349,164	-	-	(86,578,079)	655,218,404	
* Projected Actual								
** Budget								

* Projected Actual

** Budget

In the General Fund, patient service revenues are generated by the residual long-term care program. The long-term care residual population will decline because no new patients are enrolled in the program. This budget reflects the declining population of long-term care residual patients.



FY 2003-04 Patient Charges Summary General Fund			
Department	FY 2002-03 Budget	FY 2003-04 Budget	Description
Health Care Mandates	\$52,848	\$52,848	LTC Share of Cost
Total General Fund Patient Charges	\$52,848	\$52,848	

Revenue Sources and Variance Commentary (Continued)

Internal Service Charges

Internal service charges are established each budget season. The internal service fee rates are intended to recover from the appropriate user the full cost of the services provided. Internal charges for services are recorded in the Internal Service Funds. The largest increase in both the FY 2002-03 and FY 2003-04 budgets was for Risk Management charges, where the industry is experiencing double digit increases as it recovers from 9/11 and issues related to the current economy.

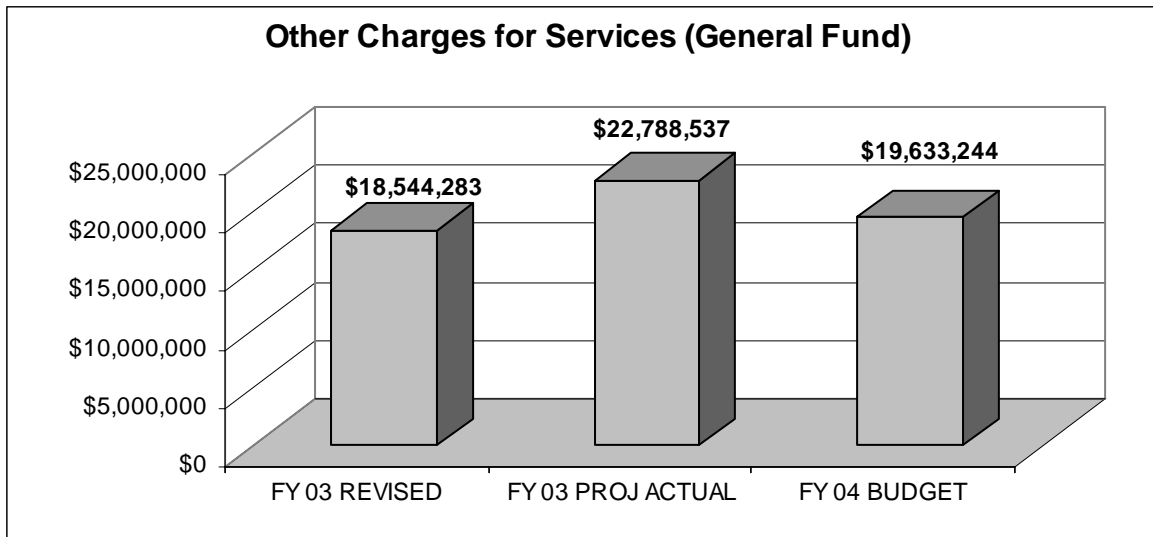
Fiscal Year	Internal Service Funds
1993-94	\$162,749,217
1994-95	126,851,818
1995-96	71,231,729
1996-97	82,204,601
1997-98	24,354,392
1998-99	26,769,664
1999-00	40,522,322
2000-01	41,710,416
2001-02	41,443,255
2002-03*	47,341,797
2003-04**	47,407,631
* Projected Actual	
** Budget	

Other Charges for Services

Actual collections of Other Charges for Service are anticipated to exceed budget in FY 2002-03 by \$13.2 million. A major contributing factor to this increase is the change in the administration of the Pharmacy benefit offered by the County to employees. Prior to January 2003, the pharmacy benefit was purchased through a commercial insurance carrier. In January 2003, the County began to self insure this benefit and the revenues and expenditures associated with the administration of this program are now appearing in an Internal Service Fund. It is anticipated that the impact of the pharmacy benefit change to Other Charges for Services for FY 2002-03 will be in excess of \$5 million and will increase to \$13,268,000 in FY 2003-04. This is the primary reason why the Internal Service Fund Other Charges for Service revenue is projected to increase 79% above the FY 2002-03 budget.

FY 2003-04 General Fund Other Charges for Service are budgeted conservatively and are anticipated to increase \$1,088,961 above the FY 2002-03 budget.

Revenue Sources and Variance Commentary (Continued)



The table below identifies the various sources of revenue. While most of the charges will remain constant as compared to the FY 2002-03 budget, the Recorder charges reflect a notable increase. This is a result an increase in the number of documents filed as a result of refinancing due to the of the current favorable mortgage rates. The FY 2003-04 budget is a conservative representation of the anticipated Recorder fees. Their FY 2002-03 actual fees are projected to be in excess of \$10 million.

FY 2003-04 Other Charges for Service Summary General Fund			
Department	FY 2002-03	FY 2003-04	Description
Clerk of the Superior Court	\$ 3,610,000	\$ 3,910,000	Filing Fees
Constables	1,100,000	1,322,758	Writ & Restitution Collection Fees
Contract Counsel	83,482	20,871	Death Penalty Post-conviction relief payments
General Government	2,084,933	2,000,000	Tax Sale Fees and Cable TV Franchise Fees
Human Resources	25,000	24,211	Garnishments, Copies and Lost Bus Car Fees
Indigent Representation			State Grand Jury Reimbursements
Justice Courts			Defensive Driving Fees and Other Miscellaneous Court Fees
Juvenile Probation		8,001	Miscellaneous Charges and Indian Ward Custody Reimbursements
Legal Advocate	36,000	116,764	State Grand Jury Reimbursements
Medical Examiner	360,000	300,000	Cremation Certificate Fees and Transport Fees
Public Defender	2,090	1,600	Miscellaneous Charges
Public Fiduciary	850,000	650,000	Fiduciary Fees and Probate Fees
Recorder	7,241,000	8,000,000	Document Recording Fees
Sheriff	331,749	451,087	Other Tax Sales Fees and Various Civil Fees
Superintendent of Schools	35,000	35,000	Garnishment & Support Processing Fees
Superior Court			Civil Trial Jury Fees
Treasurer	5,686	5,686	Miscellaneous Charges
Trial Courts	2,789,343	2,787,266	Defensive Driving Fees and Other Miscellaneous Court Fees; Civil Trial Jury Fees
Total Other Charges for Service	\$ 18,554,283	\$ 19,633,244	

Revenue Sources and Variance Commentary (Continued)

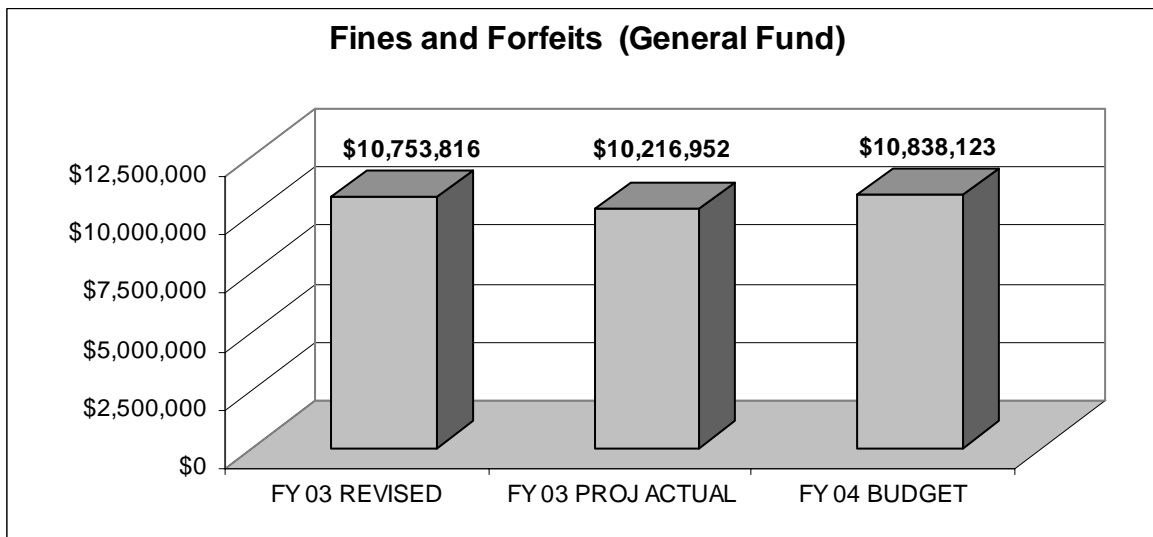
Fines and Forfeits

Through statutory and enforcement authority, Maricopa County collects various fines and such as citations, court fines, and library fines.

Fines & Forfeits			
Fiscal Year	General Fund	Special Revenue Funds	Total
1995-96	\$ 8,608,556	\$ 1,254,251	\$ 9,862,807
1996-97	9,552,255	1,947,305	11,499,560
1997-98	10,552,336	1,908,335	12,460,671
1998-99	10,954,594	2,472,263	13,426,857
1999-00	10,871,790	3,711,582	14,583,372
2000-01	11,989,817	2,918,598	14,908,415
2001-02	12,886,929	3,458,507	16,345,436
2002-03*	10,216,952	3,550,762	13,767,714
2003-04**	10,838,123	3,137,558	13,975,681

* Projected Actual
** Budget

In the General Fund, fines and forfeits are collected by the Trial Courts and the Elections Department. Based on collections through March, the forecasted revenue is not expected to meet budget in FY 2002-03. The FY 2003-04 budget anticipates General Fund Fines and Forfeits between the FY 2002-03 budget and projected actual collections.



The largest source of General Fund fine revenue is the Trial Courts, which comprises 87.7% of the total Fines and Forfeits in the General Fund. The table below summarizes the sources of General Fund Fines and Forfeits. The budgeted Fines and Forfeits for the Clerk of the Superior Court is anticipated to decrease in FY 2003-04 from the FY 2002-03 budget; however, the amount anticipated in FY 2003-04 is consistent with the FY 2002-03 actual experience, where it is anticipated that they will end the year at \$1,277,297. The decrease in General Fund Fines and Forfeits for the Clerk of the Superior Court is a result of a greater portion of the fines being diverted to Adult Probation.

Revenue Sources and Variance Commentary (Continued)

FY 2003-04 Fines and Forfeits Summary General Fund			
Department	FY 2002-03 Budget	FY 2003-04 Budget	Description
Clerk of the Superior Court	\$ 1,615,000	\$ 1,277,294	Superior Court Fines
Elections	\$ 2,500	2,500	Campaign Finance Penalty Fees
Trial Courts	\$ 9,136,316	9,558,329	Traffic and Misdemeanor Fines
Total General Fund Fines and Forefeits	\$ 10,753,816	\$ 10,838,123	

Miscellaneous Revenue

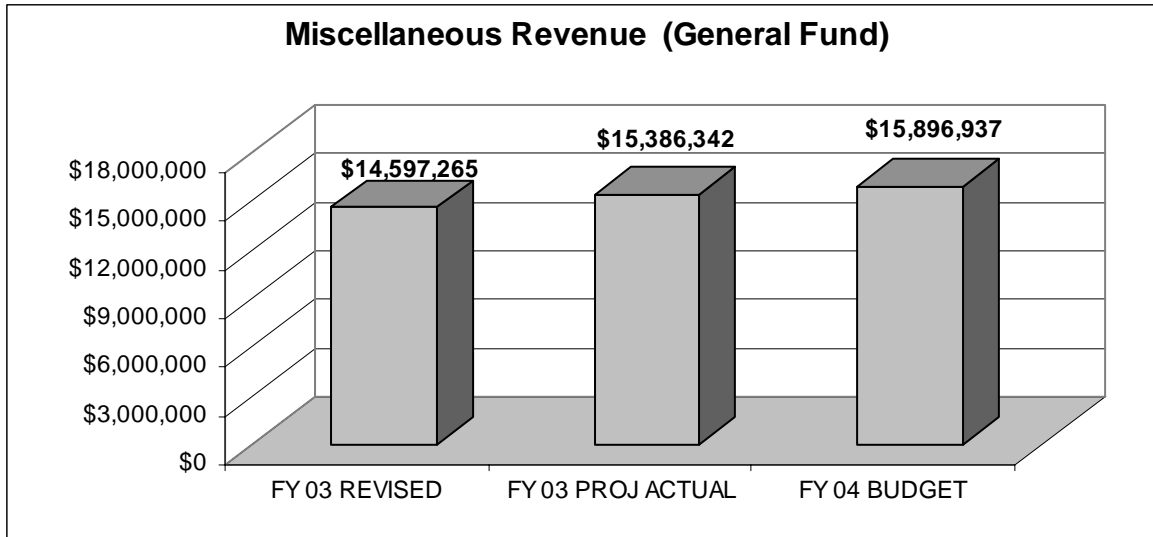
Maricopa County classifies miscellaneous revenues as any revenues that do not fall within a more specific revenue category. Examples of miscellaneous revenues include concessions, sales of copies, interest earnings, building rental, pay phone receipts, insurance recoveries, food sales, land sales, map sales, and equipment rental as well as sales of fixed assets, and bond proceeds.

Listed below are the miscellaneous revenues, other than sales of fixed assets and bond proceeds, recorded for the last nine fiscal years, projected amounts for FY 2002-03, plus the budget for FY 2003-04. Miscellaneous revenues are recorded in all of the fund types.

Miscellaneous Revenue							
Fiscal Year	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Debt Service Funds	Capital Projects Funds	Total
1993-94	\$ 17,361,501	\$ 5,398,008	\$ 73,262,620	\$ 2,966,423	\$ 1,697,395	\$ 1,888,447	\$ 102,574,394
1994-95	22,290,356	11,745,466	77,468,996	2,974,265	772,308	1,395,661	116,647,052
1995-96	22,698,183	13,368,020	5,249,093	104,646	1,075,861	1,287,867	43,783,670
1996-97	12,052,384	19,343,464	5,221,705	741,659	622,445	10,056,965	48,038,622
1997-98	10,170,063	32,181,062	1,292,308	269,866	524,591	100,241,220	144,679,110
1998-99	12,514,416	24,642,605	78,878,826	2,594,804	400,000	407,093	119,437,744
1999-00	13,968,176	25,334,749	21,320,726	941,625	400,000	1,325,000	63,290,276
2000-01	20,448,749	38,295,643	26,279,616	2,344,981	4,927,850	113,020,718	205,317,557
2001-02	16,376,321	33,229,869	8,543,553	2,230,495	5,913,617	12,369,884	78,663,739
2002-03*	15,386,342	37,082,076	5,856,744	1,228,359	5,209,795	9,546,298	74,309,614
2003-04**	15,896,937	30,550,783	5,074,464	1,122,910	2,858,799	1,523,338	57,027,231

* Projected Actual
** Budget

Revenue Sources and Variance Commentary (Continued)



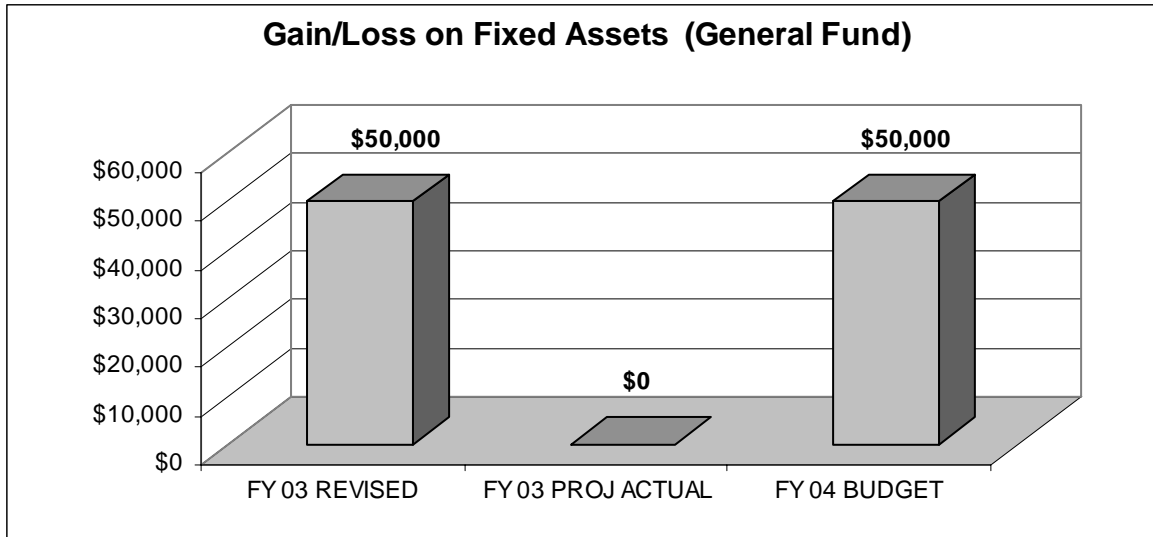
As in prior years, the largest single component of miscellaneous revenues in the General Fund is interest income, which is budgeted at \$12 million in FY 2003-04. This is unchanged from the FY 2002-03 budget. The FY 2002-03 Facilities Management revenue generated from the rental of the Security Building is budgeted in the Finance Department for the FY 2003-04.

FY 2003-04 Miscellaneous Revenue General Fund			
Department	FY 2002-03	FY 2003-04	Description
Appropriated Fund Balance	\$ -	\$ 1,237,500	NACO Revenue
Assessor	133,669	133,669	Sale of Maps, Copies, Etc.
Clerk of the Superior Court	25,000	31,366	Sale of Copies & Bad Check Fees, Interest
County Attorney	12,000	34,000	Fees to Private Defense for Discovery Information
Elections	15,000	15,000	Sale of Copies and Maps
Facilities Management	78,000	78,000	Parking fees
Finance	1,081,054	955,940	Security Building Rental
General Government	12,000,000	12,000,000	Interest Income
Human Resources	90,511	1,300	Sale of Copies, W-2 fees
Internal Audit	75	75	Sale of Instructional Videos
Materials Management	77,000	127,000	Vendor Rebates & Copy Sales
Recorder	759,000	1,003,600	Micrographics & Photocopy Sales
Sheriff	175,226	121,680	Sale of Copies and Reimbursement for ID Cards
Total Compensation	10,000	15,000	Sale of Copies, Garnishment of Wages, COBRA Admin.
Trial Courts	140,730	142,807	Sale of Copies; Interest Earnings
Total General Fund Miscellaneous Revenue	\$ 14,597,265	\$ 15,896,937	

Gain/Loss on Fixed Assets

No Gains or Loss from Fixed Assets are projected in the General Fund for FY 2002-03. The FY 2003-04 budget for Gains/Losses from General Fund Fixed Assets is budgeted conservatively at the same level as the FY 2002-03 revised budget.

Revenue Sources and Variance Commentary (Continued)

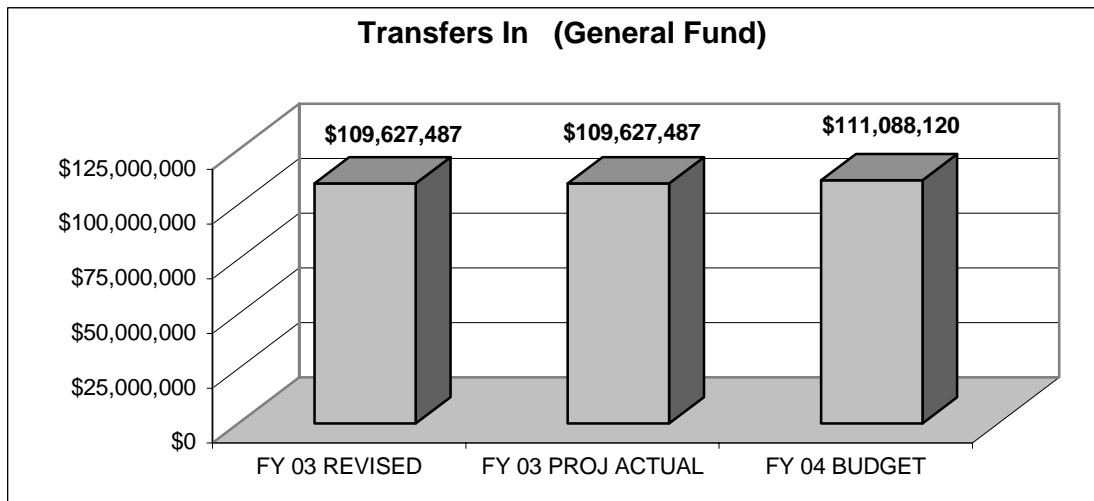


Other Financing Sources

Other Financing Sources include Proceeds of Financing (debt) and Fund Transfers In. No Proceeds of Financing are budgeted for FY 2003-04.

Fund Transfers In

Detail on Fund Transfers In and Out are included later in this document. For the General Fund, Fund Transfers In to the General Fund include Central Service Allocation charges to non-General Fund departments and the reimbursement from the Health Care Delivery System for the Disproportionate Share match payment to the State of Arizona. For further information, refer to the "Transfer In by Fund" schedule.



Comparative Tax Data

Maricopa County levies primary property taxes based on assessed valuations of personal and real property. The primary tax levy is limited by A.R.S. §42-17051. Each year the primary tax levy limit is computed by the Assessor's Office and is confirmed by the State Property Tax Oversight Commission. The primary property tax may be used to support any type or level of service within the legal purview of the County, and therefore is the major revenue source for the County General Fund. The County also levies secondary property taxes that are levied for a specific purpose, i.e. the Flood Control District, Library District and Debt Service.

FY 2003-04 PRELIMINARY PROPERTY TAX LEVY Primary, Debt Service, Flood Control District and Library District Levies									
Description	Assessed Value	Salt River Proj. Effective Assessed Value	Total Assessed Value w/SRP	Revenue from 1-cent Levy	Tax Rates	Property Tax Levy	SRP Payments in Lieu (PILT)	Total Tax Levy & PILT	
MARICOPA COUNTY PRIMARY:									
FY 2003-04 Preliminary	\$ 25,447,850,971	\$ 445,216,494	\$ 25,893,067,465	\$ 2,589,307	\$ 1.2108	\$ 308,122,580	\$ 5,390,681	\$ 313,513,261	
FY 2002-03 Final	\$ 22,955,864,882	\$ 445,216,494	\$ 23,401,081,376	\$ 2,340,108	\$ 1.2108	\$ 277,949,612	\$ 5,390,681	\$ 283,340,293	
Variance	\$ 2,491,986,089	\$ -	\$ 2,491,986,089	\$ 249,199	\$ -	\$ 30,172,968	\$ -	\$ 30,172,968	
MARICOPA COUNTY DEBT SERVICE SECONDARY:									
FY 2003-04 Preliminary	\$ 27,477,987,528	\$ 445,216,494	\$ 27,923,204,022	\$ 2,792,320	\$ 0.0800	\$ 21,982,390	\$ 356,173	\$ 22,338,563	
FY 2002-03 Final	\$ 24,457,047,282	\$ 445,216,494	\$ 24,902,263,776	\$ 2,490,226	\$ 0.0800	\$ 19,565,638	\$ 356,173	\$ 19,921,811	
Variance	\$ 3,020,940,246	\$ -	\$ 3,020,940,246	\$ 302,094	\$ -	\$ 2,416,752	\$ -	\$ 2,416,752	
FLOOD CONTROL DISTRICT:									
FY 2003-04 Preliminary	\$ 24,140,629,062	\$ 64,942,150	\$ 24,205,571,212	\$ 2,420,557	\$ 0.2119	\$ 51,153,993	\$ 137,612	\$ 51,291,605	
FY 2002-03 Final	\$ 21,174,168,674	\$ 64,942,150	\$ 21,239,110,824	\$ 2,123,911	\$ 0.2119	\$ 44,868,063	\$ 137,612	\$ 45,005,675	
Variance	\$ 2,966,460,388	\$ -	\$ 2,966,460,388	\$ 296,646	\$ -	\$ 6,285,930	\$ -	\$ 6,285,930	
LIBRARY DISTRICT:									
FY 2003-04 Preliminary	\$ 27,477,987,528	\$ 445,216,494	\$ 27,923,204,022	\$ 2,792,320	\$ 0.0421	\$ 11,568,233	\$ 187,436	\$ 11,755,669	
FY 2002-03 Final	\$ 24,457,047,282	\$ 445,216,494	\$ 24,902,263,776	\$ 2,490,226	\$ 0.0421	\$ 10,296,417	\$ 187,436	\$ 10,483,853	
Variance	\$ 3,020,940,246	\$ -	\$ 3,020,940,246	\$ 302,094	\$ -	\$ 1,271,816	\$ -	\$ 1,271,816	
GRAND TOTALS:									
FY 2003-04 Preliminary					\$ 1.5448	\$ 392,827,196	\$ 6,071,902	\$ 398,899,098	
FY 2002-03 Final					\$ 1.5448	\$ 352,679,730	\$ 6,071,902	\$ 358,751,632	
Variance					\$ -	\$ 40,147,466	\$ -	\$ 40,147,466	
					0.0%	13.3%	0.0%	13.0%	

Levy Limit and Truth-In-Taxation Comparisons

PRELIMINARY FY 2003-04 LEVY VS. TRUTH-IN-TAXATION LEVY	
Current NAV Subject to Taxation in Prior Year	\$ 23,972,677,256
FY 2002-03 Primary Levy	\$ 277,949,612
FY 2003-04 Truth-in-Taxation Rate	\$ 1.1594
FY 2003-04 Current Net Assessed Value	\$ 25,447,850,971
FY 2003-04 Truth-in-Taxation Levy	\$ 295,042,384
FY 2003-04 Preliminary Primary Levy (excluding SRP)	\$ 308,122,580
FY 2003-04 Preliminary Primary Rate	\$ 1.2108
Amount Under/(Over) Truth-in-Taxation Levy	\$ (13,080,196)
Amount Under/(Over) Truth-in-Taxation Rate	\$ (0.0514)
Truth-in-Taxation Assessment on a \$100,000 Home:	\$ 115.94
Recommended Primary Levy on a \$100,000 Home:	\$ 121.08
(Increase)/Decrease	\$ (5.14)
	-4.4%
Impact of Overall Rate on a \$100,000 home:	
FY 2002-03	\$ 154.48
FY 2003-04	\$ 154.48
Net Impact on Taxpayer	\$ -
	0.0%

PRELIMINARY LEVY VS. FY 2003-04 LIMIT	
FY 2003-04 Adjusted Allowable Levy Limit	\$ 320,821,057
<i>Maximum Rate</i>	\$ 1.2607
FY 2003-04 Preliminary Primary Levy (excluding SRP):	\$ 308,122,580
<i>Primary Levy Rate</i>	\$ 1.2108
Amount Under/(Over) Limit:	\$ 12,698,477
	\$ 0.0499

Beginning Fund Balance and Variance Commentary

The following schedule lists the estimated beginning fund balances, projected revenues, expenditures and appropriated fund balance for the upcoming fiscal year, and resulting estimated fund balances at the end of FY 2003-04. "Beginning fund balance" represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years. For budgeting purposes, fund balances are Unreserved/Undesignated; which means that estimated unreserved fund balances are reduced by amounts designated for other purposes. A list of fund balance designations is provided in the following section.

The process for estimating all beginning fund balances for FY 2003-04 begins with audited actual fund balance information at the end of FY 2001-02, as presented in the Maricopa County Comprehensive Annual Financial Report (CAFR). For governmental funds, which include the General Fund as well as special revenue, debt service and capital project funds, the "unreserved fund balance" is used. For proprietary funds, "expendable fund balance" is calculated as:

- Current assets less amounts held for contractual obligations less current liabilities.

This measure provides a more accurate estimation of the resources that can be appropriated from these types of funds than "unreserved fund equity", which includes the net value of property, plant, and equipment as well as long-term liabilities.

Several funds are projected to have deficit fund balances at the end of FY 2003-04, as follows:

Detention Capital Projects (Fund 455)

The Detention Capital Projects fund is used to account for proceeds of the Jail Excise Tax, approved by County voters in 1998, that are applied toward the jail and juvenile detention capital improvement program. The original Jail Excise Tax will expire after nine years or \$900 million in collections, after which the Jail Excise Tax extension as approved by voters in 2002 will take effect. As previously anticipated, during FY 2003-04 capital improvement spending will exceed forecasted tax collections, but the shortfall will be made up in the following fiscal year as the capital projects are completed. As a result, the Detention Capital Projects Fund will end FY 2003-04 in a deficit. The deficit will be covered primarily by an inter-fund loan from the County Improvement Debt fund (320), which has an accumulated balance from transfers from the General Fund that is sufficient to cover full repayment of the debt issue, but most of which will not be required until after FY 2003-04. Interest charges will be assessed from the Detention Capital Projects fund. The remaining portion of the deficit will be covered via a designation in the General Fund.

Maricopa Integrated Health System - Senior Select (Fund 566)

The Senior Select Health Plan is part of the Maricopa Integrated Health System (MIHS), which includes the Maricopa Health Plan (fund 541), ALTCS (fund 551), Non-AHCCCS Health Plans (fund 551), Senior Select (fund 566), and the Maricopa Medical Center (fund 535). The Medical Center and Senior Select funds routinely incur operating deficits, which are offset by operating income in the other three funds. Accumulated net income is eventually transferred from the plan funds to the Medical Center and Senior Select funds to cover their fund deficits. However, contractual obligations with the State's Arizona Health Care Cost Containment System effectively do not allow current-year income from the Medical Health Plan and ALTCS plans to be transferred in this manner. As a result the Medical Center and Senior Select funds will end FY 2003-04 with a deficit, but the balances in the other MIHS funds that will be transferred in the following fiscal year will offset the deficit.

Beginning Fund Balance and Variance Commentary (Continued)

CONSOLIDATED SUMMARY OF ESTIMATED FUND BALANCES FY 2003-04 Adopted Budget						
	Initial Unreserved/ Undesignated Beginning Balance	Revenue and Transfers In	Total Expenditures	Expenditures and Transfers Out	Appropriated Fund Balance	Unreserved/ Undesignated Ending Fund Balance
GENERAL FUND	\$ 126,438,426	\$ 933,239,871	\$ 1,059,678,297	\$ 922,185,334	\$ 137,492,963	\$ -
SPECIAL REVENUE						
201 ADULT PROBATION FEES	\$ 2,998,791	\$ 8,205,000	\$ 8,205,000	\$ 8,205,000	\$ -	\$ 2,998,791
203 SHERIFF DONATIONS	21,742	16,400	16,400	16,400	-	21,742
204 JUSTICE CT JUDICIAL ENHANCEMNT	1,240,914	621,617	610,011	610,011	-	1,252,520
205 COURT DOCUMENT RETRIEVAL	168,488	1,023,925	1,128,725	1,128,725	-	63,688
207 PALO VERDE	142,034	243,824	286,424	286,424	-	99,434
208 JUDICIAL ENHANCEMENT	1,037,268	1,059,376	1,601,380	1,601,380	-	495,264
209 PUBLIC DEFENDER TRAINING	20,812	377,224	377,224	377,224	-	20,812
210 WASTE MANAGEMENT	3,601,692	75,000	479,899	479,899	-	3,196,793
211 ADULT PROBATION GRANTS	-	6,029,945	6,029,945	6,029,945	-	-
213 COUNTY ATTORNEY RICO	-	1,300,000	1,300,000	1,300,000	-	-
215 EMERGENCY MANAGEMENT	254,241	941,132	1,065,945	1,065,945	-	129,428
216 CLERK OF THE COURT GRANTS	-	1,450,000	1,450,000	1,450,000	-	-
217 CDBG, HOUSING TRUST	-	15,857,672	15,857,672	15,857,672	-	-
218 CLERK OF COURT FILL THE GAP	206,407	1,886,855	1,886,855	1,886,855	-	206,407
219 COUNTY ATTORNEY GRANTS	-	5,263,576	5,263,576	5,263,576	-	-
220 DIVERSION	1,303,133	750,000	1,000,000	1,000,000	-	1,053,133
221 COUNTY ATTORNEY FILL THE GAP	1,246,394	1,266,624	1,576,624	1,576,624	-	936,394
222 HUMAN SERVICES GRANTS	-	35,032,337	35,032,337	35,032,337	-	-
223 TRANSPORTATION GRANTS	-	350,000	350,000	350,000	-	-
224 MEDICAL EXAMINER GRANT FUND	-	207,614	207,614	207,614	-	-
225 SPUR CROSS RANCH CONSERVATION	172,490	410,500	417,714	417,714	-	165,276
226 PLANNING AND DEVELOPMENT FEES	13,154,538	10,503,000	8,065,872	8,065,872	-	15,591,666
227 JUVENILE COURT GRANTS	-	16,245,747	16,245,747	16,245,747	-	-
228 JUVENILE COURT SPECIAL FEES	735,746	830,000	946,528	946,528	-	619,218
229 JUVENILE RESTITUTION FUND	19,653	10,000	10,000	10,000	-	19,653
230 PARKS & REC. GRANTS	214,500	173,970	388,470	388,470	-	-
232 TRANSPORTATION OPERATIONS	27,085,695	96,083,380	105,288,136	105,288,136	-	17,880,939
233 PUBLIC DEFENDER GRANTS	-	397,974	397,974	397,974	-	-
235 PLANNING & DEVELOPMENT GRANTS	308,513	175,000	144,975	144,975	-	338,538
236 RECORDER'S SURCHARGE	4,232,701	4,733,000	4,404,146	4,404,146	-	4,561,555
238 SUPERIOR COURT GRANTS	-	1,356,000	1,356,000	1,356,000	-	-
239 PARKS SOUVENIR FUND	24,086	52,000	52,000	52,000	-	24,086
240 LAKE PLEASANT RECREATION SVCS	1,568,112	1,482,000	1,824,950	1,824,950	-	1,225,162
241 PARKS ENHANCEMENT FUND	1,452,560	2,095,885	2,266,882	2,266,882	-	1,281,563
242 LIBRARY DISTRICT GRANTS	-	25,000	25,000	25,000	-	-
243 PARKS DONATIONS FUND	741,865	372,000	236,253	236,253	-	877,612
244 LIBRARY DISTRICT	930,156	12,696,129	12,587,786	12,587,786	-	1,038,499
245 JUSTICE COURT ENHANCEMENT	632,851	466,234	466,234	466,234	-	632,851
246 JUSTICE COURTS GRANTS	-	179,320	179,320	179,320	-	-
248 SAIL GRANTS	-	1,957,636	1,957,636	1,957,636	-	-
249 GENERAL GOVERNMENT GRANTS	-	4,230,000	4,003,472	4,003,472	-	226,528
250 CACTUS LEAGUE OPERATIONS	2,401,425	190,000	109,371	109,371	-	2,482,054
251 SHERIFF GRANTS	-	5,454,116	5,454,116	5,454,116	-	-
252 INMATE SERVICES	3,477,082	9,141,758	9,806,758	9,806,758	-	2,812,082
253 BALLPARK OPERATIONS	4,654,929	4,530,021	3,471,937	3,471,937	-	5,713,013
254 INMATE HEALTH SERVICES	30,300	50,840	50,840	50,840	-	30,300
255 DETENTION OPERATIONS	31,815,108	240,900,212	272,715,318	167,397,062	105,318,256	2
256 PROBATE FEES	34,197	388,576	388,576	388,576	-	34,197
257 CONCILIATION COURT FEES	160,719	1,552,010	1,552,010	1,552,010	-	160,719
258 COURT AUTOMATED SERVICES	152,590	712,729	712,729	712,729	-	152,590
259 SUPERIOR COURT SPECIAL REVENUE	1,070,741	4,897,490	3,206,996	3,206,996	-	2,761,235
260 RESEARCH & REPORTING	144,201	440,000	440,000	440,000	-	144,201
261 LAW LIBRARY FEES	136,847	804,510	800,000	800,000	-	141,357
262 PUBLIC DEFENDER FILL THE GAP	-	904,788	904,788	904,788	-	-
263 LEGAL DEFENDER FILL THE GAP	-	42,974	42,974	42,974	-	-
264 SUPERIOR COURT FILL THE GAP	240,310	1,525,690	1,525,690	1,525,690	-	240,310
265 PUBLIC HEALTH FEES	1,311,324	3,409,885	3,689,365	3,689,365	-	1,031,844
266 CHECK ENFORCEMENT PROGRAM	256,865	502,197	502,197	502,197	-	256,865
267 CRIM JUSTICE ENHANCEMENT	370,072	1,361,500	1,361,500	1,361,500	-	370,072
268 VICTIM COMP AND ASSISTANCE	85,387	36,000	75,000	75,000	-	46,387
269 VICTIM COMP RESTITUTION INT	12,896	40,000	52,896	52,896	-	-
270 CHILD SUPPORT ENHANCEMENT	80,000	45,000	125,000	125,000	-	-
271 EXPEDITED CHILD SUPPORT	218,531	399,569	399,569	399,569	-	218,531
272 CHILD SUPPORT AUTOMATION	18,691	-	18,691	18,691	-	-
273 VICTIM LOCATION	68,530	16,161	35,401	35,401	-	49,290
275 JUVENILE PROBATION DIVERSION	367,967	268,425	268,425	268,425	-	367,967
276 SPOUSAL MAINT ENF ENHANCEMENT	34,615	95,000	95,000	95,000	-	34,615
280 OLD COURTHOUSE RESTORATION	8,714	10,000	10,000	10,000	-	8,714
281 CHILDREN'S ISSUES EDUCATION	95,683	52,950	52,950	52,950	-	95,683
282 DOM REL MEDIATION EDUCATION	227,682	171,002	171,002	171,002	-	227,682
290 WASTE TIRE	5,278,775	3,435,232	3,435,232	3,435,232	-	5,278,775

Beginning Fund Balance and Variance Commentary (Continued)

	Initial Unreserved/ Undesignated Beginning Balance	Revenue and Transfers In	Total Expenditures	Expenditures and Transfers Out	Appropriated Fund Balance	Unreserved/ Undesignated Ending Fund Balance
SPECIAL REVENUE (Continued)						
292 CORRECTIONAL HEALTH GRANT	-	1,050,486	1,050,486	1,050,486	-	-
504 AIR QUALITY FEES	2,993,834	5,800,000	5,457,543	5,457,543	-	3,336,291
505 ENVIRONMENTAL SERVICES GRANT	-	3,893,983	3,893,983	3,893,983	-	-
506 ENVIRONMTL SVCS ENV HEALTH	1,398,843	8,763,574	8,729,146	8,729,146	-	1,433,271
532 PUBLIC HEALTH GRANTS	-	44,825,257	44,825,257	44,825,257	-	-
572 ANIMAL CONTROL LICENSE/SHELTER	115,462	5,400,000	5,381,750	5,381,750	-	133,712
573 ANIMAL CONTROL GRANTS	-	348,256	348,256	348,256	-	-
574 ANIMAL CONTROL FIELD OPERATION	216,825	2,235,175	2,231,863	2,231,863	-	220,137
748 JUROR IMPROVEMENT	65,752	200,000	200,000	200,000	-	65,752
991 FLOOD CONTROL	4,602,581	75,992,743	79,805,243	79,805,243	-	790,081
SPECIAL REVENUE	\$ 125,932,846	\$ 667,721,005	\$ 709,788,584	\$ 604,470,328	\$ 105,318,256	\$ 83,865,267
CAPITAL PROJECTS						
234 TRANSPORTATION CAPITAL PROJECT	\$ 7,513,699	\$ 77,806,267	\$ 77,457,228	\$ 77,457,228	\$ -	\$ 7,862,738
410 BALLPARK CONSTRUCTION	1,969	404,135	404,135	404,135	-	1,969
422 INTERGOVERNMENTAL CAP PROJ	21,374,678	102,343	20,900,213	20,900,213	-	576,808
435 COUNTY IMPROVEMENT FUND	44,917,291	500,590	22,029,606	22,029,606	-	23,388,275
445 GENERAL FUND COUNTY IMPROV	35,300,000	7,938,747	23,851,077	23,851,077	-	19,387,670
450 LONG TERM PROJECT RESERVE	7,776,317	1,594,274	3,000	3,000	-	9,367,591
455 DETENTION CAPITAL PROJECTS	(587,190)	48,585,819	121,068,464	121,068,464	-	(73,069,835)
990 FLOOD CONTROL CAPITAL PROJECTS	4,284,500	54,000,000	54,000,000	54,000,000	-	4,284,500
CAPITAL PROJECTS	\$ 120,581,264	\$ 190,932,175	\$ 319,713,723	\$ 319,713,723	\$ -	\$ (8,200,284)
DEBT SERVICE						
312 BOND-DEBT SERVICE	\$ -	\$ 23,398,680	\$ 20,971,600	\$ 20,971,600	\$ -	\$ 2,427,080
320 COUNTY IMPROVEMENT DEBT	96,720,643	2,446,393	8,920,479	8,920,479	-	90,246,557
370 STADIUM DIST DEBT SERIES02	8,434,982	5,700,800	5,125,094	5,125,094	-	9,010,688
DEBT SERVICE	\$ 105,155,625	\$ 31,545,873	\$ 35,017,173	\$ 35,017,173	\$ -	\$ 101,684,325
ENTERPRISE						
535 HEALTHCARE DELIVERY SYSTEM	\$ (10,323,312)	\$ 452,457,249	\$ 452,165,681	\$ 452,165,681	\$ -	\$ (10,031,744)
541 HEALTH PLAN	2,164,459	129,540,718	130,451,694	130,451,694	-	1,253,483
551 LONG TERM CARE PLAN	15,880,975	232,018,464	237,600,567	237,600,567	-	10,298,872
561 HEALTH SELECT	1,521,589	13,856,770	13,985,709	13,985,709	-	1,392,650
566 SENIOR SELECT PLAN	(6,340,025)	62,410,819	56,070,794	56,070,794	-	-
580 SOLID WASTE MANAGEMENT	12,156,423	650,000	900,000	900,000	-	11,906,423
ENTERPRISE	\$ 15,060,109	\$ 890,934,020	\$ 891,174,445	\$ 891,174,445	\$ -	\$ 14,819,684
INTERNAL SERVICE						
652 ENVIRONMENTAL CLEANUP	\$ 1,378,283	\$ 101,325	\$ 405,760	\$ 405,760	\$ -	\$ 1,073,848
654 EQUIPMENT SERVICES	(624,811)	8,331,591	8,171,022	8,171,022	-	(464,242)
673 REPROGRAPHICS	722,674	903,775	834,991	834,991	-	791,458
675 RISK MANAGEMENT	11,760,024	26,584,796	25,204,042	25,204,042	-	13,140,778
681 TELECOMMUNICATIONS	2,073,357	13,523,972	12,934,911	12,934,911	-	2,662,418
685 BENEFITS TRUST	3,327,425	23,635,004	23,635,004	23,635,004	-	3,327,425
INTERNAL SERVICE	\$ 18,636,952	\$ 73,080,463	\$ 71,185,730	\$ 71,185,730	\$ -	\$ 20,531,685
ELIMINATIONS	\$ -	\$ (591,932,007)	\$ (591,932,007)	\$ (591,932,007)	\$ -	\$ -

Beginning Fund Balance and Variance Commentary (Continued)

Fund Designations

The following schedule lists amounts designated within the estimated balances of various funds. Designations are the County's and Districts' self-imposed limitations on financial resources that would otherwise be available for use. The major fund balance designation is for budget stabilization. For the County General Fund, this includes an amount designated to cover cash shortfalls during the fiscal year due to the property tax collection cycle, as well as amounts set aside to cover potential worst-case scenarios in regard to the Maricopa Integrated Health System. Budget stabilization amounts related to cash flow due to the property tax collection cycle are designated for the Flood Control and Library District operating funds, which are supported by their own secondary property tax levies.

FY 2003-04 Fund Balance Designations			
Fund/Designation	FY 2002-03	FY 2003-04	(Inc.)/Dec.
General Fund (Fund 100)			
<i>Budget Stabilization:</i>			
Cash Flow/Property Tax	\$ 93,000,000	\$ 99,441,505	\$ (6,441,505) (1)
Cash Flow/Jail Tax	-	5,000,000	(5,000,000) (2)
MIHS Accounts Receivable	13,000,000	13,000,000	- (3)
MIHS Potential Losses	40,000,000	40,000,000	- (4)
Subtotal - Budget Stabilization	\$ 146,000,000	\$ 157,441,505	\$ (11,441,505)
Approved Capital Projects/County Improvement Fund (Fund 435)	\$ 4,500,000	\$ -	\$ 4,500,000 (5)
	\$ 150,500,000	\$ 157,441,505	\$ (6,941,505)
Flood Control District (Fund 991)			
<i>Budget Stabilization:</i>			
Cash Flow/Property Tax	\$ 8,000,000	\$ 15,207,157	\$ (7,207,157) (1)
Library District (Fund 244)			
<i>Budget Stabilization:</i>			
Cash Flow/Property Tax	\$ 1,700,000	\$ 3,118,634	\$ (1,418,634) (1)

(1) Based on estimate provided by the Department of Finance of the amount needed to eliminate the need for Tax Anticipation Notes or other forms of short-term borrowing to finance current operations.

(2) Based on estimate provided by the Department of Finance of the amount needed to cover the balance between the projected shortfall in the Detention Capital Projects Fund (455) and the amount of the interfund loan from the County Improvement Debt Fund (320) to the Detention Capital Projects Fund.

(3) Amount needed to cover Maricopa Integrated Health System losses due to a potential write-down of accounts receivable, under worst-case projections.

(4) Amount needed to subsidize potential operating losses in the Maricopa Integrated Health System above and beyond losses due to a write-down of accounts receivable, based on worst-case projections.

(5) Amount needed to fund "pay as you go" capital projects in addition to amounts already on hand from Certificates of Participation, for which funds for repayment are reserved in the County Improvement Debt Fund (Fund 320).

Expenditure Limitation

Maricopa County expenditures are subject to limitation according to Article 9, Section 20 of the Arizona Constitution. The expenditure limitation is calculated annually by the Economic Estimates Commission based on Maricopa County's actual expenditures in FY 1979-80, with base adjustments approved by County voters or by the Legislature. The Commission increases the base to reflect changes in population and in inflation, as measured by the Gross Domestic Product Price Deflator. The normal annual expenditure limitation for Maricopa County will be further adjusted for FY 2003-04 for Disproportionate Share payments to the Maricopa Medical Center.

Expenditures from "local revenues" are subject to limitation. Generally, local revenues include taxes, fees, and fines assessed by the County, but exclude revenues from intergovernmental payments, grants, proceeds of debt, and interest earnings. Maricopa County's expenditures subject to limitation are certified by the State Auditor General, and published in an annual expenditure limitation report. When actual expenditures subject to limitation are less than the limitation, the excess capacity can be carried forward to future fiscal years. For this reason, actual expenditures are reported as \$1 less than the limitation.

Expenditure Limitation		
FY 2003-04 Expenditure Limitation	\$	825,529,316
Est. Adjustment for Disproportionate Share Payments		(101,760,800)
FY 2003-04 Adjusted Limitation	\$	684,038,246
 FY 2003-04 Expenditures Subject to Limitation	 \$	 684,038,245
Expenditures (Over)/Under Limitation	\$	1

Consolidated Expenditures by Fund Type / Department / Fund

CONSOLIDATED EXPENDITURES BY FUND TYPE/DEPARTMENT/FUND								
	FY 2001-02 ACTUAL	FY 2002-03 ADOPTED RESTATED	FY 2002-03 REVISED RESTATED	FY 2002-03 PROJ. ACT. RESTATED	FY 2003-04 REQUESTED	FY 2003-04 ADOPTED	ADOPTED VS REVISED VARIANCE	%
ALL FUNDS								
JUDICIAL BRANCH								
110 ADULT PROBATION	\$ 52,635,387	\$ 56,184,531	\$ 55,570,746	\$ 52,298,659	\$ 52,575,650	\$ 50,595,549	\$ 4,975,197	9%
270 JUVENILE PROBATION	39,574,404	46,572,310	46,797,471	39,799,185	44,792,703	45,498,752	1,298,719	3%
800 TRIAL COURTS	66,520,912	68,502,474	68,404,513	67,028,193	69,762,404	69,945,227	(1,540,714)	-2%
Subtotal	\$ 158,730,703	\$ 171,259,315	\$ 170,772,730	\$ 159,126,038	\$ 167,130,757	\$ 166,039,528	\$ 4,733,202	3%
ELECTED OFFICIAL								
010 BOARD OF SUPERVISORS DIST 1*	\$ 216,502	\$ 237,365	\$ 237,365	\$ 233,475	\$ 240,840	\$ 224,756	\$ 12,609	5%
020 BOARD OF SUPERVISORS DIST 2*	204,543	237,365	237,365	226,757	240,840	224,756	12,609	5%
030 BOARD OF SUPERVISORS DIST 3*	210,465	237,365	237,365	217,743	240,840	224,756	12,609	5%
040 BOARD OF SUPERVISORS DIST 4*	183,651	237,365	237,365	218,526	240,840	224,756	12,609	5%
050 BOARD OF SUPERVISORS DIST 5*	226,145	237,365	237,365	235,053	240,840	224,756	12,609	5%
120 ASSESSOR	14,494,129	14,791,846	14,791,846	14,260,742	14,765,952	14,765,952	25,894	0%
140 CALL CENTER	1,262,475	1,323,313	1,323,313	1,319,408	1,325,517	1,325,517	(2,204)	0%
160 CLERK OF THE SUPERIOR COURT	25,886,076	29,567,733	29,705,307	28,964,257	29,287,027	28,968,365	736,942	2%
190 COUNTY ATTORNEY	50,785,599	52,747,399	53,352,894	52,350,072	53,300,669	54,982,195	(1,629,301)	-3%
210 ELECTIONS	5,937,609	10,135,373	10,135,373	10,061,519	7,808,894	8,219,888	1,915,485	19%
250 CONSTABLES	1,535,019	1,573,243	1,573,243	1,569,366	1,579,402	1,613,814	(40,571)	-3%
360 RECORDER	5,434,302	6,616,478	6,616,478	6,335,272	6,201,570	6,264,142	352,336	5%
370 SUPERINTENDENT OF SCHOOLS	1,639,616	1,855,573	1,855,573	1,867,895	1,847,755	1,847,755	7,818	0%
430 TREASURER	3,505,570	3,678,416	3,678,416	3,490,454	3,707,669	3,707,669	(29,253)	-1%
500 SHERIFF	133,418,932	140,229,896	140,229,897	135,698,905	141,770,490	141,742,325	(1,512,428)	-1%
Subtotal	\$ 244,940,633	\$ 263,706,095	\$ 264,449,165	\$ 257,049,444	\$ 262,799,145	\$ 264,561,402	\$ (112,237)	0%
APPOINTED DEPARTMENT								
060 CLERK OF THE BOARD	\$ 427,719	\$ 496,686	\$ 496,686	\$ 475,601	\$ 500,188	\$ 450,169	\$ 46,517	9%
150 EMERGENCY MANAGEMENT	785,916	1,163,890	1,163,890	881,464	1,429,477	1,504,551	(340,661)	-29%
170 COMMUNITY DEVELOPMENT	7,760,205	15,861,375	15,861,375	12,653,550	15,749,886	15,857,672	3,703	0%
180 FINANCE	2,394,602	2,532,406	2,532,406	2,408,296	2,555,792	2,360,213	172,193	7%
200 COUNTY ADMINISTRATIVE OFFICER	1,253,252	1,561,918	1,274,455	1,269,754	1,283,681	1,155,313	119,142	9%
220 HUMAN SERVICES	31,197,729	30,866,842	30,866,842	34,912,883	35,316,030	36,171,317	(5,304,475)	-17%
230 INTERNAL AUDIT	967,480	1,014,158	1,014,158	982,317	1,007,564	958,022	56,136	6%
260 CORRECTIONAL HEALTH	18,561,640	20,009,260	21,447,653	22,648,707	21,397,693	23,044,031	(1,596,378)	-7%
290 MEDICAL EXAMINER	3,540,974	3,888,275	4,026,828	3,851,966	3,881,203	4,088,817	(61,989)	-2%
300 PARKS & RECREATION	7,892,544	9,432,036	9,432,036	8,695,515	6,863,662	6,683,435	2,748,601	29%
310 HUMAN RESOURCES	2,649,120	3,048,334	3,048,334	2,957,916	3,823,973	2,741,834	306,500	10%
340 PUBLIC FIDUCIARY	1,809,431	1,820,125	1,820,125	1,833,982	1,841,113	1,841,113	(20,988)	-1%
350 TOTAL COMPENSATION	8,328,772	9,968,220	10,011,520	14,827,649	22,093,657	25,649,710	(15,638,190)	-156%
390 HEALTH CARE MANDATES	260,079,644	347,516,968	347,516,968	330,557,791	357,963,721	345,995,954	1,521,014	0%
400 CAPITAL FACILITIES DEVELOPMENT	151,082,539	249,325,795	249,325,795	179,808,800	125,350,686	118,425,196	130,900,599	53%
410 CHIEF INFORMATION OFFICER	5,235,908	5,341,960	5,341,960	4,822,945	5,283,784	4,877,950	464,010	9%
420 INTEGRATED CRIMINAL JUST INFO	3,656,590	4,541,898	4,541,898	3,361,371	7,236,337	7,236,337	(2,694,439)	-59%
440 PLANNING & DEVELOPMENT	6,787,738	8,472,868	8,472,868	7,833,874	7,907,794	8,210,847	262,021	3%
460 RESEARCH & REPORTING	531,576	446,622	446,622	351,199	432,723	440,000	6,622	1%
470 GENERAL GOVERNMENT	308,478,072	383,263,521	375,088,274	244,866,559	384,980,148	362,873,414	12,214,860	3%
480 APPROPRIATED FUND BALANCE	11,806,235	220,405,332	220,405,332	154,958,679	232,006,682	242,811,219	(22,405,887)	-10%
490 MANAGEMENT & BUDGET	1,545,124	1,737,360	1,737,360	1,738,239	1,740,125	1,566,112	171,248	10%
520 PUBLIC DEFENDER	27,712,402	28,788,065	28,788,065	28,413,998	28,823,845	29,245,360	(457,295)	-2%
540 LEGAL DEFENDER	4,723,410	5,077,933	5,077,933	4,840,650	5,095,061	5,507,320	(429,387)	-8%
550 LEGAL ADVOCATE	3,275,598	3,904,124	4,248,142	4,207,532	4,325,450	4,736,165	(488,023)	-11%
560 CONTRACT COUNSEL	8,255,955	5,351,493	5,158,185	9,318,501	5,009,326	9,354,848	(4,196,663)	-81%
600 HEALTH PLANS	329,686,576	429,420,684	429,420,684	445,302,754	433,417,949	440,066,400	(10,645,716)	-2%
640 TRANSPORTATION	93,920,769	132,529,670	132,529,670	98,583,062	69,095,362	126,095,364	6,434,306	5%
660 HOUSING	16,342,607	11,435,849	11,435,849	11,435,849	13,834,322	-	11,435,849	100%
670 SOLID WASTE	3,094,348	4,171,579	4,171,579	3,212,370	4,149,394	4,335,232	(163,653)	-4%
700 FACILITIES MANAGEMENT	22,991,132	26,126,831	26,126,831	24,757,464	27,730,357	26,054,852	71,979	0%
710 COMMUNICATIONS	-	-	800,490	753,893	800,490	720,441	80,049	10%
730 MATERIALS MANAGEMENT	2,084,548	2,241,787	2,241,787	2,190,477	2,263,346	2,079,713	162,074	7%
740 EQUIPMENT SERVICES	9,101,573	8,923,046	8,923,046	8,775,570	9,078,913	8,171,022	752,024	8%
750 RISK MANAGEMENT	19,449,570	23,398,383	23,398,383	23,262,710	25,807,817	25,609,802	(2,211,419)	-9%
760 TELECOMMUNICATIONS	13,634,317	12,875,220	12,875,220	12,098,738	12,942,948	12,214,470	660,750	5%
790 ANIMAL CARE & CONTROL	7,035,540	9,349,929	9,349,929	9,115,287	7,884,010	8,265,910	1,084,019	12%
860 PUBLIC HEALTH	42,537,794	43,903,415	47,231,937	52,455,184	54,985,584	55,008,134	(7,776,197)	-16%
880 ENVIRONMENTAL SERVICES	17,245,562	20,448,437	20,662,219	21,027,406	17,826,392	18,834,516	1,827,703	9%
900 HEALTH CARE DELIVERY SYSTEM	285,854,279	389,917,956	389,917,956	354,292,990	361,059,724	359,748,694	30,169,262	8%
980 ELIMINATIONS	(369,204,985)	(469,330,070)	(470,130,560)	(470,941,184)	(388,351,873)	(386,903,746)	(83,226,814)	-18%
Subtotal	\$ 1,374,513,805	\$ 2,011,250,180	\$ 2,008,100,730	\$ 1,679,802,308	\$ 1,936,424,336	\$ 1,964,087,723	\$ 44,013,007	2%
MARICOPA COUNTY								
	\$ 1,778,185,141	\$ 2,446,215,590	\$ 2,443,322,625	\$ 2,095,977,790	\$ 2,366,354,238	\$ 2,394,688,653	\$ 48,633,972	2%
690 FLOOD CONTROL DISTRICT								
	\$ 66,173,876	\$ 70,512,247	\$ 70,512,245	\$ 68,724,116	\$ 79,803,350	\$ 79,805,243	\$ (9,292,998)	-13%
650 LIBRARY DISTRICT								
	\$ 10,032,869	\$ 12,602,743	\$ 12,602,743	\$ 14,423,501	\$ 11,785,925	\$ 12,612,786	\$ (10,043)	0%
680 STADIUM DISTRICT								
	\$ 76,475,361	\$ 7,093,254	\$ 7,093,254	\$ 6,827,233	\$ 7,512,845	\$ 7,519,263	\$ (426,009)	-6%
MARICOPA COUNTY & DISTRICTS								
	\$ 1,930,867,247	\$ 2,536,423,834	\$ 2,533,530,867	\$ 2,185,952,640	\$ 2,465,456,358	\$ 2,494,625,945	\$ 38,904,922	2%

*Includes Office Administration and Supervisor's Special Projects within County Authority.

Consolidated Expenditures by Fund Type / Department / Fund (Continued)

	FY 2001-02 ACTUAL	FY 2002-03 ADOPTED RESTATE	FY 2002-03 REVISED RESTATE	FY 2002-03 PROJ. ACT. RESTATE	FY 2003-04 REQUESTED	FY 2003-04 ADOPTED	ADOPTED VS REVISED VARIANCE	%
GENERAL FUND								
JUDICIAL BRANCH								
110 ADULT PROBATION	\$ 12,092,570	\$ 14,210,964	\$ 14,210,964	\$ 14,112,737	\$ 14,200,398	\$ 36,360,604	\$ (22,149,640)	-156%
270 JUVENILE PROBATION	10,601,408	11,608,350	11,608,350	10,880,224	11,629,603	11,629,603	(21,253)	0%
800 TRIAL COURTS	57,046,193	57,269,924	57,219,205	57,093,026	57,767,252	58,294,709	(1,075,504)	-2%
Subtotal	\$ 79,740,171	\$ 83,089,238	\$ 83,038,519	\$ 82,085,987	\$ 83,597,253	\$ 106,284,916	\$ (23,246,397)	-28%
ELECTED OFFICIAL								
010 BOARD OF SUPERVISORS DIST 1*	\$ 216,502	\$ 237,365	\$ 237,365	\$ 233,475	\$ 240,840	\$ 224,756	\$ 12,609	5%
020 BOARD OF SUPERVISORS DIST 2*	204,543	237,365	237,365	226,757	240,840	224,756	12,609	5%
030 BOARD OF SUPERVISORS DIST 3*	210,465	237,365	237,365	217,743	240,840	224,756	12,609	5%
040 BOARD OF SUPERVISORS DIST 4*	183,651	237,365	237,365	218,526	240,840	224,756	12,609	5%
050 BOARD OF SUPERVISORS DIST 5*	226,145	237,365	237,365	235,053	240,840	224,756	12,609	5%
120 ASSESSOR	14,494,129	14,791,846	14,791,846	14,260,742	14,765,952	14,765,952	25,894	0%
140 CALL CENTER	1,262,475	1,323,313	1,323,313	1,319,408	1,325,517	1,325,517	(2,204)	0%
160 CLERK OF THE SUPERIOR COURT	20,129,102	21,056,852	21,107,571	21,008,743	21,173,164	21,246,744	(139,173)	-1%
190 COUNTY ATTORNEY	41,508,606	42,352,207	42,352,207	42,795,597	42,452,133	43,850,402	(1,498,195)	-4%
210 ELECTIONS	5,937,609	10,135,373	10,135,373	10,061,519	7,808,894	8,219,888	1,915,485	19%
250 CONSTABLES	1,535,019	1,573,243	1,573,243	1,569,366	1,579,402	1,613,814	(40,571)	-3%
360 RECORDER	1,777,219	1,870,954	1,870,954	1,800,669	1,859,996	1,859,996	10,958	1%
370 SUPERINTENDENT OF SCHOOLS	1,639,616	1,855,573	1,855,573	1,867,895	1,847,755	1,847,755	7,818	0%
430 TREASURER	3,505,570	3,678,416	3,678,416	3,490,454	3,707,669	3,707,669	(29,253)	-1%
500 SHERIFF	37,680,572	37,139,909	37,139,909	36,318,237	37,125,562	37,246,543	(106,634)	0%
Subtotal	\$ 130,511,223	\$ 136,964,511	\$ 137,015,230	\$ 135,624,187	\$ 134,850,244	\$ 136,808,060	\$ 207,170	0%
APPOINTED DEPARTMENT								
060 CLERK OF THE BOARD	\$ 427,719	\$ 496,686	\$ 496,686	\$ 475,601	\$ 500,188	\$ 450,169	\$ 46,517	9%
150 EMERGENCY MANAGEMENT	59,184	77,108	77,108	75,464	77,108	152,182	(75,074)	-97%
180 FINANCE	2,394,602	2,532,406	2,532,406	2,408,296	2,555,792	2,360,213	172,193	7%
200 COUNTY ADMINISTRATIVE OFFICER	1,253,252	1,561,918	1,274,455	1,269,754	1,283,681	1,155,313	119,142	9%
220 HUMAN SERVICES	1,307,799	1,267,103	1,267,103	1,267,106	1,265,533	1,138,980	128,123	10%
230 INTERNAL AUDIT	967,480	1,014,158	1,014,158	982,317	1,007,564	958,022	56,136	6%
290 MEDICAL EXAMINER	3,540,974	3,888,275	3,888,275	3,713,413	3,881,203	3,881,203	7,072	0%
300 PARKS & RECREATION	1,611,715	1,740,404	1,740,404	1,638,851	1,744,191	1,514,166	226,238	13%
310 HUMAN RESOURCES	2,649,120	3,048,334	3,048,334	2,957,916	3,823,973	2,741,834	306,500	10%
340 PUBLIC FIDUCIARY	1,809,431	1,820,125	1,820,125	1,833,982	1,841,113	1,841,113	(20,988)	-1%
350 TOTAL COMPENSATION	1,967,239	2,039,644	2,082,944	2,048,030	1,320,132	2,014,706	68,238	3%
390 HEALTH CARE MANDATES	257,495,023	345,016,968	345,016,968	326,912,207	353,463,721	341,495,954	3,521,014	1%
410 CHIEF INFORMATION OFFICER	5,235,908	5,341,960	5,341,960	4,822,945	5,283,784	4,877,950	464,010	9%
470 GENERAL GOVERNMENT	128,102,906	202,338,821	197,035,464	164,307,591	252,852,943	230,972,737	(33,937,273)	-17%
480 APPROPRIATED FUND BALANCE	11,806,235	94,560,954	94,560,954	52,062,812	126,688,426	137,492,963	(42,932,009)	-45%
490 MANAGEMENT & BUDGET	1,545,124	1,737,360	1,737,360	1,738,239	1,740,125	1,566,112	171,248	10%
520 PUBLIC DEFENDER	26,185,993	27,216,686	27,216,686	26,804,745	27,201,077	27,611,790	(395,104)	-1%
540 LEGAL DEFENDER	4,660,902	4,997,933	4,997,933	4,773,929	5,017,633	5,428,346	(430,413)	-9%
550 LEGAL ADVOCATE	3,250,156	3,889,282	4,233,300	4,196,969	4,315,034	4,725,749	(492,449)	-12%
560 CONTRACT COUNSEL	8,255,955	5,351,493	5,158,185	9,318,501	5,009,326	9,354,848	(4,196,663)	-81%
700 FACILITIES MANAGEMENT	22,991,132	26,126,831	26,126,831	24,757,464	27,730,357	26,054,852	71,979	0%
730 MATERIALS MANAGEMENT	1,383,199	1,380,984	1,380,984	1,353,073	1,383,024	1,244,722	136,262	10%
790 ANIMAL CARE & CONTROL	304,041	304,041	304,041	304,041	304,041	304,041	-	0%
860 PUBLIC HEALTH	5,827,419	6,362,882	6,468,744	6,287,959	6,543,860	6,493,512	(24,768)	0%
880 ENVIRONMENTAL SERVICES	783,011	737,332	737,332	751,906	737,408	753,844	(16,512)	-2%
Subtotal	\$ 495,815,519	\$ 744,849,688	\$ 739,558,740	\$ 647,063,111	\$ 837,571,237	\$ 816,585,321	\$ (77,026,581)	-10%
MARICOPA COUNTY								
	\$ 706,066,913	\$ 964,903,437	\$ 959,612,489	\$ 864,773,285	\$ 1,056,018,734	\$ 1,059,678,297	\$ (100,065,808)	-10%

*Includes Office Administration and Supervisor's Special Projects within County Authority.

Consolidated Expenditures by Fund Type / Department / Fund (Continued)

	FY 2001-02 ACTUAL	FY 2002-03 ADOPTED RESTATED	FY 2002-03 REVISED RESTATED	FY 2002-03 PROJ. ACT. RESTATED	FY 2003-04 REQUESTED	FY 2003-04 ADOPTED	ADOPTED VS REVISED VARIANCE	%
SPECIAL REVENUE								
JUDICIAL BRANCH								
110 ADULT PROBATION								
201 ADULT PROBATION FEES	\$ 9,047,600	\$ 8,687,839	\$ 9,687,839	\$ 7,776,112	\$ 8,076,903	\$ 8,205,000	\$ 1,482,839	15%
211 ADULT PROBATION GRANTS	31,495,217	33,285,728	31,671,943	30,409,810	30,298,349	6,029,945	25,641,998	81%
Dept Total	\$ 40,542,817	\$ 41,973,567	\$ 41,359,782	\$ 38,185,922	\$ 38,375,252	\$ 14,234,945	\$ 27,124,837	66%
270 JUVENILE PROBATION								
227 JUVENILE COURT GRANTS	\$ 14,321,723	\$ 17,852,661	\$ 18,077,822	\$ 14,782,513	\$ 15,544,747	\$ 16,245,747	\$ 1,832,075	10%
228 JUVENILE COURT SPECIAL FEES	967,307	1,154,482	1,154,482	849,929	901,479	946,528	207,954	18%
229 JUVENILE RESTITUTION FUND	2,766	50,000	50,000	1,716	50,000	10,000	40,000	80%
255 DETENTION OPERATIONS	12,494,760	14,784,146	14,784,146	12,615,032	15,617,051	15,617,051	(832,905)	-6%
275 JUVENILE PROBATION DIVERSION	186,620	342,425	342,425	177,338	268,425	268,425	74,000	22%
Dept Total	\$ 27,973,176	\$ 34,183,714	\$ 34,408,875	\$ 28,426,528	\$ 32,381,702	\$ 33,087,751	\$ 1,321,124	4%
800 TRIAL COURTS								
204 JUSTICE CT JUDICIAL ENHANCEMNT	\$ 75,729	\$ 759,873	\$ 759,873	\$ 509,570	\$ 610,011	\$ 610,011	\$ 149,862	20%
208 JUDICIAL ENHANCEMENT	430,673	600,000	600,000	131,498	600,000	600,000	-	0%
238 SUPERIOR COURT GRANTS	1,188,025	1,356,000	1,356,000	1,231,623	1,356,000	1,356,000	-	0%
245 JUSTICE COURT ENHANCEMENT	38,850	463,900	463,900	463,900	463,900	466,234	(2,334)	-1%
246 JUSTICE COURTS GRANTS	147,618	251,500	162,124	140,997	162,124	179,320	(17,196)	-11%
256 PROBATE FEES	305,685	388,576	388,576	409,058	388,576	388,576	-	0%
257 CONCILIATION COURT FEES	1,585,735	1,556,640	1,556,640	1,468,861	1,556,639	1,552,010	4,630	0%
258 COURT AUTOMATED SERVICES	400,639	549,976	549,976	511,634	549,976	531,729	18,247	3%
259 SUPERIOR COURT SPECIAL REVENUE	2,300,253	3,193,356	3,193,356	2,698,969	3,535,338	3,206,996	(13,640)	0%
261 LAW LIBRARY FEES	1,023,140	800,000	800,000	757,202	800,000	800,000	-	0%
264 SUPERIOR COURT FILL THE GAP	1,854,245	958,040	1,000,173	1,372,386	1,525,636	1,525,690	(525,517)	-53%
280 OLD COURTHOUSE RESTORATION	4	10,000	10,000	-	10,000	10,000	-	0%
281 CHILDREN'S ISSUES EDUCATION	3,399	20,000	20,000	11,320	52,950	52,950	(32,950)	-165%
282 DOM REL MEDIATION EDUCATION	120,724	124,689	124,690	225,994	184,002	171,002	(46,312)	-37%
748 JUROR IMPROVEMENT	-	200,000	200,000	2,155	200,000	200,000	-	0%
Dept Total	\$ 9,474,719	\$ 11,232,550	\$ 11,185,308	\$ 9,935,167	\$ 11,995,152	\$ 11,650,518	\$ (465,210)	-4%
JUDICIAL BRANCH TOTAL	\$ 77,990,712	\$ 87,389,831	\$ 86,953,965	\$ 76,547,618	\$ 82,752,106	\$ 58,973,214	\$ 27,980,751	32%
ELECTED OFFICIAL								
160 CLERK OF THE SUPERIOR COURT								
205 COURT DOCUMENT RETRIEVAL	\$ 1,421,951	\$ 1,507,254	\$ 1,507,254	\$ 1,249,714	\$ 1,234,127	\$ 1,128,725	\$ 378,529	25%
208 JUDICIAL ENHANCEMENT	861,105	1,252,990	1,252,990	789,712	1,001,380	1,001,380	251,610	20%
216 CLERK OF THE COURT GRANTS	1,133,128	1,668,421	1,668,421	1,611,346	1,450,000	1,450,000	218,421	13%
218 CLERK OF COURT FILL THE GAP	1,316,629	1,800,000	1,886,855	2,031,230	2,174,229	1,886,855	-	0%
258 COURT AUTOMATED SERVICES	224,204	234,164	234,164	220,011	181,000	181,000	53,164	23%
270 CHILD SUPPORT ENHANCEMENT	131,818	192,875	127,875	103,144	125,000	125,000	2,875	2%
271 EXPEDITED CHILD SUPPORT	449,420	399,569	399,569	406,235	399,569	399,569	-	0%
272 CHILD SUPPORT AUTOMATION	58,935	14,894	14,894	14,894	18,157	18,691	(3,797)	-25%
273 VICTIM LOCATION	15,202	40,714	40,714	37,404	35,401	35,401	5,313	13%
274 CLERK OF THE COURT EDMS	144,582	1,400,000	1,400,000	1,443,272	1,400,000	1,400,000	-	0%
276 SPOUSAL MAINT ENF ENHANCEMENT	-	-	65,000	48,549	95,000	95,000	(30,000)	-46%
Dept Total	\$ 5,756,974	\$ 8,510,881	\$ 8,597,736	\$ 7,955,511	\$ 8,113,863	\$ 7,721,621	\$ 876,115	10%
190 COUNTY ATTORNEY								
213 COUNTY ATTORNEY RICO	\$ 380,508	\$ 1,300,000	\$ 1,300,000	\$ 400,000	\$ 1,300,000	\$ 1,300,000	\$ -	0%
219 COUNTY ATTORNEY GRANTS	4,958,669	4,859,485	5,067,196	5,052,207	5,263,576	5,263,576	(196,380)	-4%
220 DIVERSION	823,146	1,000,000	1,000,000	999,999	830,000	1,000,000	-	0%
221 COUNTY ATTORNEY FILL THE GAP	811,737	442,216	840,000	794,855	1,266,624	1,576,624	(736,624)	-88%
266 CHECK ENFORCEMENT PROGRAM	810,098	718,491	718,491	551,067	752,236	502,197	216,294	30%
267 CRIM JUSTICE ENHANCEMENT	1,476,839	1,800,000	1,800,000	1,328,348	1,303,354	1,361,500	438,500	24%
268 VICTIM COMP AND ASSISTANCE	15,996	75,000	75,000	128,000	57,309	75,000	-	0%
269 VICTIM COMP RESTITUTION INT	-	200,000	200,000	300,000	75,437	52,896	147,104	74%
Dept Total	\$ 9,276,993	\$ 10,395,192	\$ 11,000,687	\$ 9,554,475	\$ 10,848,536	\$ 11,131,793	\$ (131,106)	-1%
360 RECORDER								
236 RECORDER'S SURCHARGE	\$ 3,657,083	\$ 4,745,524	\$ 4,745,524	\$ 4,534,603	\$ 4,341,574	\$ 4,404,146	\$ 341,378	7%
Dept Total	\$ 3,657,083	\$ 4,745,524	\$ 4,745,524	\$ 4,534,603	\$ 4,341,574	\$ 4,404,146	\$ 341,378	7%
500 SHERIFF								
203 SHERIFF DONATIONS	\$ 10,535	\$ 16,400	\$ 16,400	\$ 2,592	\$ 16,400	\$ 16,400	\$ -	0%
251 SHERIFF GRANTS	4,275,560	6,706,367	6,706,367	5,994,503	6,682,116	5,454,116	1,252,251	19%
252 INMATE SERVICES	6,687,843	8,550,688	8,550,688	6,950,699	8,368,009	9,806,758	(1,256,070)	-15%
254 INMATE HEALTH SERVICES	16,514	156,800	156,800	120,423	50,840	50,840	105,960	68%
255 DETENTION OPERATIONS	81,869,531	85,953,950	85,953,950	84,876,372	87,822,192	87,462,297	(1,508,347)	-2%
Dept Total	\$ 92,859,983	\$ 101,384,205	\$ 101,384,205	\$ 97,944,589	\$ 102,939,557	\$ 102,790,411	\$ (1,406,206)	-1%
ELECTED OFFICIAL TOTAL	\$ 111,551,033	\$ 125,035,802	\$ 125,728,152	\$ 119,989,178	\$ 126,243,530	\$ 126,047,971	\$ (319,819)	0%
APPOINTED DEPARTMENT								
150 EMERGENCY MANAGEMENT								
207 PALO VERDE	\$ 166,554	\$ 237,335	\$ 237,335	\$ 204,293	\$ 286,424	\$ 286,424	\$ (49,089)	-21%
215 EMERGENCY MANAGEMENT	560,178	849,447	849,447	601,707	1,065,945	1,065,945	(216,498)	-25%
Dept Total	\$ 726,732	\$ 1,086,782	\$ 1,086,782	\$ 806,000	\$ 1,352,369	\$ 1,352,369	\$ (265,587)	-24%
170 COMMUNITY DEVELOPMENT								
217 CDBG	\$ 7,760,205	\$ 15,861,375	\$ 15,861,375	\$ 12,653,550	\$ 15,749,886	\$ 15,857,672	\$ 3,703	0%
Dept Total	\$ 7,760,205	\$ 15,861,375	\$ 15,861,375	\$ 12,653,550	\$ 15,749,886	\$ 15,857,672	\$ 3,703	0%
220 HUMAN SERVICES								
222 HUMAN SERVICES GRANTS	\$ 29,889,930	\$ 29,599,739	\$ 29,599,739	\$ 33,645,777	\$ 34,050,497	\$ 35,032,337	\$ (5,432,598)	-18%
Dept Total	\$ 29,889,930	\$ 29,599,739	\$ 29,599,739	\$ 33,645,777	\$ 34,050,497	\$ 35,032,337	\$ (5,432,598)	-18%

Consolidated Expenditures by Fund Type / Department / Fund (Continued)

	FY 2001-02 ACTUAL	FY 2002-03 ADOPTED RESTATED	FY 2002-03 REVISED RESTATED	FY 2002-03 PROJ. ACT. RESTATED	FY 2003-04 REQUESTED	FY 2003-04 ADOPTED	ADOPTED VS REVISED VARIANCE	%
SPECIAL REVENUE (Continued)								
APPOINTED DEPARTMENT								
300 PARKS & RECREATION								
225 SPUR CROSS RANCH CONSERVATION	\$ 380,482	\$ 415,553	\$ 415,553	\$ 316,662	\$ 530,922	\$ 417,714	\$ (2,161)	-1%
230 PARKS & REC. GRANTS	14,183	416,926	416,926	167,135	388,470	388,470	28,456	7%
239 PARKS SOUVENIR FUND	44,838	21,000	21,000	48,024	21,000	52,000	(31,000)	-148%
240 LAKE PLEASANT RECREATION SVCS	4,331,100	4,090,768	4,090,768	4,360,454	1,824,950	1,824,950	2,265,818	55%
241 PARKS ENHANCEMENT FUND	1,975,105	2,415,885	2,415,885	2,173,641	2,134,876	2,266,882	149,003	6%
243 PARKS DONATIONS FUND	18,646	331,500	331,500	7,748	236,253	236,253	95,247	29%
Dept Total	\$ 6,764,354	\$ 7,691,632	\$ 7,691,632	\$ 7,073,664	\$ 5,136,471	\$ 5,186,269	\$ 2,505,363	33%
390 HEALTH CARE MANDATES								
255 DETENTION OPERATIONS	\$ 2,584,621	\$ 2,500,000	\$ 2,500,000	\$ 3,645,584	\$ 4,500,000	\$ 4,500,000	\$ (2,000,000)	-80%
Dept Total	\$ 2,584,621	\$ 2,500,000	\$ 2,500,000	\$ 3,645,584	\$ 4,500,000	\$ 4,500,000	\$ (2,000,000)	-80%
420 INTEGRATED CRIMINAL JUST INFO								
255 DETENTION OPERATIONS	\$ 3,656,590	\$ 4,541,898	\$ 4,541,898	\$ 3,361,371	\$ 7,236,337	\$ 7,236,337	\$ (2,694,439)	-59%
Dept Total	\$ 3,656,590	\$ 4,541,898	\$ 4,541,898	\$ 3,361,371	\$ 7,236,337	\$ 7,236,337	\$ (2,694,439)	-59%
440 PLANNING & DEVELOPMENT								
226 PLANNING AND DEVELOPMENT FEES	\$ 6,687,431	\$ 8,339,004	\$ 8,339,004	\$ 7,721,993	\$ 7,767,748	\$ 8,065,872	\$ 273,132	3%
235 PLANNING & DEVELOPMENT GRANTS	100,307	133,864	133,864	111,881	140,046	144,975	(11,111)	-8%
Dept Total	\$ 6,787,738	\$ 8,472,868	\$ 8,472,868	\$ 7,833,874	\$ 7,907,794	\$ 8,210,847	\$ 262,021	3%
460 RESEARCH & REPORTING								
260 RESEARCH & REPORTING	\$ 531,576	\$ 446,622	\$ 446,622	\$ 351,199	\$ 432,723	\$ 440,000	\$ 6,622	1%
Dept Total	\$ 531,576	\$ 446,622	\$ 446,622	\$ 351,199	\$ 432,723	\$ 440,000	\$ 6,622	1%
470 GENERAL GOVERNMENT								
210 WASTE MANAGEMENT	\$ (27,773)	\$ 3,906,314	\$ 2,472,816	\$ 25,597	\$ 4,709,899	\$ 479,899	\$ 1,992,917	81%
249 GENERAL GOVERNMENT GRANTS	2,100,000	17,766,301	17,766,301	17,766,301	-	4,003,472	13,762,829	77%
255 DETENTION OPERATIONS	90,291,418	8,829,000	7,390,608	4,900,174	30,744,331	30,744,331	(23,353,723)	-316%
Dept Total	\$ 92,363,645	\$ 30,501,615	\$ 27,629,725	\$ 22,692,072	\$ 35,454,230	\$ 35,227,702	\$ (7,597,977)	-27%
480 APPROPRIATED FUND BALANCE								
255 DETENTION OPERATIONS	\$ -	\$ 125,844,378	\$ 125,844,378	\$ 102,895,867	\$ 105,318,256	\$ 105,318,256	\$ 20,526,122	16%
Dept Total	\$ -	\$ 125,844,378	\$ 125,844,378	\$ 102,895,867	\$ 105,318,256	\$ 105,318,256	\$ 20,526,122	16%
520 PUBLIC DEFENDER								
209 PUBLIC DEFENDER TRAINING	\$ 373,831	\$ 350,000	\$ 350,000	\$ 330,807	\$ 330,808	\$ 330,808	\$ 19,192	5%
233 PUBLIC DEFENDER GRANTS	376,511	405,511	405,511	373,658	387,172	397,974	7,537	2%
262 PUBLIC DEFENDER FILL THE GAP	776,067	815,868	815,868	904,788	904,788	904,788	(88,920)	-11%
Dept Total	\$ 1,526,409	\$ 1,571,379	\$ 1,571,379	\$ 1,609,253	\$ 1,622,768	\$ 1,633,570	\$ (62,191)	-4%
540 LEGAL DEFENDER								
209 PUBLIC DEFENDER TRAINING	\$ 27,508	\$ 40,000	\$ 40,000	\$ 26,578	\$ 36,000	\$ 36,000	\$ 4,000	10%
263 LEGAL DEFENDER FILL THE GAP	35,000	40,000	40,000	40,143	41,428	42,974	(2,974)	-7%
Dept Total	\$ 62,508	\$ 80,000	\$ 80,000	\$ 66,721	\$ 77,428	\$ 78,974	\$ 1,026	1%
550 LEGAL ADVOCATE								
209 PUBLIC DEFENDER TRAINING	\$ 25,442	\$ 14,842	\$ 14,842	\$ 10,563	\$ 10,416	\$ 10,416	\$ 4,426	30%
Dept Total	\$ 25,442	\$ 14,842	\$ 14,842	\$ 10,563	\$ 10,416	\$ 10,416	\$ 4,426	30%
600 HEALTH PLANS								
248 SAIL GRANTS	\$ 1,441,402	\$ 1,812,463	\$ 1,812,463	\$ 1,957,463	\$ 1,957,636	\$ 1,957,636	\$ (145,173)	-8%
Dept Total	\$ 1,441,402	\$ 1,812,463	\$ 1,812,463	\$ 1,957,463	\$ 1,957,636	\$ 1,957,636	\$ (145,173)	-8%
640 TRANSPORTATION								
223 TRANSPORTATION GRANTS	\$ 24,038	\$ 682,000	\$ 682,000	\$ 682,000	\$ 350,000	\$ 350,000	\$ 332,000	49%
232 TRANSPORTATION OPERATIONS	93,896,731	100,540,927	100,540,927	92,709,204	48,288,134	105,288,136	(4,747,209)	-5%
Dept Total	\$ 93,920,769	\$ 101,222,927	\$ 101,222,927	\$ 93,391,204	\$ 48,638,134	\$ 105,638,136	\$ (4,415,209)	-4%
650 LIBRARY DISTRICT								
242 LIBRARY DISTRICT GRANTS	\$ 109,265	\$ 25,000	\$ 25,000	\$ 158,889	\$ 25,000	\$ 25,000	\$ -	0%
244 LIBRARY DISTRICT	9,923,604	12,577,743	12,577,743	14,264,612	11,760,925	12,587,786	(10,043)	0%
Dept Total	\$ 10,032,869	\$ 12,602,743	\$ 12,602,743	\$ 14,423,501	\$ 11,785,925	\$ 12,612,786	\$ (10,043)	0%
660 HOUSING								
295 HOUSING GRANTS	\$ 16,336,186	\$ 11,435,849	\$ 11,435,849	\$ 11,435,849	\$ 13,834,322	\$ -	\$ 11,435,849	100%
590 HOUSING GRANTS PAYROLL	6,421	-	-	-	-	-	-	-
Dept Total	\$ 16,342,607	\$ 11,435,849	\$ 11,435,849	\$ 11,435,849	\$ 13,834,322	\$ -	\$ 11,435,849	100%
670 SOLID WASTE								
290 WASTE TIRE	\$ 2,348,921	\$ 3,472,515	\$ 3,472,515	\$ 2,538,007	\$ 3,440,050	\$ 3,435,232	\$ 37,283	1%
Dept Total	\$ 2,348,921	\$ 3,472,515	\$ 3,472,515	\$ 2,538,007	\$ 3,440,050	\$ 3,435,232	\$ 37,283	1%
680 STADIUM DISTRICT								
250 CACTUS LEAGUE OPERATIONS	\$ 6,061,004	\$ 109,371	\$ 109,371	\$ 67,649	\$ 109,371	\$ 109,371	\$ -	0%
253 BALLPARK OPERATIONS	8,740,781	3,464,807	3,464,807	3,283,413	3,465,519	3,471,937	(7,130)	0%
Dept Total	\$ 14,801,785	\$ 3,574,178	\$ 3,574,178	\$ 3,351,063	\$ 3,574,890	\$ 3,581,308	\$ (7,130)	0%
690 FLOOD CONTROL DISTRICT								
991 FLOOD CONTROL	\$ 66,173,876	\$ 74,407,250	\$ 74,407,250	\$ 73,008,616	\$ 79,803,350	\$ 79,805,243	\$ (5,397,993)	-7%
Dept Total	\$ 66,173,876	\$ 74,407,250	\$ 74,407,250	\$ 73,008,616	\$ 79,803,350	\$ 79,805,243	\$ (5,397,993)	-7%
790 ANIMAL CARE & CONTROL								
572 ANIMAL CONTROL LICENSE/SHELTER	\$ 4,554,571	\$ 6,441,265	\$ 6,441,265	\$ 6,328,133	\$ 5,261,597	\$ 5,381,750	\$ 1,059,515	16%
573 ANIMAL CONTROL GRANTS	258,818	258,818	258,818	258,818	-	348,256	(89,438)	-35%
574 ANIMAL CONTROL FIELD OPERATION	1,918,110	2,345,805	2,345,805	2,224,295	2,318,372	2,231,863	113,942	5%
Dept Total	\$ 6,731,499	\$ 9,045,888	\$ 9,045,888	\$ 8,811,246	\$ 7,579,969	\$ 7,961,869	\$ 1,084,019	12%
860 PUBLIC HEALTH								
265 PUBLIC HEALTH FEES	\$ 2,502,800	\$ 3,082,585	\$ 3,516,083	\$ 2,945,456	\$ 3,354,397	\$ 3,689,365	\$ (173,282)	-5%
532 PUBLIC HEALTH GRANTS	34,207,575	34,457,948	37,247,110	43,221,769	45,087,327	44,825,257	(7,578,147)	-20%
Dept Total	\$ 36,710,375	\$ 37,540,533	\$ 40,763,193	\$ 46,167,225	\$ 48,441,724	\$ 48,514,622	\$ (7,751,429)	-19%

Consolidated Expenditures by Fund Type / Department / Fund (Continued)

	FY 2001-02 ACTUAL	FY 2002-03 ADOPTED RESTATED	FY 2002-03 REVISED RESTATED	FY 2002-03 PROJ. ACT. RESTATED	FY 2003-04 REQUESTED	FY 2003-04 ADOPTED	ADOPTED VS REVISED VARIANCE	%
SPECIAL REVENUE (Continued)								
APPOINTED DEPARTMENT								
880 ENVIRONMENTAL SERVICES								
504 AIR QUALITY FEES	\$ 4,637,163	\$ 6,313,697	\$ 6,313,697	\$ 6,719,968	\$ 4,984,392	\$ 5,457,543	\$ 856,154	14%
505 ENVIRONMENTAL SERVICES GRANT	3,517,081	3,719,080	3,932,862	3,573,397	3,823,826	3,893,983	38,879	1%
506 ENVIRONMTL SVCS ENV HEALTH	8,308,307	9,678,328	9,678,328	9,982,135	8,280,766	8,729,146	949,182	10%
Dept Total	\$ 16,462,551	\$ 19,711,105	\$ 19,924,887	\$ 20,275,500	\$ 17,088,984	\$ 18,080,672	\$ 1,844,215	9%
APPOINTED DEPARTMENT TOTAL	\$ 436,208,044	\$ 522,853,058	\$ 524,994,556	\$ 494,612,036	\$ 476,235,353	\$ 524,767,399	\$ 227,157	0%
SPECIAL REVENUE TOTAL	\$ 625,749,789	\$ 735,278,691	\$ 737,676,673	\$ 691,148,832	\$ 685,230,989	\$ 709,788,584	\$ 27,888,089	4%

	FY 2001-02 ACTUAL	FY 2002-03 ADOPTED RESTATED	FY 2002-03 REVISED RESTATED	FY 2002-03 PROJ. ACT. RESTATED	FY 2003-04 REQUESTED	FY 2003-04 ADOPTED	ADOPTED VS REVISED VARIANCE	%
DEBT SERVICE								
APPOINTED DEPARTMENT								
470 GENERAL GOVERNMENT								
312 BOND-DEBT SERVICING	\$ 42,207,646	\$ 21,347,350	\$ 21,347,350	\$ 20,489,017	\$ 20,971,600	\$ 20,971,600	\$ 375,750	2%
320 COUNTY IMPROVEMENT DEBT	18,513,782	18,293,455	18,293,455	18,293,455	8,920,479	8,920,479	9,372,976	51%
Dept Total	\$ 60,721,428	\$ 39,640,805	\$ 39,640,805	\$ 38,782,472	\$ 29,892,079	\$ 29,892,079	\$ 9,748,726	25%
680 STADIUM DISTRICT								
370 STADIUM DIST DEBT SERIES02	\$ 59,252,875	\$ 4,240,094	\$ 4,240,094	\$ 4,201,860	\$ 5,125,094	\$ 5,125,094	\$ (885,000)	-21%
371 STADIUM DEBT SERVICES-1993A	279,763	-	-	-	-	-	-	-
373 STADIUM DEBT SERVICES-1993B	32,489	-	-	-	-	-	-	-
375 STADIUM DEBT SERVICES-PEORIA	681,751	-	-	-	-	-	-	-
377 STADIUM DEBT SERVICES-1996	241,339	-	-	-	-	-	-	-
378 MESA SUBORDINATE DEBT	615,168	-	-	-	-	-	-	-
379 MARYVALE SUBORDINATE DEBT	615,168	-	-	-	-	-	-	-
Dept Total	\$ 61,718,553	\$ 4,240,094	\$ 4,240,094	\$ 4,201,860	\$ 5,125,094	\$ 5,125,094	\$ (885,000)	-21%
APPOINTED DEPARTMENT TOTAL	\$ 122,439,981	\$ 43,880,899	\$ 43,880,899	\$ 42,984,332	\$ 35,017,173	\$ 35,017,173	\$ 8,863,726	20%
DEBT SERVICE TOTAL	\$ 122,439,981	\$ 43,880,899	\$ 43,880,899	\$ 42,984,332	\$ 35,017,173	\$ 35,017,173	\$ 8,863,726	20%

	FY 2001-02 ACTUAL	FY 2002-03 ADOPTED RESTATED	FY 2002-03 REVISED RESTATED	FY 2002-03 PROJ. ACT. RESTATED	FY 2003-04 REQUESTED	FY 2003-04 ADOPTED	ADOPTED VS REVISED VARIANCE	%
CAPITAL PROJECTS								
JUDICIAL BRANCH								
270 JUVENILE PROBATION								
455 DETENTION CAPITAL PROJECTS	\$ 999,820	\$ 780,246	\$ 780,246	\$ 492,433	\$ 781,398	\$ 781,398	\$ (1,152)	0%
Dept Total	\$ 999,820	\$ 780,246	\$ 780,246	\$ 492,433	\$ 781,398	\$ 781,398	\$ (1,152)	0%
JUDICIAL BRANCH TOTAL	\$ 999,820	\$ 780,246	\$ 780,246	\$ 492,433	\$ 781,398	\$ 781,398	\$ (1,152)	0%
ELECTED OFFICIAL								
500 SHERIFF								
455 DETENTION CAPITAL PROJECTS	\$ 2,878,377	\$ 1,705,782	\$ 1,705,783	\$ 1,436,079	\$ 1,705,371	\$ 1,705,371	\$ 412	0%
Dept Total	\$ 2,878,377	\$ 1,705,782	\$ 1,705,783	\$ 1,436,079	\$ 1,705,371	\$ 1,705,371	\$ 412	0%
ELECTED OFFICIAL TOTAL	\$ 2,878,377	\$ 1,705,782	\$ 1,705,783	\$ 1,436,079	\$ 1,705,371	\$ 1,705,371	\$ 412	0%
APPOINTED DEPARTMENT								
260 CORRECTIONAL HEALTH								
455 DETENTION CAPITAL PROJECTS	\$ -	\$ 194,783	\$ 194,783	\$ 180,393	\$ 156,499	\$ 156,499	\$ 38,284	20%
Dept Total	\$ -	\$ 194,783	\$ 194,783	\$ 180,393	\$ 156,499	\$ 156,499	\$ 38,284	20%
400 CAPITAL FACILITIES DEVELOPMENT								
455 DETENTION CAPITAL PROJECTS	\$ 151,082,539	\$ 249,325,795	\$ 249,325,795	\$ 179,808,800	\$ 125,350,686	\$ 118,425,196	\$ 130,900,599	53%
Dept Total	\$ 151,082,539	\$ 249,325,795	\$ 249,325,795	\$ 179,808,800	\$ 125,350,686	\$ 118,425,196	\$ 130,900,599	53%
470 GENERAL GOVERNMENT								
422 INTERGOVERNMENTAL CAP PROJ	\$ -	\$ 21,915,097	\$ 21,915,097	\$ 7,210,480	\$ 20,900,213	\$ 20,900,213	\$ 1,014,884	5%
435 COUNTY IMPROVEMENT FUND	27,290,093	88,867,183	88,867,183	10,923,944	22,029,606	22,029,606	66,837,577	75%
445 LIBRARY DIST CAPITAL PROJECTS	-	-	-	950,000	23,851,077	23,851,077	(23,851,077)	-
Dept Total	\$ 27,290,093	\$ 110,782,280	\$ 110,782,280	\$ 19,084,424	\$ 66,780,896	\$ 66,780,896	\$ 44,001,384	40%
640 TRANSPORTATION								
234 TRANSPORTATION CAPITAL PROJECT	\$ 48,684,801	\$ 84,306,743	\$ 84,306,743	\$ 58,191,858	\$ 77,457,228	\$ 77,457,228	\$ 6,849,515	8%
Dept Total	\$ 48,684,801	\$ 84,306,743	\$ 84,306,743	\$ 58,191,858	\$ 77,457,228	\$ 77,457,228	\$ 6,849,515	8%
690 FLOOD CONTROL DISTRICT								
990 FLOOD CONTROL CAPITAL PROJECTS	\$ 42,333,771	\$ 45,104,997	\$ 45,104,995	\$ 44,515,500	\$ 54,000,000	\$ 54,000,000	\$ (8,895,005)	-20%
Dept Total	\$ 42,333,771	\$ 45,104,997	\$ 45,104,995	\$ 44,515,500	\$ 54,000,000	\$ 54,000,000	\$ (8,895,005)	-20%
650 LIBRARY DISTRICT								
440 LIBRARY DIST CAPITAL PROJECTS	\$ -	\$ 1,102,200	\$ 1,102,200	\$ 1,102,200	\$ -	\$ -	\$ 1,102,200	100%
Dept Total	\$ -	\$ 1,102,200	\$ 1,102,200	\$ 1,102,200	\$ -	\$ -	\$ 1,102,200	100%
680 STADIUM DISTRICT								
410 BALLPARK CONSTRUCTION	\$ 6,613,704	\$ 1,000,000	\$ 1,000,000	\$ 998,328	\$ 404,135	\$ 404,135	\$ 595,865	60%
450 LONG TERM PROJECT RESERVE	6,002,500	3,000	3,000	-	3,000	3,000	-	0%
Dept Total	\$ 12,616,204	\$ 1,003,000	\$ 1,003,000	\$ 998,328	\$ 407,135	\$ 407,135	\$ 595,865	59%
APPOINTED DEPARTMENT TOTAL	\$ 282,007,408	\$ 491,819,798	\$ 491,819,796	\$ 303,881,503	\$ 324,152,444	\$ 317,226,954	\$ 174,592,842	35%
CAPITAL PROJECTS TOTAL	\$ 285,885,605	\$ 494,305,826	\$ 494,305,825	\$ 305,810,015	\$ 326,639,213	\$ 319,713,723	\$ 174,592,102	35%

Consolidated Expenditures by Fund Type / Department / Fund (Continued)

	FY 2001-02 ACTUAL	FY 2002-03 ADOPTED RESTATED	FY 2002-03 REVISED RESTATED	FY 2002-03 PROJ. ACT. RESTATED	FY 2003-04 REQUESTED	FY 2003-04 ADOPTED	ADOPTED VS REVISED VARIANCE	%
ENTERPRISE								
APPOINTED DEPARTMENT								
600 HEALTH PLANS								
541 HEALTH PLAN	\$ 75,909,925	\$ 104,605,320	\$ 104,605,320	\$ 120,201,974	\$ 125,760,127	\$ 130,451,694	\$ (25,846,374)	-25%
551 LONG TERM CARE PLAN	201,434,070	251,055,472	251,055,472	245,559,612	237,590,605	237,600,567	13,454,905	5%
561 HEALTH SELECT	6,657,413	10,057,680	10,057,680	12,014,326	12,039,639	13,985,709	(3,928,029)	-39%
566 SENIOR SELECT PLAN	44,056,485	61,889,749	61,889,749	65,569,379	56,069,942	56,070,794	5,818,955	9%
570 HEALTH PLAN ADMINISTRATION	187,281	-	-	-	-	-	-	-
Dept Total	\$ 328,245,174	\$ 427,608,221	\$ 427,608,221	\$ 443,345,291	\$ 431,460,313	\$ 438,108,764	\$ (10,500,543)	-2%
670 SOLID WASTE								
580 SOLID WASTE MANAGEMENT	\$ 745,427	\$ 699,064	\$ 699,064	\$ 674,363	\$ 709,344	\$ 900,000	\$ (200,936)	-29%
Dept Total	\$ 745,427	\$ 699,064	\$ 699,064	\$ 674,363	\$ 709,344	\$ 900,000	\$ (200,936)	-29%
900 HEALTH CARE DELIVERY SYSTEM								
535 HEALTHCARE DELIVERY SYSTEM	\$ 364,792,364	\$ 470,537,192	\$ 470,537,192	\$ 434,912,226	\$ 453,476,711	\$ 452,165,681	\$ 18,371,511	4%
Dept Total	\$ 364,792,364	\$ 470,537,192	\$ 470,537,192	\$ 434,912,226	\$ 453,476,711	\$ 452,165,681	\$ 18,371,511	4%
APPOINTED DEPARTMENT TOTAL	\$ 693,782,965	\$ 898,844,477	\$ 898,844,477	\$ 878,931,880	\$ 885,646,368	\$ 891,174,445	\$ 7,670,032	1%
ENTERPRISE TOTAL	\$ 693,782,965	\$ 898,844,477	\$ 898,844,477	\$ 878,931,880	\$ 885,646,368	\$ 891,174,445	\$ 7,670,032	1%

	FY 2001-02 ACTUAL	FY 2002-03 ADOPTED RESTATED	FY 2002-03 REVISED RESTATED	FY 2002-03 PROJ. ACT. RESTATED	FY 2003-04 REQUESTED	FY 2003-04 ADOPTED	ADOPTED VS REVISED VARIANCE	%
INTERNAL SERVICE								
APPOINTED DEPARTMENT								
350 TOTAL COMPENSATION								
685 BENEFITS TRUST	\$ 6,361,533	\$ 7,928,576	\$ 7,928,576	\$ 12,779,619	\$ 20,773,525	\$ 23,635,004	\$ (15,706,428)	-198%
Dept Total	\$ 6,361,533	\$ 7,928,576	\$ 7,928,576	\$ 12,779,619	\$ 20,773,525	\$ 23,635,004	\$ (15,706,428)	-198%
710 COMMUNICATIONS								
681 TELECOMMUNICATIONS	\$ -	\$ -	\$ 800,490	\$ 753,893	\$ 800,490	\$ 720,441	\$ 80,049	10%
Dept Total	\$ -	\$ -	\$ 800,490	\$ 753,893	\$ 800,490	\$ 720,441	\$ 80,049	10%
730 MATERIALS MANAGEMENT								
673 REPROGRAPHICS	\$ 701,349	\$ 860,803	\$ 860,803	\$ 837,404	\$ 880,322	\$ 834,991	\$ 25,812	3%
Dept Total	\$ 701,349	\$ 860,803	\$ 860,803	\$ 837,404	\$ 880,322	\$ 834,991	\$ 25,812	3%
740 EQUIPMENT SERVICES								
654 EQUIPMENT SERVICES	\$ 9,101,573	\$ 8,923,046	\$ 8,923,046	\$ 8,775,570	\$ 9,078,913	\$ 8,171,022	\$ 752,024	8%
Dept Total	\$ 9,101,573	\$ 8,923,046	\$ 8,923,046	\$ 8,775,570	\$ 9,078,913	\$ 8,171,022	\$ 752,024	8%
750 RISK MANAGEMENT								
652 ENVIRONMENTAL CLEANUP	\$ 346,850	\$ 609,127	\$ 609,127	\$ 536,014	\$ 505,528	\$ 405,760	\$ 203,367	33%
675 RISK MANAGEMENT	19,102,720	22,789,256	22,789,256	22,726,696	25,302,289	25,204,042	(2,414,786)	-11%
Dept Total	\$ 19,449,570	\$ 23,398,383	\$ 23,398,383	\$ 23,262,710	\$ 25,807,817	\$ 25,609,802	\$ (2,211,419)	-9%
760 TELECOMMUNICATIONS								
681 TELECOMMUNICATIONS	\$ 13,634,317	\$ 12,875,220	\$ 12,875,220	\$ 12,098,738	\$ 12,942,948	\$ 12,214,470	\$ 660,750	5%
Dept Total	\$ 13,634,317	\$ 12,875,220	\$ 12,875,220	\$ 12,098,738	\$ 12,942,948	\$ 12,214,470	\$ 660,750	5%
APPOINTED DEPARTMENT TOTAL	\$ 49,248,342	\$ 53,986,028	\$ 54,786,518	\$ 58,507,934	\$ 70,284,015	\$ 71,185,730	\$ (16,399,212)	-30%
INTERNAL SERVICE TOTAL	\$ 49,248,342	\$ 53,986,028	\$ 54,786,518	\$ 58,507,934	\$ 70,284,015	\$ 71,185,730	\$ (16,399,212)	-30%

	FY 2001-02 ACTUAL	FY 2002-03 ADOPTED RESTATED	FY 2002-03 REVISED RESTATED	FY 2002-03 PROJ. ACT. RESTATED	FY 2003-04 REQUESTED	FY 2003-04 ADOPTED	ADOPTED VS REVISED VARIANCE	%
ELIMINATIONS								
APPOINTED DEPARTMENT								
300 PARKS & RECREATION								
900 ELIMINATIONS	\$ (483,525)	\$ -	\$ -	\$ (17,000)	\$ (17,000)	\$ (17,000)	\$ 17,000	
Dept Total	\$ (483,525)	\$ -	\$ -	\$ (17,000)	\$ (17,000)	\$ (17,000)	\$ 17,000	
640 TRANSPORTATION								
900 ELIMINATIONS	\$ (48,684,801)	\$ (53,000,000)	\$ (53,000,000)	\$ (53,000,000)	\$ (57,000,000)	\$ (57,000,000)	\$ 4,000,000	8%
Dept Total	\$ (48,684,801)	\$ (53,000,000)	\$ (53,000,000)	\$ (53,000,000)	\$ (57,000,000)	\$ (57,000,000)	\$ 4,000,000	8%
650 LIBRARY DISTRICT								
900 ELIMINATIONS	\$ -	\$ (1,102,200)	\$ (1,102,200)	\$ (1,102,200)	\$ -	\$ -	\$ (1,102,200)	-100%
Dept Total	\$ -	\$ (1,102,200)	\$ (1,102,200)	\$ (1,102,200)	\$ -	\$ -	\$ (1,102,200)	-100%
680 STADIUM DISTRICT								
900 ELIMINATIONS	\$ (12,661,181)	\$ (1,724,018)	\$ (1,724,018)	\$ (1,724,018)	\$ (1,594,274)	\$ (1,594,274)	\$ (129,744)	-8%
Dept Total	\$ (12,661,181)	\$ (1,724,018)	\$ (1,724,018)	\$ (1,724,018)	\$ (1,594,274)	\$ (1,594,274)	\$ (129,744)	-8%
690 FLOOD CONTROL DISTRICT								
900 ELIMINATIONS	\$ (42,333,771)	\$ (49,000,000)	\$ (49,000,000)	\$ (48,800,000)	\$ (54,000,000)	\$ (54,000,000)	\$ 5,000,000	10%
Dept Total	\$ (42,333,771)	\$ (49,000,000)	\$ (49,000,000)	\$ (48,800,000)	\$ (54,000,000)	\$ (54,000,000)	\$ 5,000,000	10%
900 HEALTH CARE DELIVERY SYSTEM								
900 ELIMINATIONS	\$ (78,938,085)	\$ (80,619,236)	\$ (80,619,236)	\$ (80,619,236)	\$ (92,416,987)	\$ (92,416,987)	\$ 11,797,751	15%
Dept Total	\$ (78,938,085)	\$ (80,619,236)	\$ (80,619,236)	\$ (80,619,236)	\$ (92,416,987)	\$ (92,416,987)	\$ 11,797,751	15%
980 ELIMINATIONS								
900 ELIMINATIONS	\$ (369,204,985)	\$ (469,330,070)	\$ (470,130,560)	\$ (470,941,184)	\$ (388,351,873)	\$ (386,903,746)	\$ (83,226,814)	-18%
Dept Total	\$ (369,204,985)	\$ (469,330,070)	\$ (470,130,560)	\$ (470,941,184)	\$ (388,351,873)	\$ (386,903,746)	\$ (83,226,814)	-18%
APPOINTED DEPARTMENT TOTAL	\$ (552,306,348)	\$ (654,775,524)	\$ (655,576,014)	\$ (656,203,638)	\$ (593,380,134)	\$ (591,932,007)	\$ (63,644,007)	-10%
ELIMINATIONS TOTAL	\$ (552,306,348)	\$ (654,775,524)	\$ (655,576,014)	\$ (656,203,638)	\$ (593,380,134)	\$ (591,932,007)	\$ (63,644,007)	-10%

Consolidated Expenditures by Department and Fund Type

CONSOLIDATED EXPENDITURES BY DEPARTMENT AND FUND TYPE FY 2003-04 ADOPTED									
	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	SUB-TOTAL	ELIMINATIONS	ALL FUNDS
JUDICIAL									
110 ADULT PROBATION	\$ 36,360,604	\$ 14,234,945	\$ -	\$ -	\$ -	\$ -	\$ 50,595,549	\$ -	\$ 50,595,549
270 JUVENILE PROBATION	11,629,603	33,087,751	-	781,398	-	-	45,498,752	-	45,498,752
800 TRIAL COURTS	58,294,709	11,650,518	-	-	-	-	69,945,227	-	69,945,227
Subtotal	\$ 106,284,916	\$ 58,973,214	\$ -	\$ 781,398	\$ -	\$ -	\$ 166,039,528	\$ -	\$ 166,039,528
ELECTED									
010 BOARD OF SUPERVISORS DIST 1*	\$ 224,756	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 224,756	\$ -	\$ 224,756
020 BOARD OF SUPERVISORS DIST 2*	224,756	-	-	-	-	-	224,756	-	224,756
030 BOARD OF SUPERVISORS DIST 3*	224,756	-	-	-	-	-	224,756	-	224,756
040 BOARD OF SUPERVISORS DIST 4*	224,756	-	-	-	-	-	224,756	-	224,756
050 BOARD OF SUPERVISORS DIST 5*	224,756	-	-	-	-	-	224,756	-	224,756
120 ASSESSOR	14,765,952	-	-	-	-	-	14,765,952	-	14,765,952
140 CALL CENTER	1,325,517	-	-	-	-	-	1,325,517	-	1,325,517
160 CLERK OF THE SUPERIOR COURT	21,246,744	7,721,621	-	-	-	-	28,968,365	-	28,968,365
190 COUNTY ATTORNEY	43,850,402	11,131,793	-	-	-	-	54,982,195	-	54,982,195
210 ELECTIONS	8,219,888	-	-	-	-	-	8,219,888	-	8,219,888
250 CONSTABLES	1,613,814	-	-	-	-	-	1,613,814	-	1,613,814
360 RECORDER	1,859,996	4,404,146	-	-	-	-	6,264,142	-	6,264,142
370 SUPERINTENDENT OF SCHOOLS	1,847,755	-	-	-	-	-	1,847,755	-	1,847,755
430 TREASURER	3,707,669	-	-	-	-	-	3,707,669	-	3,707,669
500 SHERIFF	37,246,543	102,790,411	-	1,705,371	-	-	141,742,325	-	141,742,325
Subtotal	\$ 136,808,060	\$ 126,047,971	\$ -	\$ 1,705,371	\$ -	\$ -	\$ 264,561,402	\$ -	\$ 264,561,402
APPOINTED									
150 EMERGENCY MANAGEMENT	\$ 152,182	\$ 1,352,369	\$ -	\$ -	\$ -	\$ -	\$ 1,504,551	\$ -	\$ 1,504,551
060 CLERK OF THE BOARD	450,169	-	-	-	-	-	450,169	-	450,169
170 COMMUNITY DEVELOPMENT	-	15,857,672	-	-	-	-	15,857,672	-	15,857,672
180 FINANCE	2,360,213	-	-	-	-	-	2,360,213	-	2,360,213
200 COUNTY ADMINISTRATIVE OFFICER	1,155,313	-	-	-	-	-	1,155,313	-	1,155,313
220 HUMAN SERVICES	1,138,980	35,032,337	-	-	-	-	36,171,317	-	36,171,317
230 INTERNAL AUDIT	958,022	-	-	-	-	-	958,022	-	958,022
260 CORRECTIONAL HEALTH	-	22,887,532	-	156,499	-	-	23,044,031	-	23,044,031
290 MEDICAL EXAMINER	3,881,203	207,614	-	-	-	-	4,088,817	-	4,088,817
300 PARKS & RECREATION	1,514,166	5,186,269	-	-	-	-	6,700,435	(17,000)	6,683,435
310 HUMAN RESOURCES	2,741,834	-	-	-	-	-	2,741,834	-	2,741,834
340 PUBLIC FIDUCIARY	1,841,113	-	-	-	-	-	1,841,113	-	1,841,113
350 TOTAL COMPENSATION	2,014,706	-	-	-	-	23,635,004	25,649,710	-	25,649,710
390 HEALTH CARE MANDATES	341,495,954	4,500,000	-	-	-	-	345,995,954	-	345,995,954
400 CAPITAL FACILITIES DEVELOPMENT	-	-	-	118,425,196	-	-	118,425,196	-	118,425,196
410 CHIEF INFORMATION OFFICER	4,877,950	-	-	-	-	-	4,877,950	-	4,877,950
420 INTEGRATED CRIMINAL JUST INFO	-	7,236,337	-	-	-	-	7,236,337	-	7,236,337
440 PLANNING & DEVELOPMENT	-	8,210,847	-	-	-	-	8,210,847	-	8,210,847
460 RESEARCH & REPORTING	-	440,000	-	-	-	-	440,000	-	440,000
470 GENERAL GOVERNMENT	230,972,737	35,227,702	29,892,079	66,780,896	-	-	362,873,414	-	362,873,414
480 APPROPRIATED FUND BALANCE	137,492,963	105,318,256	-	-	-	-	242,811,219	-	242,811,219
490 MANAGEMENT & BUDGET	1,566,112	-	-	-	-	-	1,566,112	-	1,566,112
520 PUBLIC DEFENDER	27,611,790	1,633,570	-	-	-	-	29,245,360	-	29,245,360
540 LEGAL DEFENDER	5,428,346	78,974	-	-	-	-	5,507,320	-	5,507,320
550 LEGAL ADVOCATE	4,725,749	10,416	-	-	-	-	4,736,165	-	4,736,165
560 CONTRACT COUNSEL	9,354,848	-	-	-	-	-	9,354,848	-	9,354,848
600 HEALTH PLANS	-	1,957,636	-	-	438,108,764	-	440,066,400	-	440,066,400
640 TRANSPORTATION	-	105,638,136	-	77,457,228	-	-	183,095,364	(57,000,000)	126,095,364
670 SOLID WASTE	-	3,435,232	-	-	900,000	-	4,335,232	-	4,335,232
700 FACILITIES MANAGEMENT	26,054,852	-	-	-	-	-	26,054,852	-	26,054,852
710 COMMUNICATIONS	-	-	-	-	-	720,441	720,441	-	720,441
730 MATERIALS MANAGEMENT	1,244,722	-	-	-	-	834,991	2,079,713	-	2,079,713
740 EQUIPMENT SERVICES	-	-	-	-	-	8,171,022	8,171,022	-	8,171,022
750 RISK MANAGEMENT	-	-	-	-	-	25,609,802	25,609,802	-	25,609,802
760 TELECOMMUNICATIONS	-	-	-	-	-	12,214,470	12,214,470	-	12,214,470
790 ANIMAL CARE & CONTROL	304,041	7,961,869	-	-	-	-	8,265,910	-	8,265,910
860 PUBLIC HEALTH	6,493,512	48,514,622	-	-	-	-	55,008,134	-	55,008,134
880 ENVIRONMENTAL SERVICES	753,844	18,080,672	-	-	-	-	18,834,516	-	18,834,516
900 HEALTH CARE DELIVERY SYSTEM	-	-	-	-	452,165,681	-	452,165,681	(92,416,987)	359,748,694
980 ELIMINATIONS	-	-	-	-	-	-	-	(386,903,746)	(386,903,746)
Subtotal	\$ 816,585,321	\$ 428,768,062	\$ 29,892,079	\$ 262,819,819	\$ 891,174,445	\$ 71,185,730	\$ 2,500,425,456	\$ (536,337,733)	\$ 1,964,087,723
MARICOPA COUNTY	\$ 1,059,678,297	\$ 613,789,247	\$ 29,892,079	\$ 265,306,588	\$ 891,174,445	\$ 71,185,730	\$ 2,931,026,386	\$ (536,337,733)	\$ 2,394,688,653
690 FLOOD CONTROL DISTRICT	\$ -	\$ 79,805,243	\$ -	\$ 54,000,000	\$ -	\$ -	\$ 133,805,243	\$ (54,000,000)	\$ 79,805,243
650 LIBRARY DISTRICT	\$ -	\$ 12,612,786	\$ -	\$ -	\$ -	\$ -	\$ 12,612,786	\$ -	\$ 12,612,786
680 STADIUM DISTRICT	\$ -	\$ 3,581,308	\$ 5,125,094	\$ 407,135	\$ -	\$ -	\$ 9,113,537	\$ (1,594,274)	\$ 7,519,263
TOTAL MARICOPA COUNTY AND DISTRICTS	\$ 1,059,678,297	\$ 709,788,584	\$ 35,017,173	\$ 319,713,723	\$ 891,174,445	\$ 71,185,730	\$ 3,086,557,952	\$ (591,932,007)	\$ 2,494,625,945

*Includes Office Administration and Supervisor's Special Projects within County Authority.

Consolidated Expenditures by Fund Type / Object Code

CONSOLIDATED EXPENDITURE BY FUND TYPE /OBJECT CODE MARICOPA COUNTY & DISTRICTS									
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised	Variance	%
ALL FUNDS									
PERSONAL SERVICES									
701 REGULAR PAY	\$ 503,502,108	\$ 556,555,394	\$ 560,837,907	\$ 535,868,498	\$ 572,608,492	\$ 572,355,685	\$ (11,517,778)		-2%
705 TEMPORARY PAY	7,476,749	6,775,337	6,527,207	7,464,905	6,343,126	6,373,979	153,228		2%
710 OVERTIME	10,586,450	10,947,509	11,604,637	14,280,411	14,231,750	14,179,843	(2,575,206)		-22%
750 FRINGE BENEFITS	107,598,778	130,584,199	131,222,291	123,076,767	154,716,339	155,403,558	(24,181,267)		-18%
790 OTHER PERSONNEL SERVICES	6,723,455	20,516,038	13,831,391	8,082,041	33,443,030	40,877,603	(27,046,212)		-196%
795 PERSONNEL SERVICES ALLOC OUT	(29,345,283)	(48,253,836)	(46,074,144)	(32,219,900)	(48,840,184)	(70,819,018)	24,744,874		54%
796 PERSONNEL SERVICES ALLOC IN	25,739,462	33,320,039	40,764,033	27,803,322	43,437,964	62,820,936	(22,056,903)		-54%
Subtotal	\$ 632,281,719	\$ 710,444,680	\$ 718,713,322	\$ 684,356,044	\$ 775,940,517	\$ 781,192,586	\$ (62,479,264)		-9%
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$ 56,109,710	\$ 70,683,119	\$ 69,027,935	\$ 83,658,507	\$ 53,733,537	54,412,185	14,615,750		21%
802 MEDICAL SUPPLIES	45,689,162	52,208,620	52,067,159	54,290,092	55,815,324	56,321,641	(4,254,482)		-8%
803 FUEL	2,609,368	2,716,973	2,747,428	2,874,895	2,732,823	2,951,461	(204,033)		-7%
804 NON-CAPITAL EQUIPMENT	6,609,639	8,112,812	8,109,527	2,868,050	6,632,725	7,385,766	723,761		9%
810 LEGAL SERVICES	25,021,067	37,560,007	36,406,995	24,964,273	35,785,019	40,139,125	(3,732,130)		-10%
811 HEALTH CARE SERVICES	137,271,200	231,341,260	232,086,711	246,806,606	205,376,177	206,216,415	25,870,296		11%
812 OTHER SERVICES	137,736,015	231,697,614	246,340,759	127,425,476	339,993,554	352,037,128	(105,696,369)		-43%
820 RENT & OPERATING LEASES	21,332,423	23,677,780	24,584,636	22,526,745	22,887,252	22,974,694	1,609,942		7%
825 REPAIRS AND MAINTENANCE	26,372,120	22,507,098	22,203,690	24,710,045	24,101,060	22,730,652	(526,962)		-2%
830 INTERGOVERNMENTAL PAYMENTS	235,796,380	317,499,410	318,559,241	321,523,581	365,979,495	326,455,475	(7,896,234)		-2%
839 INTERNAL SERVICE CHARGES	(15,292,421)	(4,303,616)	(3,599,985)	(4,692,176)	(6,440,972)	(2,944,193)	(655,792)		-18%
842 TRAVEL & EDUCATION	6,466,245	6,961,142	7,449,094	6,568,347	7,700,141	7,723,263	(274,169)		-4%
843 POSTAGE/FREIGHT/SHIPPING	4,701,901	4,936,898	4,988,161	5,082,016	5,560,713	5,557,482	(569,321)		-11%
845 SUPPORT AND CARE OF PERSONS	155,757,443	178,936,478	179,285,274	173,111,806	164,187,799	156,448,564	22,836,710		13%
850 UTILITIES	19,431,592	21,954,256	22,444,461	20,246,886	23,212,310	22,242,981	201,480		1%
855 INTEREST EXPENSE	4,208,885	8,300,201	8,300,201	2,107,112	2,215,630	2,215,630	6,084,571		73%
865 DEPRECIATION	8,572,140	-	-	183,696	489,696	489,696	(489,696)		
880 TRANSFERS OUT	-	-	-	-	(61,118,358)	-	-		
890 LOSS ON FIXED ASSETS	(445,417)	-	-	814	-	-	-		
Subtotal	\$ 877,947,452	\$ 1,214,790,052	\$ 1,231,001,287	\$ 1,114,256,771	\$ 1,248,843,925	\$ 1,283,357,965	\$ (62,356,678)		-4%
CAPITAL OUTLAY									
910 LAND	\$ 23,080,254	\$ 12,749,000	\$ 13,397,000	\$ 19,683,687	\$ 54,383,447	\$ 54,383,447	\$ (40,986,447)		-306%
915 BUILDINGS AND IMPROVEMENTS	196,879,174	398,393,877	396,329,177	225,844,325	221,745,244	212,780,370	183,548,807		46%
920 CAPITAL EQUIPMENT	5,074,873	18,611,099	18,854,649	7,642,259	12,880,561	8,569,857	10,284,792		55%
930 VEHICLES & CONSTRUCTION EQUIP	6,158,290	7,948,335	8,513,714	7,764,574	7,609,062	7,604,948	908,766		11%
940 INFRASTRUCTURE	49,576,921	118,796,240	92,239,636	67,563,373	93,696,867	94,733,966	(2,494,330)		-3%
950 DEBT SERVICE	139,868,564	54,690,551	54,482,082	58,841,607	50,356,735	52,002,806	2,479,276		5%
Subtotal	\$ 420,638,076	\$ 611,189,102	\$ 583,816,258	\$ 387,339,825	\$ 440,671,916	\$ 430,075,394	\$ 153,740,864		26%
Fund TypeTotal	\$ 1,930,867,247	\$ 2,536,423,834	\$ 2,533,530,867	\$ 2,185,952,640	\$ 2,465,456,358	\$ 2,494,625,945	\$ 38,904,922		2%

Consolidated Expenditures by Fund Type / Object Code (Continued)

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
GENERAL FUND								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 210,545,837	\$ 217,208,623	\$ 218,967,326	\$ 215,815,002	\$ 220,666,991	\$ 219,359,708	\$ (392,382)	0%
705 TEMPORARY PAY	3,048,685	2,605,705	2,740,801	3,136,735	2,377,855	2,379,100	361,701	13%
710 OVERTIME	1,384,069	1,576,803	1,701,689	1,596,392	1,613,110	1,598,838	102,851	6%
750 FRINGE BENEFITS	44,009,282	49,505,991	50,041,640	48,753,894	61,871,449	61,795,439	(11,753,799)	-23%
790 OTHER PERSONNEL SERVICES	1,331,808	9,587,395	3,573,190	1,788,168	16,547,195	24,682,131	(21,108,941)	-591%
795 PERSONNEL SERVICES ALLOC OUT	(20,914,458)	(23,839,934)	(24,365,591)	(23,018,921)	(24,075,439)	(24,534,946)	169,355	1%
796 PERSONNEL SERVICES ALLOC IN	1,158,882	2,234,493	2,158,358	2,110,499	1,426,110	23,031,695	(20,873,337)	-967%
Subtotal	\$ 240,564,105	\$ 258,879,076	\$ 254,817,413	\$ 250,181,769	\$ 280,427,271	\$ 308,311,965	\$ (53,494,552)	-21%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 11,444,440	\$ 19,574,441	\$ 18,900,708	\$ 11,169,766	\$ 8,725,943	\$ 8,290,731	\$ 10,609,977	56%
802 MEDICAL SUPPLIES	599,123	516,755	515,179	506,754	482,801	475,331	39,848	8%
803 FUEL	1,040,630	885,987	897,216	1,232,464	1,035,622	1,065,292	(168,076)	-19%
804 NON-CAPITAL EQUIPMENT	417,130	240,155	350,113	251,676	149,139	91,075	259,038	74%
810 LEGAL SERVICES	19,882,147	33,573,034	32,349,905	20,222,476	32,164,208	36,510,160	(4,160,255)	-13%
811 HEALTH CARE SERVICES	2,162,294	7,432,098	7,498,784	4,359,292	6,578,118	7,180,369	318,415	4%
812 OTHER SERVICES	13,393,641	86,085,859	86,232,909	19,061,476	118,860,764	131,793,975	(45,561,066)	-53%
820 RENT & OPERATING LEASES	9,448,394	10,399,595	10,289,184	9,885,516	10,038,241	10,095,078	194,106	2%
825 REPAIRS AND MAINTENANCE	10,725,987	7,248,502	6,988,280	8,452,725	7,554,128	6,883,153	105,127	2%
830 INTERGOVERNMENTAL PAYMENTS	227,188,855	300,097,913	300,058,582	305,507,382	347,831,016	308,350,366	(8,291,784)	-3%
839 INTERNAL SERVICE CHARGES	7,203,813	17,144,469	17,398,374	17,488,746	17,580,240	17,910,562	(512,188)	-3%
842 TRAVEL & EDUCATION	2,530,503	3,127,187	3,161,968	2,988,304	3,203,569	3,260,694	(98,726)	-3%
843 POSTAGE/FREIGHT/SHIPPING	3,127,067	3,372,408	3,371,044	3,367,847	3,129,883	3,122,116	248,928	7%
845 SUPPORT AND CARE OF PERSONS	339,509	599,463	599,463	505,537	517,196	517,196	82,267	14%
850 UTILITIES	8,321,477	9,357,636	9,858,473	9,000,498	11,387,239	11,276,749	(1,418,276)	-14%
880 TRANSFERS OUT	126,450,325	175,132,587	175,132,587	175,132,587	145,992,390	144,498,360	30,634,227	17%
890 LOSS ON FIXED ASSETS	1	-	-	814	-	-	-	-
Subtotal	\$ 444,275,336	\$ 674,788,089	\$ 673,602,769	\$ 589,133,862	\$ 715,230,497	\$ 691,321,207	\$ (17,718,438)	-3%
CAPITAL OUTLAY								
910 LAND	\$ -	\$ -	\$ -	\$ -	\$ 30,000,000	\$ 30,000,000	\$ (30,000,000)	-
915 BUILDINGS AND IMPROVEMENTS	6,956,190	17,224,681	17,224,681	12,975,475	16,349,713	16,349,713	874,968	5%
920 CAPITAL EQUIPMENT	1,696,197	683,433	735,954	124,248	48,713	-	735,954	100%
930 VEHICLES & CONSTRUCTION EQUIP	3,685,968	3,856,649	3,856,649	3,643,289	3,442,484	3,322,484	534,165	14%
940 INFRASTRUCTURE	-	1,000,000	1,000,000	500,000	-	-	1,000,000	100%
950 DEBT SERVICE	8,889,117	8,471,509	8,375,023	8,214,642	10,520,056	10,372,928	(1,997,905)	-24%
Subtotal	\$ 21,227,472	\$ 31,236,272	\$ 31,192,307	\$ 25,457,654	\$ 60,360,966	\$ 60,045,125	\$ (28,852,818)	-92%
Fund TypeTotal	\$ 706,066,913	\$ 964,903,437	\$ 959,612,489	\$ 864,773,285	\$ 1,056,018,734	\$ 1,059,678,297	\$ (100,065,808)	-10%

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
SPECIAL REVENUE								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 186,585,705	\$ 201,404,410	\$ 204,691,959	\$ 194,075,651	\$ 206,160,699	\$ 207,383,226	\$ (2,691,267)	-1%
705 TEMPORARY PAY	4,334,320	4,067,379	3,657,653	4,236,927	3,837,018	3,894,126	(236,473)	-6%
710 OVERTIME	2,411,584	2,230,988	2,728,098	2,840,473	2,757,815	2,724,180	3,918	0%
750 FRINGE BENEFITS	42,910,595	50,882,146	51,129,235	47,029,663	55,923,631	56,704,628	(5,575,393)	-11%
790 OTHER PERSONNEL SERVICES	3,101,069	7,685,271	7,010,297	2,909,903	6,773,209	6,072,846	937,451	13%
795 PERSONNEL SERVICES ALLOC OUT	(8,223,703)	(11,068,898)	(11,013,278)	(9,200,979)	(12,919,301)	(34,468,254)	23,454,976	213%
796 PERSONNEL SERVICES ALLOC IN	16,568,978	21,797,554	22,103,195	20,372,800	23,609,545	21,445,330	657,865	3%
Subtotal	\$ 247,688,548	\$ 276,998,850	\$ 280,307,159	\$ 262,264,438	\$ 286,142,616	\$ 263,756,082	\$ 16,551,077	6%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 33,811,036	\$ 37,019,556	\$ 35,729,070	\$ 34,235,033	\$ 32,905,943	\$ 34,050,759	\$ 1,678,311	5%
802 MEDICAL SUPPLIES	11,182,372	3,015,588	2,875,703	11,146,270	8,368,321	8,880,976	(6,005,273)	-209%
803 FUEL	1,529,481	1,748,734	1,760,963	1,565,416	1,585,254	1,773,423	(12,460)	-1%
804 NON-CAPITAL EQUIPMENT	1,822,291	2,276,537	2,123,294	2,397,040	1,402,659	1,669,477	453,817	21%
810 LEGAL SERVICES	1,926,523	797,338	867,455	1,389,949	704,556	712,710	154,745	18%
811 HEALTH CARE SERVICES	10,391,181	7,936,103	8,614,868	10,566,744	10,453,066	10,691,053	(2,076,185)	-24%
812 OTHER SERVICES	59,149,092	81,843,398	77,297,042	54,502,750	147,880,054	144,225,387	(66,928,345)	-87%
820 RENT & OPERATING LEASES	7,237,573	8,154,077	8,976,591	8,266,135	7,654,670	7,565,975	1,410,616	16%
825 REPAIRS AND MAINTENANCE	9,939,918	9,034,159	9,062,045	8,595,800	8,655,906	8,291,899	770,146	8%
830 INTERGOVERNMENTAL PAYMENTS	8,362,834	17,209,630	18,308,792	15,815,262	17,936,089	17,892,719	416,073	2%
839 INTERNAL SERVICE CHARGES	13,495,388	14,538,812	14,581,136	15,097,284	15,806,638	16,831,136	(2,250,000)	-15%
842 TRAVEL & EDUCATION	3,194,592	2,935,128	3,348,699	2,987,217	3,471,730	3,461,242	(112,543)	-3%
843 POSTAGE/FREIGHT/SHIPPING	1,106,612	1,022,399	1,073,526	814,789	1,013,654	1,021,415	52,111	5%
845 SUPPORT AND CARE OF PERSONS	132,053	5,563,076	5,911,872	6,574,130	7,951,151	211,916	5,699,956	96%
850 UTILITIES	2,022,164	2,571,835	2,551,602	2,250,374	2,543,383	1,737,644	813,958	32%
880 TRANSFERS OUT	193,128,183	231,271,796	231,271,796	231,088,796	111,538,788	168,372,851	62,898,945	27%
Subtotal	\$ 358,431,293	\$ 426,938,166	\$ 424,354,454	\$ 407,292,988	\$ 379,871,862	\$ 427,390,582	\$ (3,036,128)	-1%
CAPITAL OUTLAY								
910 LAND	\$ 1,753,396	\$ -	\$ 250,000	\$ 1,015,189	\$ -	\$ -	\$ 250,000	100%
915 BUILDINGS AND IMPROVEMENTS	6,094,106	12,823,662	13,375,453	11,316,031	9,934,289	8,253,617	5,121,836	38%
920 CAPITAL EQUIPMENT	2,067,298	11,609,739	11,771,274	2,595,806	2,620,377	2,545,177	9,226,097	78%
930 VEHICLES & CONSTRUCTION EQUIP	2,327,625	3,978,582	4,594,961	4,065,959	3,892,664	4,238,864	356,097	8%
940 INFRASTRUCTURE	-	636,000	845,896	600,000	25,000	870,896	(25,000)	-3%
950 DEBT SERVICE	7,387,523	2,293,692	2,177,476	1,998,420	2,744,181	2,733,366	(555,890)	-26%
Subtotal	\$ 19,629,948	\$ 31,341,675	\$ 33,015,060	\$ 21,591,405	\$ 19,216,511	\$ 18,641,920	\$ 14,373,140	44%
Fund TypeTotal	\$ 625,749,789	\$ 735,278,691	\$ 737,676,673	\$ 691,148,832	\$ 685,230,989	\$ 709,788,584	\$ 27,888,089	4%

Consolidated Expenditures by Fund Type / Object Code (Continued)

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
DEBT SERVICE								
SUPPLIES & SERVICES								
810 LEGAL SERVICES	\$ 9,411	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
812 OTHER SERVICES	55,183	-	-	-	-	-	-	
880 TRANSFERS OUT	-	200,000	200,000	200,000	110,000	110,000	90,000	45%
Subtotal	\$ 64,594	\$ 200,000	\$ 200,000	\$ 200,000	\$ 110,000	\$ 110,000	\$ 90,000	45%
CAPITAL OUTLAY								
950 DEBT SERVICE	\$ 122,375,387	\$ 43,680,899	\$ 43,680,899	\$ 42,784,332	\$ 34,907,173	\$ 34,907,173	\$ 8,773,726	20%
Subtotal	\$ 122,375,387	\$ 43,680,899	\$ 43,680,899	\$ 42,784,332	\$ 34,907,173	\$ 34,907,173	\$ 8,773,726	20%
Fund TypeTotal	\$ 122,439,981	\$ 43,880,899	\$ 43,880,899	\$ 42,984,332	\$ 35,017,173	\$ 35,017,173	\$ 8,863,726	20%

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
CAPITAL PROJECTS								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 2,385,702	\$ 3,199,508	\$ 2,204,208	\$ 3,057,580	\$ 2,249,824	\$ 2,319,915	\$ (115,707)	-5%
705 TEMPORARY PAY	12,431	24,173	24,173	22,103	24,173	24,173	-	0%
710 OVERTIME	9,084	-	13,620	6,380	27,240	27,240	(13,620)	-100%
750 FRINGE BENEFITS	453,203	671,234	467,275	585,160	458,656	456,775	10,500	2%
790 OTHER PERSONNEL SERVICES	36,015	-	-	6,733	-	-	-	
795 PERSONNEL SERVICES ALLOC OUT	(206,618)	(3,948,073)	(1,298,344)	-	(722,286)	(722,286)	(576,058)	-44%
796 PERSONNEL SERVICES ALLOC IN	7,991,885	61,090	7,275,578	5,280,319	7,293,006	7,218,136	57,442	1%
Subtotal	\$ 10,681,712	\$ 7,932	\$ 8,686,510	\$ 8,958,275	\$ 9,330,613	\$ 9,323,953	\$ (637,443)	-7%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 192,817	\$ -	\$ 303,034	\$ 92,638	\$ 382,224	\$ 308,654	\$ (5,620)	-2%
803 FUEL	121	-	6,997	1,811	15,494	15,494	(8,497)	-121%
804 NON-CAPITAL EQUIPMENT	158,559	-	40,000	10,240	21,500	21,500	18,500	46%
810 LEGAL SERVICES	(7,404)	-	-	3,465	19,397	19,397	(19,397)	
812 OTHER SERVICES	13,653,060	3,000	18,601,498	11,250,677	5,591,500	5,591,500	13,009,998	70%
820 RENT & OPERATING LEASES	236,009	-	152,057	212,636	136,193	285,405	(133,348)	-88%
825 REPAIRS AND MAINTENANCE	773	-	-	-	-	-	-	
830 INTERGOVERNMENTAL PAYMENTS	-	-	-	286	-	-	-	
839 INTERNAL SERVICE CHARGES	107,924	-	1,207,393	1,271,643	811,797	1,283,955	(76,562)	-6%
842 TRAVEL & EDUCATION	22,961	-	34,600	6,089	56,600	56,600	(22,000)	-64%
843 POSTAGE/FREIGHT/SHIPPING	1,035	-	1,000	44	2,000	2,000	(1,000)	-100%
850 UTILITIES	5,995	-	9,600	270	9,600	9,600	-	0%
880 TRANSFERS OUT	6,000,000	-	-	-	583,131	-	-	
Subtotal	\$ 20,371,850	\$ 3,000	\$ 20,356,179	\$ 12,849,799	\$ 7,629,436	\$ 7,594,105	\$ 12,762,074	63%
CAPITAL OUTLAY								
910 LAND	\$ 21,325,820	\$ 12,749,000	\$ 13,147,000	\$ 18,668,498	\$ 24,383,447	\$ 24,383,447	\$ (11,236,447)	-85%
915 BUILDINGS AND IMPROVEMENTS	183,828,878	364,321,334	361,704,843	198,864,835	191,618,742	184,544,040	177,160,803	49%
920 CAPITAL EQUIPMENT	5,000	-	-	-	-	-	-	
930 VEHICLES & CONSTRUCTION EQUIP	94,448	51,000	-	-	-	-	-	
940 INFRASTRUCTURE	49,576,921	117,160,240	90,393,740	66,463,373	93,671,867	93,863,070	(3,469,330)	-4%
950 DEBT SERVICE	976	13,320	17,553	5,235	5,108	5,108	12,445	71%
Subtotal	\$ 254,832,043	\$ 494,294,894	\$ 465,263,136	\$ 284,001,941	\$ 309,679,164	\$ 302,795,665	\$ 162,467,471	35%
Fund TypeTotal	\$ 285,885,605	\$ 494,305,826	\$ 494,305,825	\$ 305,810,015	\$ 326,639,213	\$ 319,713,723	\$ 174,592,102	35%

Consolidated Expenditures by Fund Type / Object Code (Continued)

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
ENTERPRISE								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 98,740,542	\$ 129,291,716	\$ 129,291,712	\$ 117,613,084	\$ 137,620,379	\$ 137,615,003	\$ (8,323,291)	-6%
705 TEMPORARY PAY	20,808	25,500	25,500	17,060	40,000	40,000	(14,500)	-57%
710 OVERTIME	6,680,608	6,952,182	6,952,182	9,693,679	9,697,509	9,697,509	(2,745,327)	-39%
750 FRINGE BENEFITS	19,077,004	28,234,873	28,234,878	25,415,823	34,843,291	34,917,126	(6,682,248)	-24%
790 OTHER PERSONNEL SERVICES	2,214,166	3,211,792	3,211,792	3,336,550	10,109,766	10,109,766	(6,897,974)	-215%
795 PERSONNEL SERVICES ALLOC OUT	-	(9,396,931)	(9,396,931)	-	(11,099,301)	(11,069,675)	1,672,744	18%
796 PERSONNEL SERVICES ALLOC IN	3,817	9,148,912	9,148,912	763	11,063,003	11,077,993	(1,929,081)	-21%
Subtotal	\$ 126,736,945	\$ 167,468,044	\$ 167,468,045	\$ 156,076,959	\$ 192,274,647	\$ 192,387,722	\$ (24,919,677)	-15%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 5,400,065	\$ 8,509,354	\$ 8,509,353	\$ 33,184,048	\$ 6,773,957	7,014,457	1,494,896	18%
802 MEDICAL SUPPLIES	33,907,640	48,676,277	48,676,277	42,637,068	46,964,202	46,965,334	1,710,943	4%
803 FUEL	17,524	14,705	14,705	17,585	68,894	69,693	(54,988)	-374%
804 NON-CAPITAL EQUIPMENT	4,185,752	5,520,420	5,520,420	144,260	4,985,780	5,573,973	(53,553)	-1%
810 LEGAL SERVICES	52,078	-	-	-	-	-	-	-
811 HEALTH CARE SERVICES	215,995,611	274,696,222	274,696,222	286,040,254	255,568,709	255,568,709	19,127,513	7%
812 OTHER SERVICES	37,135,972	41,060,118	41,060,118	19,250,796	42,805,399	42,969,868	(1,909,750)	-5%
820 RENT & OPERATING LEASES	2,645,026	3,381,737	3,381,737	2,524,271	3,261,637	3,261,637	120,100	4%
825 REPAIRS AND MAINTENANCE	3,168,380	3,850,952	3,850,952	5,214,783	5,536,738	5,528,495	(1,677,543)	-44%
830 INTERGOVERNMENTAL PAYMENTS	24,086	16,867	16,867	37,390	37,390	37,390	(20,523)	-122%
839 INTERNAL SERVICE CHARGES	3,681,904	7,843,506	7,843,505	6,737,525	6,503,985	6,793,672	1,049,833	13%
842 TRAVEL & EDUCATION	635,633	800,443	800,443	492,037	861,491	861,491	(61,048)	-8%
843 POSTAGE/FREIGHT/SHIPPING	458,295	536,141	536,141	889,614	1,393,426	1,393,426	(857,285)	-160%
845 SUPPORT AND CARE OF PERSONS	155,285,881	186,116,800	186,116,800	179,375,000	175,073,815	175,073,815	11,042,985	6%
850 UTILITIES	3,625,266	5,215,187	5,215,188	4,314,242	4,346,246	4,346,246	868,942	17%
855 INTEREST EXPENSE	4,208,885	8,300,201	8,300,201	2,107,112	2,215,630	2,215,630	6,084,571	73%
865 DEPRECIATION	8,612,562	-	-	183,696	183,696	183,696	(183,696)	0%
880 TRANSFERS OUT	86,882,288	126,978,376	126,978,376	126,978,376	121,258,834	127,541,154	(562,778)	0%
Subtotal	\$ 565,922,848	\$ 721,517,306	\$ 721,517,305	\$ 710,128,057	\$ 677,839,829	\$ 685,398,686	\$ 36,118,619	5%
CAPITAL OUTLAY								
915 BUILDINGS AND IMPROVEMENTS	\$ -	\$ 3,994,200	\$ 3,994,200	\$ 2,665,484	\$ 3,812,500	\$ 3,615,000	\$ 379,200	9%
920 CAPITAL EQUIPMENT	-	5,829,927	5,829,927	4,416,421	9,732,742	5,962,687	(132,760)	-2%
930 VEHICLES & CONSTRUCTION EQUIP	21,407	35,000	35,000	35,000	314	20,000	15,000	43%
950 DEBT SERVICE	1,101,765	-	-	5,609,959	1,986,336	3,790,350	(3,790,350)	-
Subtotal	\$ 1,123,172	\$ 9,859,127	\$ 9,859,127	\$ 12,726,864	\$ 15,531,892	\$ 13,388,037	\$ (3,528,910)	-36%
Fund TypeTotal	\$ 693,782,965	\$ 898,844,477	\$ 898,844,477	\$ 878,931,880	\$ 885,646,368	\$ 891,174,445	\$ 7,670,032	1%

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
INTERNAL SERVICE								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 5,244,322	\$ 5,451,137	\$ 5,682,702	\$ 5,307,181	\$ 5,910,599	\$ 5,677,833	\$ 4,869	0%
705 TEMPORARY PAY	60,505	52,580	79,080	52,081	64,080	36,580	42,500	54%
710 OVERTIME	101,095	187,536	209,048	143,487	136,076	132,076	76,972	37%
750 FRINGE BENEFITS	1,148,694	1,289,955	1,349,263	1,292,226	1,619,312	1,529,590	(180,327)	-13%
790 OTHER PERSONNEL SERVICES	40,397	31,580	36,112	40,687	12,860	12,860	23,252	64%
795 PERSONNEL SERVICES ALLOC OUT	(504)	-	-	-	(23,857)	(23,857)	23,857	-
796 PERSONNEL SERVICES ALLOC IN	15,900	77,990	77,990	38,940	46,300	47,782	30,208	39%
Subtotal	\$ 6,610,409	\$ 7,090,778	\$ 7,434,195	\$ 6,874,602	\$ 7,765,370	\$ 7,412,864	\$ 21,331	0%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 5,261,352	\$ 5,579,768	\$ 5,585,770	\$ 4,977,021	\$ 4,945,470	4,747,584	838,186	15%
802 MEDICAL SUPPLIES	27	-	-	-	-	-	-	-
803 FUEL	21,612	67,547	67,547	57,619	27,559	27,559	39,988	59%
804 NON-CAPITAL EQUIPMENT	25,907	75,700	75,700	64,834	73,647	29,741	45,959	61%
810 LEGAL SERVICES	3,158,312	3,189,635	3,189,635	3,348,383	2,896,858	2,896,858	292,777	9%
811 HEALTH CARE SERVICES	830	-	-	4,563,479	-	-	-	-
812 OTHER SERVICES	20,361,180	25,305,239	25,749,192	25,959,777	41,350,916	43,951,477	(18,202,285)	-71%
820 RENT & OPERATING LEASES	1,765,421	1,742,371	1,785,067	1,638,187	1,796,511	1,766,599	18,468	1%
825 REPAIRS AND MAINTENANCE	2,537,062	2,373,485	2,302,413	2,446,738	2,354,288	2,027,105	275,308	12%
830 INTERGOVERNMENTAL PAYMENTS	220,605	175,000	175,000	163,261	175,000	175,000	-	0%
839 INTERNAL SERVICE CHARGES	1,661,805	1,803,173	1,803,673	1,957,315	1,623,990	1,644,113	159,560	9%
842 TRAVEL & EDUCATION	82,556	98,384	103,384	94,700	106,751	83,236	20,148	19%
843 POSTAGE/FREIGHT/SHIPPING	8,892	5,950	6,450	9,722	21,750	18,525	(12,075)	-187%
850 UTILITIES	5,456,690	4,809,598	4,809,598	4,681,502	4,925,842	4,872,742	(63,144)	-1%
865 DEPRECIATION	(40,422)	-	-	-	306,000	306,000	(306,000)	-
880 TRANSFERS OUT	1,111,468	893,165	893,165	893,165	937,853	928,853	(35,688)	-4%
890 LOSS ON FIXED ASSETS	(445,418)	-	-	-	-	-	-	-
Subtotal	\$ 41,187,879	\$ 46,119,015	\$ 46,546,594	\$ 50,855,703	\$ 61,542,435	\$ 63,475,392	\$ (16,928,798)	-36%
CAPITAL OUTLAY								
910 LAND	\$ 1,038	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
915 BUILDINGS AND IMPROVEMENTS	-	30,000	30,000	22,500	30,000	18,000	12,000	40%
920 CAPITAL EQUIPMENT	1,306,378	488,000	517,494	505,784	478,729	61,993	455,501	88%
930 VEHICLES & CONSTRUCTION EQUIP	28,842	27,104	27,104	20,326	273,600	23,600	3,504	13%
950 DEBT SERVICE	113,796	231,131	231,131	229,019	193,881	193,881	37,250	16%
Subtotal	\$ 1,450,064	\$ 776,235	\$ 805,729	\$ 777,629	\$ 976,210	\$ 297,474	\$ 508,255	63%
Fund TypeTotal	\$ 49,248,342	\$ 53,986,028	\$ 54,786,518	\$ 58,507,934	\$ 70,284,015	\$ 71,185,730	\$ (16,399,212)	-30%

Consolidated Expenditures by Fund Type / Object Code (Continued)

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
ELIMINATIONS								
SUPPLIES & SERVICES								
811 HEALTH CARE SERVICES	\$ (91,278,716)	\$ (58,723,163)	\$ (58,723,163)	\$ (58,723,163)	\$ (67,223,716)	\$ (67,223,716)	\$ 8,500,553	14%
812 OTHER SERVICES	(6,012,113)	(2,600,000)	(2,600,000)	(2,600,000)	(16,495,079)	(16,495,079)	13,895,079	534%
839 INTERNAL SERVICE CHARGES	(41,443,255)	(45,633,576)	(46,434,066)	(47,244,690)	(48,767,622)	(47,407,631)	973,565	2%
845 SUPPORT AND CARE OF PERSONS	-	(13,342,861)	(13,342,861)	(13,342,861)	(19,354,363)	(19,354,363)	6,011,502	45%
880 TRANSFERS OUT	(413,572,264)	(534,475,924)	(534,475,924)	(534,292,924)	(441,539,354)	(441,451,218)	(93,024,706)	-17%
Subtotal	\$ (552,306,348)	\$ (654,775,524)	\$ (655,576,014)	\$ (656,203,638)	\$ (593,380,134)	\$ (591,932,007)	\$ (63,644,007)	-10%
Fund TypeTotal	\$ (552,306,348)	\$ (654,775,524)	\$ (655,576,014)	\$ (656,203,638)	\$ (593,380,134)	\$ (591,932,007)	\$ (63,644,007)	-10%

General Government Expenditure Summary

Description	FY 2002-03		FY 2002-03		FY 2002-03		FY 2003-04	Adopted vs.		
	Adopted	Restated	Revised	Restated	Projected	Restated	Adopted	Revised	Variance	
General Fund (100)										
4711 - General Contingency										
General Contingency	\$	19,988,251	\$	19,645,202	\$	-	\$	19,597,200	\$	48,002
4711 - Reserved Items										
Clerk of the Superior Court: Docketing Staff NWSC	\$	50,000	\$	50,000	\$	-	\$	-	\$	50,000
County Attorney: Health Care Services		100,000		100,000		-		-		100,000
Employee Initiatives		6,700,000		1,409,052		-		9,808,284		(8,399,232)
New Admin. Services Building		98,392		98,392		-		400,000		(301,608)
Office of Court Appointed Counsel: Additional Costs		3,000,000		2,892,687		-		-		2,892,687
Sheriff Overtime		300,000		300,000		-		300,000		-
Technology Reserve		500,000		500,000		-		2,000,000		(1,500,000)
Health/Dental Premium Increase (Unallocated)		4,780,754		4,780,754		-		3,836,414		944,340
Retirement Contribution Increase (Unallocated)		-		-		-		7,644,738		(7,644,738)
State Budget Cuts		1,934,137		1,934,137		-		-		1,934,137
Unfunded Liabilities		-		-		-		11,981,323		(11,981,323)
County Contribution		-		-		-		5,402,800		(5,402,800)
Rule 8		-		-		-		4,700,000		(4,700,000)
Rule 15		-		-		-		500,000		(500,000)
Subtotal	\$	37,451,534	\$	31,710,224	\$	-	\$	66,170,759	\$	(34,460,535)
4712 - Other General Fund Programs										
Article V Procurement	\$	100,000	\$	100,000	\$	15,000	\$	15,000	\$	85,000
Base-Level Internal Service Charges		14,856,873		15,294,826		14,856,873		15,366,587		(71,761)
Board NW Regional Service Charges		5,280		5,280		5,280		5,280		-
Board Resolution (9/11 Reward Fund)		10,000		10,000		-		10,000		-
Citizens Tax Education		350,000		350,000		200,000		200,000		150,000
Customer Satisfaction Survey		89,000		89,000		89,000		100,000		(11,000)
Emergency Management: Disaster Relief		50,000		50,000		-		50,000		-
Human Resources Peak Performers		100,000		100,000		100,000		100,000		-
Jail Excise Tax Maintenance of Effort (MOE)		120,866,924		120,866,924		120,866,924		120,866,924		-
Public Works Administrative Charges		13,447		13,447		13,447		-		13,447
Security Bldg. Revenue Income Tax		7,500		7,500		7,500		7,500		-
Sheriff Equipment for Wrecked Vehicles		100,000		100,000		100,000		-		100,000
Special Master		100,000		100,000		76,945		-		100,000
Vector Control		100,000		100,000		100,000		-		100,000
Vehicle Replacement		3,691,649		3,691,649		3,691,649		3,322,484		369,165
State DOC Inmate Shift		-		-		1,312,000		-		-
Subtotal	\$	140,440,673	\$	140,878,626	\$	141,434,618	\$	140,043,775	\$	834,851
4716 - Debt Service/Cap. Lease										
Arbitrage	\$	25,000	\$	25,000	\$	25,000	\$	25,000	\$	-
Admin. Fee		15,000		15,000		15,000		15,000		-
Financial Advisor		60,000		60,000		60,000		60,000		-
Bond Attorney		40,000		40,000		40,000		40,000		-
3.85m COP (P&I)		179,861		179,861		179,861		120,100		59,761
30m COP (P&I)		4,145,600		4,145,600		4,145,600		4,043,900		101,700
Smartzone		1,427,288		1,427,288		1,427,288		1,500,000		(72,712)
NW Court Lease		500,000		500,000		500,000		500,000		-
Subtotal	\$	6,392,749	\$	6,392,749	\$	6,392,749	\$	6,304,000	\$	88,749
4721 - Dues and Memberships										
National Assoc. of Counties	\$	41,042	\$	41,042	\$	40,182	\$	43,094	\$	(2,052)
Arizona Assoc. of Government		47,278		47,278		47,278		49,642		(2,364)
Maricopa Assoc. of Government		45,451		45,451		41,225		47,724		(2,273)
County Supervisors Assoc.		104,033		104,033		104,033		108,235		(4,202)
Subtotal	\$	237,804	\$	237,804	\$	232,718	\$	248,695	\$	(10,891)
4722 - Taxes and Assessments										
City of Phx. Downtown Mun. Ser. Dist.	\$	98,778	\$	98,778	\$	101,409	\$	106,480	\$	(7,702)
4724 - Consultants										
Unallocated	\$	1,179,164	\$	794,289	\$	-	\$	1,962,139	\$	(1,167,850)
HR Candidate Reimbursement		-		994		1,644		-		994
Public Defender Case Weighting		22,455		22,455		22,455		-		22,455
Employee Sat./Exit Survey		120,000		120,000		120,000		120,000		-
Higher Ground		-		90,000		90,000		90,000		-
Chairman's Fund		-		20,000		20,000		20,000		-
Elliott Pollack & Co.		-		80,868		80,868		85,000		(4,132)
Internal Audit		370,000		370,000		160,809		318,787		51,213
Maximus		-		26,000		30,008		-		26,000
Animal Control Contract Position		-		20,000		20,000		-		20,000
ICJIS Info Security Officer		18,545		18,545		18,545		-		18,545
Research and Reporting Director		82,662		82,662		82,662		85,000		(2,338)
Records Center Manager		-		89,613		89,613		89,613		-
OMB Administration		-		57,400		57,400		59,000		(1,600)
Subtotal	\$	1,792,826	\$	1,792,826	\$	794,004	\$	2,829,539	\$	(1,036,713)
4726 - Tuition Reimbursement										
	\$	1,500,000	\$	1,500,000	\$	1,500,000	\$	1,500,000	\$	-

General Government Expenditure Summary (Continued)

Description	FY 2002-03 Adopted Restated	FY 2002-03 Revised Restated	FY 2002-03 Projected Restated	FY 2003-04 Adopted	Adopted vs. Revised Variance
General Fund (100) (Continued)					
4732 - Major Maintenance					
Cave Creek Et Bed	\$ 249,400	\$ 249,400	\$ 249,000	\$ -	\$ 249,400
Annual Cnty-Wide Maint Progs	2,679,498	2,679,498	2,679,497	2,679,498	-
Admin Bldg Infrastruc Imprvmnts	1,030,000	1,030,000	1,030,000	900,000	130,000
Adult Prob Day Rpt Ctr S Imprv	-	-	-	55,000	(55,000)
Buckeye Hills Rec Area	78,640	78,640	78,640	28,600	50,040
Bos Audtrm Infrastruc Imprvmnt	-	-	-	30,000	(30,000)
Mscso Bartlett Lake Subst Imprv	-	-	-	30,000	(30,000)
Mcso/Substn Imprvmnts	-	-	(252)	-	-
Drngo Juv Infrastruc Imprvmnts	720,000	720,000	720,000	-	720,000
Estrella Campground Design	260,813	260,813	238,515	-	260,813
East Crts Infrastruc Imprvmnts	320,000	320,000	320,000	380,000	(60,000)
Central Court Bldg Infrastruc	-	-	-	200,000	(200,000)
Sup Court Infrastruc Imprvmtns	50,000	50,000	50,000	-	50,000
5th Av Prk Infrastruc Imprvmnts	20,000	20,000	20,000	40,000	(20,000)
Program Fees	832,886	832,886	744,461	880,000	(47,114)
Code Compliance Reserve	200,000	200,000	200,000	290,648	(90,648)
Se Reg Infrastruc Imprvmnts	190,000	190,000	190,002	-	190,000
Sec Ctr Infrastruc Imprvmtns	700,000	700,000	680,975	700,000	-
Mcso Surprise Substn Improv	-	-	-	45,000	(45,000)
West Court Infrastruc Imprvmtn	180,000	180,000	180,000	-	180,000
Non-Project	438,444	438,444	438,434	895,967	(457,523)
Subtotal	\$ 7,949,681	\$ 7,949,681	\$ 7,819,272	\$ 7,154,713	\$ 794,968
4741 - Tax Appeals	\$ 1,300,000	\$ 1,300,000	\$ 1,300,000	\$ 1,300,000	\$ -
4742 - Judgements	\$ 500,000	\$ 500,000	\$ 10,000	\$ 500,000	\$ -
4743 - Outside Legal Counsel	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ -
4750 - District Special Projects	\$ 40,000	\$ 40,000	\$ 5,545	\$ -	\$ 40,000
4771 - Burial of Indigents	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ -
4774 - Non-Profit Funding	\$ 2,139,776	\$ 2,139,776	\$ 2,139,776	\$ 2,154,776	\$ (15,000)
4775 - Accommodation Schools	\$ 365,000	\$ 365,000	\$ 447,500	\$ 530,000	\$ (165,000)
4776 - Cooperative Extensioin	\$ 230,000	\$ 230,000	\$ 230,000	\$ 230,000	\$ -
Total General Fund	\$ 202,338,821	\$ 197,035,464	\$ 164,307,591	\$ 230,972,737	\$ (33,937,273)
Waste Management Fund (210)					
Potential Fee Increases	\$ 3,596,068	\$ 2,162,570	\$ -	\$ -	\$ 2,162,570
4751 - Dist 1 Unincorp. Area Comm. Proj.	20,325	20,325	11,995	47,290	(26,965)
4752 - Dist 2 Unincorp. Area Comm. Proj.	32,504	32,504	-	71,464	(38,960)
4753 - Dist 3 Unincorp. Area Comm. Proj.	39,371	39,371	1,400	76,931	(37,560)
4754 - Dist 4 Unincorp. Area Comm. Proj.	36,706	36,706	-	75,666	(38,960)
4755 - Dist 5 Unincorp. Area Comm. Proj.	22,842	22,842	10,000	51,802	(28,960)
4757 - Illegal Dumping Program	100,000	100,000	450	100,000	-
4758 - Mobile Comm. Council Requests	58,498	58,498	1,752	56,746	1,752
Subtotal	\$ 3,906,314	\$ 2,472,816	\$ 25,597	\$ 479,899	\$ 1,992,917
General Government Grants Fund (249)					
Potential Fee Increases	\$ 17,766,301	\$ 17,766,301	\$ 17,766,301	\$ 4,003,472	\$ 13,762,829
Detention Fund (255)					
4711 - General Contingency					
General Contingency	\$ 2,000,000	\$ 847,937	\$ -	\$ 5,000,000	\$ (4,152,063)
4711 - Reserved Items					
Compensation Reserve	\$ 1,500,000	\$ 1,061,608	\$ -	\$ 2,840,168	\$ (1,778,560)
Sheriff: Overtime	150,000	150,000	-	150,000	-
Sheriff: Repairs and Maintenance	200,000	200,000	-	-	200,000
New Facility Operating Costs	-	-	-	18,000,000	(18,000,000)
Subtotal	\$ 3,850,000	\$ 2,259,545	\$ -	\$ 25,990,168	\$ (23,730,623)
4712 - Other Programs					
Correctional Health Sundance Tower Lease	\$ -	\$ 152,063	\$ 152,063	\$ 152,063	\$ -
Sheriff: Recruiting Expenses	500,000	500,000	500,000	500,000	-
Subtotal	\$ 500,000	\$ 652,063	\$ 652,063	\$ 652,063	\$ -

General Government Expenditure Summary (Continued)

Description	FY 2002-03 Adopted Restated	FY 2002-03 Revised Restated	FY 2002-03 Projected Restated	FY 2003-04 Adopted	Adopted vs. Revised Variance
Detention Fund (255) (Continued)					
<u>4732 - Major Maintenance</u>					
Annual Det Fac Maint Program	\$ 1,025,000	\$ 1,025,000	\$ 1,066,362	\$ 1,025,000	\$ -
Mcso/Substn Imprvmts	-	-	-	45,000	(45,000)
Drngo Juv Infrastruc Imprvmts	889,000	889,000	241,516	749,000	140,000
Drngo Jail Infrastruc Imprvmts	795,000	795,000	816,123	285,000	510,000
Durango Parkg Gar Tenant Imprv	-	-	-	105,000	(105,000)
Estr Jail Infrastruc Imprvmts	435,000	435,000	1,116,177	300,000	135,000
Estralla Jail Bldg Infrs Imprv	-	-	-	300,000	(300,000)
Code Compliance Reserve	100,000	100,000	100,000	252,900	(152,900)
Mdson Jail Infrastruc Imprvmts	100,000	100,000	100,000	50,000	50,000
Se Juv Infrastruc Imprvmts	210,000	210,000	210,000	60,000	150,000
Mcso/Ss 2853 Bldg Infra Imprv	-	-	-	25,000	(25,000)
Towers Jail Infrastruc Imprvmt	425,000	425,000	588,600	384,200	40,800
Non-Project	500,000	500,000	9,333	521,000	(21,000)
Subtotal	\$ 4,479,000	\$ 4,479,000	\$ 4,248,111	\$ 4,102,100	\$ 376,900
Total Detention Fund	\$ 8,829,000	\$ 7,390,608	\$ 4,900,174	\$ 30,744,331	\$ (23,353,723)
Bond Debt Service Fund (312)					
<u>4710 - Debt Service</u>	\$ 21,347,350	\$ 21,347,350	\$ 20,489,017	\$ 20,971,600	\$ 375,750
County Improvement Debt Fund (320)					
<u>4710 - County Improvement Debt</u>	\$ 18,293,455	\$ 18,293,455	\$ 18,293,455	\$ 8,920,479	\$ 9,372,976
Intergovernmental Capital Projects Fund (422)					
<u>4713 - Intergovernmental Capital Projects</u>					
Buckeye Hills Shooting Range	\$ 1,000,000	\$ 1,000,000	\$ 177,001	\$ 1,610,000	\$ (610,000)
Northeast Regional Center	2,000,000	2,000,000	-	2,000,000	-
Elections Facility	3,300,000	3,300,000	350,000	2,950,000	350,000
Human Services Campus	1,710,804	1,710,804	1,125,903	4,231,488	(2,520,684)
Northwest Regional Center	300,000	300,000	-	-	300,000
Environmental Services Bldg	2,237,992	2,237,992	200,000	1,800,000	437,992
Sheriff Prop/Evidence Warehse	5,000,000	5,000,000	1,000,000	5,806,547	(806,547)
Sheriff's Training Facility	3,666,301	3,666,301	3,000,000	666,301	3,000,000
West Regional Center	2,700,000	2,700,000	1,357,576	1,333,333	1,366,667
Non-Project	-	-	-	502,544	(502,544)
Subtotal	\$ 21,915,097	\$ 21,915,097	\$ 7,210,480	\$ 20,900,213	\$ 1,014,884
County Improvement Fund (435)					
<u>4713 - Capital Projects</u>					
New Admin Services Bldg	\$ 6,128,704	\$ 6,128,704	\$ 2,980,074	\$ 2,382,381	\$ 3,746,323
Justice Courts	2,500,000	2,500,000	-	-	2,500,000
New Admin Services Parking	1,881,261	1,881,261	1,392,334	1,000,000	881,261
Downtown Property Devel/Acquis	50,000,000	50,000,000	1,000,000	8,447,225	41,552,775
Public Health Clinic	11,428,920	11,428,920	777,586	10,200,000	1,228,920
Forensic Science Center	3,328,298	3,328,298	3,951,966	-	3,328,298
Security Building	3,600,000	3,600,000	350,000	-	3,600,000
Non-Project	10,000,000	10,000,000	471,984	-	10,000,000
Subtotal	\$ 88,867,183	\$ 88,867,183	\$ 10,923,944	\$ 22,029,606	\$ 66,837,577
Capital Improvements (445)					
New Admin Services Bldg	\$ -	\$ -	\$ -	\$ 853,898	\$ (853,898)
Justice Courts	-	-	-	1,000,000	(1,000,000)
Northeast Regional Center	-	-	-	6,000,000	(6,000,000)
Land Acquisition-Lk Pleasant	-	-	950,000	-	-
Downtown Property Devel/Acquis	-	-	-	8,972,775	(8,972,775)
Northwest Regional Center	-	-	-	1,500,000	(1,500,000)
Star Call Center/R&R Buildout	-	-	-	1,411,000	(1,411,000)
Security Building	-	-	-	3,733,000	(3,733,000)
Non-Project	-	-	-	380,404	(380,404)
Subtotal	\$ -	\$ -	\$ 950,000	\$ 23,851,077	\$ (23,851,077)
All Funds Total	\$ 383,263,521	\$ 375,088,274	\$ 244,866,559	\$ 362,873,414	\$ 12,214,860

Appropriated Fund Balance Expenditure Summary

Description	FY 2002-03 Adopted Restated	FY 2002-03 Revised Restated	FY 2003-04 Projected Restated	FY 2003-04 Adopted	Adopted vs Revised Variance
General Fund (100)					
<u>4811 - General Contingency</u>					
General Contingency	\$ 16,333,548	\$ 15,642,990	\$ -	\$ 36,054,537	\$ (20,411,547)
<u>Reserved Unfunded Liabilities</u>					
Facility Start-Up Contingency	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000
CIP Contingency	-	-	-	10,633,619	(10,633,619)
Performance Incentive	-	-	-	5,000,000	(5,000,000)
Financial System Upgrades	10,000,000	-	-	-	-
Materials Management E-Procurement	700,000	700,000	-	640,000	60,000
Pre-Paid Enterprise Software License	10,000,000	-	-	-	-
Relocations/New Facility Start-Up	2,500,000	2,500,000	-	1,500,000	1,000,000
Sheriff: Central Service Complex Voice System	654,433	614,433	-	-	614,433
Sheriff: Records Management System	1,110,873	-	-	-	-
Telecommunications: Capital Projects	500,000	500,000	-	-	500,000
Technology Projects	3,000,000	3,000,000	-	3,000,000	-
Subtotal	\$ 46,798,854	\$ 24,957,423	\$ -	\$ 56,828,156	\$ (31,870,733)
<u>4812-Other Programs</u>					
Communications: Video Prod. Equip.	\$ 250,000	\$ 250,000	\$ -	\$ 50,000	\$ 200,000
Financial System Upgrades	-	-	-	18,000,000	(18,000,000)
Time Allocation System	-	187,000	64,375	-	187,000
Pre-Paid Enterprise Software License	-	10,000,000	3,295,334	6,704,666	3,295,334
2004 NACO Conference	-	330,000	176,560	829,209	(499,209)
Finance: Info Advantage Carryover	21,100	21,100	-	21,100	-
Medical Examiner: Move Related Expenses	20,000	20,000	20,000	-	20,000
Sheriff Central Service Complex Voice System	-	40,000	30,000	624,433	(584,433)
Sheriff: Records Management System	-	1,110,873	382,437	728,436	382,437
Election Phamplet Printing	-	173,558	173,558	-	173,558
Maricopa County Regional Trails Master Plan	250,000	250,000	117,810	382,190	(132,190)
Parks & Rec.:Guadalupe Road Bridge Grant Match	-	-	-	53,180	(53,180)
Subtotal	\$ 541,100	\$ 12,382,531	\$ 4,260,074	\$ 27,393,214	\$ (15,010,683)
<u>4813-Infrastructure/CIP</u>					
Transfer to Intergovernmental Capital Projects (422)	\$ 596,000	\$ 596,000	\$ 596,000	\$ -	\$ 596,000
Land Acquisition	-	-	-	25,200,000	(25,200,000)
Transfer to General Fund County Improvement (445)	36,250,000	36,250,000	36,250,000	7,532,477	28,717,523
Purchase of 32nd St. & Van Buren Property	-	-	-	3,000,000	(3,000,000)
Purchase of State Black Canyon Building	-	-	-	1,800,000	(1,800,000)
Subtotal	\$ 36,846,000	\$ 36,846,000	\$ 36,846,000	\$ 37,532,477	\$ (686,477)
<u>4814-Technology Projects</u>					
Material Management E-Procurement	\$ -	\$ -	\$ 38,508	\$ 21,492	\$ (21,492)
HR System Upgrades	-	10,000,000	3,100,000	6,922,624	3,077,376
Subtotal	\$ -	\$ 10,000,000	\$ 3,138,508	\$ 6,944,116	\$ 3,055,884
<u>4824-Consultants</u>					
Space Planning Aperture Consultant (FMD)	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 100,000
Subtotal	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 100,000

Appropriated Fund Balance Expenditure Summary (Continued)

Description	FY 2002-03 Adopted Restated	FY 2002-03 Revised Restated	FY 2003-04 Projected Restated	FY 2003-04 Adopted	Adopted vs Revised Variance
General Fund (100) (Continued)					
<u>4832-Major Maintenance</u>					
Blue Point Building Infrastructure Improvements	\$ -	\$ -	\$ -	\$ 340,000	\$ (340,000)
MCSO/Substation Infrastructure Improvements	350,000	350,000	349,999	-	350,000
Durango Complex Infrastructure Improvements	-	-	-	1,388,000	(1,388,000)
Durango Courts Building Infrastructure Improvements	-	-	-	150,000	(150,000)
Durango Juvenile Probation Building Infrastructure Improvements	1,330,000	1,330,000	1,130,000	1,397,000	(67,000)
Durango Juvenile Building Infrastructure Improvements	-	-	-	200,000	(200,000)
Santa Fe Depot Building Improvements	200,000	200,000	200,000	340,000	(140,000)
East Courts Building Infrastructure Improvements	1,275,000	1,275,000	247,553	200,000	1,075,000
Central Courts Building Infrastructure Improvements	900,000	900,000	900,000	100,000	800,000
MCSO Computer Center Building Infrastructure Improvements	300,000	300,000	190,000	200,000	100,000
Materials Management Infrastructure Improvements	350,000	350,000	350,000	-	350,000
911 Building Infrastructure Improvements	50,000	2,951	2,951	-	2,951
Justice Courts Infrastructure Improvements	250,000	81,049	81,049	-	81,049
Old Court House Building Improvements	2,100,000	2,100,000	2,100,000	1,220,000	880,000
Public Meeting Space Improvements	-	500,000	500,000	-	500,000
MCSO/Records Building Infrastructure Improvements	-	-	-	200,000	(200,000)
S.E. MCSO Substation Infrastructure Improvement	-	-	-	200,000	(200,000)
S.E. Regional Building Infrastructure Improvements	150,000	150,000	150,000	-	150,000
Security Center Building Infrastructure Improvements	300,000	516,000	516,000	1,110,000	(594,000)
MCSO Warehouse Building Infrastructure Improvements	-	-	-	1,000,000	(1,000,000)
West Court Building Infrastructure Improvements	1,720,000	1,720,000	1,000,678	750,000	970,000
Non-Allocated	1,000,000	500,000	-	-	500,000
Subtotal	\$ 10,275,000	\$ 10,275,000	\$ 7,718,230	\$ 8,795,000	\$ 1,480,000
Total General Fund	\$ 94,560,954	\$ 94,560,954	\$ 52,062,812	\$ 137,492,963	\$ (42,932,009)
Detention Fund (255)					
<u>4811-General Contingency</u>					
General Contingency	\$ 5,000,000	\$ 4,660,000	\$ -	\$ 5,000,000	\$ (340,000)
<u>Reserved Unfunded Liabilities</u>					
Facility Start-Up Contingency	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ 250,000
New Facility Start-Up	-	-	-	33,272,410	(33,272,410)
ICJIS: Moving Costs	93,000	93,000	-	-	93,000
ICJIS: Tenant Improvements	250,000	250,000	-	-	250,000
Juvenile Probation: Software for RTC	250,000	250,000	-	-	250,000
Telecom: Durango Facilities Management	280,000	280,000	-	-	280,000
Telecom: Durango Juvenile Court and Detention	1,000,000	1,000,000	-	-	1,000,000
Telecom: Durango Parking Structure	32,700	32,700	-	-	32,700
Telecom: Durango Parks Building	200,000	200,000	-	-	200,000
Telecom: Mesa Juvenile Court and Detention	500,000	500,000	-	-	500,000
Telecom: Residential Treatment Center	100,000	100,000	-	-	100,000
Telecom: Adult Facilities Data Equipment	1,035,000	1,035,000	-	-	1,035,000
Sheriff: Central Service Complex Voice System	8,279,771	8,279,771	-	-	8,279,771
Sheriff: New Jail Pre-Booking System	154,601	-	-	-	-
Sheriff: Jail Surveillance System	5,734,506	5,734,506	-	5,734,506	-
Sheriff: Records Management System	476,088	-	-	-	-
Subtotal	\$ 23,635,666	\$ 22,664,977	\$ -	\$ 44,006,916	\$ (21,341,939)
<u>4812-Other Programs</u>					
Sheriff: Records Management System	\$ -	\$ 476,088	\$ 3,338	\$ 472,750	\$ 3,338
Sheriff: New Jail Pre-Booking System	-	154,601	48,817	30,000	124,601
Sheriff: Central Service Complex Voice System	-	-	-	8,279,771	(8,279,771)
ICJIS Secure Network	-	340,000	340,000	-	340,000
Relocations	750,000	750,000	300,000	450,000	300,000
Jail and Detention Facilities Staffing Study	-	-	250,000	-	-
Telecom: Durango Juvenile Court and Detention	-	-	495,000	505,000	(505,000)
Detention Fund Transfer	98,138,712	98,138,712	98,138,712	48,585,819	49,552,893
Subtotal	\$ 98,888,712	\$ 99,859,401	\$ 99,575,867	\$ 58,323,340	\$ 41,536,061

Appropriated Fund Balance Expenditure Summary (Continued)

Description	FY 2002-03 Adopted Restated	FY 2002-03 Revised Restated	FY 2003-04 Projected Restated	FY 2003-04 Adopted	Adopted vs Revised Variance
Detention Fund (255) (Continued)					
<u>4832-Major Maintenance</u>					
Durango Complex Infrastructure Improvements	\$ -	\$ -	\$ -	\$ 1,163,000	\$ (1,163,000)
Durango Juvenile Probation Building Infrastructure Improvements	300,000	300,000	300,000	725,000	(425,000)
Durango Jail Building Infrastructure Improvements	1,900,000	1,900,000	1,900,000	1,100,000	800,000
Madison Jail Building Infrastructure Improvements	870,000	870,000	870,000	-	870,000
Towers Jail Building Infrastructure Improvements	250,000	250,000	250,000	-	250,000
Non-Allocated	-	-	-	-	-
Subtotal	\$ 3,320,000	\$ 3,320,000	\$ 3,320,000	\$ 2,988,000	\$ 332,000
Total Detention Fund	\$ 125,844,378	\$ 125,844,378	\$ 102,895,867	\$ 105,318,256	\$ 20,526,122
All Funds Total	\$ 220,405,332	\$ 220,405,332	\$ 154,958,679	\$ 242,811,219	\$ (22,405,887)

Major Maintenance Project Summary

	YEAR 1 FY 2003-04	YEAR 2 FY 2004-05	YEAR 3 FY 2005-06	YEAR 4 FY 2006-07	YEAR 5 FY 2007-08	5-YEAR TOTAL
470 GENERAL GOVERNMENT						
<i>Ongoing Major Maintenance</i>						
General Fund (Fund 100)						
Annual County-wide Maintenance Programs	\$ 2,679,498	\$ 2,788,848	\$ 2,903,666	\$ 3,024,224	\$ 3,150,810	\$ 14,547,046
Administration Building Infrastructure Improvements	900,000	50,000	-	-	-	950,000
Adult Probation Day Reporting Center Infrastructure Improvements	55,000	-	-	-	-	55,000
BOS Auditorium Building Infrastructure Improvements	30,000	-	-	-	-	30,000
MCSO/Substation Improvements	30,000	-	240,000	440,000	440,000	1,150,000
East Courts Building Infrastructure Improvements	380,000	110,000	-	-	-	490,000
Central Courts Building Infrastructure Improvements	200,000	200,000	200,000	-	-	600,000
5th Avenue Parking Building Infrastructure Improvements	40,000	40,000	40,000	40,000	40,000	200,000
Program FEES	880,000	880,000	880,000	880,000	880,000	4,400,000
Code Compliance Reserve	290,648	330,000	300,000	300,000	300,000	1,520,648
S.E. Regional Building Infrastructure Improvements	-	77,886	-	-	-	77,886
Security Center Building Infrastructure Improvements	700,000	700,000	700,000	-	-	2,100,000
MCSO/Substation Improvements	45,000	-	240,000	440,000	440,000	1,165,000
West Court Building Infrastructure Improvements	-	150,000	-	-	-	150,000
Subtotal General Fund Projects (Fund 100)	\$ 6,258,746	\$ 5,326,734	\$ 5,503,666	\$ 5,124,224	\$ 5,250,810	\$ 27,464,180
Detention Operations (Fund 255)						
Annual Detention Facilities Maintenance Programs	\$ 1,025,000	\$ 1,076,250	\$ 1,130,063	\$ 1,186,566	\$ 1,245,894	\$ 5,663,773
MCSO/Substation Infrastructure Improvements	45,000	-	-	-	-	45,000
Durango Juvenile Probation Building Infrastructure Improvements	749,000	75,000	-	-	-	824,000
Durango Jail Building Infrastructure Improvements	285,000	-	-	-	-	285,000
Durango Parking Garage Tenant Improvements	105,000	105,000	-	-	-	210,000
Estrella Jail Building Infrastructure Improvements	300,000	50,000	50,000	50,000	50,000	500,000
Estrella Support Building Infrastructure Improvements	300,000	650,000	150,000	150,000	150,000	1,400,000
Code Compliance Reserve	252,900	400,800	400,800	400,800	400,800	1,856,100
Madison Jail Building Infrastructure Improvements	50,000	1,600,000	15,000,000	15,000,000	15,000,000	46,650,000
S.E. Juvenile Building Infrastructure Improvements	60,000	-	-	-	-	60,000
MCSO/Substation(2853) Building Infrastructure Improvements	25,000	-	-	-	-	25,000
Towers Jail Building Infrastructure Improvements	384,200	175,000	25,000	25,000	-	609,200
Subtotal Detention Operations (Fund 255)	\$ 3,581,100	\$ 4,132,050	\$ 16,755,863	\$ 16,812,366	\$ 16,846,694	\$ 58,128,073
TOTAL - 470 GENERAL GOVERNMENT	\$ 9,839,846	\$ 9,458,784	\$ 22,259,529	\$ 21,936,590	\$ 22,097,504	\$ 85,592,253
480 APPROPRIATED FUND BALANCE						
<i>Deferred Major Maintenance</i>						
General Fund (Fund 100)						
Blue Point Building Infrastructure Improvements	\$ 340,000	\$ -	\$ -	\$ -	\$ -	\$ 340,000
Durango Complex Infrastructure Improvements	1,388,000	1,002,649	-	-	-	2,390,649
Durango Courts Building Infrastructure Improvements	150,000	1,585,000	-	-	-	1,735,000
Durango Juvenile Probation Building Infrastructure Improvements	1,397,000	2,800,000	-	-	-	4,197,000
Durango Juvenile Building Infrastructure Improvements	200,000	2,800,000	-	-	-	3,000,000
Santa Fe Depot Building Improvements	340,000	-	-	-	-	340,000
East Courts Building Infrastructure Improvements	200,000	200,000	11,092,500	9,092,500	11,521,500	32,106,500
Central Courts Building Infrastructure Improvements	100,000	300,000	3,171,400	2,771,400	2,771,400	9,114,200
MCSO Computer Center Building Infrastructure Improvements	200,000	-	-	-	-	200,000
911 Building Infrastructure Improvements	-	100,000	-	-	-	100,000
Old Court House Building Improvements	1,220,000	1,971,751	1,008,249	-	-	4,200,000
MCSO/Records Building Infrastructure Improvements	200,000	-	-	-	-	200,000
S.E. MCSO Substation Infrastructure Improvement	200,000	-	-	-	-	200,000
Security Center Building Infrastructure Improvements	1,110,000	140,000	-	-	-	1,250,000
MCSO Warehouse Building Infrastructure Improvements	1,000,000	-	-	-	-	1,000,000
West Court Building Infrastructure Improvements	750,000	500,000	1,336,000	1,551,000	1,561,000	5,698,000
Subtotal General Fund Projects (Fund 100)	\$ 8,795,000	\$ 11,399,400	\$ 16,608,149	\$ 13,414,900	\$ 15,853,900	\$ 66,071,349
Detention Operations (Fund 255)						
Durango Complex Infrastructure Improvements	\$ 1,163,000	\$ 1,732,000	\$ -	\$ -	\$ -	\$ 2,895,000
Durango Juvenile Probation Building Infrastructure Improvements	725,000	100,000	-	-	-	825,000
Durango Jail Building Infrastructure Improvements	1,100,000	3,400,000	11,400,000	1,100,000	100,000	17,100,000
Estrella Jail Building Infrastructure Improvements	-	225,000	1,000,000	5,000,000	5,000,000	11,225,000
Main Jail Building Infrastructure Improvements	-	2,000,000	162,000	1,680,000	1,750,000	5,592,000
Madison Jail Building Infrastructure Improvements	-	1,000,000	20,000,000	20,000,000	-	41,000,000
Towers Jail Building Infrastructure Improvements	-	2,250,000	10,000,000	-	-	12,250,000
Subtotal Detention Operations (Fund 255)	\$ 2,988,000	\$ 10,707,000	\$ 42,562,000	\$ 27,780,000	\$ 6,850,000	\$ 90,887,000
TOTAL - 480 APPROPRIATED FUND BALANCE	\$ 11,783,000	\$ 22,106,400	\$ 59,170,149	\$ 41,194,900	\$ 22,703,900	\$ 156,958,349
900 MARICOPA MEDICAL CENTER						
Hospital Fund (Fund 535)						
Desert Vista Infrastructure Improvements	\$ 380,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 820,000
Power Plant Improvements	345,000	150,000	100,000	100,000	100,000	795,000
Medical Center Infrastructure Improvements	582,000	209,000	209,000	209,000	201,000	1,410,000
FHC Improvements	113,000	100,000	100,000	100,000	100,000	513,000
Unallocated	30,000	30,000	30,000	30,000	30,000	150,000
Subtotal Hospital Fund (Fund 535)	\$ 1,450,000	\$ 599,000	\$ 549,000	\$ 549,000	\$ 541,000	\$ 3,688,000
TOTAL - 900 MARICOPA MEDICAL CENTER	\$ 1,450,000	\$ 599,000	\$ 549,000	\$ 549,000	\$ 541,000	\$ 3,688,000

Health Care Mandates Revenue and Expenditure Detail Report

Description	FY 2002-03 Adopted Restated	FY 2002-03 Revised Restated	FY 2002-03 Projected Restated	FY 2003-04 Adopted	Adopted Vs Revised Variance
Department 390					
General Fund (100)					
Revenue					
Disproportionate Share Refund	\$ 101,760,800	\$ 101,760,800	\$ 101,760,800	\$ 101,760,800	\$ -
Long Term Residual	52,848	52,848	57,444	52,848	-
Disproportionate Indigent Compensation	-	-	119,489	-	-
Total General Fund Revenue	\$ 101,813,648	\$ 101,813,648	\$ 101,937,733	\$ 101,813,648	\$ -
Expenditures					
Administration					
Contract Monitoring	\$ -	\$ -	\$ -	\$ -	\$ -
Healthcare Mandates Consulting	2,000,000	2,000,000	1,997,877	1,880,000	120,000
Healthcare Financial Admin.					
Healthcare Financial Admin.	\$ 652,402	\$ 652,402	\$ 734,882	\$ 651,005	\$ 1,397
Claims Resolution	712,679	712,679	888,779	967,952	(255,273)
Consulting Group	119,915	119,915	82,084	82,541	37,374
Subtotal	\$ 1,484,996	\$ 1,484,996	\$ 1,705,745	\$ 1,701,498	\$ (216,502)
AHCCCS Contribution	\$ 45,996,212	\$ 45,996,212	\$ 45,477,846	\$ 45,477,486	\$ 518,726
ALTCS Contribution	\$ 114,845,600	\$ 114,845,600	\$ 114,845,520	\$ 110,407,500	\$ 4,438,100
Mental Health					
Arnold V Sarn Court Order	\$ 27,090,000	\$ 27,090,000	\$ 27,166,997	\$ 28,350,000	\$ (1,260,000)
Arnold V Sarn Litigation Costs	75,000	75,000	6,518	10,000	65,000
Arnold V Sarn Court Monitor	140,000	140,000	136,650	140,000	-
General Mental Health IGA/Non-SMI	5,099,404	5,099,404	5,095,468	5,099,404	-
Mental Health Orders	50,000	50,000	35,145	50,000	-
Mental Health Testimony	220,000	220,000	264,349	220,000	-
Competency Restoration	4,000,000	4,000,000	5,113,170	5,500,000	(1,500,000)
Subtotal	\$ 36,674,404	\$ 36,674,404	\$ 37,818,297	\$ 39,369,404	\$ (2,695,000)
MMC Teaching Program Subsidy	\$ 3,547,900	\$ 3,547,900	\$ 3,547,900	\$ 3,547,900	\$ -
Disproportionate Share Match	\$ 101,760,800	\$ 101,760,800	\$ 101,760,801	\$ 101,760,800	\$ -
Public Health TB Hospitalization	\$ 1,000,000	\$ 1,000,000	\$ 169,765	\$ 500,000	\$ 500,000
Sail Grant Matching Funds	\$ 686,463	\$ 686,463	\$ 686,463	\$ 679,789	\$ 6,674
Long Term Care Residual					
Administration	\$ 38,448	\$ 38,448	\$ 37,592	\$ 43,251	\$ (4,803)
Acute Care	73,196	73,196	46,814	52,438	20,758
Nursing Home Care	68,649	68,649	74,295	84,774	(16,125)
Subtotal	\$ 180,293	\$ 180,293	\$ 158,701	\$ 180,463	\$ (170)
Disproportionate Indigent Compensation	\$ 23,700,000	\$ 23,700,000	\$ 5,602,992	\$ 24,164,844	\$ (464,844)
MIHS Operating Subsidy	\$ 13,140,300	\$ 13,140,300	\$ 13,140,300	\$ 11,826,270	\$ 1,314,030
Total General Fund Expenditures	\$ 345,016,968	\$ 345,016,968	\$ 326,912,207	\$ 341,495,954	\$ 3,521,014
Detention Fund (255)					
Expenditures					
Correctional Health Claims	\$ 2,500,000	\$ 2,500,000	\$ 3,645,584	\$ 4,500,000	\$ (2,000,000)
Total All Funds Expenditures	\$ 347,516,968	\$ 347,516,968	\$ 330,557,791	\$ 345,995,954	\$ 1,521,014

Maricopa Integrated Health System Expenditure Variance Commentary

System Overview

Fund	Expenditures	Revenues	General Fund Operating Subsidy	Net Revenue Before MIHS Inter-Fund Transfers	MIHS Inter- Fund Transfers	Net Revenue After MIHS Inter-Fund Transfers
Healthcare Delivery System (535)	\$ 452,165,681	\$ 424,329,868	\$ 11,826,270	\$ (16,009,543)	\$ 16,301,111	\$ 291,568
Health Plan (541)	124,118,261	129,540,718		5,422,457	(6,333,433)	(910,976)
Long Term Care Plan (551)	222,059,981	232,018,464		9,958,483	(15,540,586)	(5,582,103)
Health Select (561)	12,039,793	13,856,770		1,816,977	(1,945,916)	(128,939)
Senior Select (566)	56,070,794	54,891,995		(1,178,799)	7,518,824	6,340,025
MIHS Total	\$ 866,454,510	\$ 854,637,815	\$ 11,826,270	\$ 9,575	\$ -	\$ 9,575

Health Care Delivery System (Fund 535)

The Health Care Delivery System's Fiscal Year 2003-04 net operating budget, including General Fund subsidy, is projected at a loss of (\$16,009,543). This loss is covered by \$16,301,111 of accumulated net income transferred in from the Health Plans, which reduces the Delivery System's accumulated expendable fund deficit by \$291,588.

FY 2003-04 acute patient days and admissions are projected to increase 0.1% from the FY 2002-03 year-end forecast due to population growth and continued expansion of AHCCCS/Health Plan membership. Psychiatric patient days and admissions are budgeted to increase 2.0% from the FY 2002-03 year-end forecast due to continued population growth and need. Outpatient visits are projected to decrease by 4.7% from FY 2002-03 partially due to the closure of the Scottsdale FHC.

Net revenue per adjusted patient day is budgeted to increase by 5.3%. The budgeted net revenue increase reflects overall rate increases in AHCCCS, Medicare, commercial and workers compensation insurances, and self pay rates. Budgeted bad debt is 14.6% of net revenue, or 1.5% lower than the FY 2002-03 year-end forecasted rate due to anticipated business office improvements.

Non-Operating expenses are decreasing by 0.6% over the current year forecast due to the decreased capital expenditures in FY 2002-03.

Maricopa Health Plan (Fund 541)

The Maricopa Health Plan (MHP) Fiscal Year 2003-04 net operating budget, is projecting net income of \$5,422,457. The FY 2003-04 Maricopa Health Plan (MHP) budget is based on year-end member months totaling 572,477 relative to 538,434 in the FY 2002-03 projection. Member months are budgeted by prospective and prior-period coverage (PPC) population types based on historical analyses of each MHP population. The 6.3% increase in member months growth relative to the FY 2003-03 year-end projection is based upon maintaining current market share plus 5% membership growth.

The MHP budget includes an overall 5.0% revenue growth from the projection on a per member per month (PMPM) basis relative to FY 2002-03. Hospital and SOBRA (supplemental payments for births) are anticipated to increase in correlation with growth in member months.

The 4.8% PMPM budgeted medical expense increase consists of a 1.3% increase in the hospitalization PMPM rate, a 5.2% increase in the medical compensation PMPM rate, and an average 7.2% increase in the other medical PMPM rate. PMPM administrative cost is anticipated to increase 2.4%.

Maricopa Integrated Health System Expenditure Variance Commentary (Continued)

Maricopa Long-Term Care System (Fund 551)

The Maricopa Long-Term Care System Fiscal Year 2003-04 net operating budget, is projecting net income of \$9,958,483. The FY 2003-04 Maricopa Long-Term Care Plan budget is based on year-end member months totaling 81,552 relative to 92,642 in the FY 2002-03 projection. The 12% budgeted member months decrease relative to the FY 2003-03 year-end projection is based upon continued market share erosion offset by County-wide membership growth of 5.0%. The budget includes an overall revenue increase of 7.4%. Expenditures are reduced by \$8.6 million, driven by the loss of member months, partially offset by an average increase in expenses of 9.4% PMPM.

Maricopa Health Select Plan (Fund 561)

The Maricopa Health Select Plan Fiscal Year 2003-04 net operating budget, is projecting net income of \$1,816,977. The FY 2003-04 Maricopa Health Select Plan Budget is based on year-end member months totaling 70,660 relative to 63,952 in the FY 2002-03 projection, an increase of 10.5%. Member months are projected at 4.0% base growth and 2.0% open enrollment growth. The budget reflects a PMPM premium rate increase of 8.5% and a total PMPM net expense increase of 5.5% which includes a 5.4% increase in PMPM medical expenses and a 5.9% PMPM increase in administrative expenses.

Maricopa Senior Select Plan (Fund 566)

The Maricopa Senior Select Plan Fiscal Year 2003-04 net operating budget, is projecting net loss of (\$1,178,799). The FY 2003-04 Maricopa Senior Select Plan Budget is based on year-end member months totaling 90,933 relative to 102,472 in the FY 2002-03 projection an 11.3% decrease. The decrease is based upon the continued cap on new member enrollment. The enrollment cap is anticipated to be lifted in June 2003.

The budget reflects a PMPM revenue increase of 3.4% and a total PMPM net expense decrease of 3.6% which includes a 3.4% decrease in PMPM medical expenses offset by a 4.4% PMPM increase in administrative expenses. The reduction in medical expenses is attributed to the attainment of an arrangement whereby a third party will assume all risk for the medical expenses.

Results Initiatives Requests /State Budget Reduction Summary

	FY 2003-04 REQUESTED	FY 2004-05 (ONGOING)	FY 2003-04 ADOPTED	FY 2004-05 (ONGOING)
ALL FUNDS				
110 ADULT PROBATION				
State Cut: Adult Probation Cost Shift	\$ -	\$ -	\$ (2,388,198)	\$ (2,388,198)
Department Total	\$ -	\$ -	\$ (2,388,198)	\$ (2,388,198)
390 HEALTH CARE MANDATES				
State Cut: AHCCCS Acute Shift	\$ 3,853,800	\$ 3,853,800	\$ 3,853,800	\$ 3,853,800
State Cut: ALTCS Growth Shift	6,516,819	6,516,819	(4,537,718)	6,516,819
State Cut: Competency Restoration at 86%	5,500,000	5,500,000	5,500,000	5,500,000
Department Total	\$ 15,870,619	\$ 15,870,619	\$ 4,816,082	\$ 15,870,619
470 GENERAL GOVERNMENT				
State Cut: County Contribution Payment	\$ -	\$ -	\$ 5,402,800	\$ 5,402,800
Unfunded Liabilities	32,564,529	32,564,529	-	-
Department Total	\$ 32,564,529	\$ 32,564,529	\$ 5,402,800	\$ 5,402,800
480 APPROPRIATED FUND BALANCE				
Land Acquisition	\$ 30,000,000	\$ -	\$ -	\$ -
State Cut: Purchase of Black Canyon Building	-	-	1,800,000	-
State Cut: Purchase of 32nd St. & Van Buren Prop	-	-	3,000,000	-
Department Total	\$ 30,000,000	\$ -	\$ 4,800,000	\$ -
MARICOPA COUNTY				
County Total	\$ 78,435,148	\$ 48,435,148	\$ 12,630,684	\$ 18,885,221
MARICOPA COUNTY & DISTRICTS				
County & District Total	\$ 78,435,148	\$ 48,435,148	\$ 12,630,684	\$ 18,885,221

	FY 2003-04 REQUESTED	FY 2004-05 (ONGOING)	FY 2003-04 ADOPTED	FY 2004-05 (ONGOING)
GENERAL FUND				
110 ADULT PROBATION				
State Cut: Adult Probation Cost Shift	\$ -	\$ -	\$ 21,880,206	\$ 21,880,206
Department Total	\$ -	\$ -	\$ 21,880,206	\$ 21,880,206
390 HEALTH CARE MANDATES				
State Cut: AHCCCS Acute Shift	\$ 3,853,800	\$ 3,853,800	\$ 3,853,800	\$ 3,853,800
State Cut: ALTCS Growth Shift	6,516,819	6,516,819	(4,537,718)	6,516,819
State Cut: Competency Restoration at 86%	5,500,000	5,500,000	5,500,000	5,500,000
Department Total	\$ 15,870,619	\$ 15,870,619	\$ 4,816,082	\$ 15,870,619
470 GENERAL GOVERNMENT				
State Cut: County Contribution Payment	\$ -	\$ -	\$ 5,402,800	\$ 5,402,800
Unfunded Liabilities	32,564,529	32,564,529	-	-
Department Total	\$ 32,564,529	\$ 32,564,529	\$ 5,402,800	\$ 5,402,800
480 APPROPRIATED FUND BALANCE				
Land Acquisition	\$ 30,000,000	\$ -	\$ -	\$ -
State Cut: Purchase of Black Canyon Building	-	-	1,800,000	-
State Cut: Purchase of 32nd St. & Van Buren Prop	-	-	3,000,000	-
Department Total	\$ 30,000,000	\$ -	\$ 4,800,000	\$ -
MARICOPA COUNTY				
County Total	\$ 78,435,148	\$ 48,435,148	\$ 36,899,088	\$ 43,153,625
MARICOPA COUNTY & DISTRICTS				
County & District Total	\$ 78,435,148	\$ 48,435,148	\$ 36,899,088	\$ 43,153,625

Results Initiatives Requests /State Budget Reduction Summary (Continued)

	FY 2003-04 REQUESTED	FY 2004-05 (ONGOING)	FY 2003-04 ADOPTED	FY 2004-05 (ONGOING)
SPECIAL REVENUE				
110 ADULT PROBATION				
State Cut: Adult Probation Cost Shift	\$ -	\$ -	(24,268,404)	(24,268,404)
Department Total	\$ -	\$ -	(24,268,404)	(24,268,404)
MARICOPA COUNTY				
County Total	\$ -	\$ -	(24,268,404)	(24,268,404)
MARICOPA COUNTY & DISTRICTS				
County & District Total	\$ -	\$ -	(24,268,404)	(24,268,404)

Eliminations Summary

Eliminations are included in the budget to offset amounts budgeted as expenditures in one fund that are associated with offsetting revenues and expenditures in another fund. Interdepartmental charges from the Reprographics (print shop) fund to various County departments are one example. Departments pay the print shop for services, and these costs are included in departments' budgeted expenditures, supported by revenues from sources external to the County. The print shop, in turn, budgets these payments as revenue, along with expenditures related to the cost of providing printing services. The expenditure and revenue is therefore budgeted twice within the overall budget. Budgeting eliminations removes these duplicated revenues and expenditures from the budget as a whole in order to provide a more accurate picture of total expenditures and revenues. The following schedule lists the various items that are eliminated in the budget:

DESCRIPTION	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2003-04 Adopted	Variance Rev./Adopted	%
<u>Maricopa County:</u>					
Fund Transfers (see schedule)	\$ 482,649,706	\$ 482,649,706	\$ 385,856,944	\$ (96,792,762)	-20.1%
Payments from Departments to Benefits Trust Fund for Employer-Paid Health & Dental Premiums	2,600,000	2,600,000	16,495,079	13,895,079	534.4%
Internal Service Charges	45,633,576	46,434,066	47,407,631	973,565	2.1%
Payments from Health Care Mandates to Health System for Correctional Health	2,500,000	2,500,000	4,500,000	2,000,000	80.0%
Payments from Health Care Mandates to Health System for Public Health TB Hospitalization	1,000,000	1,000,000	500,000	(500,000)	-50.0%
Payments from Maricopa Health Plans to Health System for Patient Services	43,659,347	43,659,347	49,242,690	5,583,343	12.8%
Payments from Maricopa Health Plans to Health System for Attendant Care	13,342,861	13,342,861	19,354,363	6,011,502	45.1%
Payments from Departments to Maricopa Health Plans for Employer Health Premiums	11,563,816	11,563,816	12,981,026	1,417,210	12.3%
Subtotal Maricopa County	\$ 602,949,306	\$ 603,749,796	\$ 536,337,733	\$ (67,412,063)	-11.2%
<u>Flood Control District:</u>					
Capital Projects Fund Transfer	\$ 49,000,000	\$ 49,000,000	\$ 54,000,000	\$ 5,000,000	10.2%
<u>Library District</u>					
Capital Projects Fund Transfer	\$ 1,102,200	\$ 1,102,200	\$ -	\$ (1,102,200)	-100.0%
<u>Stadium District:</u>					
Cap. Projects, Debt Service Fund Transfers	\$ 1,724,018	\$ 1,724,018	\$ 1,594,274	\$ (129,744)	-7.5%
Total Maricopa County & Districts	\$ 654,775,524	\$ 655,576,014	\$ 591,932,007	\$ (63,644,007)	-9.7%

Transfers In by Fund

TRANSFERS BY FUND				
Transfers In				
	ADOPTED RESTATED	REVISED RESTATED	PROJECTED RESTATED	ADOPTED
GENERAL FUND	\$ 109,627,487	\$ 109,627,487	\$ 109,627,487	\$ 111,088,120
Dispro. Share Match Reimb. - MMC	101,760,800	101,760,800	101,760,800	101,760,800
Central Service Allocation	7,866,687	7,866,687	7,866,687	9,327,320
SPECIAL REVENUE				
241 PARKS ENHANCEMENT FUND	\$ -	\$ -	\$ 17,000	\$ 17,000
Transfer from Parks Souvenir Fund	-	-	17,000	17,000
248 SAIL GRANTS	\$ 686,463	\$ 686,463	\$ 686,463	\$ 679,789
SAIL Grant Match from General Fund	686,463	686,463	686,463	679,789
250 CACTUS LEAGUE OPERATIONS	\$ 200,000	\$ 200,000	\$ 200,000	\$ 110,000
Transfer from Stadium District Debt Service	200,000	200,000	200,000	110,000
255 DETENTION OPERATIONS	\$ 120,866,924	\$ 120,866,924	\$ 120,866,924	\$ 120,866,924
Jail Excise Tax Maint. Of Effort - Base	111,051,924	111,051,924	111,051,924	120,866,924
Jail Excise Tax Maint. Of Effort - Above Base	9,815,000	9,815,000	9,815,000	
265 PUBLIC HEALTH FEES	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
Vital Statistics - General Fund	45,000	45,000	45,000	45,000
574 ANIMAL CONTROL FIELD OPERATION	\$ 1,488,277	\$ 1,488,277	\$ 1,488,277	\$ -
Transfer from License/Shelter Fund	1,488,277	1,488,277	1,488,277	-
SPECIAL REVENUE	\$ 123,286,664	\$ 123,286,664	\$ 123,303,664	\$ 121,718,713
DEBT SERVICE				
312 BOND-DEBT SERVICE	1,376,476	1,376,476	1,376,476	847,711
Central Service Allocation	1,376,476	1,376,476	1,376,476	847,711
DEBT SERVICE	\$ 1,376,476	\$ 1,376,476	\$ 1,376,476	\$ 847,711

Transfers In by Fund (Continued)

	ADOPTED RESTATED	REVISED RESTATED	PROJECTED RESTATED	ADOPTED
CAPITAL PROJECTS				
234 TRANSPORTATION CAPITAL PROJECT	\$ 53,000,000	\$ 53,000,000	\$ 53,000,000	\$ 57,000,000
<i>Transfer from Trans. Operating Fund</i>	53,000,000	53,000,000	53,000,000	57,000,000
422 INTERGOVERNMENTAL CAP PROJ	\$ 20,865,139	\$ 20,865,139	\$ 20,865,139	\$ -
<i>Transfer from Gen. Govn't Grants Fund</i>	17,766,301	17,766,301	17,766,301	-
<i>Transfer from General Fund</i>	596,000	596,000	596,000	-
<i>Transfer from Environmental Svcs. Fund</i>	1,251,419	1,251,419	1,251,419	-
<i>Transfer from Air Quality Fees Fund</i>	1,251,419	1,251,419	1,251,419	-
435 COUNTY IMPROVEMENT FUND	\$ 36,250,000	\$ 36,250,000	\$ -	\$ -
<i>Transfer from Gen. Fund Project Reserve</i>	36,250,000	36,250,000	-	-
440 LIBRARY DIST CAPITAL PROJECTS	\$ 1,102,200	\$ 1,102,200	\$ 1,102,200	\$ -
<i>Transfer from Library District Operating Fund</i>	1,102,200	1,102,200	1,102,200	-
445 GENERAL FUND COUNTY IMPROV	\$ -	\$ -	\$ 36,250,000	\$ 7,532,477
<i>Transfer from Gen. Fund Project Reserve</i>	-	-	36,250,000	7,532,477
450 LONG TERM PROJECT RESERVE	\$ 1,524,018	\$ 1,524,018	\$ 1,524,018	\$ 1,484,274
<i>Transfer from MLB Operations Fund</i>	1,524,018	1,524,018	1,524,018	1,484,274
455 DETENTION CAPITAL PROJECTS	\$ 98,138,712	\$ 98,138,712	\$ 98,138,712	\$ 48,585,819
<i>Transfer from Detention Operations Fund</i>	98,138,712	98,138,712	98,138,712	48,585,819
990 FLOOD CONTROL CAPITAL PROJECTS	\$ 49,000,000	\$ 49,000,000	\$ 48,800,000	\$ 54,000,000
<i>Transfer from Flood Control District Oper.</i>	49,000,000	49,000,000	48,800,000	54,000,000
CAPITAL PROJECTS	\$ 259,880,069	\$ 259,880,069	\$ 259,680,069	\$ 168,602,570
ENTERPRISE				
535 HEALTHCARE DELIVERY SYSTEM	\$ 38,813,090	\$ 38,813,090	\$ 38,813,090	\$ 31,675,281
<i>Operating Subsidy from General Fund</i>	13,140,300	13,140,300	13,140,300	11,826,270
<i>Teaching Prog. Subsidy from Gen. Fund</i>	3,547,900	3,547,900	3,547,900	3,547,900
<i>Transfer from ALTCS Fund</i>	11,745,590	11,745,590	11,745,590	8,021,763
<i>Transfer from Health Plan Fund</i>	8,691,974	8,691,974	8,691,974	6,333,433
<i>Transfer from Non-AHCCCS Health Plans</i>	1,687,326	1,687,326	1,687,326	1,945,915
566 SENIOR SELECT PLAN	\$ 1,492,138	\$ 1,492,138	\$ 1,492,138	\$ 7,518,823
<i>Transfer from ALTCS Fund</i>	1,492,138	1,492,138	1,492,138	7,518,823
ENTERPRISE	\$ 40,305,228	\$ 40,305,228	\$ 40,305,228	\$ 39,194,104
ELIMINATIONS				
	\$(534,475,924)	\$(534,475,924)	\$(534,292,924)	\$(441,451,218)
<i>Maricopa County</i>	482,649,706	482,649,706	482,666,706	385,856,944
<i>Flood Control District</i>	49,000,000	49,000,000	48,800,000	54,000,000
<i>Library District</i>	1,102,200	1,102,200	1,102,200	-
<i>Stadium District</i>	1,724,018	1,724,018	1,724,018	1,594,274

Transfers Out by Fund

TRANSFERS BY FUND Transfers Out				
	ADOPTED RESTATED	REVISED RESTATED	PROJECTED RESTATED	ADOPTED
GENERAL FUND	\$ 175,132,587	\$ 175,132,587	\$ 175,132,587	\$ 144,498,360
Jail Excise Tax Maint. of Effort - Base	111,051,924	111,051,924	111,051,924	120,866,924
Jail Excise Tax Maint. of Effort - Above Base	9,815,000	9,815,000	9,815,000	-
Transfer to Intergovernmental Capital Proj.	596,000	596,000	596,000	-
Transfer to County Improvement Fund	36,250,000	-	-	-
Transfer to General Fund County Improvement	-	36,250,000	36,250,000	7,532,477
MMC Operating Subsidy	13,140,300	13,140,300	13,140,300	11,826,270
MMC Teaching Program Subsidy	3,547,900	3,547,900	3,547,900	3,547,900
SAIL Grant Match	686,463	686,463	686,463	679,789
Public Health Vital Statistics	45,000	45,000	45,000	45,000
SPECIAL REVENUE				
217 CDBG, HOUSING TRUST	\$ 33,989	\$ 33,989	\$ 33,989	\$ 21,225
Central Service Allocation - General Fund	33,989	33,989	33,989	21,225
222 HUMAN SERVICES GRANTS	\$ -	\$ -	\$ -	\$ 319,802
Central Service Allocation - General Fund	-	-	-	319,802
226 PLANNING AND DEVELOPMENT FEES	\$ 257,541	\$ 257,541	\$ 257,541	\$ 254,112
Central Service Allocation - General Fund	224,134	224,134	224,134	233,538
Central Service Allocation - Debt Service	33,407	33,407	33,407	20,574
232 TRANSPORTATION OPERATIONS	\$ 54,925,005	\$ 54,925,005	\$ 54,925,005	\$ 59,006,719
Central Service Allocation - General Fund	1,647,240	1,647,240	1,647,240	1,835,655
Central Service Allocation - Debt Service	277,765	277,765	277,765	171,064
Transportation CIP Transfer	53,000,000	53,000,000	53,000,000	57,000,000
239 PARKS SOUVENIR FUND	\$ -	\$ -	\$ 17,000	\$ 17,000
Transfer to Parks Enhancement Fund	-	-	17,000	17,000
240 LAKE PLEASANT RECREATION SVCS	\$ 98,019	\$ 98,019	\$ 98,019	\$ 60,366
Central Service Allocation - Debt Service	98,019	98,019	98,019	60,366
244 LIBRARY DISTRICT	\$ 1,696,966	\$ 1,696,966	\$ 1,696,966	\$ 681,388
Central Service Allocation - General Fund	592,619	592,619	592,619	680,066
Central Service Allocation - Debt Service	2,147	2,147	2,147	1,322
Library District CIP Transfer	1,102,200	1,102,200	1,102,200	-
248 SAIL GRANTS	\$ 7,371	\$ 7,371	\$ 7,371	\$ -
Central Service Allocation - General Fund	7,371	7,371	7,371	-
249 GENERAL GOVERNMENT GRANTS	\$ 17,766,301	\$ 17,766,301	\$ 17,766,301	\$ -
Transfer to General Fund County Improvement	17,766,301	17,766,301	17,766,301	-
250 CACTUS LEAGUE OPERATIONS	\$ 1,929	\$ 1,929	\$ 1,929	\$ 14,803
Central Service Allocation - General Fund	1,929	1,929	1,929	14,803
253 BALLPARK OPERATIONS	\$ 1,553,211	\$ 1,553,211	\$ 1,553,211	\$ 1,505,724
Central Service Allocation - General Fund	29,193	29,193	29,193	21,450
Transfer to B.O.B. Long Term Reserve	1,524,018	1,524,018	1,524,018	1,484,274
255 DETENTION OPERATIONS	\$ 98,138,712	\$ 98,138,712	\$ 98,138,712	\$ 48,585,819
Transfer to Detention Capital Projects	98,138,712	98,138,712	98,138,712	48,585,819

Transfers Out by Fund (Continued)

	ADOPTED RESTATED	REVISED RESTATED	PROJECTED RESTATED	ADOPTED
SPECIAL REVENUE				
260 RESEARCH & REPORTING	\$ 71,601	\$ 71,601	\$ 71,601	\$ 33,125
<i>Central Service Allocation - General Fund</i>	70,755	70,755	70,755	32,604
<i>Central Service Allocation - Debt Service</i>	846	846	846	521
265 PUBLIC HEALTH FEES	\$ 241,556	\$ 241,556	\$ 241,556	\$ 164,238
<i>Central Service Allocation - General Fund</i>	241,556	241,556	241,556	164,238
290 WASTE TIRE	\$ 156,663	\$ 156,663	\$ 156,663	\$ 146,117
<i>Central Service Allocation - General Fund</i>	40,055	40,055	40,055	23,001
<i>Central Service Allocation - Debt Service</i>	116,608	116,608	116,608	123,116
295 HOUSING GRANTS	\$ 73,304	\$ 73,304	\$ 73,304	\$ -
<i>Central Service Allocation - General Fund</i>	73,304	73,304	73,304	-
504 AIR QUALITY FEES	\$ 1,393,570	\$ 1,393,570	\$ 1,393,570	\$ 293,938
<i>Central Service Allocation - General Fund</i>	142,151	142,151	142,151	293,938
<i>Transfer to Intergovernmental Cap. Proj.</i>	1,251,419	1,251,419	1,251,419	-
505 ENVIRONMENTAL SERVICES GRANT	\$ 66,083	\$ 66,083	\$ 66,083	\$ -
<i>Central Service Allocation - General Fund</i>	66,083	66,083	66,083	-
506 ENVIRONMTL SVCS ENV HEALTH	\$ 1,606,072	\$ 1,606,072	\$ 1,606,072	\$ 293,938
<i>Central Service Allocation - General Fund</i>	354,653	354,653	354,653	293,938
<i>Transfer to Intergovernmental Cap. Proj.</i>	1,251,419	1,251,419	1,251,419	-
532 PUBLIC HEALTH GRANTS	\$ 1,086,945	\$ 1,086,945	\$ 1,086,945	\$ 1,249,820
<i>Central Service Allocation - General Fund</i>	1,086,945	1,086,945	1,086,945	1,249,820
572 ANIMAL CONTROL LICENSE/SHELTER	\$ 1,783,238	\$ 1,783,238	\$ 1,783,238	\$ 347,268
<i>Central Service Allocation - General Fund</i>	292,114	292,114	292,114	345,564
<i>Central Service Allocation - Debt Service</i>	2,847	2,847	2,847	1,704
<i>Transfer to Animal Control Field Operations</i>	1,488,277	1,488,277	1,488,277	-
574 ANIMAL CONTROL FIELD OPERATION	\$ 190,862	\$ 190,862	\$ 190,862	\$ 241,322
<i>Central Service Allocation - General Fund</i>	189,020	189,020	189,020	240,138
<i>Central Service Allocation - Debt Service</i>	1,842	1,842	1,842	1,184
991 FLOOD CONTROL	\$ 50,122,858	\$ 50,122,858	\$ 49,922,858	\$ 55,136,127
<i>Central Service Allocation - General Fund</i>	1,122,858	1,122,858	1,122,858	1,136,127
<i>Flood Control CIP Transfer</i>	49,000,000	49,000,000	48,800,000	54,000,000
SPECIAL REVENUE	\$ 231,271,796	\$ 231,271,796	\$ 231,088,796	\$ 168,372,851
DEBT SERVICE				
370 STADIUM DIST DEBT SERIES02	\$ 200,000	\$ 200,000	\$ 200,000	\$ 110,000
<i>Transfer to Stadium District Special Revenue Fund</i>	200,000	200,000	200,000	110,000
DEBT SERVICE	\$ 200,000	\$ 200,000	\$ 200,000	\$ 110,000

Transfers Out by Fund (Continued)

	ADOPTED RESTATED	REVISED RESTATED	PROJECTED RESTATED	ADOPTED
SPECIAL REVENUE				
ENTERPRISE				
535 HEALTHCARE DELIVERY SYSTEM	\$ 103,224,695	\$ 103,224,695	\$ 103,224,695	\$ 103,269,097
<i>Dispro. Share Reimb. - General Fund</i>	101,760,800	101,760,800	101,760,800	101,760,800
<i>Central Service Allocation - General Fund</i>	704,202	704,202	704,202	1,040,437
<i>Central Service Allocation - Debt Service</i>	759,693	759,693	759,693	467,860
541 HEALTH PLAN	\$ 8,691,974	\$ 8,691,974	\$ 8,691,974	\$ 6,395,128
<i>Central Service Allocation - General Fund</i>	-	-	-	61,695
<i>Transfer to Medical Center</i>	8,691,974	8,691,974	8,691,974	6,333,433
551 LONG TERM CARE PLAN	\$ 13,262,118	\$ 13,262,118	\$ 13,262,118	\$ 15,867,041
<i>Central Service Allocation - General Fund</i>	24,390	24,390	24,390	326,455
<i>Transfer to Medical Center</i>	11,745,590	11,745,590	11,745,590	8,021,763
<i>Transfer to Senior Select</i>	1,492,138	1,492,138	1,492,138	7,518,823
561 HEALTH SELECT	\$ 1,687,326	\$ 1,687,326	\$ 1,687,326	\$ 1,950,968
<i>Central Service Allocation - General Fund</i>	-	-	-	5,053
<i>Transfer to Medical Center</i>	1,687,326	1,687,326	1,687,326	1,945,915
566 SENIOR SELECT PLAN	\$ 379	\$ 379	\$ 379	\$ 27,920
<i>Central Service Allocation - General Fund</i>	379	379	379	27,920
580 SOLID WASTE MANAGEMENT	\$ 111,884	\$ 111,884	\$ 111,884	\$ 31,000
<i>Central Service Allocation - General Fund</i>	28,582	28,582	28,582	31,000
<i>Central Service Allocation - Debt Service</i>	83,302	83,302	83,302	-
ENTERPRISE	\$ 126,978,376	\$ 126,978,376	\$ 126,978,376	\$ 127,541,154
INTERNAL SERVICE				
654 EQUIPMENT SERVICES	\$ 491,717	\$ 491,717	\$ 491,717	\$ 482,105
<i>Central Service Allocation - General Fund</i>	491,717	491,717	491,717	482,105
673 REPROGRAPHICS	\$ 38,089	\$ 38,089	\$ 38,089	\$ 39,559
<i>Central Service Allocation - General Fund</i>	38,089	38,089	38,089	39,559
675 RISK MANAGEMENT	\$ 123,591	\$ 123,591	\$ 123,591	\$ 122,626
<i>Central Service Allocation - General Fund</i>	123,591	123,591	123,591	122,626
681 TELECOMMUNICATIONS	\$ 239,768	\$ 239,768	\$ 239,768	\$ 284,563
<i>Central Service Allocation - General Fund</i>	239,768	239,768	239,768	284,563
INTERNAL SERVICE	\$ 893,165	\$ 893,165	\$ 893,165	\$ 928,853
ELIMINATIONS	\$ (534,475,924)	\$ (534,475,924)	\$ (534,292,924)	\$ (441,451,218)
<i>Maricopa County</i>	482,649,706	482,649,706	482,666,706	385,856,944
<i>Flood Control District</i>	49,000,000	49,000,000	48,800,000	54,000,000
<i>Library District</i>	1,102,200	1,102,200	1,102,200	-
<i>Stadium District</i>	1,724,018	1,724,018	1,724,018	1,594,274

Personnel Summary by Department

PERSONNEL SUMMARY BY DEPARTMENT BUDGETED FTE ALL FUNDS				
DEPARTMENT	FY 2002-03 ADOPTED RESTATED	FY 2002-03 REVISED RESTATED	FY 2003-04 ADOPTED	ADOPTED VS. REVISED VARIANCE
JUDICIAL				
110 ADULT PROBATION	1,174.00	1,092.00	1,072.00	(20.00)
270 JUVENILE PROBATION	862.50	868.50	832.50	(36.00)
800 TRIAL COURTS	1,278.06	1,273.31	1,276.31	3.00
Subtotal	3,314.56	3,233.81	3,180.81	(53.00)
ELECTED				
010 BOARD OF SUPERVISORS DIST 1	3.00	3.00	3.00	-
020 BOARD OF SUPERVISORS DIST 2	3.00	3.00	3.00	-
030 BOARD OF SUPERVISORS DIST 3	3.50	3.50	3.50	-
040 BOARD OF SUPERVISORS DIST 4	3.00	4.00	4.00	-
050 BOARD OF SUPERVISORS DIST 5	3.50	3.50	3.50	-
120 ASSESSOR	321.80	322.00	321.00	(1.00)
140 CALL CENTER	33.00	34.00	33.00	(1.00)
060 CLERK OF THE BOARD	7.00	8.00	7.00	(1.00)
160 CLERK OF THE SUPERIOR COURT	677.00	689.00	684.00	(5.00)
190 COUNTY ATTORNEY	907.75	917.25	915.25	(2.00)
210 ELECTIONS	54.00	54.00	54.00	-
250 CONSTABLES	30.00	30.00	30.00	-
360 RECORDER	69.75	71.25	70.25	(1.00)
370 SUPERINTENDENT OF SCHOOLS	30.00	30.00	33.00	3.00
430 TREASURER	64.00	64.00	64.00	-
500 SHERIFF	2,480.00	2,487.75	2,494.75	7.00
Subtotal	4,690.30	4,724.25	4,723.25	(1.00)
APPOINTED				
150 EMERGENCY MANAGEMENT	15.00	15.00	14.00	(1.00)
170 COMMUNITY DEVELOPMENT	10.00	10.00	9.00	(1.00)
180 FINANCE	43.00	44.00	47.50	3.50
200 COUNTY ADMINISTRATIVE OFFICER	14.33	11.33	12.00	0.67
220 HUMAN SERVICES	360.00	369.00	368.00	(1.00)
230 INTERNAL AUDIT	16.00	16.00	15.10	(0.90)
260 CORRECTIONAL HEALTH	265.83	264.78	262.75	(2.03)
290 MEDICAL EXAMINER	62.00	63.00	65.00	2.00
300 PARKS & RECREATION	103.00	104.00	104.00	-
310 HUMAN RESOURCES	65.50	66.20	51.00	(15.20)
340 PUBLIC FIDUCIARY	35.00	35.00	34.00	(1.00)
350 TOTAL COMPENSATION	15.00	16.00	25.00	9.00
390 HEALTH CARE MANDATES	34.00	34.00	31.00	(3.00)
400 CAPITAL FACILITIES DEVELOPMENT	7.00	6.00	8.00	2.00
410 CHIEF INFORMATION OFFICER	64.00	66.50	60.50	(6.00)
420 INTEGRATED CRIMINAL JUST INFO	14.00	15.00	22.00	7.00
440 PLANNING & DEVELOPMENT	107.00	125.00	125.00	-
460 RESEARCH & REPORTING	6.75	6.75	8.75	2.00
470 GENERAL GOVERNMENT	1.00	1.00	-	(1.00)
490 MANAGEMENT & BUDGET	18.00	22.00	20.00	(2.00)
520 PUBLIC DEFENDER	430.46	430.30	430.30	-
540 LEGAL DEFENDER	69.00	74.75	74.75	-
550 LEGAL ADVOCATE	51.34	60.50	60.50	-
560 CONTRACT COUNSEL	8.41	7.25	7.25	-
600 HEALTH PLANS	357.47	357.47	415.43	57.96
640 TRANSPORTATION	478.75	477.75	479.75	2.00
660 HOUSING	64.00	64.00	-	(64.00)
670 SOLID WASTE	12.00	14.00	13.00	(1.00)
700 FACILITIES MANAGEMENT	239.00	242.25	237.00	(5.25)
710 COMMUNICATIONS	-	7.50	8.00	0.50
730 MATERIALS MANAGEMENT	40.00	40.00	36.00	(4.00)
740 EQUIPMENT SERVICES	63.00	63.00	54.00	(9.00)
750 RISK MANAGEMENT	19.00	19.00	19.00	-
790 ANIMAL CARE & CONTROL	130.50	140.00	140.50	0.50
760 TELECOMMUNICATIONS	42.00	43.00	42.00	(1.00)
860 PUBLIC HEALTH	522.71	534.89	542.37	7.48
880 ENVIRONMENTAL SERVICES	273.50	273.50	282.10	8.60
900 HEALTH CARE DELIVERY SYSTEM	3,326.01	3,326.01	3,528.29	202.28
Subtotal	7,383.56	7,465.73	7,652.84	187.11
MARICOPA COUNTY	15,388.42	15,423.79	15,556.90	133.11
LIBRARY DISTRICT	135.50	135.50	135.50	-
STADIUM DISTRICT	4.00	4.00	4.00	-
FLOOD CONTROL DISTRICT	223.50	226.00	224.00	(2.00)
ALL DISTRICTS	363.00	365.50	363.50	(2.00)
MARICOPA COUNTY & DISTRICTS	15,751.42	15,789.29	15,920.40	131.11

Personnel Summary by Department (Continued)

Variance Commentary

Adult Probation – Decrease due to mid-year State budget reductions.

Chief Information Officer – Decrease due to 10% budget reduction.

Clerk Of The Superior Court – Reduction due to reduced staff in the Expedited Child Enforcement Fund and the Clerk of the Court EDMS Fund.

Environmental Services – Increase is due to funding for the Bio-Defense grant and staffing for the West Nile Virus coverage.

Equipment Services – Decrease due to 10% budget reduction.

Facilities Management – Decrease due to Real Estate Division moving from Facilities Management to Finance.

Finance – Increase due to the net effect of Real Estate Division moving from Facilities Management to Finance and a 10% budget reduction.

Health Care Delivery System – Increase is due to the addition of staff in areas experiencing increased service demand such as the Burn Center, Post Partum Nursing Unit, Sub-Acute Nursery, Psychiatric services, Social Services, the Emergency Department, Registration, and the Business Office.

Health Plans – Increase due to sharing Information Technology FTE's with the Delivery System, which is now in-sourced, and the SAIL Grant's expanded funding.

Housing – Decrease due to the elimination of the Department from the County.

Human Resources – Decrease due to the net effect of Employee Well-being Division moving from Human Resources to Total Compensation and a 10% budget reduction.

Integrated Criminal Justice Information System – Increase due to the following projects: Accused-in-Process, Data Exchange and Information Technology Service Management.

Juvenile Probation – Decrease due to outsourcing staffing for the Residential Treatment Center.

Materials Management – Decrease due to 10% budget reduction.

Public Health – Increase is due to additional grant funding.

Sheriff – Increase due to the addition of five new deputies for the Cave Creek patrol service and two new Computer Forensic Crimes Analysts.

Total Compensation – Increase due to the net effect of Employee Well-being Division moving from Human Resources to Total Compensation and a 10% budget reduction.

Direct Assessment Special Districts Secondary Roll

MARICOPA COUNTY DIRECT ASSESSMENT SPECIAL DISTRICTS SECONDARY ROLL FISCAL YEAR 2003-04							
DIST. NO.	DISTRICT NAME	LEVY PURPOSE	2002-03 BUDGET	ESTIMATED EXPENDITURES 2002-03	2003-04 BUDGET REQUEST	LESS AVAILABLE FUNDS	2003-04 DIRECT ASSESSMENT
	Grandview Manor	Bond Interest	3,744	3,744	2,804	0	2,804
		Bond redemption	1,076	1,076	14,448	0	14,448
			4,820	4,820	17,252	0	17,252
	Fairview Lane	Bond Interest	678	678	585	0	585
		Bond redemption	689	689	688	0	688
			1,367	1,367	1,273	0	1,273
	East Fairview Lane	Bond Interest	1,905	1,905	1,420	0	1,420
		Bond redemption	3,844	3,844	3,308	0	3,308
			5,749	5,749	4,728	0	4,728
	White Fence Farms	Bond Interest	4,475	4,475	3,514	0	3,514
		Bond redemption	3,591	3,591	8,508	0	8,508
			8,066	8,066	12,022	0	12,022
	104th Place/University Dr.	Bond Interest	2,391	2,391	2,046	0	2,046
		Bond redemption	1,601	1,601	4,482	0	4,482
			3,992	3,992	6,528	0	6,528
	Queen Creek Water Improv	Bond Interest	11,429	11,429	4,370	0	4,370
		Bond redemption	15,126	15,126	6,402	0	6,402
			26,555	26,555	10,772	0	10,772
	Central Ave	Bond Interest	12,362	12,362	10,283	0	10,283
		Bond redemption	0	0	0	0	0
			12,362	12,362	10,283	0	10,283
	Billings Street	Bond Interest	397	397	341	0	341
		Bond redemption	0	0	0	0	0
			397	397	341	0	341
	Marquerite Drive	Bond Interest	0	0	4,079	0	4,079
		Bond redemption	0	0	6,067	0	6,067
			0	0	10,146	0	10,146
	28530 129th Avenue	General	748	748	123	0	123
	28531 14th Street	General	501	501	1,172	0	1,172
	28548 192nd Ave.	General	874	874	2,522	0	2,522
	28532 Avenida Del Sol	General	796	796	0	0	0
	28547 Beautiful Arizona Estates	General	27,792	27,792	27,792	0	27,792
	28795 Circle City Community Park	General	13,800	13,800	13,800	0	13,800
	28546 Desert Foothills North	General	15,340	15,340	15,340	0	15,340
	28535 Eagle Peak	General	1,665	1,665	1,843	0	1,843
	28529 Estrella Dells	General	74,828	74,828	74,828	0	74,828
	28533 Mallory	General	543	543	1,096	0	1,096
	28793 Queen Creek Water Improv	General	21,003	21,003	40,000	0	40,000
	28539 West Phoenix Estates 10	General	10,125	10,125	10,125	0	10,125
			\$231,323	\$231,323	\$261,987	\$0	\$261,987

Street Lighting Improvement District Levies Secondary Roll

MARICOPA COUNTY STREET LIGHTING IMPROVEMENT DISTRICT LEVIES SECONDARY ROLL FISCAL YEAR 2003-04						
DIST #	DESCRIPTION	2002-03 BUDGET	2003-04 BUDGET	Estimated DIRECT TAX LEVY	2003 NET ASSESSED VALUATION	Estimated 2003 TAX RATE
13001	Sun City 38B	2,544	2,486	2,551	727,300	0.3507
13003	Sunrise Unit 5 Ph 2	2,160	2,160	2,160	842,990	0.2562
13005	Golden West 2	7,836	7,891	8,357	1,791,940	0.4664
13010	Empire Gardens 2	960	966	1,027	213,500	0.4810
13051	Towne Meadows	17,340	17,451	18,497	7,174,939	0.2578
13056	The Vineyards of Mesa	8,640	8,697	9,203	1,826,100	0.5040
13057	Clark Acres	684	706	765	265,930	0.2877
13059	Country Meadows 9	15,564	15,119	15,423	2,212,550	0.6971
13069	Sun Lakes 09	2,220	2,236	2,370	770,750	0.3075
13070	Camelot Golf Club Est. 1	3,864	3,942	4,241	934,680	0.4537
13072	Desert Sands Golf & CC 3	5,088	5,201	5,598	824,267	0.6791
13075	Litchfield Park 19	3,780	4,038	4,302	1,794,100	0.2398
13078	Sunrise Meadows 1	192	195	0	4,269,314	0.0000
13079	Estate Ranchos	876	886	943	446,040	0.2114
13103	Desert Foothills Est 5	3,528	3,634	3,950	1,318,964	0.2995
13107	Desert Foothills Est 6	4,596	4,743	5,161	1,416,880	0.3643
13109	Apache Wells Mobile P 3A	1,920	1,952	2,092	204,836	1.0213
13121	Desert Sands Golf & CC 4	9,000	9,183	9,104	1,720,773	0.5291
13122	Sun Lakes 07	3,144	3,159	3,357	942,200	0.3563
13128	Litchfield Park 17	3,168	3,283	3,508	792,350	0.4427
13132	Valencia Village	6,420	6,264	6,392	1,428,829	0.4474
13147	Superstition View #1	3,216	3,235	3,435	533,600	0.6437
13169	Sun Lakes 22	3,960	3,982	4,213	3,482,680	0.1210
13176	Villa Royale	576	586	625	736,131	0.0849
13177	Coronado Acres	564	571	609	214,150	0.2844
13178	Sun Lakes 10	6,996	7,039	7,466	2,945,421	0.2535
13184	Hopeville	1,104	1,066	1,055	168,235	0.6271
13188	Sun Lakes 21	10,260	10,318	10,932	5,018,424	0.2178
13191	Dreamland Villa-19	768	770	811	338,950	0.2393
13203	Sun Lakes 19	4,824	4,862	5,161	2,310,300	0.2234
13210	Crestview Manor	768	770	956	192,800	0.4959
13219	Sun Lakes 12	7,128	7,174	7,603	2,420,752	0.3141
13220	Sun Lakes 14	5,820	5,850	6,189	2,122,140	0.2916
13221	Sun Lakes 16 & 16A	9,192	9,247	9,795	3,206,250	0.3055
13223	Sun Lakes 18	12,372	12,470	13,229	4,107,315	0.3221
13226	Sun Lakes 11 & 11A	1,308	1,313	1,392	1,079,450	0.1290
13228	Crimson Cove	1,728	1,733	1,824	171,295	1.0648
13247	Sun City 57	8,388	8,970	10,036	1,642,750	0.6109
13248	Apache Wells Mobile P 3B	2,868	2,924	3,142	618,616	0.5079
13263	Sun City 10	18,672	20,456	22,059	3,947,111	0.5589
13264	Sun Lakes 03A	1,800	1,812	1,918	463,350	0.4139
13268	Sun Lakes 08	3,060	3,085	3,274	671,550	0.4875
13271	Mesquite Trails	3,372	3,391	3,587	690,131	0.5198
13281	Sun City 10A	17,640	19,111	20,380	3,543,850	0.5751
13287	Empire Gardens 3	972	976	1,034	223,050	0.4636
13288	Empire Gardens 4	1,128	1,134	1,199	248,950	0.4816
13290	Sun Lakes 15	5,508	5,534	5,857	2,253,080	0.2600
13291	Sun City 50A	3,444	3,272	3,224	448,150	0.7194
13298	Sun City West	686,976	675,685	701,001	185,393,090	0.3781
13303	Sun Lakes 17	10,080	10,137	10,328	3,369,450	0.3065
13310	Casa Mia 2A	1,872	1,911	2,051	421,500	0.4866

Street Lighting Improvement District Levies Secondary Roll (Continued)

DIST #	DESCRIPTION	2002-03 BUDGET	2003-04 BUDGET	Estimated DIRECT TAX LEVY	2003 NET ASSESSED VALUATION	Estimated 2003 TAX RATE
13311	Pomeroy Estates	2,172	2,194	2,351	543,393	0.4327
13312	Rio Vista West 2	540	553	597	254,330	0.2347
13315	Apache Wells Mobile P 6	2,448	2,496	2,684	510,680	0.5256
13316	Sun City 44	15,180	15,008	15,611	2,470,180	0.6320
13325	Queen Creek Plaza	1,728	1,733	1,823	305,700	0.5963
13326	Rio Vista West	4,560	4,602	4,923	755,680	0.6515
13329	Desert Saguaro Estates 1	3,636	3,657	3,880	529,450	0.7328
13330	Sun City 45	11,808	11,712	12,211	2,193,900	0.5566
13331	Sun City 46	7,572	7,944	8,438	1,719,101	0.4908
13335	Casa Mia 2B	2,292	2,343	2,524	641,050	0.3937
13343	Knott Manor	1,752	1,765	1,855	228,850	0.8106
13346	Circle City	2,940	2,853	3,250	854,628	0.3803
13348	Desert Saguaro Estates 2	1,536	1,540	1,627	443,100	0.3672
13349	Sun City 47	16,920	16,633	17,172	2,992,029	0.5739
13351	Sun City 38	2,724	2,563	2,514	276,767	0.9083
13352	Mesa East	18,276	18,665	20,006	3,203,939	0.6244
13354	Sun City 49	17,448	16,949	17,277	3,520,750	0.4907
13356	Desert Sands Golf & CC 6	2,244	2,292	2,477	476,270	0.5201
13357	Desert Sands Golf & CC 7	3,828	3,904	4,166	626,012	0.6655
13358	Sun City 38A	2,772	2,613	2,568	286,600	0.8960
13359	Velda Rose Estates East 5	2,232	2,255	2,399	533,000	0.4501
13361	Sun Lakes 04	5,748	5,775	6,110	2,349,908	0.2600
13362	Sun Lakes 05	11,172	11,243	11,917	3,302,709	0.3608
13363	Sun Lakes 06	9,192	9,245	9,790	3,057,305	0.3202
13364	Sun City 48	13,356	13,043	13,359	3,412,485	0.3915
13371	Oasis Verde	6,384	6,434	6,827	1,147,600	0.5949
13372	Sun City 15D	4,212	4,233	4,390	297,800	1.4741
13374	Sun City 51	10,824	10,646	11,006	2,217,975	0.4962
13375	Sun City 52	10,104	11,050	12,535	2,402,736	0.5217
13376	Sun City 50	6,924	6,706	6,806	1,718,550	0.3960
13383	Sun City West Expansion	130,884	128,969	133,627	34,494,342	0.3874
13386	Litchfield Park 18	3,300	3,579	3,838	1,136,900	0.3376
13392	Sun City 41	9,960	10,017	10,490	1,749,000	0.5998
13393	Sun City 53	24,120	26,309	29,797	6,658,705	0.4475
13394	Sun City 54	14,652	16,380	18,846	3,756,912	0.5016
13395	Sun City 55	16,020	17,244	19,336	3,311,250	0.5839
13396	Desert Skies 2	1,884	1,906	2,030	386,550	0.5252
13397	Sun City 56	3,552	3,874	4,149	841,410	0.4931
13401	Sun City 33	19,068	19,944	21,977	3,625,057	0.6063
13402	Rancho Del Sol 2	2,868	2,887	3,063	1,319,220	0.2322
13404	Sun City 17E F&G	7,812	8,233	8,594	2,233,850	0.3847
13417	Western Ranchettes	2,856	2,869	3,036	606,140	0.5009
13418	AZ Skies Mobile Est E2	2,868	2,887	3,058	229,671	1.3315
13419	Sun City 35	22,860	24,180	26,791	4,358,675	0.6147
13420	Az Skies Mobil Estates	3,636	3,657	3,950	409,566	0.9644
13421	Sun City 28A	2,088	2,153	2,280	666,700	0.3420
13422	Velda Rose Estates East 3	936	940	990	266,000	0.3722
13423	Velda Rose Estates East 4	1,308	1,315	1,394	194,800	0.7156
13424	Linda Vista	3,432	3,453	3,695	568,400	0.6501
13432	Sun City 17H	3,636	3,542	3,596	758,650	0.4740
13433	Sun Lakes 01	5,640	5,679	6,033	1,423,784	0.4237
13434	Sun Lakes 02	5,904	5,945	6,297	1,436,358	0.4384
13437	Granite Reef Vista Park	804	810	858	197,950	0.4334
13438	Sun City 34	3,204	3,372	3,597	741,550	0.4851

Street Lighting Improvement District Levies Secondary Roll (Continued)

DIST #	DESCRIPTION	2002-03 BUDGET	2003-04 BUDGET	Estimated DIRECT TAX LEVY	2003 NET ASSESSED VALUATION	Estimated 2003 TAX RATE
13439	Sun City 34A	15,024	16,127	18,053	3,392,455	0.5322
13440	Sun City 35A	14,844	14,641	15,178	3,031,908	0.5006
13441	Sun City 36	5,088	5,268	5,602	3,354,705	0.1670
13444	Velda Rose Estates East 2	1,500	1,508	1,594	345,250	0.4617
13446	Apache Wells Mobil P 1&2	12,948	13,265	14,314	2,324,741	0.6157
13447	Apache Cntry Club Est. 5	3,888	3,904	4,145	1,588,050	0.2610
13448	Apache Wells Mobile P 4B	936	953	1,021	198,900	0.5133
13449	Caballeros Haciendas	1,200	1,212	1,291	380,150	0.3396
13450	Casa Mia	5,628	5,765	6,216	989,350	0.6283
13451	Desert Skies	1,512	1,525	1,616	265,250	0.6092
13452	Dreamland Villa 16	9,732	9,809	10,404	2,128,820	0.4887
13453	Dreamland Villa 17	2,952	2,976	3,169	677,600	0.4677
13454	Linda Vista 2	2,880	2,911	3,093	575,150	0.5378
13455	Lucy T. Homesites 2	2,736	2,815	3,038	587,240	0.5173
13456	Luke Field Homes	7,332	7,225	7,460	628,422	1.1871
13459	McAfee Mobile Manor	1,500	1,517	1,617	327,678	0.4935
13460	Rancho Grande Tres	6,384	6,437	6,829	1,630,768	0.4188
13463	Sun Lakes 03	9,384	9,259	9,521	2,014,605	0.4726
13465	Western Ranchettes 2	2,832	2,851	3,022	554,650	0.5448
13478	La Casa Bonita	1,224	1,240	1,319	149,760	0.8807
13485	Sun City 32A	15,336	16,326	18,399	3,626,882	0.5073
13486	Sun City 31A	20,184	21,960	24,998	3,983,396	0.6276
13487	Sun City 39	9,216	9,293	9,574	3,029,018	0.3161
13488	Sun City 40	5,388	5,452	5,659	1,850,400	0.3058
13490	Brentwood Acres	1,536	1,540	1,635	280,200	0.5835
13492	Desert Sands Golf & CC 8	4,788	4,888	4,850	1,151,900	0.4210
13494	Sun City 37	13,236	13,049	13,502	2,147,704	0.6287
13495	Sun City 42	8,580	8,568	8,850	1,280,664	0.6910
13496	Sun City 43	16,680	16,425	17,009	2,789,200	0.6098
13499	Sun City 28B	2,280	2,510	2,702	411,350	0.6569
13510	Camelot Golf Club Est. 2	3,264	3,331	3,584	1,311,925	0.2732
13801	Scottsdale Estates 01	4,728	4,765	5,063	1,647,726	0.3073
13802	Scottsdale Highlands 1	1,704	1,723	1,835	816,800	0.2247
13810	Melville 1	5,412	5,458	5,792	1,730,400	0.3347
13812	Scottsdale Estates 04	12,348	12,451	13,209	4,141,600	0.3189
13813	Scottsdale Highlands 2	1,884	1,904	2,025	728,400	0.2780
13816	Scottsdale Estates 02	4,956	4,999	5,363	1,913,250	0.2803
13817	Cavalier	5,916	5,963	6,325	2,038,237	0.3103
13820	Hidden Village	1,512	1,528	1,625	1,273,200	0.1276
13821	Scottsdale Estates 03	6,708	6,763	7,170	3,050,300	0.2351
13825	Mesa Country Club Park	3,036	3,059	3,250	667,250	0.4871
13827	Scottsdale Estates 05	10,092	10,180	10,840	4,187,718	0.2589
13830	Trail West	1,512	1,523	1,621	674,400	0.2404
13836	Dreamland Villa	1,692	1,705	1,808	299,250	0.6042
13837	Scottsdale Cntry Acres	3,600	3,627	3,850	1,644,750	0.2341
13838	Cox Heights 1	3,420	3,441	3,664	1,445,531	0.2535
13839	Cox Heights 2	9,492	9,573	10,154	3,101,900	0.3273
13840	Dreamland Villa 02	2,472	2,487	2,635	1,383,184	0.1905
13844	Esquire Villa 1	4,932	4,969	5,267	897,400	0.5869
13848	Scottsdale Estates 07	10,416	10,505	11,149	3,800,570	0.2934
13849	Scottsdale Estates 06	10,584	10,668	11,311	3,998,400	0.2829
13850	Scottsdale Estates 08	6,864	6,915	7,331	2,767,573	0.2649
13851	Scottsdale Estates 09	4,380	4,412	4,675	1,470,300	0.3180
13853	Cox Hgths 3 & Scot Est 12	8,712	8,781	9,320	3,926,390	0.2374

Street Lighting Improvement District Levies Secondary Roll (Continued)

DIST #	DESCRIPTION	2002-03 BUDGET	2003-04 BUDGET	Estimated DIRECT TAX LEVY	2003 NET ASSESSED VALUATION	Estimated 2003 TAX RATE
13855	Glenmar	1,860	1,879	1,998	409,200	0.4883
13859	Dreamland Villa 03	4,824	4,860	5,155	886,675	0.5814
13862	Town & Country Scottsdale	2,016	2,031	2,153	756,300	0.2847
13863	Country Place at Chandler	6,348	6,427	6,848	1,929,400	0.3549
13864	Scottsdale Highlands 4	1,164	1,169	1,235	480,950	0.2568
13865	Trail West 2	1,896	1,909	2,024	868,000	0.2332
13868	Scottsdale Estates 16	5,676	5,726	6,068	1,835,200	0.3306
13869	J & O Frontier Place	2,388	2,407	2,548	1,021,630	0.2494
13870	McCormick Estates 1	1,440	1,447	1,533	324,301	0.4727
13872	Dreamland Villa 04	2,136	2,148	2,272	435,300	0.5219
13874	Hallcraft 1	25,332	25,526	27,050	9,176,420	0.2948
13875	Hallcraft 2	15,252	15,379	16,311	5,376,700	0.3034
13876	Hallcraft 3	10,596	10,686	11,334	7,539,700	0.1503
13879	Apache Cntry Club Est. 1	7,008	7,065	7,500	2,178,224	0.3443
13882	Scottsdale Cntry Acres 2	5,916	5,965	6,336	2,384,100	0.2658
13884	Mereway Manor	5,112	5,155	5,481	2,199,944	0.2491
13885	Cox Heights 7	1,704	1,718	1,844	655,340	0.2814
13886	Cox Heights 6	1,140	1,147	1,215	448,200	0.2711
13888	Cox Heights 4	4,164	4,198	4,457	1,769,350	0.2519
13890	Dreamland Villa 05	5,424	5,468	5,811	1,019,050	0.5702
13896	Scottsdale Highlands 5	1,512	1,523	1,617	466,650	0.3465
13901	Velda Rose Estates 1	1,116	1,127	1,201	218,350	0.5500
13908	Apache Cntry Club Est. 3	10,644	10,728	11,389	3,325,100	0.3425
13909	Dreamland Villa 06	3,840	3,874	4,113	923,413	0.4454
13911	Velda Rose Estates 2	1,692	1,705	1,809	271,350	0.6667
13912	Velda Rose Estates 3	1,860	1,879	1,998	530,500	0.3766
13913	Holiday Gardens 1	156	160	0	463,200	0.0000
13916	Sun City 06	34,968	34,349	35,467	4,940,769	0.7178
13917	Sun City 05	14,772	14,431	14,795	2,802,229	0.5280
13919	Dreamland Villa 07	5,964	6,014	6,385	1,291,450	0.4944
13921	Dreamland Villa 08	4,116	4,150	4,403	1,027,650	0.4285
13922	Velda Rose Cntry Club Add	2,400	2,420	2,567	298,900	0.8588
13923	Sun City 06C	26,652	26,057	26,750	4,174,219	0.6408
13924	Sun City 06D	24,348	23,930	24,716	3,587,026	0.6890
13925	Sun City 06G	10,128	10,355	10,929	1,966,521	0.5558
13926	Sun City 07	8,340	9,060	9,767	1,794,894	0.5442
13927	Sun City 08	10,296	10,865	11,525	2,136,103	0.5395
13928	Sun City 09	8,424	8,880	9,329	1,502,550	0.6209
13929	Velda Rose Estates 4	1,860	1,879	1,998	485,700	0.4114
13930	Dreamland Villa 09	5,784	5,830	6,187	1,236,550	0.5003
13931	Sun City 11	35,364	37,024	39,471	6,213,090	0.6353
13932	Sun City 12	27,456	28,079	29,490	4,017,947	0.7340
13933	Sun City 15	3,156	3,282	3,421	1,078,528	0.3172
13934	Sun City 17	4,032	3,852	3,840	515,700	0.7446
13935	Sun City 01	238,224	251,127	268,880	29,935,674	0.8982
13936	Velda Rose Gardens	3,600	3,625	3,836	444,741	0.8625
13937	Dreamland Villa 10	5,400	5,450	5,784	1,156,900	0.5000
13938	Sun City 15B	4,848	4,732	4,774	980,725	0.4868
13939	Sun City 18 & 18A	28,008	28,618	29,980	4,777,702	0.6275
13940	Sun City 17A	2,568	2,459	2,463	375,650	0.6557
13941	Sun City 17B & 17C	6,912	7,087	7,368	1,439,500	0.5118
13942	Sun City 19 & 20	31,392	31,846	33,457	5,143,151	0.6505
13943	Dreamland Villa 11	7,836	7,902	8,389	1,661,832	0.5048
13944	Sun City 23	16,908	17,632	18,460	2,487,434	0.7421

Street Lighting Improvement District Levies Secondary Roll (Continued)

DIST #	DESCRIPTION	2002-03 BUDGET	2003-04 BUDGET	Estimated DIRECT TAX LEVY	2003 NET ASSESSED VALUATION	Estimated 2003 TAX RATE
13950	Sun City 21 & 21A	26,748	28,209	30,329	4,704,906	0.6446
13951	Dreamland Villa 12	6,540	6,591	6,990	1,314,500	0.5318
13952	Sun City 11A	8,748	9,386	10,029	1,107,200	0.9058
13953	Sun City 15C	10,368	10,572	11,022	3,099,004	0.3557
13954	Sun City 22 & 22A	24,612	25,461	26,985	3,103,561	0.8695
13955	Apache Wells Mobile P 5	2,448	2,503	2,681	329,019	0.8148
13962	Velda Rose Estates East	3,360	3,382	3,595	499,450	0.7198
13964	Sun City 14	5,160	5,151	5,277	539,250	0.9786
13965	Sun City 22B	7,716	7,968	8,432	2,536,008	0.3325
13966	Sun City 25	30,528	32,542	34,873	6,300,886	0.5535
13967	Sun City 25A	16,536	17,357	18,495	3,240,250	0.5708
13968	Sun City 27	8,040	8,571	9,643	1,809,900	0.5328
13969	Sun City 30	30,252	32,617	37,131	5,633,825	0.6591
13970	Sun City 16	18,900	18,825	19,666	7,470,835	0.2632
13972	Apache Wells Mobile P 3	7,668	7,837	8,398	1,412,323	0.5946
13973	Dreamland Villa 14	12,528	12,632	13,406	3,275,250	0.4093
13974	Apache Wells Mobile P 4	5,604	5,727	6,181	1,646,644	0.3754
13978	Apache Wells Mobile P 4A	2,436	2,487	2,680	567,846	0.4720
13985	Sun City 24	6,456	6,835	7,298	1,928,530	0.3784
13986	Sun City 26	14,976	15,921	16,954	3,660,808	0.4631
13989	Sun City 26A	12,744	13,617	14,403	1,958,030	0.7356
13990	Sun City 31	11,712	12,468	13,244	2,284,800	0.5797
13991	Suburban Ranchettes	3,360	3,080	2,894	1,101,030	0.2628
13992	Sun City 24B	6,600	6,757	7,185	2,350,096	0.3057
13993	Sun City 28	2,832	2,922	3,089	727,600	0.4245
13994	Sun City 32	11,544	11,287	11,959	2,228,550	0.5366
13995	Dreamland Villa 15	8,208	8,273	8,766	1,915,122	0.4577
13999	Sun City 24C	4,224	4,480	4,787	1,585,425	0.3019
23076	Pinnacle Ranch at 83rd Ave	2,628	2,527	2,540	1,088,600	0.2333
23137	Country Meadows 10	12,648	12,284	12,484	2,768,550	0.4509
23145	Litchfield Vista Views II	1,896	1,838	1,889	932,090	0.2027
23176	Crystal Manor	6,780	6,920	7,433	1,012,250	0.7343
23189	Anthem I	216,000	324,000	400,568	35,815,029	1.1184
23254	Cloud Creek Ranch	984	1,005	624	323,410	0.1929
23255	Citrus Point	3,876	3,758	3,559	3,065,590	0.1161
23324	SCW Expansion 17	75,120	74,019	76,673	15,270,977	0.5021
23344	Dreaming Summit 1,2a,2b	22,176	22,499	34,965	11,260,316	0.3105
23352	Sun Lakes Unit 41	0	1,347	3,475	476,217	0.7297
23353	Wigwam Creek N.Ph.1	0	7,097	15,278	3,409,442	0.4481
23360	Dreaming Summit 3	0	10,856	24,553		
23375	Russell Ranch Ph 1	0	8,661	13,714	657,270	2.0865
23393	Wigwam Creek South	0	16,784	35,999		
		3,131,016	3,276,216	3,528,680	749,867,649	
		2003 SQUARE FOOTAGE				
13435	Az Skies Mobile Est. W 2	1,868	1,893	2,112	314,226	0.6721
23104	Litchfield Vista Views	1,677	1,641	1,782	1,351,641	0.1318



Capital Improvement Program

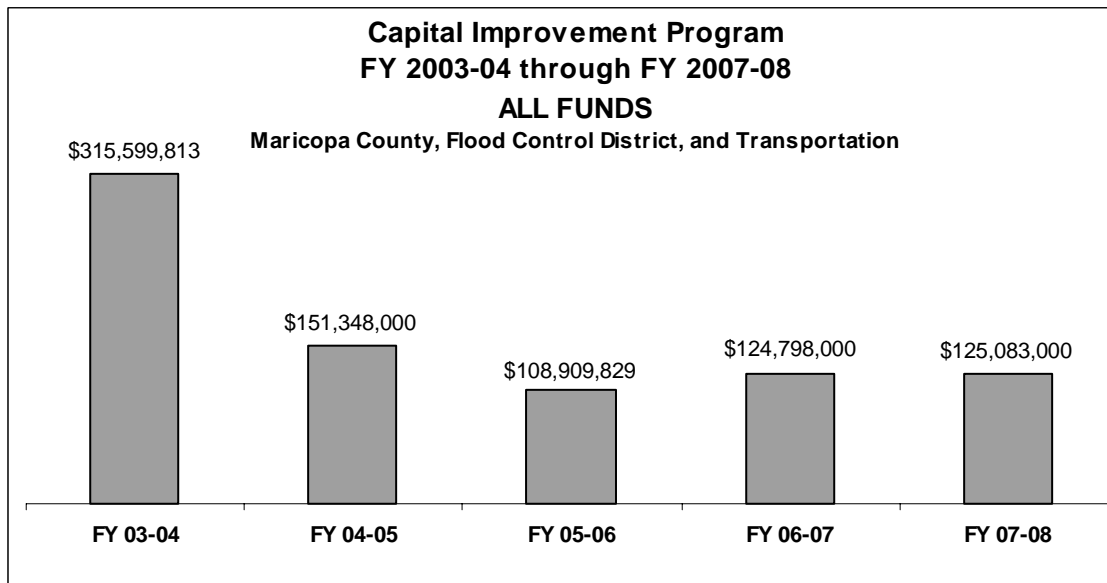
Executive Summary

The Capital Improvement Program (CIP) is a plan that identifies capital projects to be completed over the next five years. The CIP outlines project costs, funding sources and future operating costs associated with each capital improvement. Because these projects typically span more than one fiscal year, the plan is updated annually to track existing projects, identify new projects and to update funding estimates and forecasts.

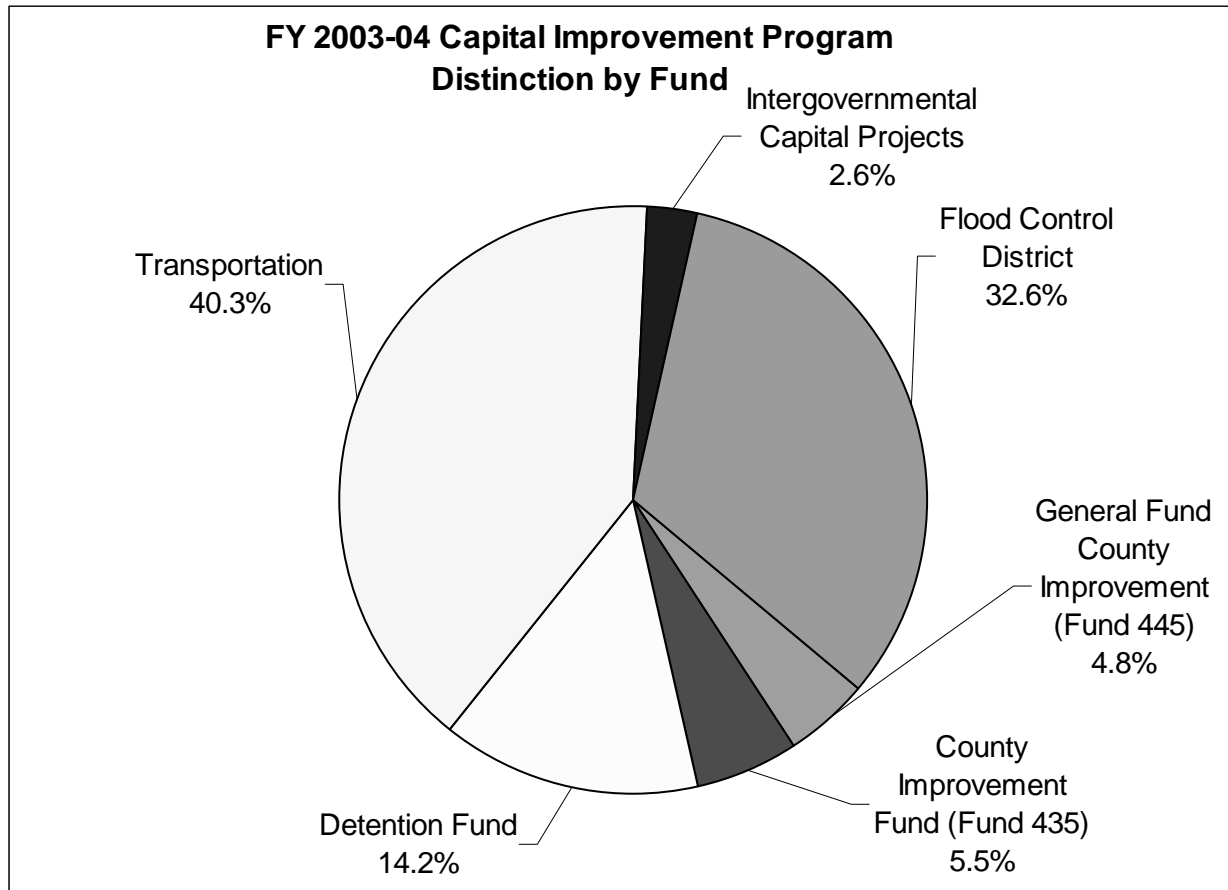
Capital Improvement Projects

A Capital Improvement Project is defined by County policy as a non-recurring project costing more than \$150,000, resulting in the construction, renovation or acquisition of land, infrastructure and/or building(s) with an expected useful life of many years. The most common examples include purchase of land and buildings as well as construction of buildings, roads and flood control improvements. Sources of funding for Capital Improvement Projects include voter-approved bonds, other forms of long-term financing such as Certificates of Participation (COPs), voter-authorized taxes, operating funds, contributions from other public and private entities and grants.

The CIP spans a five-year period beginning with FY 2003-04 and ending FY 2007-08. The total anticipated cost for projects presented in the FY 2003-04 CIP is \$826 million with the largest amount of planned spending in FY 2003-04 (see table, below) due to the completion of the jail and juvenile detention program approved by voters in 1998.



The largest portion of expenditures for the County's five-year Capital Improvement Program (CIP) is in the Department of Transportation with 40.3%. Flood Control District Projects are next with 32.6%, then the Detention Fund Projects with 14.2%; followed by the County Improvement Fund Projects (COPs) with 5.5%; the General Fund County Improvement with 4.8% and Intergovernmental Capital Projects comprise the remaining 2.6% of the five-year CIP (see chart, below).



It should be noted that over the five-year period, the cost of a project and its projected completion date could vary from the initial plan, due to changes in Board priorities, greater than anticipated costs, unforeseen events and/or changes in funding assumptions. The following table highlights significant changes from the FY 2003-04 Capital Improvement Program.

FY 2003-04 Capital Improvement Program Five-year Total By Fund			
FIVE-YEAR TOTAL			
CIP Allocation by Fund	FY 2002-03 through FY 2006-07	FY 2003-04 through FY 2007-08	(Increase)/ Decrease
General Fund			
General Fund County Improvement Fund (445)	\$ -	\$ 39,476,122	\$ (39,476,122)
County Improvement Fund (435)*	93,100,183	45,406,376	47,693,807
Intergovernmental Capital Projects Fund	28,527,000	21,400,213	7,126,787
<i>Subtotal General Fund</i>	<u>\$ 121,627,183</u>	<u>\$ 106,282,711</u>	<u>\$ 15,344,472</u>
Special Revenue			
Detention Fund	\$ 278,563,676	\$ 117,361,689	161,201,987
Transportation Capital Projects Fund	332,594,242	332,594,242	-
<i>Subtotal Special Revenue</i>	<u>\$ 611,157,918</u>	<u>\$ 449,955,931</u>	<u>\$ 161,201,987</u>
Maricopa County Total	\$ 732,785,101	\$ 556,238,642	\$ 176,546,459
Special Districts			
Library District Capital Projects Fund**	\$ 2,550,640	\$ -	\$ 2,550,640
Flood Control District Capital Projects Fund	269,500,000	269,500,000	-
Special Districts Total	<u>\$ 272,050,640</u>	<u>\$ 269,500,000</u>	<u>\$ 2,550,640</u>
Total--County plus Districts	<u>\$ 1,004,835,741</u>	<u>\$ 825,738,642</u>	<u>\$ 179,097,099</u>
<p>* A number of projects were moved from the County Improvement Fund to the new General Fund County Improvement Fund. ** Moved to Operating Budget.</p>			

Capital Projects Budget

The capital project budget is the first year of the CIP. The recommended FY 2003-04 Maricopa County and Special Districts' capital project budget is \$315.6 million and is comprised of projects for which funding has been clearly identified for the duration of the projects. Total budgeted expenditures by fund source compared with FY 2002-03 are shown in the table below:

CAPITAL BUDGET BY FUND				
Fund	FY 02-03 Adopted	FY 02-03 Revised	FY 02-03 Projected	FY 03-04 Recomm.
General Fund				
General Fund County Improvement Fund*	\$ -	\$ -	\$ 5,156,072	\$ 23,851,077
County Improvement Fund*	88,867,183	77,131,320	10,176,288	22,029,606
Intergovernmental Capital Projects Fund	21,915,097	21,915,097	7,210,708	20,900,213
<i>Subtotal General Fund</i>	<i>\$110,782,280</i>	<i>\$ 99,046,417</i>	<i>\$ 22,543,068</i>	<i>\$ 66,780,896</i>
Special Revenue				
Detention Fund	\$239,325,795	\$239,276,783	\$120,910,024	\$117,361,689
Transportation Capital Projects	84,306,743	84,306,743	58,571,840	77,457,228
<i>Subtotal Special Revenue</i>	<i>\$323,632,538</i>	<i>\$323,583,526</i>	<i>\$179,481,864</i>	<i>\$194,818,917</i>
Maricopa County Total	\$434,414,818	\$422,629,943	\$202,024,932	\$261,599,813
Special Districts				
Library District Capital Projects**	\$ 1,102,200	\$ -	\$ -	\$ -
Flood Control District Capital Projects	48,704,497	48,504,497	48,115,000	54,000,000
Special Districts Total	\$ 49,806,697	\$ 48,504,497	\$ 48,115,000	\$ 54,000,000
Total--County plus Districts	\$484,221,515	\$471,134,440	\$250,139,932	\$315,599,813
* New Fund established 02/2003. A number of projects were moved from the County Improvement Fund to the new General Fund County Improvement Fund.				
** Expenditures moved to Operating budget in FY 02-03.				

Operating & Capital Budgets – Their Relationship

A direct relationship exists between Maricopa County's capital and operating budgets. Operating cost estimates are the anticipated annual costs to operate facilities and improvements upon completion or acquisition. Capital projects completed generally require additional operating budget resources for upkeep, maintenance, security and other costs associated with additional acreage, mileage or square footage.

Future operating costs related to new facilities constructed or acquired through the CIP are carefully considered before project commitments are made. This is a particularly important budgetary consideration with the new jail and juvenile detention facilities. It is the County's philosophy and policy that new capital projects will be undertaken only if future operating revenues are reasonably estimated to be sufficient to support associated future operating costs. Operating costs associated with new facilities are budgeted by the user department in conjunction with the Facilities Management Department. Estimated operating costs, as well as anticipated savings in lease costs and operating costs of facilities to be replaced, are factored into the County's 10-year financial forecast.

The estimated annual operating costs for the new general fund and detention facilities include utility costs, housekeeping staff, general maintenance commodities (e.g., janitorial supplies), and miscellaneous

contract costs (e.g. janitorial contracts). The following table illustrates the estimated ongoing operating costs associated with the new facilities constructed or acquired through the CIP:

NEW FACILITY OPERATING COSTS					
	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08
General Fund Projects					
Public Health Clinic	-	470,300	479,493	488,947	498,670
Environmental Services Facility	-	73,159	74,297	75,466	76,667
Human Services Campus	-	272,863	281,048	289,479	298,165
Elections Facility	401,307	162,885	167,772	172,805	177,989
Downtown Property Development/Acquisition	-	1,715,645	1,747,409	1,780,068	1,813,647
Sheriff's Property & Evidence Warehouse	-	326,837	336,643	346,741	357,144
NW Consolidated Justice Courts	-	165,611	170,579	175,697	150,968
NE Superior Court Expansion	-	387,470	399,094	411,068	423,399
Star Call Center	69,609	70,877	72,321	73,806	75,334
<i>Subtotal General Fund</i>	<i>\$ 470,916</i>	<i>\$ 3,645,647</i>	<i>\$ 3,728,656</i>	<i>\$ 3,814,077</i>	<i>\$ 3,871,983</i>
Detention Fund Projects					
4th Avenue Jail	\$ 3,366,668	\$ 3,467,668	\$ 3,525,774	\$ 3,630,026	\$ 3,737,402
Lower Buckeye Jail	3,179,897	3,275,294	3,323,316	3,421,253	3,522,122
FMD Maintenance Facility	119,206	122,782	126,465	130,259	134,167
Sheriff's Training Facility	381,772	393,225	405,022	417,173	429,688
Juvenile Durango	1,442,956	1,486,244	1,509,725	1,554,301	1,600,214
Juvenile Mesa	477,697	492,029	498,516	513,244	528,414
<i>Subtotal Detention Fund</i>	<i>\$ 8,968,196</i>	<i>\$ 9,237,242</i>	<i>\$ 9,388,818</i>	<i>\$ 9,666,256</i>	<i>\$ 9,952,007</i>
TOTAL FUNDS	\$ 9,439,112	\$ 12,882,889	\$ 13,117,474	\$ 13,480,333	\$ 13,823,990

County Departments

General Fund / Special Revenue Funds

Summary

In general, capital projects are budgeted separately from the operating budget in a series of capital project funds. During FY 1999-2000, the Board adopted a new policy (A1920, which may be found online at www.maricopa.gov/budget/policies/pdf/a1920.pdf) establishing a formal review and approval process for Capital Improvement Projects requests (excluding Transportation and the Flood Control District. This policy requires each department to submit to the Facilities Review Committee (FRC) proposals for potential projects that may be undertaken during the next five-year period, regardless of the source of funds or building delivery method.

The FRC is comprised of the Facilities Management Director, senior representatives from the Office of Management and Budget (OMB), representatives from the Judicial Branch and elected offices and the Chief Financial Officer. The committee also includes an elected official and an at-large representative, both of whom are committee appointees. (Its should be noted that, specifically excluded from this policy are the previously established processes for the capital improvement plans of the Flood Control District and the Department of Transportation.)

The process begins with the FRC approving instructions to be used for Capital Improvement Project requests for the coming year; the instructions are typically provided no later than June 30th. By September 1st of each year, departmental requests need to be submitted to the FRC using the Justification Approval Request format. Departmental requests are not considered without an approved facilities master plan.

There are five phases in the Capital Budget and Planning Process: 1) Justification Phase; 2) Conceptual Phase; 3) Design Phase; 4) Construction Phase and 5) Occupancy Phase. There are specific requirements for each phase outlines in the aforementioned policy. Recommended projects are entered into the CIP in the latter portion of the conceptual phase and before the design phase. The new policy has resulted in more consistency and efficiency in capital project planning and implementation and ensure that projects are congruent with County wide long-term goals and initiatives.

Project Detail

A total of eight (8) capital projects are identified and recommended to the Board for support from the Intergovernmental Capital Projects Fund (Fund 422). A total of four (4) capital projects are identified and recommended to the Board for support from the County Improvements Fund (Fund 435). A total of eight (8) projects are identified and recommended to the Board for support from the General Fund (Fund 445) by the Facilities Review Committee in the proposed CIP. The recommended projects are as follows.

422 Intergovernmental Cap Projects								
Continuing Projects	Prior Years	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	5-YR TOTAL (FY 2004-08)	TOTAL PROJECT
Buckeye Hills Shooting Range	\$ 390,000	\$ 1,610,000	\$ -	\$ -	\$ -	\$ -	\$ 1,610,000	\$ 2,000,000
Elections Facility	350,000	2,950,000	-	-	-	-	2,950,000	3,300,000
Environmental Services Bldg	202,838	1,800,000	500,000	-	-	-	2,300,000	2,502,838
Human Services Campus	2,764,512	4,231,488	-	-	-	-	4,231,488	6,996,000
Northeast Superior Court Expansion	-	2,000,000	-	-	-	-	2,000,000	2,000,000
Sheriff Property & Evidence Warehouse	1,000,000	5,806,547	-	-	-	-	5,806,547	6,806,547
Sheriff's Training Facility	3,000,000	666,301	-	-	-	-	666,301	3,666,301
West Regional Center	1,357,576	1,333,333	-	-	-	-	1,333,333	2,690,909
Subtotal	\$ 9,064,926	\$ 20,397,669	\$ 500,000	\$ -	\$ -	\$ -	\$ 20,897,669	\$ 29,962,595
Project Reserve	\$ -	\$ 502,544	\$ -	\$ -	\$ -	\$ -	\$ 502,544	\$ 502,544
TOTAL FUND 422	\$ 9,064,926	\$ 20,900,213	\$ 500,000	\$ -	\$ -	\$ -	\$ 21,400,213	\$ 30,465,139

435 County Improvement Fund								
Continuing Projects	Prior Years	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	5-YR TOTAL (FY 2004-08)	TOTAL PROJECT
Downtown Property Development/Acquisition	\$ 1,000,000	\$ 8,447,225	\$ 17,974,955	\$ 3,401,815	\$ -	\$ -	\$ 29,823,995	\$ 30,823,995
Public Health Facility	827,100	10,200,000	2,000,000	-	-	-	12,200,000	13,027,100
New Admin Services/Forensic Science Center Parking	8,734,372	1,000,000	-	-	-	-	1,000,000	9,734,372
Downtown Campus Expansion/Improvements	10,491,394	2,382,381	-	-	-	-	2,382,381	12,873,775
Completed Projects								
Medical Examiner/Forensic Science Facility	18,670,640	-	-	-	-	-	-	18,670,640
Clerk of the Court Service Center	12,384,465	-	-	-	-	-	-	12,384,465
Relocation of Scottsdale Justice Courts	1,701,041	-	-	-	-	-	-	1,701,041
Mesa Justice Court Facility	132,687	-	-	-	-	-	-	132,687
Regional Land Acquisitions	254,124	-	-	-	-	-	-	254,124
Tempe Co-Located Justice Courts	46,226	-	-	-	-	-	-	46,226
Facilities Management Building	2,134,980	-	-	-	-	-	-	2,134,980
Cost of Issuance	1,251,187	-	-	-	-	-	-	1,251,187
Security Building	9,208,484	-	-	-	-	-	-	9,208,484
Subtotal	\$ 66,836,700	\$ 22,029,606	\$ 19,974,955	\$ 3,401,815	\$ -	\$ -	\$ 45,406,376	\$ 112,243,076
TOTAL FUND 435	\$ 66,836,700	\$ 22,029,606	\$ 19,974,955	\$ 3,401,815	\$ -	\$ -	\$ 45,406,376	\$ 112,243,076

Fund 445 General Fund County Improvement Fund								
Continuing Projects	Prior Years	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	5-YR TOTAL (FY 2004-08)	TOTAL PROJECT
Downtown Campus Expansion/Improvements	\$ 2,056,454	\$ 853,898	\$ -	\$ -	\$ -	\$ -	\$ 853,898	\$ 2,910,352
Downtown Property Development/Acquisition	-	8,972,775	2,025,045	-	-	-	10,997,820	10,997,820
Northeast Superior Court Expansion	-	6,000,000	8,350,000	-	-	-	14,350,000	14,350,000
Security Building	-	3,733,000	1,150,000	1,100,000	-	-	5,983,000	5,983,000
Northwest Consolidated Justice Courts	-	1,500,000	-	-	-	-	1,500,000	1,500,000
Justice Courts Consolidation	-	1,000,000	-	-	-	-	1,000,000	1,000,000
Star Call Center/R&R*	-	1,411,000	-	-	-	-	1,411,000	1,411,000
Administration Bldg Renovations	-	-	-	-	1,800,000	1,200,000	3,000,000	3,000,000
Completed Projects								
New Administration Building Parking	893,930	-	-	-	-	-	-	893,930
Spur Cross Ranch	3,698,967	-	-	-	-	-	-	3,698,967
Medical Examiner/Forensic Science Facility	224,045	-	-	-	-	-	-	224,045
Clerk of the Court Service Center	2,486,612	-	-	-	-	-	-	2,486,612
Relocation of Scottsdale Justice Courts	130,632	-	-	-	-	-	-	130,632
Facilities Management Building	213,916	-	-	-	-	-	-	213,916
Southeast Regional Property Acquisition	11,000	-	-	-	-	-	-	11,000
Meese Settlement	476,315	-	-	-	-	-	-	476,315
Land Acquisition near Lake Pleasant	950,000	-	-	-	-	-	-	950,000
Subtotal	\$ 11,141,871	\$ 23,470,673	\$ 11,525,045	\$ 1,100,000	\$ 1,800,000	\$ 1,200,000	\$ 39,095,718	\$ 50,237,589
Project Reserve	\$ -	\$ 380,404	\$ -	\$ -	\$ -	\$ -	\$ 380,404	\$ 380,404
TOTAL FUND 445	\$ 11,141,871	\$ 23,851,077	\$ 11,525,045	\$ 1,100,000	\$ 1,800,000	\$ 1,200,000	\$ 39,476,122	\$ 50,617,993

Project Title: Buckeye Hills Shooting Range
Managing Department: Facilities Management
Project Location: Buckeye Hills Recreation Area
Supervisor District: 5

Project Narrative

The Project will allow for the construction of a regional facility for the Sheriff's Office and other regional law enforcement agencies for firearms training and certification and the project will provide water and electrical infrastructure for a public shooting range to be constructed by the Parks and Recreation Department at an adjacent location.

Funding Summary

\$1,500,000 Intergovernmental Capital Projects Fund (Fund 422).

\$500,000 Private Contributions

Project Cost Summary

The total budget for this project is \$5,185,000 with \$390,000 expended through FY 2002-03. The FY 2003-04 total available funding and budget is \$1,610,000. This leaves a total cost balance of \$3,185,000. This funding will have to be identified in order to complete the project.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 390,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 390,000
Construction	\$ -	1,610,000	-	-	-	-	1,610,000	4,795,000
Other Costs-Force Acct Labor	-	-	-	-	-	-	-	-
Project Total	\$ 390,000	\$ 1,610,000	\$ -	\$ -	\$ -	\$ -	\$ 1,610,000	\$ 5,185,000

Operating Cost Summary

N/A

Managing for Results

User Department did not provide information.

Project Title: Elections Facility
Managing Department: Facilities Management
Project Location: 320 W Lincoln
Supervisor District: 5

Project Narrative

The Project will allow for the construction of a facility for the Elections Department. The County currently leases a warehouse at a cost of \$34,523 monthly. The lease expires January 2004 beyond that the cost remains the same for 2 months and escalates 5% thereafter. The current facilities lack adequate parking and size to support the current activities. The existing facility at 320 W. Lincoln will be reconfigured for use by Elections, Purchasing, Print Shop and the Sheriff's Office. 14,000 square feet addition is being added to the facility.

Funding Summary

100% Intergovernmental Capital Projects Fund (Fund 422).

Project Cost Summary

The total budget for this project is \$3,300,000 with \$350,000 expended through FY 2002-03. The FY 2003-04 budget is \$2,950,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 150,000	\$ 454,542	\$ -	\$ -	\$ -	\$ -	\$ 454,542	\$ 604,542
Construction	200,000	2,495,458	-	-	-	-	2,495,458	2,695,458
Other Costs-Force Acct Labor	-	-	-	-	-	-	-	-
Project Total	\$ 350,000	\$ 2,950,000	\$ -	\$ -	\$ -	\$ -	\$ 2,950,000	\$ 3,300,000

Operating Cost Summary

Estimated operating costs upon completion of this facility in FY 2003-04 total \$401,307.

	Current Year	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Five Year Total	Total Project
Current Operating Costs								
Personal Services	\$ 401,307	\$ 401,307	\$ -	\$ -	\$ -	\$ -	\$ 401,307	\$ 802,614
Supplies & Services	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
Subtotal	\$ 401,307	\$ 401,307	\$ -	\$ -	\$ -	\$ -	\$ 401,307	\$ 802,614
Current Facilities Management Operating Costs (If Necessary)								
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies & Services	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Current Costs	\$ 401,307	\$ 401,307	\$ -	\$ -	\$ -	\$ -	\$ 401,307	\$ 802,614
Post Construction/Managing Department Operating Costs								
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies & Services	-	-	32,385	33,357	34,357	35,388	135,487	135,487
Capital Outlay	-	-	-	-	-	-	-	-
Subtotal	\$ -	\$ -	\$ 32,385	\$ 33,357	\$ 34,357	\$ 35,388	\$ 135,487	\$ 135,487
Post Construction/Facilities Management Operating Costs (If Necessary)								
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies & Services	-	-	130,500	134,415	138,448	142,601	545,964	545,964
Capital Outlay	-	-	-	-	-	-	-	-
Subtotal	\$ -	\$ -	\$ 130,500	\$ 134,415	\$ 138,448	\$ 142,601	\$ 545,964	\$ 545,964
Total Post Construction Costs	\$ -	\$ -	\$ 162,885	\$ 167,772	\$ 172,805	\$ 177,989	\$ 681,451	\$ 681,451
TOTAL PROJECT COSTS	\$ 401,307	\$ 401,307	\$ 162,885	\$ 167,772	\$ 172,805	\$ 177,989	\$ 1,082,758	\$ 1,484,065

Project Title: Elections Facility (Continued)

Managing for Results

Purpose Statement:

The Purpose of the Elections Facility project is to remodel the Sheriff's Warehouse for Elections so that they may run elections at a lower cost.

Strategic Goals Addressed:

- Increase the percentage of early votes cast to total votes cast to 55% by 2005.
- Reduce the hours worked per eligible voter by 5% by 2005.
- Reduce the ratio of ballots to be verified to ballots cast by 5%.

Strategic Plan Program Supported:

- Elections
- Voter Registration

Strategic Activities Supported:

- | | | | |
|---------------------|---------------------|-----------------------|----------------|
| • Early Voting | Election Processing | Geographical Services | Technical Staf |
| • Ballot Tabulation | Warehouse | Voter Registration | Scanning |

Strategic Services Supported:

- | | | | |
|---------------------------|-------------------------|--------------------|--------------------------|
| • Early voting | special accommodations | ballot duplication | ballots to be verified |
| • Write ins | ballot processing audit | ballot receiving | troubleshooting services |
| • Jurisdiction boundaries | | jurisdiction maps | redistricting services |

Performance Measure Data:

User Department did not provide information.

Project Title: Environmental Services Building
Managing Department: Capital Facilities Development
Project Location: 16th Street & Roosevelt
Supervisor District: 5

Project Narrative

This project will result in an approximately 5,000 square foot facility. The purpose of the Environmental Services Facility project is to improve delivery of services to the public and to provide County workers with a safe, space-effective, operationally efficient environment. The site is located at Roosevelt and 16th Street, near the current Environmental Services site, which is ideal for air-monitoring equipment currently in use and is ½ mile south of the freeway and close to other downtown facilities. The mobile food inspection component of the project provides a safe access site for both large and small vehicles. The parking structure, co-located on the site, provides the opportunity to purchase a smaller parcel of land and still handle a higher volume of vehicles. Construction is scheduled to begin in 2003 with completion in 2004.

Funding Summary

100% Intergovernmental Capital Projects Fund (Fund 422).

Funding for this project will be transferred to Fund 422 from Environmental Services Fund \$1,251,419 and Air Quality Fees Fund \$1,251,419. Environmental Services is responsible for continued operating costs.

Project Cost Summary

The total budget for this project is \$2,508,838 with \$202,838 expended through FY 2002-03. The FY 2003-04 budget is \$1,800,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	202,838	1,800,000	500,000	-	-	-	2,300,000	2,502,838
Other Costs-Force Acct Labor	-	-	-	-	-	-	-	-
Project Total	\$ 202,838	\$ 1,800,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 2,300,000	\$ 2,502,838

Operating Cost Summary

Estimated operating costs upon completion of this facility in FY 2004-05 total \$73,159.

	Current Year	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Five Year Total	Total Project
Post Construction/Facilities Management Operating Costs (If Necessary)								
Personal Services	\$ -	\$ -	\$ 9,984	\$ 10,284	\$ 10,592	\$ 10,910	\$ 41,770	\$ 41,770
Supplies & Services	-	-	63,175	64,013	64,874	65,757	257,819	257,819
Capital Outlay	-	-	-	-	-	-	-	-
<i>Subtotal</i>	\$ -	\$ -	\$ 73,159	\$ 74,297	\$ 75,466	\$ 76,667	\$ 299,589	\$ 299,589
Total Post Construction Costs	\$ -	\$ -	\$ 73,159	\$ 74,297	\$ 75,466	\$ 76,667	\$ 299,589	\$ 299,589
TOTAL PROJECT COSTS	\$ -	\$ -	\$ 73,159	\$ 74,297	\$ 75,466	\$ 76,667	\$ 299,589	\$ 299,589

Managing for Results

User Department did not provide information.

Project Title: Human Services Campus
Managing Department: Capital Facilities Development
Project Location: Between 9th and 13th Ave, Madison & Jackson Streets
Supervisor District: 5

Project Narrative

The Human Services Campus will be an integrated service delivery facility located in downtown Phoenix designated to serve the homeless and the working poor. A group comprised of faith-based, non-profit, private, community, and governmental organizations working together to provide services for the most needy within the community is completing planning. Construction will begin in 2003 with completion in 2004.

Funding Summary

Total funding for the Human Services Campus is as follows:

Organization/Entity:

Non County Sources	\$17,653,000
Maricopa County	<u>6,996,000</u>
	\$24,649,000

Maricopa County's portion of this project will be funded 100% by Intergovernmental Capital Projects Fund (Fund 422).

Project Cost Summary

The total budget for this project is \$24,649,000 with the County funding \$6,996,000. The FY 2003-04 County portion is \$4,231,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	2,764,512	4,231,488	-	-	-	-	4,231,488	6,996,000
Other Costs-Force Acct Labor	-	-	-	-	-	-	-	-
Project Total	\$ 2,764,512	\$ 4,231,488	\$ -	\$ -	\$ -	\$ -	\$ 4,231,488	\$ 6,996,000

Operating Cost Summary

Estimated operating costs upon completion of this facility in FY 2004-05 total \$272,863.

	Current Year	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Five Year Total	Total Project
Post Construction/Facilities Management Operating Costs (If Necessary)								
Personal Services	\$ -	\$ -	\$ 81,041	\$ 83,472	\$ 85,976	\$ 88,556	\$ 339,045	\$ 339,045
Supplies & Services	-	-	191,822	197,576	203,503	209,609	802,510	802,510
Capital Outlay	-	-	-	-	-	-	-	-
<i>Subtotal</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ 272,863</i>	<i>\$ 281,048</i>	<i>\$ 289,479</i>	<i>\$ 298,165</i>	<i>\$ 1,141,555</i>	<i>\$ 1,141,555</i>
Total Post Construction Costs	\$ -	\$ -	\$ 272,863	\$ 281,048	\$ 289,479	\$ 298,165	\$ 1,141,555	\$ 1,141,555
TOTAL PROJECT COSTS	\$ -	\$ -	\$ 272,863	\$ 281,048	\$ 289,479	\$ 298,165	\$ 1,141,555	\$ 1,141,555

Project Title: Human Services Campus (Continued)

Managing for Results

Purpose Statement:

The Purpose of the Human Services Campus project is to deliver high-quality human services for the homeless and working poor in downtown Phoenix so that the cycle of homelessness and poverty can be broken.

Strategic Goals Addressed:

- Provide regional leadership in critical public policy areas in a fiscally responsible manner.
- Advance the proposed homeless assistance center to the point of assurance of success.

Strategic Plan Program Supported:

- Human Services Campus (Board of Supervisors)
- Leadership of coalition of public, private, nonprofit organizations (Board of Supervisors)
- Healthcare for the Homeless (Public Health)
- Workforce Development (Human Services)

Strategic Activities Supported:

- Primary Care Clinic
- Substance Abuse Counseling
- Job Seeker Services

Strategic Services Supported:

- | | |
|---|---|
| • Examinations | laboratory tests |
| • Referrals for dental and vision care | Mental health assessments and referrals |
| • Substance abuse assessments | Individual employment plans |
| • Adult Basic Education and GED instruction | Resume development |
| • Computerized career and job search | Referrals for housing |
| • Outreach encounters | |

Performance Measure Data:

User Department did not provide information.

Project Title: Sheriff Property & Evidence Warehouse
Managing Department: Capital Facilities Development
Project Location: Durango Complex
Supervisor District: 5

Project Narrative

The Property and Evidence Storage Division holds all crime scene evidence for all County cases. This is also where the personal property of convicted persons is held until their release or they are otherwise no longer in the system. Currently, the MCSO Property and Evidence Storage is located in the lower level of the Central Court Building and on the third floor of the First Avenue Jail. The current storage facility is antiquated, inadequate, inefficient and unsafe. This location is detrimental for various reasons, with the most serious being leaks from the plumbing on the upper floors allowing the possibility of evidence contamination.

Modern scientific advances have placed greater demands on the storage of evidence requiring an increasing amount of both refrigerated and frozen cold storage. This project will develop a modern storage facility, utilizing up-to-date storage and retrieval technology to store property and evidence in a safe and secure environment. The new facility will provide maximum efficiency for both the storage and retrieval of materials.

The new facility will be built on the Durango Campus; integrated with the Durango Master Plan so that future MCSO projects will be compatible with this project.

The new Property and Evidence Storage facility will comprise approximately 45,000 square feet including administrative offices, evidence storage, cooler and freezer storage, money vault, drug vault, gun/ammunition room, processing areas, night drop, viewing rooms, and staff support functions. Additionally, there will be parking for staff, public and the night drop off.

Funding Summary

100% Intergovernmental Capital Projects Fund (Fund 422).

Project Cost Summary

The total budget for this project is \$6,806,547 with \$1,000,000 expended through FY 2002-03. The FY 2003-04 budget is \$5,806,547.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	1,000,000	5,806,547	-	-	-	-	5,806,547	6,806,547
Other Costs-Force Acct Labor	-	-	-	-	-	-	-	-
Project Total	\$ 1,000,000	\$ 5,806,547	\$ -	\$ -	\$ -	\$ -	\$ 5,806,547	\$ 6,806,547

Project Title: Sheriff Property & Evidence Warehouse (Continued)

Operating Cost Summary

Estimated operating costs upon completion of this facility in FY 2004-05 total \$326,337.

	Current Year	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Five Year Total	Total Project
Current Operating Costs								
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies & Services	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<i>Subtotal</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Facilities Management Operating Costs (If Necessary)								
Personal Services	\$ 31,559	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,559
Supplies & Services	87,300	-	-	-	-	-	-	87,300
Capital Outlay	-	-	-	-	-	-	-	-
<i>Subtotal</i>	\$ 118,859	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 118,859
Total Current Costs	\$ 118,859	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 118,859
Post Construction/Managing Department Operating Costs								
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies & Services	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<i>Subtotal</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Post Construction/Facilities Management Operating Costs (If Necessary)								
Personal Services	\$ -	\$ -	\$ 115,587	\$ 119,055	\$ 122,626	\$ 126,305	\$ 483,573	\$ 483,573
Supplies & Services	-	-	211,250	217,588	224,115	230,839	883,792	883,792
Capital Outlay	-	-	-	-	-	-	-	-
<i>Subtotal</i>	\$ -	\$ -	\$ 326,837	\$ 336,643	\$ 346,741	\$ 357,144	\$ 1,367,365	\$ 1,367,365
Total Post Construction Costs	\$ -	\$ -	\$ 326,837	\$ 336,643	\$ 346,741	\$ 357,144	\$ 1,367,365	\$ 1,367,365
TOTAL PROJECT COSTS	\$ 118,859	\$ -	\$ 326,837	\$ 336,643	\$ 346,741	\$ 357,144	\$ 1,367,365	\$ 1,486,224

Managing for Results

User Department did not provide information.

Project Title: West Regional Center
Managing Department: Facilities Management
Project Location: New Avondale City Center
Supervisor District: 5

Project Narrative

Project includes funding for the balance of infrastructure payments to the City of Avondale associated with the 15.86 acres purchased by the County within the new Avondale City Center.

Funding Summary

100% Intergovernmental Capital Projects Fund (Fund 422).

Project Cost Summary

The total budget for this project is \$2,690,909 with \$1,357,576 expended through FY 2002-03. The FY 2003-04 budget is \$1,333,333.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 1,357,576	\$ 1,333,333	\$ -	\$ -	\$ -	\$ -	\$ 1,333,333	\$ 2,690,909
Construction	-	-	-	-	-	-	-	-
Other Costs-Force Acct Labor	-	-	-	-	-	-	-	-
Project Total	\$ 1,357,576	\$ 1,333,333	\$ -	\$ -	\$ -	\$ -	\$ 1,333,333	\$ 2,690,909

Operating Cost Summary

N/A

Managing for Results

User Department did not provide information.

Project Title: Northeast Superior Court Expansion
Managing Department: Facilities Management
Project Location: Union Hills and 40th Street
Supervisor District: 3

Project Narrative

The Northeast Superior Court Expansion Project will be Phase I of what eventually may become the Northeast Regional Center for Maricopa County. The facility will house 12 Superior Court courtrooms in approximately 73,500 square feet. The project has been fully master planned showing all three sequential phases. The facility will be located in a county-owned tract of land east of State Route 51 at 40th Street.

Funding Summary

General Fund (Fund 445) - \$14,350,000

Intergovernmental Capital Project (Fund 422) - \$2,000,000

Project Cost Summary

The total budget for this project is \$16,350,000 with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$8,000,000 and the FY2004-05 budget is \$8,350,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000
Construction	-	7,500,000	8,350,000	-	-	-	15,850,000	15,850,000
Other Costs-Force Acct Labor	-	-	-	-	-	-	-	-
Project Total	\$ -	\$ 8,000,000	\$ 8,350,000	\$ -	\$ -	\$ -	\$ 16,350,000	\$ 16,350,000

Operating Cost Summary

Estimated operating costs upon completion of this facility in FY 2004-05 total \$387,470.

	Current Year	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Five Year Total	Total Project
Post Construction/Facilities Management Operating Costs (If Necessary)								
Personal Services	\$ -	\$ -	\$ 55,190	\$ 56,846	\$ 58,552	\$ 60,038	\$ 230,626	\$ 230,626
Supplies & Services	-	-	332,280	342,248	352,516	363,091	1,390,135	1,390,135
Capital Outlay	-	-	-	-	-	-	-	-
<i>Subtotal</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ 387,470</i>	<i>\$ 399,094</i>	<i>\$ 411,068</i>	<i>\$ 423,129</i>	<i>\$ 1,620,761</i>	<i>\$ 1,620,761</i>
Total Post Construction Costs	\$ -	\$ -	\$ 387,470	\$ 399,094	\$ 411,068	\$ 423,129	\$ 1,620,761	\$ 1,620,761
TOTAL PROJECT COSTS	\$ -	\$ -	\$ 387,470	\$ 399,094	\$ 411,068	\$ 423,129	\$ 1,620,761	\$ 1,620,761

Managing for Results

User Department did not provide information.

Project Title: Downtown Property Development/Acquisition
Managing Department: Capital Facilities Development
Project Location: Between 5th and 7th Ave, Jefferson & Jackson Streets
Supervisor District: 5

Project Narrative

This project will provide a master plan for the County's development of the four-block area bounded by Jefferson Street, Jackson Street, Fifth Avenue, and Seventh Avenue and the design and construction of a 300,000 square foot County Administration building and Board of Supervisors general meeting auditorium.

Funding Summary

74% County Improvements Fund (Fund 435)

26% General Fund (Fund 445)

Project Cost Summary

The total budget for this project is \$41,821,815 with \$1,000,000 expended through FY 2002-03. The FY 2003-04 budget is \$17,420,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	1,000,000	17,420,000	20,000,000	3,401,815	-	-	40,821,815	41,821,815
Other Costs-Force Acct Labor	-	-	-	-	-	-	-	-
Project Total	\$ 1,000,000	\$ 17,420,000	\$ 20,000,000	\$ 3,401,815	\$ -	\$ -	\$ 40,821,815	\$ 41,821,815

Operating Cost Summary

Estimated operating costs upon completion of this facility in FY 2004-05 total \$1,715,645.

	Current Year	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Five Year Total	Total Project
Post Construction/Facilities Management Operating Costs (If Necessary)								
Personal Services	\$ -	\$ -	\$ 307,845	\$ 317,080	\$ 326,592	\$ 336,390	\$ 1,287,907	\$ 1,287,907
Supplies & Services	-	-	1,407,800	1,430,329	1,453,476	1,477,257	5,768,862	5,768,862
Capital Outlay	-	-	-	-	-	-	-	-
<i>Subtotal</i>	\$ -	\$ -	\$ 1,715,645	\$ 1,747,409	\$ 1,780,068	\$ 1,813,647	\$ 7,056,769	\$ 7,056,769
Total Post Construction Costs	\$ -	\$ -	\$ 1,715,645	\$ 1,747,409	\$ 1,780,068	\$ 1,813,647	\$ 7,056,769	\$ 7,056,769
TOTAL PROJECT COSTS	\$ -	\$ -	\$ 1,715,645	\$ 1,747,409	\$ 1,780,068	\$ 1,813,647	\$ 7,056,769	\$ 7,056,769

Managing for Results

User Department did not provide information.

Project Title: Public Health Clinic
Managing Department: Capital Facilities Development
Project Location: 16th and Roosevelt Street
Supervisor District: 5

Project Narrative

The purpose of the Public Health Clinic is to replace an aging and decrepit clinical facility for Public Health so that the public can receive services and County employees can work in a safe, space-effective, operationally efficient environment. The site is located near the current public health facility, which is ½ mile south of the freeway and in close proximity to other downtown facilities. Client visits to the Public Health Clinic are high volume year-round, peaking June through September for childhood immunizations.

Funding Summary

85% County Improvements Fund (Fund 435)

15% Intergovernmental Capital Projects Fund (Fund 422)

Project Cost Summary

The total budget for this project is \$13,027,100 with \$827,100 expended through FY 2002-03. The FY 2003-04 budget is \$10,200,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	827,100	10,200,000	2,000,000	-	-	-	12,200,000	13,027,100
Other Costs-Force Acct Labor	-	-	-	-	-	-	-	-
Project Total	\$ 827,100	\$ 10,200,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 12,200,000	\$ 13,027,100

Operating Cost Summary

Estimated operating costs upon completion of this facility in FY 2004-05 total \$470,300.

	Current Year	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Five Year Total	Total Project
Current Operating Costs								
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies & Services	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<i>Subtotal</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ -</i>
Current Facilities Management Operating Costs (If Necessary)								
Personal Services	\$ 77,325	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 77,325
Supplies & Services	188,019	-	-	-	-	-	-	188,019
Capital Outlay	-	-	-	-	-	-	-	-
<i>Subtotal</i>	<i>\$ 265,344</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ 265,344</i>
Total Current Costs	\$ 265,344	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 265,344
Post Construction/Managing Department Operating Costs								
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies & Services	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<i>Subtotal</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ -</i>
Post Construction/Facilities Management Operating Costs (If Necessary)								
Personal Services	\$ -	\$ -	\$ 120,232	\$ 123,839	\$ 127,554	\$ 131,381	\$ 503,006	\$ 503,006
Supplies & Services	-	-	350,068	355,654	361,393	367,289	1,434,404	1,434,404
Capital Outlay	-	-	-	-	-	-	-	-
<i>Subtotal</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ 470,300</i>	<i>\$ 479,493</i>	<i>\$ 488,947</i>	<i>\$ 498,670</i>	<i>\$ 1,937,410</i>	<i>\$ 1,937,410</i>
Total Post Construction Costs	\$ -	\$ -	\$ 470,300	\$ 479,493	\$ 488,947	\$ 498,670	\$ 1,937,410	\$ 1,937,410
TOTAL PROJECT COSTS	\$ 265,344	\$ -	\$ 470,300	\$ 479,493	\$ 488,947	\$ 498,670	\$ 1,937,410	\$ 2,202,754

Project Title: Public Health Clinic (Continued)

Managing for Results

Purpose Statement:

The Purpose of the Public Health Clinical Services Building project is to provide a clean, safe, and efficient clinical facility for the Department's clients so that they can be treated and their diseases treated and/or cured.

Strategic Goals Addressed:

- Meet or exceed performance objectives for 95% of the Department's program service output measures by the end of FY 2005. (Activities require a space/plant upgrade in order to maintain output given increasing demand).
- Add \$2,000,000 in new or expanded grant awards, contracts, and allowable fees by June, 2005 to maintain existing programs and develop new programs to meet the increasing demand for public health services. (Many of the clinical activities are grant funded. In order to maintain current grants, and competitively apply for new grants, safe and efficient space is needed to produce the output required by grantors).
- Establish quality public health facilities throughout Maricopa County by June, 2006 to ensure client service needs are met in safe, efficient and regionally located working environments. (The Clinical Services Building is the cornerstone of this goal).
- Lower the risk of communicable and chronic disease in Maricopa County for food borne illnesses, sexually transmitted diseases, diseases related to smoking, infectious diseases, public health threats, and other significant community health problems by June, 2005. (The Department requires safe and clean space to treat clients in order to reduce/eliminate STDs and infectious diseases).

Strategic Plan Programs Supported:

- HIV/HCV Services
- Immunization Services
- Infectious Disease Control and Treatment

Strategic Activities Supported:

- HIV Counseling and Testing
- Adult Immunizations
- Hansen's Disease Services
- Infectious Disease Control for Refugees
- Jail Work Release Examinations (Con-Tents)
- Public Health Laboratory
- Public Health Pharmacy
- Sexually Transmitted Disease Testing & Treatment
- Tuberculosis Services

Project Title: Public Health Clinic (Continued)

Strategic Services Supported:

- HIV tests and diagnoses
- Individual HIV prevention plans for people receiving HIV tests
- Adult immunizations
- Foreign travel immunizations
- Hansen's Disease control
- Refugee Screening
- Jail work release screenings
- Lab test results
- Laboratory training and consultation sessions
- Pharmacy services
- STD testing and treatment
- STD clinical examinations
- STD field contacts
- Tuberculosis clinic services
- Tuberculosis field services and X-ray services.

Measure	FY 2002-03 Year End Estimated (%; #; or \$)	FY 2003-04 Estimated w/Capital Improvement (%; #; or \$)
Results		
Percent of clients who said that their HIV test result was explained clearly and simply	95%	100%
Percent of clients who test confidentially	55%	60%
Clinic appointment show rate for clients seen in Hansen's Clinic	75%	87%
Percent of refugees identified with TB infection that receives preventive therapy	85%	88%
Percent of refugees identified with treatable parasites placed on treatment	80%	85%
Cost savings on lab tests	\$4,767,765	\$5,000,000
Percent savings over wholesale price: Rifampin 300 mg	79%	80%
Percent savings over wholesale price: PZA 500 mg	41%	45%
Percent savings over wholesale price: Myambutol 400 mg	52%	55%

Project Title: Public Health Clinic (Continued)

Measure	FY 2002-03 Year End Estimated (%; #; or \$)	FY 2003-04 Estimated w/Capital Improvement (%; #; or \$)
Outputs:		
Number of clients receiving pretest counseling	6,000	7,200
Number of clients completing counseling	4,000	5,100
Number of clients served	3,500	4,500
Number of clients seen	72	75
Number of client contacts in the clinic	1,300	1,614
Number of client contacts in the field	1,300	1,614
Total number of contacts	2,600	2,711
Total laboratory tests	153,475	160,535
Number of prescriptions filled	50,857	51,000
Syphilis serologies performed at community outreaches, field records closed, and counseling/education sessions performed	8,000	8,100
Number of cases of early syphilis successfully treated	300	320
Demand:		
Number of people needing HIV tests	6,000	6,000
Number of people calling to request service	8,000	10,069
Number of people with Hansen's Disease in Maricopa County	35	35
Number of refugees entering Maricopa County for screening	1,200	1,200
Total number of lab tests requested	153,475	153,475
Number of prescriptions presented at Public Health pharmacy	50,857	51,000
Efficiency:		
Average time spent per client (includes travel, paperwork and time spent directly with client), in hours	1.5	1.4
Number of clients per hour per nurse	2.5	2.1
Number of patients per hour	1.2	1.6
Cost per client	\$235	\$235
Average number of tests performed per technologist	21,925	25,000
Number of prescriptions processed per employee	17,000	17,204
Cost per client served	\$58	\$58
Percent of clients initiated for syphilis who are preventively treated or treated for infection within 7 days	86%	86%

**The Con-Tents activity delivers services within the Maricopa County Jail system. Although the activity will be housed in the new clinic, services will continue to be delivered in the field. Therefore, performance measures for this activity are not expected to change significantly as a result of the completion of the new building.*

FY2003-04 year-end actuals omitted as that FY has not yet begun.

Project Title: New Admin Services/Forensic Science Center Parking Garage
Managing Department: Capital Facilities Development
Project Location: 7th Ave & Jefferson Street
Supervisor District: 5

Project Narrative

This project will result in the construction of an 8-level, 985-space parking structure. The New Administration Building has 903 dedicated parking spaces and the Forensic Science Center has 82 spaces. Construction begins in 2001 and completes in 2002.

Funding Summary

100% County Improvements Fund (Fund 435).

Project Cost Summary

The total budget for this project is \$9,734,372 with \$8,734,372 expended through FY 2002-03. The FY 2003-04 budget is \$1,000,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	9,628,302	1,000,000	-	-	-	-	1,000,000	10,628,302
Other Costs-Force Acct Labor	-	-	-	-	-	-	-	-
Project Total	\$ 9,628,302	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 10,628,302

Operating Cost Summary

N/A

Managing for Results

User Department did not provide information.

Project Title: Downtown Campus Expansion/Improvements
Managing Department: Facilities Management
Project Location: Jackson Street to Jefferson Street, 5th Ave to 7th Ave
Supervisor District: 5

Project Narrative

Funding will be used for the close-out of the project, including the completion of street improvements on Jackson Street as outlined in the Memorandum of Agreement with the City of Phoenix, utility relocations and the final settlements/judgments for land acquired under the original project plan. Funds will also be used to provide temporary landscaping and dust control measures for the sites acquired under the project plan.

This original project to construct a high-rise and three smaller support buildings has been cancelled due to fiscal constraints.

Funding Summary

100% General Fund (Fund 445)

Project Cost Summary

The total budget for this project is \$15,784,127 with \$12,547,848* expended through FY 2002-03. The FY 2003-04 budget is \$3,236,279.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 8,611,222	\$ 1,262,149	\$ -	\$ -	\$ -	\$ -	\$ 1,262,149	\$ 9,873,371
Construction	3,884,119	1,974,130	-	-	-	-	1,974,130	5,858,249
Other Costs-Force Acct Labor	52,507	-	-	-	-	-	-	52,507
Project Total	\$ 12,547,848	\$ 3,236,279	\$ -	\$ -	\$ -	\$ -	\$ 3,236,279	\$ 15,784,127

*\$2,046,359 funded from cash in FY 00.

Operating Cost Summary

N/A

Managing for Results

Purpose Statement:

The Purpose of the Downtown Campus Expansion/Improvement project is to satisfy all outstanding costs and requirements of the cancelled project (direct purpose) for the Board of Supervisors (direct customer) so that close-out is completed properly and in compliance with open contracts and agreements (direct result).

Strategic Goals Addressed:

- Design and construct all Capital projects on schedule, within budget, in cooperation with the customer and meeting the goals of the County.

Strategic Plan Program Supported:

- Building Renovation and Minor Construction

Strategic Activities Supported:

- Design Activity
- Construction Activity

**Project Title: Downtown Campus Expansion/Improvements
(Continued)**

Strategic Services Supported:

- Programming Design Documents
- Schematic Design Documents
- Design Development Documents
- Construction Documents
- Construction

Measure	FY 2002-03 YTD Actual (%; #; or \$)	FY 2002-03 Year End Estimated (%; #; or \$)	FY 2003-04 Estimated w/Capital Improvement (%; #; or \$)
Result: 100% of construction delivered within 100% or less of the project construction budget	100%	100%	100%
Output: # of construction projects completed	0	1	2
Demand: # of construction projects scheduled	4	4	4
Efficiency: Average construction cost per square foot constructed	\$180	\$180	\$180

Project Title: Security Building
Managing Department: Facilities Management
Project Location: 234 N. Central Ave
Supervisor District: 5

Project Narrative

This project covers tenant improvements within the Security Building that are necessary to modify the current vacant space, the space that could be vacated by relocating existing County tenants, and space that will be vacated when existing non-County tenants leave the building so that new or relocated County tenants are no longer in overcrowded and/or lease space, and have efficient facilities from which they can provide "Best in Class" services to Maricopa County residents

Funding Summary

100% General Fund (Fund 445)

Project Cost Summary

The total budget for this project is \$15.1 million with \$12,547,848 expended through FY 2002-03. The FY 2003-04 budget is \$3,733,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 8,908,484	\$ 200,000	\$ 150,000	\$ 100,000	\$ -	\$ -	\$ 450,000	\$ 8,358,484
Construction	300,000	\$ 3,533,000	\$ 1,000,000	1,000,000	-	-	5,533,000	6,833,000
Other Costs-Force Acct Labor		-	-	-	-	-	-	-
Project Total	\$ 9,208,484	\$ 3,733,000	\$ 1,150,000	\$ 1,100,000	\$ -	\$ -	\$ 5,983,000	\$ 15,191,484

Operating Cost Summary

N/A

Managing for Results

Purpose Statement:

The Purpose of the Security Building Tenant Improvement project is to create/modify existing space for County departments so that they can achieve their mission in accost effective and efficient manner.

Strategic Goals Addressed:

- Design and construct all Capital projects on schedule, within budget, in cooperation with the customer and meeting the goals of the County.

Strategic Plan Program Supported:

- Building Renovation and Minor Construction

Strategic Activities Supported:

- Design
- Construction

Project Title: Security Building (Continued)

Strategic Services Supported:

- Programming Design Documents
- Schematic Design Documents
- Design Development Documents
- Construction Documents

Measure	FY 2002-03 YTD Actual (%; #; or \$)	FY 2002-03 Year End Estimated (%; #; or \$)	FY 2003-04 Estimated w/Capital Improvement (%; #; or \$)
Result: 100% of construction delivered within 100% or less of the project construction budget	100%	100%	100%
Output: # of construction projects completed	0	1	2
Demand: # of construction projects scheduled	4	4	4
Efficiency: Average construction cost per square foot constructed	\$180	\$180	\$185

Project Title: Northwest Consolidated Justice Courts
Managing Department: Facilities Management
Project Location: To Be Determined
Supervisor District: 4

Project Narrative

The Northwest consolidated Justice Courts is a 28,000 square foot facility designed to integrate the Justice Court functions of four (4) existing JP Courts into one consolidated operation covering the following Precincts: Peoria, Wickenburg, North Valley, Growth Court. Additional cost of \$3,750,000 will be funded from lease reversion estimates.

The facility will allow these four courts to share personnel, resources, and spaces, making the overall utilization of the building, its infrastructure and operation much more efficient than presently observed in the four separate Courts. Due to its remote location, the Wickenburg Court will retain part time operations in its existing facility. The Tolleson Justice Court will most likely occupy the space vacated by the North Valley Justice Court which is presently collocated with the Glendale Justice Court.

Funding Summary

100% General Fund (Fund 445)

Project Cost Summary

The total budget for this project is \$1,500,000 with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$1,500,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction		1,500,000	-	-	-	-	1,500,000	1,500,000
Other Costs-Force Acct Labor		-	-	-	-	-	-	-
Project Total	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 1,500,000

Operating Cost Summary

Estimated operating costs upon completion of this facility in FY 2004-05 total \$165,611.

	Current Year	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Five Year Total	Total Project
Post Construction/Facilities Management Operating Costs (If Necessary)								
Personal Services	\$ -	\$ -	\$ 37,171	\$ 38,286	\$ 39,435	\$ 10,618	\$ 125,510	\$ 125,510
Supplies & Services	-	-	128,440	132,293	136,262	140,350	537,345	537,345
Capital Outlay	-	-	-	-	-	-	-	-
Subtotal	\$ -	\$ -	\$ 165,611	\$ 170,579	\$ 175,697	\$ 150,968	\$ 662,855	\$ 662,855
Total Post Construction Costs	\$ -	\$ -	\$ 165,611	\$ 170,579	\$ 175,697	\$ 150,968	\$ 662,855	\$ 662,855
TOTAL PROJECT COSTS	\$ -	\$ -	\$ 165,611	\$ 170,579	\$ 175,697	\$ 150,968	\$ 662,855	\$ 662,855

Managing for Results

User Department did not provide information.

Project Title: Justice Courts Consolidation
Managing Department: Facilities Management
Project Location: To Be Determined
Supervisor District: To Be Determined

Project Narrative

The concept is based on realizing the efficiencies to be gained by co-locating Justice Courts and consolidating services.

Funding Summary

100% General Fund (Fund 445)

Project Cost Summary

The total budget for these projects is \$1,000,000 with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$1,000,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	1,000,000	-	-	-	-	1,000,000	1,000,000
Other Costs-Force Acct Labor	-	-	-	-	-	-	-	-
Project Total	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000

Operating Cost Summary

N/A

Managing for Results

User Department did not provide information.

Project Title: Star Call Center/Research & Reporting
Managing Department: Facilities Management
Project Location: New Admin Srvs Parking Garage - 7th Ave & 8th Ave
Supervisor District: 5

Project Narrative

The project involves the relocation of the Star Call Center Department and the Research & Reporting Department from leased space to a 15,000 square foot area to be built-out on the south side of the lower level of the New Administrative Services Parking Garage. Completion of the project will allow the departments to vacate currently leased space. The project also provides for outdoor seating, revisions to the parking stall layouts, waterproofing and modifications to the parking garage exhaust.

Funding Summary

General Fund (Fund 445) - \$1,411,000

Recorder Surcharge (Fund 236) - \$79,000

Project Cost Summary

The total budget for this project is \$1,490,000 with \$79,000 expended through FY 2002-03. The FY 2003-04 budget is \$1,411,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 79,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79,000
Construction	-	1,411,000	-	-	-	-	1,411,000	1,411,000
Other Costs-Force Acct Labor	-	-	-	-	-	-	-	-
Project Total	\$ 79,000	\$ 1,411,000	\$ -	\$ -	\$ -	\$ -	\$ 1,411,000	\$ 1,490,000

Operating Cost Summary

Estimated operating costs upon completion of this facility in FY 2003-04 total \$69,600.

	Current Year	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Five Year Total	Total Project
Post Construction/Facilities Management Operating Costs (If Necessary)								
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies & Services	-	69,600	70,877	72,321	73,806	75,334	361,938	361,938
Capital Outlay	-	-	-	-	-	-	-	-
<i>Subtotal</i>	<i>\$ -</i>	<i>\$ 69,600</i>	<i>\$ 70,877</i>	<i>\$ 72,321</i>	<i>\$ 73,806</i>	<i>\$ 75,334</i>	<i>\$ 361,398</i>	<i>\$ 361,398</i>
Total Post Construction Costs	\$ -	\$ 69,600	\$ 70,877	\$ 72,321	\$ 73,806	\$ 75,334	\$ 361,398	\$ 361,398
TOTAL PROJECT COSTS	\$ -	\$ 69,600	\$ 70,877	\$ 72,321	\$ 73,806	\$ 75,334	\$ 361,398	\$ 361,398

Managing for Results

User Department did not provide information.

Detention Capital Projects Fund

Summary

Criminal Justice Facilities Capital Improvement Projects for adult jails and juvenile detention total \$117,361,689 million of the new five-year CIP; these projects are funded by a sales tax increase approved by voters in November 1998. The programming phase, based on the Jail Master Plan, was finalized in July 1999 and the design phase was completed in 2001. The construction closeout phase continues into 2004 and includes completion of all work and closeout of contracts. In addition to the Facilities Review Committee (FRC) process, projects funded by the Jail Excise Tax are reviewed by a Citizens' Jail Oversight Committee (CJOC).

In 1997, a nine-member Citizens Advisory Committee on Jail Planning was appointed by the Maricopa County Board of Supervisors, the County Attorney, the Presiding Judge of the Superior Court and the Sheriff, for the purpose of conducting a criminal justice system Master Plan. The Committee selected a nationally recognized jail-planning consultant to assist in studying the area of the Committee's charge. RNL Design in association with Chinn Planning, Inc. and Liebert & Associates were contracted by Maricopa County to do a needs assessment and master plan of the adult and juvenile criminal justice detention system.

The Committee met fifteen times from March 21, 1997 to November 13, 1997. Meetings were conducted in each of the Board Districts. In the fall of 1997, RNL Design completed its final report, The Maricopa County Report on Jail Planning, dated November 12, 1997. This comprehensive planning effort covered 15 years and identified some \$1.4 billion in needs. The Committee then used this report as the basis for four hearings conducted throughout the County. The final report of the Committee, the Citizens Advisory Committee Report on Jail Planning dated November 18, 1997 is based on the Executive Summary of the consultants' final report. The consultants gave the Committee permission to revise the Executive Summary to reflect the Committee's conclusions and recommendations. The Committee made certain changes and modifications to the consultants work, which are reflected in its Final Report and in the budget figures attached to its Final Report. The consultants' work is contained in Volumes 1 – 5 that are part of the Committee's Final report, and constitute the Maricopa County Criminal Justice System Master Plan.

Project Detail

A total of seven (7) capital projects are identified and recommended to the Board for support from the Detention Fund by the Facilities Review Committee in the proposed CIP. The recommended projects are as follows.

455 DETENTION CAPITAL PROJECTS	PRIOR YEAR	FY2003-04	FY2004-05	FY 2005-06	FY 2006-07	FY 2007-08	5-YR TOTAL (FY 2004-08)	TOTAL PROJECT
FMD MAINTENANCE FACILITY	\$ 3,000,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 5,000,000
SE REGIONAL COURTROOM BUILDOUT	363,609	2,136,391	-	-	-	-	2,136,391	2,500,000
4TH AVENUE JAIL	102,548,197	43,897,108	-	-	-	-	43,897,108	146,445,305
DURANGO JUVENILE DETENTION/TREATMENT CENTER	67,186,965	19,188,000	-	-	-	-	19,188,000	86,374,965
LOWER BUCKEYE JAIL	189,191,185	41,496,398	-	-	-	-	41,496,398	230,687,583
MESA JUVENILE DETENTION CENTER	24,500,000	3,000,000	-	-	-	-	3,000,000	27,500,000
SHERIFF'S TRAINING FACILITY	6,653,216	5,643,792	-	-	-	-	5,643,792	12,297,008
COMPLETED PROJECTS	11,372,401	-	-	-	-	-	-	11,372,401
TOTAL FUND 455	\$404,815,573	\$ 117,361,689	\$ -	\$ -	\$ -	\$ -	\$ 117,361,689	\$ 522,177,262

Project Title: FMD Maintenance Facility
Managing Department: Capital Facilities Development
Project Location: Durango Complex
Supervisor District: 5

Project Narrative

This project involves site development of a 5.58-acre site with circulation access roads, site improvements including water line, sanitary sewer line, natural gas, site electric power, and telephone and data service extensions onto the site from adjacent sources. This project will result in the creation of a building pad and development of a full service Maintenance Facility of 25,540 square feet with a 2,000 square foot outdoor covered storage structure.

Funding Summary

This project is funded 100% by the Detention Capital Projects Fund (Fund 455).

Project Cost Summary

The total budget for the project is \$5,000,000 with \$3,000,000 expended through FY 2002-03. The FY 2003-04 budget is \$2,000,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	3,000,000	2,000,000	-	-	-	-	2,000,000	5,000,000
Other Costs	-	-	-	-	-	-	-	-
Project Total	\$ 3,000,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 5,000,000

Operating Cost Summary

The Operating Costs Summary Table was prepared by the Facilities Management Department. Continued operating costs will be the responsibility of the Facilities Management Department and the User Departments.

	Current Year	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Five Year Total	Total Project
Current Operating Costs								
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies & Services	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Facilities Management Operating Costs (If Necessary)								
Personal Services	\$ 25,322	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,322
Supplies & Services	57,947	-	-	-	-	-	-	57,947
Capital Outlay	-	-	-	-	-	-	-	-
Subtotal	\$ 83,269	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,269
Total Current Costs	\$ 83,269	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,269
Post Construction/Managing Department Operating Costs								
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies & Services	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Post Construction/Facilities Management Operating Costs (If Necessary)								
Personal Services	\$ -	\$ 25,322	\$ 26,082	\$ 26,864	\$ 27,670	\$ 28,500	\$ 134,438	\$ 134,438
Supplies & Services	-	93,884	96,700	99,601	102,589	105,667	498,441	498,441
Capital Outlay	-	-	-	-	-	-	-	-
Subtotal	\$ -	\$ 119,206	\$ 122,782	\$ 126,465	\$ 130,259	\$ 134,167	\$ 632,879	\$ 632,879
Total Post Construction Costs	\$ -	\$ 119,206	\$ 122,782	\$ 126,465	\$ 130,259	\$ 134,167	\$ 632,879	\$ 632,879
TOTAL PROJECT COSTS	\$ 83,269	\$ 119,206	\$ 122,782	\$ 126,465	\$ 130,259	\$ 134,167	\$ 632,879	\$ 716,148

Project Title: FMD Maintenance Facility (Continued)

Managing for Results

Purpose Statement:

The Purpose of the FMD Maintenance Facility project is to provide direct maintenance support for the MCSO, Juvenile Detention and Juvenile Court so that these detention and court facilities can be efficiently operated and maintained.

Strategic Goals Addressed:

- Design and construct all Capital projects on schedule, within budget, in cooperation with the customer and meeting the goals of the County.

Strategic Plan Program Supported:

- Building Operations & Maintenance

Strategic Activities Supported:

- Buildings & Grounds
- Facilities & Maintenance

Strategic Services Supported:

- Corrective Maintenance
- Preventative Maintenance

Measure	FY 2002-03 YTD Actual (%; #; or \$)	FY 2002-03 Year End Estimated (%; #; or \$)	FY 2003-04 Estimated w/Capital Improvement (%; #; or \$)
Result: % of work orders completed	100%	100%	100%
Output: # of work orders rec'd	17,960	37,795	40,000
Demand: # of work orders expected	18,000	37,795	40,000
Efficiency: Avg. cost per work order.	129	130	135

Project Title: Southeast Regional Courtroom Build-out
Managing Department: Capital Facilities Development
Project Location: Mesa Complex
Supervisor District: 2

Project Narrative

This project was initiated as a means of providing more space for courtrooms in the Maricopa County Southeast Regional Campus. Initially the Early Disposition Court (EDC) was going to be developed in the main courts building at the Southeast Campus, However, by locating this EDC Court in the vacant detention area of the Sheriff's Substation No. 1, more space is provided for Superior Court Courtrooms in the main Courts building, and vacant space is fully utilized.

The proposed facility will provide an Early Disposition Courtroom, a full Judicial Suite, ample detention and public waiting areas, offices for the County Attorney, Public Defender, Adult Probation, Clerk of the Court and TASC Office's. The facility will occupy approximately 14,000 square feet of fully renovated detention areas of the Substation. In addition, the project will also provide storage facilities for the Sheriff's department in the second floor of the detention pods.

Funding Summary

This project is funded 100% by the Detention Capital Projects Fund (Fund 455).

Project Cost Summary

The total budget for the project is \$2,500,00 with \$363,609, expended through FY 2002-03. The FY 2003-04 budget is \$2,136,391.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	363,609	2,136,391	-	-	-	-	2,136,391	2,500,000
Other Costs-Force Acct Labor	-	-	-	-	-	-	-	-
Project Total	\$ 363,609	\$ 2,136,391	\$ -	\$ -	\$ -	\$ -	\$ 2,136,391	\$ 2,500,000

Operating Cost Summary

N/A

Managing for Results

User Department did not provide information.

Project Title: 4th Avenue Jail
Managing Department: Capital Facilities Development
Project Location: 3rd Ave – 4th Ave Madison Street.
Supervisor District: 5

Project Narrative

This project will result in an approximately 560,000 square foot mid-rise building in downtown Phoenix that will consist of a basement, ground level and three levels with mezzanines. The jail will accommodate 2,100 maximum custody pre-trial jail beds, an intake processing center, two initial appearance courtrooms, two early disposition courtrooms and administrative support space. A tunnel system will connect the new facility with the existing Madison Street Jail and Courts.

Funding Summary

This project is funded 100% by the Detention Capital Projects Fund (Fund 455).

Project Cost Summary

The total budget for the project is \$146.4 million with \$102.5 million expended through FY 2002-03. The FY 2003-04 budget is \$43,897,108.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	102,548,197	43,897,108	-	-	-	-	43,897,108	146,445,305
Other Costs-Force Acct Labor	-	-	-	-	-	-	-	-
Project Total	\$ 102,548,197	\$ 43,897,108	\$ -	\$ -	\$ -	\$ -	\$ 43,897,108	\$ 146,445,305

Operating Cost Summary

The Operating Costs Summary Table was prepared by the Facilities Management Department. Continued operating costs will be the responsibility of the Facilities Management Department and the User Departments.

	Current Year	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Five Year Total	Total Project
Post Construction/Facilities Management Operating Costs (If Necessary)								
Personal Services	\$ -	\$ 986,528	\$ 1,016,124	\$ 1,046,608	\$ 1,078,006	\$ 1,110,346	\$ 5,237,612	\$ 5,237,612
Supplies & Services	-	2,380,140	2,451,544	2,479,166	2,552,020	2,627,056	12,489,926	12,489,926
Capital Outlay	-	-	-	-	-	-	-	-
Subtotal	\$ -	\$ 3,366,668	\$ 3,467,668	\$ 3,525,774	\$ 3,630,026	\$ 3,737,402	\$ 17,727,538	\$ 17,727,538
Total Post Construction Costs	\$ -	\$ 3,366,668	\$ 3,467,668	\$ 3,525,774	\$ 3,630,026	\$ 3,737,402	\$ 17,727,538	\$ 17,727,538
TOTAL PROJECT COSTS	\$ -	\$ 3,366,668	\$ 3,467,668	\$ 3,525,774	\$ 3,630,026	\$ 3,737,402	\$ 17,727,538	\$ 17,727,538

Managing for Results

Purpose Statement:

The Purpose of the 4th Avenue Jail project is to expand Maricopa County Jail Facilities for the general population so that the increased number of inmates processed through the judicial system can be detained in a controlled, secure, and safe environment as required by law.

Strategic Goals Addressed:

- The Sheriff's Office will always meet constitutional standards for care, custody and control of inmates as well as a safe environment for staff.

Project Title: 4th Avenue Jail (Continued)

Strategic Program Supported:

- Custody Management Program

Strategic Activities Supported:

- Detention Management Activity
- Inmate Processing Activity
- Mandated Inmate Programs and Services Activity
- New Detention Facilities Transition Activity

Strategic Services Supported:

- Proactive Detention Management Strategies
- Inmate Intakes
- Inmate Classifications
- New Facilities Transition Plans
- New Facilities Furniture, Fixtures, and Equipment Acquisitions
- Reactive Detention Management Strategies
- Inmate Releases
- Mandated Inmate Services
- New Facilities Transition Facilitations

Measure	FY 2002-03 YTD Actual (%; #; or \$)	FY 2002-03 Year End Estimated (%; #; or \$)	FY 2003-04 Estimated w/Capital Improvement (%; #; or \$)
Result: % of Inmates Properly Processed in the intake area within 24 hours	100	100	100
Output: # of Inmates Processed in Intake	88,509	118,012	120,372
Demand: # of Inmates Expected to be Received	85,447	118,012	120,372
Efficiency: Cost per inmate per day (jail per diem)	\$42.41	\$46.17	Not Available

Project Title: Durango Juvenile Detention/Treatment Center
Managing Department: Capital Facilities Development
Project Location: Between 27th And 35th Ave South Of Durango
Supervisor District: 5

Project Narrative

The approximately 270,000 square feet project contains 220 beds, 12 new courts with judicial suites and associated office space for support staff and related functions. A Residential Treatment Facility located at the corner of Durango and 35th Avenue totaling approximately 28,000 square feet contains 48 beds. Construction began in 2001 and completes in 2003.

Funding Summary

This project is funded 100% by the Detention Capital Projects Fund (Fund 455).

Project Cost Summary

The total budget for the project is \$86.3 million with \$67.1 million expended through FY 2002-03. The FY 2003-04 budget is \$19.1 million.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	67,186,965	19,188,000	-	-	-	-	19,188,000	86,374,965
Other Costs-Force Acct Labor	-	-	-	-	-	-	-	-
Project Total	\$ 67,186,965	\$ 19,188,000	\$ -	\$ -	\$ -	\$ -	\$ 19,188,000	\$ 86,374,965

Operating Cost Summary

The Operating Costs Summary Table was prepared by the Facilities Management Department. Continued operating costs will be the responsibility of the Facilities Management Department and the User Departments.

	Current Year	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Five Year Total	Total Project
Post Construction/Facilities Management Operating Costs (If Necessary)								
Personal Services	\$ -	\$ 271,808	\$ 279,962	\$ 288,361	\$ 297,011	\$ 305,922	\$ 1,443,064	\$ 1,443,064
Supplies & Services	-	1,171,148	1,206,282	1,221,364	1,257,290	1,294,292	6,150,376	6,150,376
Capital Outlay	-	-	-	-	-	-	-	-
Subtotal	\$ -	\$ 1,442,956	\$ 1,486,244	\$ 1,509,725	\$ 1,554,301	\$ 1,600,214	\$ 7,593,440	\$ 7,593,440
Total Post Construction Costs	\$ -	\$ 1,442,956	\$ 1,486,244	\$ 1,509,725	\$ 1,554,301	\$ 1,600,214	\$ 7,593,440	\$ 7,593,440
TOTAL PROJECT COSTS	\$ -	\$ 1,442,956	\$ 1,486,244	\$ 1,509,725	\$ 1,554,301	\$ 1,600,214	\$ 7,593,440	\$ 7,593,440

Managing for Results

Purpose Statement:

The Purpose of the Juvenile Facility project is to expand the number of beds available in detention for juvenile's awaiting a court hearing or as a disposition alternative for judicial officers so that juveniles can become responsible citizens and the public safety is enhanced.

Strategic Goals Addressed:

- None

Strategic Programs Supported:

- Detention Program

**Project Title: Durango Juvenile Detention/Treatment Center
(Continued)**

Strategic Activities Supported:

- Juvenile Programming
- Juvenile Custody

Strategic Services Supported:

- Anger Management Class
- High Impact Program
- Unit Specific Programs
- Personal Necessities
- Behavior Assessments
- Incident Reports
- Searches
- Suicide Risk Assessments

Measure	FY 2002-03 Year End Estimated (%; #; or \$)	FY 2003-04 Estimated w/Capital Improvement (%; #; or \$)
Result: % of detainees requiring class I Incident Reports	3.1	3.1
Output: # of Juveniles provided custody	10,269	12,000
Demand: # of Juveniles anticipated to provided custody	10,269	12,000
Efficiency: Daily Cost of providing custody (housing rate as computed by Dept of Finance	108.00	108.00

Project Title: Lower Buckeye Jail
Managing Department: Capital Facilities Development
Project Location: Lower Buckeye East Of 35th Avenue In Phoenix
Supervisor District: 5

Project Narrative

The Lower Buckeye Jail contains 2,449 beds including 576 maximum custody adult beds, 400 minimum custody adult beds, 504 remanded juvenile beds, 268 psychiatric beds and 60 infirmary beds. The Lower Buckeye Jail also includes intake, jail command offices, Correctional Health Services offices, a central infirmary and pharmacy and Central Services (laundry, stores, warehouse/food factory and central plant. Construction began in 2001 and completes in 2003.

Funding Summary

This project is funded 100% by the Detention Capital Projects Fund (Fund 455).

Project Cost Summary

The total budget for the project is \$230.6 million with \$189.1 million expended through FY 2002-03. The FY 2003-04 budget is \$41.5 million.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	189,191,185	41,496,398	-	-	-	-	41,496,398	230,687,583
Other Costs-Force Acct Labor	-	-	-	-	-	-	-	-
Project Total	\$ 189,191,185	\$ 41,496,398	\$ -	\$ -	\$ -	\$ -	\$ 41,496,398	\$ 230,687,583

Operating Cost Summary

The Operating Costs Summary Table was prepared by the Facilities Management Department. Continued operating costs will be the responsibility of the Facilities Management Department and the User Departments.

	Current Year	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Five Year Total	Total Project
Post Construction/Facilities Management Operating Costs (If Necessary)								
Personal Services	\$ -	\$ 1,007,059	\$ 1,037,271	\$ 1,068,389	\$ 1,100,441	\$ 1,133,454	\$ 5,346,613	\$ 5,346,613
Supplies & Services	-	2,172,838	\$ 2,238,023	\$ 2,254,927	\$ 2,320,812	\$ 2,388,668	11,375,268	11,375,268
Capital Outlay	-	-	-	-	-	-	-	-
Subtotal	\$ -	\$ 3,179,897	\$ 3,275,294	\$ 3,323,316	\$ 3,421,253	\$ 3,522,122	\$ 16,721,881	\$ 16,721,881
Total Post Construction Costs	\$ -	\$ 3,179,897	\$ 3,275,294	\$ 3,323,316	\$ 3,421,253	\$ 3,522,122	\$ 16,721,881	\$ 16,721,881
TOTAL PROJECT COSTS	\$ -	\$ 3,179,897	\$ 3,275,294	\$ 3,323,316	\$ 3,421,253	\$ 3,522,122	\$ 16,721,881	\$ 16,721,881

Managing for Results

Purpose Statement:

The Purpose of the Lower Buckeye Jail project is to expand Maricopa County Jail Facilities for the general population so that the increased number of inmates processed through the judicial system can be detained in a controlled, secure, and safe environment as required by law.

Strategic Goals Addressed:

- The Sheriff's Office will always meet constitutional standards for care, custody and control of inmates as well as a safe environment for staff.

Project Title: Lower Buckeye Jail (Continued)

Strategic Plan Program Supported:

- Custody Management Program

Strategic Activities Supported:

- Detention Management Activity
- Inmate Processing Activity
- Mandated Inmate Programs and Services Activity
- New Detention Facilities Transition Activity

Strategic Services Supported:

- Proactive Detention Management Strategies
- Inmate Intakes
- Inmate Classifications
- New Facilities Transition Plans
- New Facilities Furniture, Fixtures, and Equipment Acquisitions
- Reactive Detention Management Strategies
- Inmate Releases
- Mandated Inmate Services
- New Facilities Transition Facilitations

Measure	FY 2002-03 YTD Actual (%; #; or \$)	FY 2002-03 Year End Estimated (%; #; or \$)	FY 2003-04 Estimated w/Capital Improvement (%; #; or \$)
Result: % of Inmates Properly Processed in the intake area within 24 hours	100	100	100
Output: # of Inmates Processed in Intake (Bookings)	88,509	118,012	120,372
Demand: # of Inmates Expected to be Received	85,447	118,012	120,372
Efficiency: Cost per inmate per day (jail per diem—housing)	\$42.41	\$46.17	Not Available

Project Title: Mesa Juvenile Detention Center
Managing Department: Capital Facilities Development
Project Location: Southeast Mesa Complex
Supervisor District: 2

Project Narrative

The approximately 80,000 square foot project contains 120 juvenile beds and also provides supporting educational, program and administrative space. A parking structure completed in May 2001 provides 400 parking spaces for staff. Construction began in 2001 and completes in 2003.

Funding Summary

This project is funded 100% by the Detention Capital Projects Fund (Fund 455).

Project Cost Summary

The total budget for the project is \$27.5 million with \$24.5 million expended through FY 2002-03. The FY 2003-04 budget is \$3,000,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	24,500,000	3,000,000	-	-	-	-	3,000,000	27,500,000
Other Costs-Force Acct Labor	-	-	-	-	-	-	-	-
Project Total	\$24,500,000	\$3,000,000	\$ -	\$ -	\$ -	\$ -	\$3,000,000	\$27,500,000

Operating Cost Summary

The Operating Costs Summary Table was prepared by the Facilities Management Department. Continued operating costs will be the responsibility of the Facilities Management Department and the User Departments.

	Current Year	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Five Year Total	Total Project
Post Construction/Facilities Management Operating Costs (If Necessary)								
Personal Services	\$ -	\$ 111,109	\$ 114,443	\$ 117,876	\$ 121,412	\$ 125,055	\$ 589,895	\$ 589,895
Supplies & Services	-	366,588	377,586	380,640	391,832	403,359	1,920,005	1,920,005
Capital Outlay	-	-	-	-	-	-	-	-
<i>Subtotal</i>	<i>\$ -</i>	<i>\$ 477,697</i>	<i>\$ 492,029</i>	<i>\$ 498,516</i>	<i>\$ 513,244</i>	<i>\$ 528,414</i>	<i>\$ 2,509,900</i>	<i>\$ 2,509,900</i>
Total Post Construction Costs	\$ -	\$ 477,697	\$ 492,029	\$ 498,516	\$ 513,244	\$ 528,414	\$ 2,509,900	\$ 2,509,900
TOTAL PROJECT COSTS	\$ -	\$ 477,697	\$ 492,029	\$ 498,516	\$ 513,244	\$ 528,414	\$ 2,509,900	\$ 2,509,900

Managing for Results

Purpose Statement:

The Purpose of the Mesa Juvenile Detention Center is to provide a secure and safe custody in an environment that promotes skill-building, accountability, and responsible citizenship to detained juveniles so they can become responsible citizens and the public safety is enhanced.

Strategic Goals Addressed:

- None

Strategic Plan Program Supported:

- Detention Program

Project Title: **Mesa Juvenile Detention Center (Continued)**

Strategic Activities Supported:

- Juvenile Programming
- Juvenile Custody

Strategic Services Supported:

- | | |
|---------------------------------------|---|
| • Unit Specific programs | High Impact Program (HIP) |
| • Detention Facility-wide Programming | 21 Day Program |
| • Incident Reports | Suicide Risk Assessments |
| • Searches | Personal Necessities (clothing, bedding, toiletries, etc) |

Performance Measure Data:

User Department did not provide information.

Project Title: Sheriff's Training Facility
Managing Department: Capital Facilities Development
Project Location: Durango Complex
Supervisor District: 5

Project Narrative

This project will provide a new building for the Sheriff's Training and Development Division to train new detention and sworn officers. The envisioned project comprises 7-acres site development and a 2-story 71,000 square foot structure, including open retention basins, paved circulation, exterior physical training facilities, an exercise mock-up structure and other exterior training related functional areas. The site includes a 300-space parking lot. The 1st floor will include assembly rooms, offices, reception, physical training facilities, showers and lockers. The 2nd floor will contain administrative and teaching offices as well as the majority of classrooms. Construction began in 2002 and completes in 2003.

Funding Summary

73% Detention Capital Project Fund (Fund 455); 27% Intergovernmental Capital Projects Fund (Fund 422). The project cost summary includes budgeted amounts for both funds.

Project Cost Summary

The total budget for the project is \$15,963,309 with \$9,653,216 expended through FY 2002-03. The FY 2003-04 budget is \$6,310,093.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	9,653,216	6,310,093	-	-	-	-	6,310,093	15,963,309
Other Costs-Force Acct Labor	-	-	-	-	-	-	-	-
Project Total	\$ 9,653,216	\$ 6,310,093	\$ -	\$ -	\$ -	\$ -	\$ 6,310,093	\$ 15,963,309

Operating Cost Summary

The Operating Costs Summary Table was prepared by the Facilities Management Department. Continued operating costs will be the responsibility of the Facilities Management Department and the User Departments.

	Current Year	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Five Year Total	Total Project
Post Construction/Facilities Management Operating Costs (If Necessary)								
Personal Services	\$ -	\$ 81,232	\$ 83,669	\$ 86,179	\$ 88,765	\$ 91,428	\$ 431,273	\$ 431,273
Supplies & Services	-	300,540	309,556	318,843	328,408	338,260	1,595,607	1,595,607
Capital Outlay	-	-	-	-	-	-	-	-
Subtotal	\$ -	\$ 381,772	\$ 393,225	\$ 405,022	\$ 417,173	\$ 429,688	\$ 2,026,880	\$ 2,026,880
Total Post Construction Costs	\$ -	\$ 381,772	\$ 393,225	\$ 405,022	\$ 417,173	\$ 429,688	\$ 2,026,880	\$ 2,026,880
TOTAL PROJECT COSTS	\$ -	\$ 381,772	\$ 393,225	\$ 405,022	\$ 417,173	\$ 429,688	\$ 2,026,880	\$ 2,026,880

Managing for Results

Purpose Statement:

The Purpose of the Sheriff's Training Facility project is to provide a sufficient facility to train new detention and sworn officers for the Maricopa County Sheriff's Office so that mandated training and proficiency requirements can be met.

Project Title: **Sheriff's Training Facility (Continued)**

Strategic Goals Addressed:

- The Sheriff's Office will always meet constitutional standards for care, custody and control of inmates as well as a safe environment for staff.
- By FY 2004, Maricopa County Sheriff's Office will achieve 100% staffing of current Detention positions and 85% of support staff positions, while maintaining Enforcement staff levels. Additionally, all required positions for opening the new jail will be hired, trained and ready to report according to established schedules.
- Within the next 2 fiscal years, the MCSO will reduce the number of person days away from work due to work -related injuries and illnesses from FY 2002 levels.

Strategic Plan Programs Supported:

- Administrative Services Program
- Centralized MCSO Operations
- Custody Management

Strategic Activities Supported:

- | | |
|---|-------------------------------------|
| • Human Resources | Risk Management |
| • Mandated MCSO Training | Detention Management |
| • Inmate Labor | Inmate Processing |
| • Mandated Inmate Programs and Services | New Detention Facilities Transition |

Strategic Services Supported:

- | | |
|--|--|
| • Employee Training | Supervisor Training |
| • Detention Basic Training | Detention Incumbent Training |
| • AZPOST Sworn Basic Training Programs | AZPOST Sworn Incumbent Training Programs |

Performance Measure Data:

User Department did not provide information.

Transportation

Summary

The Maricopa County Department of Transportation (MCDOT) employs a separate planning procedure than those utilized by the County at large. These include intergovernmental agency collaboration and prioritization based on an established list of ranking criteria for designated types of projects. Ranking criteria used by the Department of Transportation for roadway improvements include:

- Safety
- Land use, regional travel usage and environmental factors
- Traffic volume compared to capacity of roadway
- Cost/benefit ratio
- Joint sponsorship
- Bonus points for intelligent transportation systems, alternative mode and environmental enhancements

Separate ranking systems exist for evaluating potential bridges, channel upgrades, bicycle, pedestrian and other multi-modal improvements.

MCDOT annually develops a five-year Transportation Improvements Program (TIP), which is approved by the Maricopa County Board of Supervisors (BOS). This annual approval authorizes expenditures by MCDOT for making transportation improvements to roadways and bridges, acquiring right-of-way, developing Intelligent Transportation Systems (ITS) and implementing the County's Bicycle Plan.

MCDOT staff, representatives from cities and towns, and the general public recommend projects for inclusion in the TIP. A multi-divisional MCDOT review group annually ranks the proposed projects according to adopted criteria using an extensive prioritization process. Funding from all available sources is then matched against the proposed projects. The highest rated and most beneficial projects are subsequently recommended to the Transportation Advisory Board (TAB) for consideration and public review. The BOS makes the final decision regarding projects to be included in the TIP.

MCDOT funds the TIP through several resources. The primary source is the Highway User Revenue Fund (HURF). The County must spend these funds only on transportation-related items. In addition, the County occasionally receives funds from several federal agencies, such as the Federal Highway Administration (FHWA), and the Federal Emergency Management Administration (FEMA). Other funding sources arise through partnerships with local jurisdictions, federal, state agencies or private corporations.

Project Detail

A total of 117 capital projects are identified and recommended to the Board from MCDOT. The recommended projects are as follows:

TRANSPORTATION CAPITAL PROJECTS (FUND 234)	PRIOR YEARS	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	5-YR TOTAL (FY 04-08)	TOTAL PROJECT
51th AVE: BASELINE TO SOUTH OF BROADWAY	\$ 1,930,000	\$ 1,000	\$ 2,946,000	\$ -	\$ -	\$ -	\$ 2,947,000	\$ 4,877,000
51ST AVE: S/ELLIOT-DOBBINS	-	505,000	5,000	955,000	-	-	1,465,000	1,465,000
67TH AVE: PINNACLE P - HAPPY V	-	5,000	5,000	90,000	-	-	100,000	100,000
75TH AVE: MC 85 - VAN BUREN	273,000	729,500	320,000	2,290,000	230,000	-	3,569,500	3,842,500
83RD AVE: NORTHERN OLIVE	605,000	5,000	5,000	324,000	2,140,000	-	2,474,000	3,079,000
99TH AVE AT BEARDSLEY SIGNAL	55,000	135,000	-	-	-	-	135,000	190,000
99TH AVE: MCDOWELL - GLENDALE	1,125,000	2,000	-	-	-	-	2,000	1,127,000
107TH AVE ROSE GARDEN - JOMAX	1,375,000	1,781,855	-	-	-	-	1,781,855	3,156,855
115TH AVE BRIDGE AT GILA RIVER	1,000	2,000	2,000	2,000	2,000	2,000	10,000	11,000
ALMA SCH:MCLELLAN - MCKELLIPS	471,000	5,000	1,996,000	-	-	-	2,001,000	2,472,000
ALMA SCH:N BRDG GRD CTRL STRC	137,000	5,000	2,602,000	1,088,000	-	-	3,695,000	3,832,000
AZTECH SMART CORRIDORS	465,000	1,195,000	-	-	-	-	1,195,000	1,660,000
BARTLETT LAKE RD	773,000	1,000	-	-	-	-	1,000	774,000
BASLINE: 7TH AVE - 43RD AVE	27,314,000	5,000	5,000	-	-	-	10,000	27,324,000
BELL RD AT R H JOHNSON	11,000	95,000	10,000	-	-	-	105,000	116,000
BELL RD: SR 303 - L101 ITS IMP	-	1,010,000	295,000	-	-	-	1,305,000	1,305,000
BIOLOGICAL ASSESSMENT SERVICES	-	45,000	-	-	-	-	45,000	45,000
BROWN RD: ELLSWORTH - CRISMON	-	55,000	-	-	-	-	55,000	55,000
BUSH HWY II	-	719,000	-	-	-	-	719,000	719,000
BUSH HWY: USERY - STEWART MTN	-	1,000	225,000	10,000	-	-	236,000	236,000
CAVE CRK* LONE MT - CRFREE HWY	5,574,000	1,000	1,000	1,000	1,000	-	4,000	5,578,000
SMALL CITIES ASSIST PROG	1,675,000	300,000	300,000	300,000	300,000	300,000	1,500,000	3,175,000
CHAND HGTS AT SANOKI WASH	59,000	20,000	20,000	-	-	-	40,000	99,000
87TH AVE: DEER VLY - WILLIAMS	75,000	215,000	635,000	-	-	-	850,000	925,000
DEER VALLEY RD: 83RD - 91ST AV	-	80,000	-	-	-	-	80,000	80,000
DYSART: CACTUS - GREENWAY	78,000	5,000	-	-	-	-	5,000	83,000
EL MIRAGE : BEARDSLEY - LP 303	621,000	1,010,000	30,000	-	-	-	1,040,000	1,661,000
EL MIRAGE : BELL - BEARDSLEY	650,000	3,035,000	-	-	-	-	3,035,000	3,685,000
ELLIOTT: VAL VISTA - GREENFIEL	-	680,000	-	400,000	-	-	1,080,000	1,080,000
ELLSWORTH GERMAN - BASELINE	5,390,000	11,811,000	11,510,000	-	-	-	23,321,000	28,711,000
ELLSWORTH: UIV - MCLELLAN	1,611,000	1,408,000	4,150,000	-	-	-	5,558,000	7,169,000
ESTRELLA INTERIM LOOP 303II	9,596,000	8,645,873	-	-	-	-	8,645,873	18,241,873
SETRELLA PKWY: YUMA - MCDOWELL	2,600,000	7,000	-	-	-	-	7,000	2,607,000
GDACS:GEOD DNSIF/CADAST SRVYS	2,215,000	2,176,000	1,622,000	-	-	-	3,798,000	6,013,000
GENERAL CIVIL ENGINEERING	361,000	150,000	230,000	3,500,000	3,500,000	4,000,000	11,380,000	11,741,000
GILBERT RD:MCDOWELL - SR 87	7,450,000	5,701,000	6,480,000	-	400,000	-	12,581,000	20,031,000
GLBRT RD: PECOS - WILLIAMS FLD	192,000	10,000	-	-	-	-	10,000	202,000
GLBRT RD: WARNER - WATER TANK	-	5,000	205,000	-	-	-	210,000	210,000
GLBRT RD: WILLIAMS FIELD - RAY	2,194,000	305,000	-	-	-	-	305,000	2,499,000
JACKRABBIT TR: YUMA - THOMAS	4,000	200,000	-	-	-	-	200,000	204,000
LAVEEN AREA CONVEYANCE CHANNEL	500,000	500,000	-	-	-	-	500,000	1,000,000
LINDSAY RD:WILLIAMS FLD TO RAY	-	2,000	2,602,000	-	-	-	2,604,000	2,604,000
LP 303: INTERSECTION IMPRVMENTS	815,574	1,000,000	-	-	-	-	1,000,000	1,815,574
L303: INDIAN SCH - CAMELBACK	-	1,000	4,000	340,000	1,510,000	2,240,000	4,095,000	4,095,000
L303: CAMELBACK - BETHANY HM	-	1,000	4,000	320,000	510,000	2,240,000	3,075,000	3,075,000
L303: BETHANY HM - GLENDALE	-	1,000	4,000	320,000	1,510,000	2,240,000	4,075,000	4,075,000
L303: CACTUS - WADELL	15,000	1,000	1,000	1,000	345,000	20,000	368,000	383,000
L303: WADDELL - GREENWAY	-	1,000	1,000	1,000	325,000	30,000	358,000	358,000
L303: GREENWAY RD TO BELL	-	1,000	1,000	1,000	325,000	20,000	348,000	348,000
LP 303 : INDIAN SCH -CLEARVIEW	1,687,000	755,000	-	-	-	-	755,000	2,442,000
LP 303: MCDOWEL 3/4 MI N/THMAS	2,493,000	5,000	-	-	-	-	5,000	2,498,000
MC85 AT AGUA FRIA/BRIDGE SCOUR	141,000	155,000	2,412,000	-	-	-	2,567,000	2,708,000
MC85 AT AVONDALE WASH	330,000	5,000	-	-	-	-	5,000	335,000
MC 85: AIRPORT - JACKRABBIT TR	17,000	85,000	-	-	-	-	85,000	102,000
MC 85: COTTON LN-ESTRELLA PKWY	716,000	1,000	1,000	3,000	705,000	3,360,000	4,070,000	4,786,000
MC 85: EL MIRAGE - 115TH AVE	3,000	40,000	-	-	-	-	40,000	43,000
MC 85: ESTREALL PKWY -LITCHFLD	964,000	5,000	2,830,000	-	-	-	2,835,000	3,799,000
MC85: JACKRABBIT - PERRYVILLE	-	1,000	1,000	1,000	225,000	5,000	233,000	233,000
MC85: PERRYVILLE - COTTON LN	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 440,000	\$ -	\$ 443,000	\$ 443,000

Project Detail (Continued)

TRANSPORTATION CAPITAL PROJECTS (FUND 234)	PRIOR YEARS	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	5-YR TOTAL (FY 04-08)	TOTAL PROJECT
(FUND 234) - Continued								
MC 85: 107TH AVE - 91ST AVE	\$ 2,000	\$ 42,000	\$ 335,000	\$ 40,000	\$ 660,000	\$ 2,510,000	\$ 3,587,000	\$ 3,589,000
MC 85: 91ST AVE - 75TH AVE	104,000	240,000	10,000	670,000	1,320,000	2,530,000	4,770,000	4,874,000
PROP MGMT/PRIOR YEARS PROJECTS	-	130,000	50,000	50,000	50,000	50,000	330,000	330,000
MCDOWELL: PIMA FWY - ALMA SCHL	6,758,000	5,371,000	-	-	-	-	5,371,000	12,129,000
MCKELLIPS RD BRIDGE @ SALT RIV	758,000	1,000	-	-	-	-	1,000	759,000
MCQUEEN RD: QUEEN CK - PECOS	468,000	1,533,000	7,330,000	5,000	-	-	8,868,000	9,336,000
MERIDIAN RD: HUNT/BASELINE CS	-	260,000	-	-	-	-	260,000	260,000
NORTHEAST MAINTENANCE FACILITY	-	-	1,000,000	1,400,000	-	-	2,400,000	2,400,000
NORTHERN: 95TH AVE - 71ST AVE	14,068,000	10,000	-	-	-	-	10,000	14,078,000
OCOTILLO RD: BASHA - AZ AVE	39,000	40,000	-	-	-	-	40,000	79,000
OCOTILLO RD: POWER/ALMA SCH CS	-	260,000	-	-	-	-	260,000	260,000
OLD US 80 AT HASSYAMPA/SCOUR	174,000	155,000	1,315,000	-	-	-	1,470,000	1,644,000
PNCL PK: LK PLEASNT - 83RD AVE	6,000	75,000	-	-	-	-	75,000	81,000
PM10 PROGRAM	152,000	275,000	1,210,000	2,150,000	3,150,000	3,150,000	9,935,000	10,087,000
PM10: 12TH ST, CIR MTN - TNF	-	25,000	-	-	-	-	25,000	25,000
PM10: (PH4) IN NORTH VALLEY	-	205,000	625,000	585,000	-	-	1,415,000	1,415,000
PM10: (PH4) IN SE VALLEY	-	205,000	625,000	585,000	-	-	1,415,000	1,415,000
PM10: (PH4) IN SW VALLEY	-	180,000	635,000	585,000	-	-	1,400,000	1,400,000
PM10: (PH3) NE AREA	-	415,000	-	-	-	-	415,000	415,000
PM10: (PH3) SE AREA	296,000	1,515,000	-	-	-	-	1,515,000	1,811,000
PM10: (PH3) SW AREA	280,000	928,000	-	-	-	-	928,000	1,208,000
PM10: BOX BAR & NEEDLE ROCK	-	907,000	63,000	-	-	-	970,000	970,000
PM10: CARVER: 51ST-43RD AVE	-	30,000	-	-	-	-	30,000	30,000
PM10: CIR MTN: 13TH AVE - NR	-	5,000	-	-	-	-	5,000	5,000
PM10: MCNEIL: 35TH - 31ST AVE	-	5,000	-	-	-	-	5,000	5,000
PM10: PATRICK LN: 81ST-79TH AV	-	10,000	-	-	-	-	10,000	10,000
PM10: SADDLE MTN: N RIV - 12TH	-	20,000	5,000	-	-	-	25,000	25,000
POWER RD: GUADALUPE - BSELINE	1,250,000	5,000	5,000	1,528,000	5,775,000	-	7,313,000	8,563,000
POWER RD: WILLIAMS FIELD - RAY	-	60,000	-	-	-	-	60,000	60,000
POWER RD: PECOS - WILLIAMS FLD	-	125,000	10,000	20,000	20,000	-	175,000	175,000
CANDIDATE ASSESSMENT REPORTS	709,000	300,000	300,000	300,000	300,000	300,000	1,500,000	2,209,000
QUEEN CR: CULVRT AT EASTRN CNL	108,000	20,000	535,000	-	-	-	555,000	663,000
QUEEN CRK RD: AZ AVE - MCQUEEN	526,000	615,000	5,000	710,000	310,000	3,470,000	5,110,000	5,636,000
PREVIOUS YEAR'S PROJECTS	310,000	350,000	350,000	350,000	350,000	350,000	1,750,000	2,060,000
ROW IN-FILL/ROAD INVENTORY SYS	6,639,000	3,700,000	3,502,000	5,500,000	5,500,000	5,500,000	23,702,000	30,341,000
RAY RD: BULLMOOSE - DOBSON	-	2,000	-	-	-	-	2,000	2,000
RAY RD LINDSAY - GREENFIELD	-	2,000	2,000	552,000	-	-	556,000	556,000
RIGGS RD: AZ AVE-GILBERT RD	-	4,500,000	-	-	-	-	4,500,000	4,500,000
RIGGS RD: 1-10 PRICE	576,000	1,745,000	-	-	-	-	1,745,000	2,321,000
RIO SALADO: L303 - 7TH AVE FS	-	360,000	-	-	-	-	360,000	360,000
RITTENHOUSE RD AT POWER RD	105,000	335,000	-	-	-	-	335,000	440,000
SIGNAL MODERNIZATION	1,628,000	26,000	-	-	-	-	26,000	1,654,000
SPECIAL PROJECTS	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	5,000,000
TIP DEVELOPMENT	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	5,000,000
UNALLOCATED FORCE ACCOUNT	-	433,000	1,204,000	2,009,000	2,025,000	2,066,000	7,737,000	7,737,000
UNION HILLS AT 107TH AVE.	205,000	160,000	-	-	-	-	160,000	365,000
TUTHILL RD AT GILA RIVER/SCOUR	92,000	260,000	-	-	-	-	260,000	352,000
UTIL LOCATING ANNUAL CONTRACT	17,000	50,000	50,000	50,000	50,000	-	200,000	217,000
VAL VISTA DR: RAY - WARNER	-	532,000	2,000	712,000	-	-	1,246,000	1,246,000
WARNER RD LINDSAY - GREENFIELD	-	532,000	2,000	1,452,150	-	-	1,986,150	1,986,150
WARRANTED TRAFFIC IMPROVEMENTS	-	650,000	500,000	1,000,000	1,000,000	-	3,150,000	3,150,000
WILLIAMS FLD AT HIGLEY	214,000	20,000	746,000	-	-	-	766,000	980,000
WILLIAMS FLD: GILBERT -LINDSAY	106,000	20,000	460,000	20,000	20,000	-	520,000	626,000
BASELINE: 51ST - 43RD AVENUE	27,314,000	5,000	-	-	-	-	5,000	27,319,000
CHAND HGTS: CULVER AT E CANAL	31,000	1,000	1,000	224,000	-	-	226,000	257,000
MCDOWELL: SHOULDERS WIDENING	7,000	30,000	10,000	962,864	-	-	1,002,864	1,009,864
POWER RD: ELLIOT TO GUADALUPE	-	-	-	-	450,000	-	450,000	450,000
VAL VISTA: THOMAS TO SOUTHERN	-	-	-	-	400,000	-	400,000	400,000
NON-PROJECT	-	1,110,941	-	-	-	-	1,110,941	1,110,941
SUBTOTAL	\$ 145,503,574	\$ 75,419,169	\$ 64,348,000	\$ 33,408,014	\$ 35,848,000	\$ 36,383,000	\$ 245,406,183	\$ 390,909,757
PROJECT RESERVES ACCOUNT	\$ 514,000	\$ 2,038,059	\$ 5,000,000	\$ 20,000,000	\$ 30,150,000	\$ 30,000,000	\$ 87,188,059	\$ 87,702,059
TOTAL TRANSPORTATION FUND 234	\$ 146,017,574	\$ 77,457,228	\$ 69,348,000	\$ 53,408,014	\$ 65,998,000	\$ 66,383,000	\$ 332,594,242	\$ 478,611,816

Managing for Results

The Transportation Department submitted the following Managing for Results information for all FY 2003-04 Transportation projects.

Purpose Statement:

The purpose of the following projects is to identify design and construct road improvements that are smoother, safer and more economical to travel.

Strategic Goals Addressed:

- By 2005 MCDOT will reduce the accident rate on county-maintained roadways by 5%, reduce travel delays by 5% and improve operational effectiveness through the application of appropriate traffic management solutions, which include regional coordination, and the deployment of intelligent Transportation Systems (ITS) technologies.
- MCDOT will reduce Maricopa County's documented unmet transportation needs every year of the next five years through innovative operational and financial strategies.

Strategic Plan Program Supported:

- Build Roadways and Bridges

Strategic Activity Supported:

- TIP Management

Measure	FY 2002-03 YTD Actual (%; #; or \$)	FY 2002-03 Year End Estimated (%; #; or \$)	FY 2003-04 Estimated w/Capital Improvement (%; #; or \$)
Result: % projects completed as planned	20%	80%	80%
Output: # of projects completed that were planned to be completed	3	12	12
Demand: # of projects planned to be completed	15	15	15
Efficiency: \$ Cost of program management per project	Not Available – New measure	Not Available	Not Available

Managing for Results (Continued)

Strategic Plan Program Supported:

- Build Roadways and Bridges

Strategic Activities Supported:

- Design
- Right-of-way Acquisition
- Utility Relocation
- Environmental Clearance
- TIP Management
- Dust Mitigation

Measure	FY 2002-03 YTD Actual (%; #; or \$)	FY 2002-03 Year End Estimated (%; #; or \$)	FY 2003-04 Estimated w/Capital Improvement (%; #; or \$)
Result: % Particulate Matter (PM-10) roads that have been paved per County Air Quality regulations	6%	51%	80%
Output: # of lane miles of new or improved roads constructed	20	32	24
Demand: # of lane miles planned for new or improved roadway construction	40	63	30
Efficiency: \$ cost per lane mile of new or improved roadway construction	\$ 192,125	\$ 192,125	\$ 250,000

Strategic Plan Program Supported:

- Build Roadways and Bridges

Strategic Activities Supported:

- Design
- Right-of-way Acquisition
- Utility Relocation
- Environmental Clearance
- Roadway Construction
- TIP Management

Measure	FY 2002-03 YTD Actual (%; #; or \$)	FY 2002-03 Year End Estimated (%; #; or \$)	FY 2003-04 Estimated w/Capital Improvement (%; #; or \$)
Result: % of lane miles completed that were planned for new or improved roadway construction	58%	80%	80%
Output: # of lane miles of new or improved roads constructed	23	43	22
Demand: # of lane miles planned for new or improved roadway construction	39	54	27
Efficiency: \$ cost per lane mile of new or improved roadway construction	\$874,769	\$ 195,125	\$ 195,125

Managing for Results (Continued)

Strategic Plan Program Supported:

- Build Roadways and Bridges

Strategic Activities Supported:

- Right-of-way Acquisition
- TIP Management

Measure	FY 2002-03 YTD Actual (%; #; or \$)	FY 2002-03 Year End Estimated (%; #; or \$)	FY 2003-04 Estimated w/Capital Improvement (%; #; or \$)
Result: % of land rights acquired by bid date within budget	100%	100%	100%
Output: # of land rights acquired	241	440	550
Demand: # of land rights acquisitions anticipated	300	500	560
Efficiency: Cost per land rights acquired	\$2,351	\$1,510	\$1,300

Project Title: 51st Ave: Baseline To South of Broadway
Managing Department: Transportation
Supervisor District: 5

Project Narrative:

The purpose of this project is to widen the road with two additional through lanes and a center left-turn lane. The City of Phoenix is the lead agency with the County contributing \$2,945,000 toward construction.

The Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

The county's contribution will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$4.9 million with \$1.9 million expended through FY 2001-03. The FY 2003-04 budget is \$1,000 to monitor the project.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 761,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 761,000
Construction	\$ 934,000	\$ -	\$ 2,945,000	\$ -	\$ -	\$ -	2,945,000	3,879,000
MCDOT Labor	235,000	1,000	1,000	-	-	-	2,000	237,000
Project Total	\$ 1,930,000	\$ 1,000	\$ 2,946,000	\$ -	\$ -	\$ -	\$ 2,947,000	\$ 4,877,000

Operating Cost Summary

The City of Phoenix will assume maintenance of the roadway.

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,435
Supplies & Services	200	-	-	-	-	-	200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,635
TOTAL PROJECT COSTS	\$ 4,635	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,635

* Currently being maintained by County forces

Project Title: 51st Ave: south of Elliot to Dobbins
Managing Department: Transportation
Supervisor District: 5

Project Narrative

This project will widen 51st Avenue beginning south of Elliot Road from a two lane major arterial to a three lane major arterial south of Dobbins by the addition of a continuous left turn lane.

The Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$2.7 million with \$1.3 million expended through FY 2002-03. The FY 2003-04 budget is \$500,000 to relocate utilities and irrigation structures.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000
Construction	\$ 38,000	\$ 500,000	\$ -	\$ 950,000	\$ -	\$ -	1,450,000	1,488,000
MCDOT Labor	546,000	5,000	5,000	5,000	-	-	15,000	561,000
Project Total	\$ 1,284,000	\$ 505,000	\$ 5,000	\$ 955,000	\$ -	\$ -	\$ 1,465,000	\$ 2,749,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ 4,235	\$ 4,235	\$ -	\$ 2,135	\$ 2,135	\$ 16,975
Supplies & Services	400	400	400	\$ -	200	200	1,600
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 18,575
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 18,575

* Currently being maintained by County forces

Project Title: 67th Ave: Pinnacle Pk to Happy Valley
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The purpose of this project was to develop a design concept report to establish design parameters for widening the roadway for the traveling public so that right-of-way and roadway needs can be identified and planned, and accurate cost estimates can be made for increasing the capacity and safety of the roadway.

The Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$100,000 with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$5,000 to pursue funding partners prior to starting the study.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ 70,000	\$ -	\$ -	70,000	70,000
MCDOT Labor	-	5,000	5,000	20,000	-	-	30,000	30,000
Project Total	\$ -	\$ 5,000	\$ 5,000	\$ 90,000	\$ -	\$ -	\$ 100,000	\$ 100,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: 75th Ave: MC 85 to Van Buren
Managing Department: Transportation
Supervisor District: 5

Project Narrative:

This project will result in a completed design for the reconstruction of 75th Avenue from two lanes to five lanes including a continuous left-turn lane. It also includes utility relocations and upgrades to the Southern Pacific Railroad crossing.

The Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

70% County Portion: Highway User Revenue Funds (HURF), fund 234

30% Partnership Contributions

Project Cost Summary

The total budget for this project is \$3.8 million with \$273,000 expended through FY 2002-03. The FY 2003-04 budget is \$729,500 to complete the design, acquire right-of-way, relocate utilities and negotiate an intergovernmental agreement (IGA) with the Cities of Phoenix and Tolleson for construction. Construction is contingent on finalizing the construction IGA and the timing of a Flood Control District storm sewer installation.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ 247,500	\$ -	\$ -	\$ -	\$ -	\$ 247,500	\$ 247,500
Construction	\$ 189,000	\$ 452,000	\$ 300,000	\$ 2,270,000	\$ 225,000	\$ -	3,247,000	3,436,000
MCDOT Labor	84,000	30,000	20,000	20,000	5,000	-	75,000	159,000
Project Total	\$ 273,000	\$ 729,500	\$ 320,000	\$ 2,290,000	\$ 230,000	\$ -	\$ 3,569,500	\$ 3,842,500

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ 4,235	\$ 4,235	\$ -	\$ 2,135	\$ 2,135	\$ 16,975
Supplies & Services	400	400	400	\$ -	200	200	1,600
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 18,575
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 18,575

* Currently being maintained by County forces

Project Title: 83rd Ave: Northern to Olive
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The purpose of this project is to widen 83rd for the traveling public from two travel lanes to four travel lanes with a center left turn lane to reduce congestion and increase safety. Resulting in a roadway structure that is smoother, safer and more economical to travel.

Construction is contingent upon finalization of an intergovernmental agreement with the City of Peoria for financial participation in construction and assuming maintenance responsibilities for 83rd Ave.

The Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

55% County Portion: Highway User Revenue Funds (HURF), fund 234

45% Partnership Contributions

The city of Peoria is expected to assume maintenance responsibilities once the project is completed.

Project Cost Summary

The total budget for this project has increased to \$3.1 million with \$605,000 expended through FY 2002-03. The FY 2003-04 budget is \$5,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 207,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 207,000
Construction	\$ 202,000	\$ -	\$ -	\$ 314,000	\$ 2,120,000	\$ -	2,434,000	2,636,000
MCDOT Labor	196,000	5,000	5,000	10,000	20,000	-	40,000	236,000
Project Total	\$ 605,000	\$ 5,000	\$ 5,000	\$ 324,000	\$ 2,140,000	\$ -	\$ 2,474,000	\$ 3,079,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ -	\$ -	\$ 17,740
Supplies & Services	200	200	200	200	-	-	800
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ -	\$ 18,540
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ -	\$ 18,540

* Currently being maintained by County forces

Project Title: 99th Ave at Beardsley Signal
Managing Department: Transportation
Supervisor District: 4

Project Narrative

This project will provide improvements to the intersection of 99th Ave at Beardsley Rd. Traffic signals will be installed.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

50% County Portion: Highway User Revenue Funds, fund 234

50% Partnership

The total budget for this project is \$190,000 with \$55,000 expended through FY 2002-03. The FY 2003-04 budget is \$135,000. The City of Peoria is cost sharing in this project at 50% of the construction cost.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	50,000	125,000	-	-	-	-	125,000	175,000
Other Costs-Force Acct Labor	5,000	10,000	-	-	-	-	10,000	15,000
Project Total	\$ 55,000	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ 135,000	\$ 190,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ 4,235	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 14,875
Supplies & Services	400	400	-	200	200	200	1,400
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 16,275
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 16,275

* Currently being maintained by County forces

Project Title: 99th Ave: McDowell to Glendale
Managing Department: Transportation
Supervisor District: 4 & 5

Project Narrative

The purpose of this project was to develop a design concept report to add a continuous center-turn lane for the traveling public so that right-of-way and roadway needs can be identified and planned, and accurate cost estimates can be made for increasing the capacity and safety of the roadway.

The Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF) fund 234.

Project Cost Summary

The total budget for this project is \$1.1 million with \$1.1 million expended through FY 2002-03. The FY 2003-04 budget is \$2,000 to pursue construction funding partners.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 783,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 783,000
Construction	\$ 232,000	\$ -	\$ -	\$ -	\$ -	\$ -	-	232,000
MCDOT Labor	110,000	2,000	-	-	-	-	2,000	112,000
Project Total	\$ 1,125,000	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ 1,127,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: 107th Ave: Rose Garden to Jomax
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The purpose of this project is to build a two-lane roadway for dust control and connection to Loop 303 south of Jomax.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$3,156,355 with \$1,375,000 expended through FY 2002-03. The FY 2003-04 budget is \$1,781,855 to complete construction.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 620,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 620,000
Construction	\$ 336,000	\$ 1,761,855	\$ -	\$ -	\$ -	\$ -	\$ 1,761,855	\$ 2,097,855
MCDOT Labor	\$ 419,000	\$ 20,000	\$ -				\$ 20,000	\$ 439,000
Project Total	\$ 1,375,000	\$ 1,781,855	\$ -	\$ -	\$ -	\$ -	\$ 1,781,855	\$ 3,156,855

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ -	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 10,640
Supplies & Services	400	-	-	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640
TOTAL PROJECT COSTS	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640

* Currently being maintained by County forces

Project Title: 115th Ave Bridge at Gila River
Managing Department: Transportation
Supervisor District: 5

Project Narrative

The purpose of this project is to monitor for intergovernmental agreement (IGA) compliance of annual deferred payments from the State of Arizona and the City of Avondale for cost sharing in the bridge as constructed in FY 1999.

The Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$11,000. The FY 2003-04 budget is \$2,000 to monitor the payments.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
MCDOT Labor	1,000	2,000	2,000	2,000	2,000	2,000	10,000	11,000
Project Total	\$ 1,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 10,000	\$ 11,000

Project Title: Alma School Rd: McLellan to McKellips
Managing Department: Transportation
Supervisor District: 1 & 2

Project Narrative

This project will widen the south bridge over the Salt River on Alma School Road from McLellan Road to the North Bridge. This project will consist of an expansion and overhaul of an existing structure.

The Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$2.5 million with \$471,000 expended through FY 2002-03. The FY 2003-04 budget is \$5,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 376,000	\$ -	\$ 1,972,000	\$ -	\$ -	\$ -	1,972,000	2,348,000
MCDOT Labor	95,000	5,000	24,000	-	-	-	29,000	124,000
Project Total	\$ 471,000	\$ 5,000	\$ 1,996,000	\$ -	\$ -	\$ -	\$ 2,001,000	\$ 2,472,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ -	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 10,640
Supplies & Services	400	-	-	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640
TOTAL PROJECT COSTS	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640

* Currently being maintained by County forces

Project Title: Alma School Rd: North Bridge Grade Control Structure
Managing Department: Transportation
Supervisor District: 2

Project Narrative

The project will redesign the existing grade control structure, which is needed to protect the Alma School Road Bridge foundations from floodwater eroding the soil. This project will involve the replacement of an existing structure and, when complete, will enhance the safety of county citizens by reducing the risk of serious injury or death caused by the existing grade control structure.

The Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$3.9 million with \$137,000 expended through FY 2002-03. The FY 2003-04 budget is \$5,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000
Construction	\$ 97,000	\$ -	\$ 2,597,000	\$ 1,083,000	\$ -	\$ -	3,680,000	3,777,000
MCDOT Labor	38,000	5,000	5,000	5,000	-	-	15,000	53,000
Project Total	\$ 137,000	\$ 5,000	\$ 2,602,000	\$ 1,088,000	\$ -	\$ -	\$ 3,695,000	\$ 3,832,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ 4,235	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 14,875
Supplies & Services	400	400	-	200	200	200	1,400
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 16,275
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 16,275

* Currently being maintained by County forces

Project Title: AzTech Smart Corridors
Managing Department: Transportation
Supervisor District: All

Project Narrative

The purpose of this project is to install an Intelligent Transportation System (ITS) "Smart Instrumentation" for 10 arterial corridors. The project will involve design of vehicle detection systems (VDS), closed circuit TV (CCTV) and changeable message sign (CMS) and communications along the 10 smart corridors. The Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 10% from Highway User Revenue Funds (HURF), fund 234, and 90% from Federal monies.

Project Cost Summary

The total budget for this project is \$1.7 million with \$465,000 expended through FY 2002-03. The FY 2003-04 budget is \$1,195,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 441,000	\$ 1,180,000	\$ -	\$ -	\$ -	\$ -	1,180,000	1,621,000
MCDOT Labor	24,000	15,000	-	-	-	-	15,000	39,000
Project Total	\$ 465,000	\$ 1,195,000	\$ -	\$ -	\$ -	\$ -	\$ 1,195,000	\$ 1,660,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ -	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 10,640
Supplies & Services	400	-	-	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640
TOTAL PROJECT COSTS	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640

* Currently being maintained by County forces

Project Title: Bartlett Lake Rd: Cave Creek to Horseshoe
Managing Department: Transportation
Supervisor District: 2

Project Narrative

This project is to prepare design plans that will realign the existing two-lane roadway and widen the pavement from 28 to 34 feet to provide two travel lanes with bicycle lanes. Additional improvements include passing lanes on segments with sustained grades, 25-year storm event drainage crossings, an elevated section with multiple box culverts at Camp Creek and widening of the intersection at Cave Creek Road. MCDOT will seek federal funds for construction.

The Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234, for design portion. Construction is contingent on receiving federal funds.

Project Cost Summary

The total budget for this project is \$774,000 with \$773,000 expended through FY 2002-03. The FY 2003-04 budget is \$1,000 to complete the design.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000
Construction	\$ 612,000	\$ -	\$ -	\$ -	\$ -	\$ -	-	612,000
MCDOT Labor	158,000	1,000	-	-	-	-	1,000	159,000
Project Total	\$ 773,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 774,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Baseline Rd: 7th Ave to 43rd Ave
Managing Department: Transportation
Supervisor District: 5

Project Narrative

The purpose of this project is to monitor for IGA compliance of annual deferred payments from the City of Phoenix for cost sharing in the roadway as constructed in FY 2002.

The Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$10,000. The FY 2003-04 budget is \$5,000 to monitor IGA compliance.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 4,321,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,321,000
Construction	\$ 22,266,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,266,000
MCDOT Labor	\$ 727,000	\$ 5,000	\$ 5,000				\$ 10,000	\$ 737,000
Project Total	\$ 27,314,000	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ 10,000	\$ 27,324,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 2,135	\$ 2,135	\$ 10,675
Supplies & Services	-	200	200	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,675
TOTAL PROJECT COSTS	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,675

* Currently being maintained by County forces

Project Title: Bell Rd at R H Johnson
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The purpose of this project is to design a dedicated right-turn lane and other safety improvements for the traveling public so that an effective roadway design will be developed so that when constructed, the improved roadway will reduce congestion and increase safety.

The Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF).

Project Cost Summary

The total budget for this project is \$116,000 with \$11,000 expended through FY 2002-03. The FY 2003-04 budget is \$95,000 to complete the design. Construction has not been programmed.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	15,000	15,000
MCDOT Labor	11,000	80,000	10,000	-	-	-	90,000	101,000
Project Total	\$ 11,000	\$ 95,000	\$ 10,000	\$ -	\$ -	\$ -	\$ 105,000	\$ 116,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Bell Rd: SR03 to Loop 101 ITS
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The purpose of this project is to install an Intelligent Transportation System (ITS) "Smart Instrumentation". The project will involve design of vehicle detection systems (VDS), closed circuit TV (CCTV) and changeable message sign (CMS) and communications. The Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 14.9% from Highway User Revenue Funds (HURF), fund 234, 12.9% from Peoria, 12.9% from Surprise, and 59.4% from Federal monies.

Project Cost Summary

The total budget for this project is \$1,305,000. The FY 2003-04 budget is \$1,010,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 1,000,000	\$ 285,000	\$ -	\$ -	\$ -	\$ 1,285,000	\$ 1,285,000
MCDOT Labor	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000
Project Total	\$ -	\$ 1,010,000	\$ 295,000	\$ -	\$ -	\$ -	\$ 1,305,000	\$ 1,305,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ -	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 10,640
Supplies & Services	400	-	-	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640
TOTAL PROJECT COSTS	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640

* Currently being maintained by County forces

Project Title: Biological Assessment Services
Managing Department: Transportation
Supervisor District: All

Project Narrative

The purpose of this fund is to supply biological assessment services for MCDOT projects as needed, so that projects won't be delayed or costs increased.

The Maricopa County Transportation Advisory Board recommended this fund.

Funding Summary

This reserve fund will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this fund is \$45,000. The FY 2003-04 budget is \$45,000 for any unexpected biological assessments that may be required.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	-	-	-
MCDOT Labor	-	45,000	-	-	-	-	45,000	45,000
Project Total	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ 45,000

Operating Cost Summary

N/A

Project Title: Brown Rd: Ellsworth to Crismon
Managing Department: Transportation
Supervisor District: 2

Project Narrative

The purpose of this project is to complete the design for widening the road from two to four lanes for the traveling public so that right-of-way and roadway needs can be identified and planned and accurate cost estimates can be made for increasing the capacity and safety of the roadway.

The Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF).

Project Cost Summary

The total budget for this project is \$50,000 with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$55,000 to complete design plans.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	50,000	50,000
MCDOT Labor	-	5,000	-	-	-	-	5,000	5,000
Project Total	\$ -	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ 55,000	\$ 55,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Bush Hwy II: McKellips to McDowell
Managing Department: Transportation
Supervisor District: 2

Project Narrative

The purpose of this project is to widen the road from four lanes to six lanes for the traveling public so that traffic congestion will be reduced. The project will result in the expansion and overhaul of an existing structure. The City of Mesa is lead on this project. The County's participation is one payment of \$717,000.

The Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

The County's contribution (50%) will be funded from Highway User Revenue Funds (HURF), fund 234. Mesa is funding 50%.

Project Cost Summary

The total budget for this project is \$719,000 with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$719,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 717,000	\$ -	\$ -	\$ -	\$ -	717,000	717,000
MCDOT Labor	-	2,000	-	-	-	-	2,000	2,000
Project Total	\$ -	\$ 719,000	\$ -	\$ -	\$ -	\$ -	\$ 719,000	\$ 719,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ -	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 10,640
Supplies & Services	400	-	-	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640
TOTAL PROJECT COSTS	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640

* Currently being maintained by County forces

Project Title: Bush Hwy: Usury Pass to Stewart Mtn Dam
Managing Department: Transportation
Supervisor District: 2

Project Narrative

The purpose of this project is to widen the road to add bicycle lanes for the traveling public so that traffic congestion will be reduced.

The Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

The project will be funded from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$236,000 for design only with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$1,000 to begin the design effort.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	200,000	200,000
MCDOT Labor	-	1,000	25,000	10,000	-	-	36,000	36,000
Project Total	\$ -	\$ 1,000	\$ 225,000	\$ 10,000	\$ -	\$ -	\$ 236,000	\$ 236,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Cave Creek Rd: Lone Mtn to Carefree Hwy
Managing Department: Transportation
Supervisor District: 3

Project Narrative

The purpose of this project is to monitor for intergovernmental agreement (IGA) compliance of annual deferred payments from the Town of Cave Creek for cost sharing in the roadway as constructed in FY 2002.

The Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The remaining budget for this project is \$4,000. The FY 2003-04 budget is \$1,000 to monitor IGA compliance.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 811,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 811,000
Construction	\$ 4,761,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,761,000
MCDOT Labor	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000		\$ 4,000	\$ 6,000
Project Total	\$ 5,574,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	\$ 4,000	\$ 5,578,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 2,135	\$ 2,135	\$ 10,675
Supplies & Services	-	200	200	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,675
TOTAL PROJECT COSTS	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,675

* Currently being maintained by County forces

Project Title: Small Cities Transportation Assistance Program (SCTAP)
Managing Department: Transportation
Supervisor District: All

Project Narrative

The purpose of this project is to provide transportation project funding to smaller cities and towns for the residents of the county, smaller cities and towns so that a seamless transportation system will exist between jurisdictions and help poorly funded towns to improve their transportation systems.

The Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF).

Project Cost Summary

The total budget for this project is \$3.2 million with \$1.6 million expended through FY 2002-03. The FY 2003-04 budget is \$300,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 1,675,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	1,500,000	3,175,000
MCDOT Labor	-	-	-	-	-	-	-	-
Project Total	\$ 1,675,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,500,000	\$ 3,175,000

Operating Cost Summary

N/A

Project Title: Chandler Heights Rd at Sanoki Wash
Managing Department: Transportation
Supervisor District: 1

Project Narrative

The purpose of this project is to develop a project design for building a five-lane bridge (68' wide) over Sanoki Wash, replacing the existing un-bridged (dip) crossing for the traveling public so that right-of-way and roadway needs can be identified and planned, and accurate cost estimates can be made for increasing the capacity and safety of the roadway.

The Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$99,000 with \$59,000 expended through FY 2002-03. The FY 2003-04 budget is \$20,000 for design by staff.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MCDOT Labor	59,000	20,000	20,000	-	-	-	40,000	99,000
Project Total	\$ 59,000	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ 40,000	\$ 99,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Chandler Heights Rd: Culvert at Eastern Canal
Managing Department: Transportation
Supervisor District: 1

Project Narrative

The purpose of this project is to replace the existing inadequate pipe with a wider box culvert to allow future widening of the road.

The Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 92% from Highway User Revenue Funds (HURF), fund 234, and 8% from an IGA partner.

Project Cost Summary

The total budget for this project is \$257,000 with \$31,000 expended through FY 2002-03. The FY 2003-04 budget is \$1,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 1,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ 6,000
Construction	\$ -	\$ -	\$ -	\$ 202,000	\$ -	\$ -	202,000	202,000
MCDOT Labor	30,000	1,000	1,000	17,000	-	-	19,000	49,000
Project Total	\$ 31,000	\$ 1,000	\$ 1,000	\$ 224,000	\$ -	\$ -	\$ 226,000	\$ 257,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ 4,235	\$ 4,235	\$ -	\$ 2,135	\$ 2,135	\$ 16,975
Supplies & Services	400	400	400	\$ -	200	200	1,600
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 18,575
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 18,575

* Currently being maintained by County forces

Project Title: Deer Valley: 91st Ave to 83rd Ave
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The purpose of this project is to develop a design concept report to study the widening of the road for project designers and the traveling public so that right-of-way and roadway needs can be identified and planned, and accurate cost estimates can be made for increasing the capacity and safety of the roadway.

The Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$80,000 with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$80,000 to complete the study.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	70,000	70,000
MCDOT Labor	-	10,000	-	-	-	-	10,000	10,000
Project Total	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	80,000	\$ 80,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Dysart Rd: Cactus to Greenway
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The purpose of this project is to design safety and congestion reduction improvements for the intersection on Dysart Rd from Cactus to Greenway. Upon completion of the design phase, the Town of El Mirage will manage the construction of the intersection improvements.

The Maricopa County Transportation Advisory Board recommended design of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$83,000 with \$78,000 expended through FY 2002-03. The FY 2003-04 budget is \$5,000 to complete the design.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 74,000	\$ -	\$ -	\$ -	\$ -	\$ -	-	74,000
MCDOT Labor	4,000	5,000	-	-	-	-	5,000	9,000
Project Total	\$ 78,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	5,000	\$ 83,000

Operating Cost Summary

The Town of El Mirage maintains this intersection.

Project Title: EI Mirage Rd: Beardsley to Loop 303
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The purpose of this project is to design and acquire right-of-way for a new four-lane road and establish future roadway needs for the traveling public so that an effective roadway design will be developed. This project will result in the construction of a new four-lane road between Beardsley road and the future Loop 303 and includes intersection and drainage improvements.

The Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded from Highway User Revenue Funds (HURF), fund 234 and from developer contributions (amount yet to be negotiated).

Project Cost Summary

The total budget for this project is \$1.7 million with \$621,000 expended through FY 2002-03. The FY 2003-04 budget is \$1,010,000 to purchase right-of-way and complete relocate utilities. Construction has yet to be programmed.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 1,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,001,000
Construction	\$ 496,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	25,000	521,000
MCDOT Labor	124,000	10,000	5,000	-	-	-	15,000	139,000
Project Total	\$ 621,000	\$ 1,010,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 1,040,000	\$ 1,661,000

Operating Cost Summary

N/A

Roadway does not exist and construction has yet to be programmed.

Project Title: EI Mirage Rd: Bell to Beardsley
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The purpose of this project is to design a new four-lane road and establish future roadways needs so that an effective roadway design will be developed. This project will result in the construction of a new four-lane road to meet projected traffic demands. Signalization will also be installed on EI Mirage at Beardsley Roads.

The Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded from Highway User Revenue Funds (HURF), fund 234 and from developer contributions (amount yet to be negotiated).

Project Cost Summary

The total budget for this project is \$3,685,000 with \$650,000 expended through FY 2002-03. The FY 2003-04 budget is \$3,035,000 for the purchase of right-of-way. Construction has not been programmed.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 1,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,001,000
Construction	\$ 534,000	\$ -	\$ -	\$ -	\$ -	\$ -	-	534,000
MCDOT Labor	115,000	35,000	-	-	-	-	35,000	150,000
Project Total	\$ 650,000	\$ 3,035,000	\$ -	\$ -	\$ -	\$ -	\$ 3,035,000	\$ 3,685,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Elliot Rd: Val Vista to Greenfield
Managing Department: Transportation
Supervisor District: 2

Project Narrative

This project will widen Elliot Road from two through-lanes to four. This project involves the expansion and overhaul of an existing structure. The Town of Gilbert is the lead agency.

The Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 50% from Highway User Revenue Funds (HURF), 234, and 50% from the Town of Gilbert.

Project Cost Summary

The total budget for this project is \$1080,000 with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$680,000 for the first of two payments to Gilbert.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 680,000	\$ -	\$ 400,000	\$ -	\$ -	1,080,000	1,080,000
MCDOT Labor	-	-	-	-	-	-	-	-
Project Total	\$ -	\$ 680,000	\$ -	\$ 400,000	\$ -	\$ -	\$ 1,080,000	\$ 1,080,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,435
Supplies & Services	200	-	-	-	-	-	200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,635
TOTAL PROJECT COSTS	\$ 4,635	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,635

* Currently being maintained by County forces

Gilbert is expected to maintain the road.

Project Title: Ellsworth Rd: Germann to Baseline
Managing Department: Transportation
Supervisor District: 1 & 2

Project Narrative

This project will reconstruct and widen the existing two-lane road to provide four travel lanes with a raised median. The west half of the roadway between Pecos Road and the Powerline Floodway will be constructed with a third travel lane in the southbound direction. Other improvements include box culverts, a storm drain system, landscaping and two fully signalized intersections (one at Elliot Road and one at Germann Road).

The Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 60% from Highway User Revenue Funds (HURF). Fund 234, and 49% from an IGA partners (City of Mesa and the Maricopa County Flood Control District).

Project Cost Summary

The total budget for this project is \$28.7 million with \$5.4 million expended through FY 2002-03. The FY 2003-04 budget is \$11.8 million to begin construction.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 1,954,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 2,354,000
Construction	\$ 3,041,000	\$ 11,391,000	\$ 11,500,000	\$ -	\$ -	\$ -	\$ 22,891,000	\$ 25,932,000
MCDOT Labor	395,000	20,000	10,000	-	-	-	30,000	425,000
Project Total	\$ 5,390,000	\$ 11,811,000	\$ 11,510,000	\$ -	\$ -	\$ -	\$ 23,321,000	\$ 28,711,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ -	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 10,640
Supplies & Services	400	-	-	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640
TOTAL PROJECT COSTS	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640

* Currently being maintained by County forces

Project Title: Ellsworth Rd: University to McLellan
Managing Department: Transportation
Supervisor District: 2

Project Narrative

This project will reconstruct and widen the existing two-lane road to provide four travel lanes (two in each direction) with a raised center median. Selected segments fronting new residential development will be constructed with a third travel lane in either the north or southbound direction, as appropriate. Additional improvements include a traffic signal at Brown Road, a storm drain system, street lighting, curb, gutter, sidewalk and landscaping. This will also reconstruct ¼ mile of Adobe Road.

The Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 57% from Highway User Revenue Funds (HURF), fund 234, and 43% from the City of Mesa.

Project Cost Summary

The total budget for this project is \$7.2 million with \$1.6 million expended through FY 2002-03. The FY 2003-04 budget is \$1.4 million.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 285,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 285,000
Construction	\$ 1,068,000	\$ 1,400,000	\$ 4,140,000	\$ -	\$ -	\$ -	5,540,000	6,608,000
MCDOT Labor	258,000	8,000	10,000	-	-	-	18,000	276,000
Project Total	\$ 1,611,000	\$ 1,408,000	\$ 4,150,000	\$ -	\$ -	\$ -	\$ 5,558,000	\$ 7,169,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ -	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 10,640
Supplies & Services	400	-	-	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	<i>\$ 4,635</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ 2,335</i>	<i>\$ 2,335</i>	<i>\$ 2,335</i>	<i>\$ 11,640</i>
TOTAL PROJECT COSTS	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640

* Currently being maintained by County forces

Project Title: Estrella Interim Loop 303(II)
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The purpose of this project is to build a four lane road beginning at the El Mirage alignment to Lake Pleasant Rd, finishing a new four-lane road from US 60 to Lake Pleasant Road with a bridge across the Agua Fria River for the traveling public and property owners along the proposed route so that traffic congestion will be reduced, property owners will have access to their properties and travel times will be reduced. This project involves the construction of a new structure over the Agua Fria River.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 51% from Highway User Revenue Funds (HURF), fund 234, 5% from the City of Peoria and 44% from developers.

Project Cost Summary

The total budget for this project is \$18.2 million with \$9.6 million expended through FY 2001-02. The FY 2002-03 budget is \$8.6 million to complete construction.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 4,877,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,877,000
Construction	\$ 3,556,000	\$ 8,545,873	\$ -	\$ -	\$ -	\$ -	8,545,873	12,101,873
MCDOT Labor	1,163,000	100,000	-	-	-	-	100,000	1,263,000
Project Total	\$ 9,596,000	\$ 8,645,873	\$ -	\$ -	\$ -	\$ -	\$ 8,645,873	\$ 18,241,873

Operating Cost Summary

	Current Year	Year 1 FY 03-04	Year 2 FY 04-05*	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ -	\$ -	\$ 4,135	\$ 4,135	\$ 4,135	\$ 4,135	\$ 16,540
Supplies & Services	-	-	500	500	500	500	2,000
Capital Outlay							-
<i>Subtotal</i>	\$ -	\$ -	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 18,540
TOTAL PROJECT COSTS	\$ -	\$ -	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 18,540

* Maintenance by County forces expected to begin

Project Title: Estrella Parkway: Yuma to McDowell
Managing Department: Transportation
Supervisor District: 4

Project Narrative

This project involves the reconstruction of Estrella Parkway to a four-lane rural principal arterial section with a raised median and signalized intersections. Construction of this project will result in decreased congestion and traffic accidents and will improve roadway continuity. The Town of Goodyear has elected to take the lead on this project since the roadway is in their jurisdiction.

The Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 13% from Highway User Revenue Funds (HURF), fund 234, and 87% from the Town of Goodyear.

Project Cost Summary

The total budget for the County's portion of this project is \$2.6 million with \$2.6 million expended through FY 2002-03 for right-of-way acquisition and design. The FY 2003-04 budget is \$7,000 to complete transfer of the project to the Town of Goodyear.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 1,993,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,993,000
Construction	\$ 379,000	\$ -	\$ -	\$ -	\$ -	\$ -	-	379,000
MCDOT Labor	228,000	7,000	-	-	-	-	7,000	235,000
Project Total	\$ 2,600,000	\$ 7,000	\$ -	\$ -	\$ -	\$ -	7,000	\$ 2,607,000

Operating Cost Summary

Operating and transition costs are responsibility of the Town of Goodyear.

Project Title: GDACS: Geodetic Densification & Cadastral Surveys
Managing Department: Transportation
Supervisor District: All

Project Narrative

The purpose of this project is to provide more and better land survey points and a more accurate land survey system in Maricopa County for county, city, town, state and private surveyors so that survey costs and the time required to complete land surveys is decreased. This project will enrich county citizens by reducing the cost of surveying properties including road projects.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 78% from Highway User Revenue Funds (HURF), fund 234, and 22% from other sources.

Project Cost Summary

The total budget for this project is \$6 million with \$2.2 million expended through FY 2002-03. The FY 2003-04 budget is \$2.2 million.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 1,661,000	\$ 2,000,000	\$ 1,472,000	\$ -	\$ -	\$ -	3,472,000	5,133,000
MCDOT Labor	554,000	176,000	150,000	-	-	-	326,000	880,000
Project Total	\$ 2,215,000	\$ 2,176,000	\$ 1,622,000	\$ -	\$ -	\$ -	\$ 3,798,000	\$ 6,013,000

Operating Cost Summary

	Cuurent Year	Year 1 FY 03-04	Year 2 FY 04-05	Year 3* FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Sevices	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ 45,000
Supplies & Services						5,000	5,000
Capital Outlay							-
<i>Subtotal</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000
TOTAL PROJECT COSTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000

* Maintenance by County forces expected to begin

Project Title: General Civil Engineering
Managing Department: Transportation
Supervisor District: All

Project Narrative

The purpose of this reserve fund is to reserve monies for hiring on-call civil engineering consultants for MCDOT project designers so that project designs won't be delayed due to the need for unforeseen civil engineering work. This project will enrich county citizens by reducing costly delays in projects.

The Maricopa County Transportation Advisory Board recommended this fund.

Funding Summary

This fund will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this fund is \$11.7 million with \$361,000 expended through FY 2002-03. The FY 2003-04 budget is \$150,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 361,000	\$ 150,000	\$ 230,000	\$ 3,500,000	\$ 3,500,000	\$ 4,000,000	11,380,000	11,741,000
MCDOT Labor	-	-	-	-	-	-	-	-
Project Total	\$ 361,000	\$ 150,000	\$ 230,000	\$ 3,500,000	\$ 3,500,000	\$ 4,000,000	\$ 11,380,000	\$ 11,741,000

Operating Cost Summary

N/A

Project Title: Gilbert Rd: McDowell to SR 87 w/ LWC
Managing Department: Transportation
Supervisor District: 2

Project Narrative

This project will result in the widening of Gilbert Road from McDowell Road to State Route 87. The roadway is to be built to the "Road of Regional Significance" standard, which is seven lanes with a curbed median or continuous two way left-turn lane. This project includes a low-water crossing over the Salt River and a sound wall along McDowell Rd. It includes the future purchase of right-of-way along Gilbert Rd.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 90% from Highway User Revenue Funds (HURF), fund 234, 4% from an IGA partner and 6% from Federal monies.

Project Cost Summary

The total budget for this project is \$20.0 million with \$7.4 million expended through FY 2002-03. The FY 2003-04 budget is \$5.7 million.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 4,960,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,960,000
Construction	\$ 1,913,000	\$ 5,620,000	\$ 6,295,000	\$ -	\$ 400,000	\$ -	12,315,000	14,228,000
MCDOT Labor	577,000	81,000	185,000	-	-	-	266,000	843,000
Project Total	\$ 7,450,000	\$ 5,701,000	\$ 6,480,000	\$ -	\$ 400,000	\$ -	\$ 12,581,000	\$ 20,031,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ -	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 10,640
Supplies & Services	400	-	-	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640
TOTAL PROJECT COSTS	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640

* Currently being maintained by County forces

Project Title: Gilbert Rd: Pecos to Williams Field
Managing Department: Transportation
Supervisor District: 1

Project Narrative

The purpose of this project is to develop a design concept report to study the widening of the road for project designers and the traveling public so that right-of-way and roadway needs can be identified and planned, and accurate cost estimates can be made for increasing the capacity and safety of the roadway.

The Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$202,000 with \$192,000 expended through FY 2002-03. The FY 2003-04 budget is \$10,000 to complete the study. Construction has not been programmed.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 152,000	\$ -	\$ -	\$ -	\$ -	\$ -	-	152,000
MCDOT Labor	40,000	10,000	-	-	-	-	10,000	50,000
Project Total	\$ 192,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 202,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Gilbert Rd: Warner to Water Tank
Managing Department: Transportation
Supervisor District: 2

Project Narrative

The purpose of this project is to widen Gilbert Rd north of Warner and eliminate scalloped sections of roadway that reduce the travel lanes to just one lane. The Town of Gilbert is lead on this project.

The Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$210,000 with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$5,000 to negotiate a funding agreement with the Town of Gilbert.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	200,000	200,000
MCDOT Labor	-	5,000	5,000	-	-	-	10,000	10,000
Project Total	\$ -	\$ 5,000	\$ 205,000	\$ -	\$ -	\$ -	\$ 210,000	\$ 210,000

Operating Cost Summary

The Town of Gilbert maintains the roadway.

Project Title: Gilbert Rd: Williams Field to Ray
Managing Department: Transportation
Supervisor District: 1

Project Narrative

This is a project to improve Gilbert Road to the Town of Gilbert standards. The Town of Gilbert is the lead agency. Maricopa County will participate under an intergovernmental agreement (IGA). Participation will be financial and costs will be those that would equate to MCDOT standard improvements. This project will result in the widening of the road to six through-lanes with a continuous center-turn lane.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This County's portion of the project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$2.5 million with \$2.2 million expended through FY 2002-03. The FY 2003-04 budget is \$0.3 million.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 2,156,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	300,000	2,456,000
MCDOT Labor	38,000	5,000	-	-	-	-	5,000	43,000
Project Total	\$ 2,194,000	\$ 305,000	\$ -	\$ -	\$ -	\$ -	\$ 305,000	\$ 2,499,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ -	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 10,640
Supplies & Services	400	-	-	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640
TOTAL PROJECT COSTS	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640

* Currently being maintained by County forces

Project Title: Jackrabbit Tr: Yuma to Thomas
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The purpose of this project is to develop a design concept report to study the need to widen the road for project designers and the traveling public so that right-of-way and roadway needs can be identified and planned, and accurate cost estimates can be made for increasing the capacity and safety of the roadway.

This Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$204,000 with \$4,000 expended through FY 2002-03. The FY 2003-04 budget is \$200,000 to complete the study. Construction has not been programmed.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	150,000	150,000
MCDOT Labor	4,000	50,000	-	-	-	-	50,000	54,000
Project Total	\$ 4,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 204,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Laveen Area Conveyance Channel
Managing Department: Transportation
Supervisor District: 5

Project Narrative

The purpose of this project is to correct drainage problems at 51st Avenue and Baseline Road. This is a joint project through an intergovernmental agreement (IGA) with the Flood Control District.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$1 million with \$500,000 expended through FY 2002-03. The FY 2003-04 budget is \$500,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	500,000	1,000,000
MCDOT Labor	-	-	-	-	-	-	-	-
Project Total	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	500,000	\$ 1,000,000

Operating Cost Summary

The Flood Control District will maintain.

Project Title: Lindsay Rd: Williams Field to Ray Rd
Managing Department: Transportation
Supervisor District: 1

Project Narrative

This project will construct a five-lane section to ease congestion and increase traffic safety. This project involves the expansion and overhaul of an existing structure. The Town of Gilbert is lead on this project.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 50% from Highway User Revenue Funds (HURF), fund 234, and 50% from the Town of Gilbert.

Project Cost Summary

The total budget for this project is \$2.6 million with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$2,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ 2,600,000	\$ -	\$ -	\$ -	2,600,000	2,600,000
MCDOT Labor	-	2,000	2,000	-	-	-	4,000	4,000
Project Total	\$ -	\$ 2,000	\$ 2,602,000	\$ -	\$ -	\$ -	\$ 2,604,000	\$ 2,604,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ 4,235	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 14,875
Supplies & Services	400	400	-	200	200	200	1,400
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 16,275
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 16,275

* Currently being maintained by County forces

Project Title: Loop 303 Intersection Improvements
Managing Department: Transportation
Supervisor District: 4

Project Narrative

This project will provide improvements to the intersections of Loop 303 with Indian School Road, Northern Avenue and Olive Avenue. The approaches at the intersections will be widened to accommodate left turn lanes on both the 303 and the intersecting roadways and traffic signals. Intersection lighting will also be provided.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 13% from Highway User Revenue Funds (HURF), fund 234, and 87% from federal funds.

Project Cost Summary

The total budget for this project is \$1.8 million with \$.8 million expended through FY 2002-03. The FY 2003-04 budget is \$1,000,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000
Construction	\$ 629,574	\$ 980,000	\$ -	\$ -	\$ -	\$ -	980,000	1,609,574
MCDOT Labor	185,000	20,000	-	-	-	-	20,000	205,000
Project Total	\$ 815,574	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,815,574

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ -	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 10,640
Supplies & Services	400	-	-	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640
TOTAL PROJECT COSTS	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640

* Currently being maintained by County forces

Project Title: Loop 303: Indian School Rd to Camelback
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The project is to widen the existing two-lane roadway into a four lane divided highway with at grade signalized intersections when warranted.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF).

Project Cost Summary

The total budget for this project is \$4.1 million with \$0.0 million expended through FY 2002-03. The FY 2003-04 budget is \$1,000 to begin partnership formation discussions.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000	\$ 1,000,000
Construction	\$ -	\$ -	\$ -	\$ 300,000	\$ 500,000	\$ 2,200,000	\$ 3,000,000	\$ 3,000,000
MCDOT Labor	-	1,000	4,000	40,000	10,000	40,000	95,000	95,000
Project Total	\$ -	\$ 1,000	\$ 4,000	\$ 340,000	\$ 1,510,000	\$ 2,240,000	\$ 4,095,000	\$ 4,095,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ 4,235	\$ 4,235	\$ 4,235	\$ 4,235	\$ -	\$ 21,175
Supplies & Services	400	400	400	400	400	-	2,000
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 23,175
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 23,175

* Currently being maintained by County forces

Project Title: Loop 303: Camelback to Bethany Home
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The project is to widen the existing two-lane roadway into a four lane divided highway with at grade signalized intersections when warranted.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF).

Project Cost Summary

The total budget for this project is \$4.1 million with \$0.0 million expended through FY 2002-03. The FY 2003-04 budget is \$1,000 to begin partnership formation discussions.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000	\$ 1,000,000
Construction	\$ -	\$ -	\$ -	\$ 300,000	\$ 500,000	\$ 2,200,000	\$ 3,000,000	\$ 3,000,000
MCDOT Labor	-	1,000	4,000	20,000	10,000	40,000	75,000	75,000
Project Total	\$ -	\$ 1,000	\$ 4,000	\$ 320,000	\$ 1,510,000	\$ 2,240,000	\$ 4,075,000	\$ 4,075,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ 4,235	\$ 4,235	\$ 4,235	\$ 4,235	\$ -	\$ 21,175
Supplies & Services	400	400	400	400	400	-	2,000
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 23,175
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 23,175

* Currently being maintained by County forces

Project Title: Loop 303: Bethany Home to Glendale
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The project is to widen the existing two-lane roadway into a four lane divided highway with at grade signalized intersections when warranted.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF).

Project Cost Summary

The total budget for this project is \$4.1 million with \$0.0 million expended through FY 2002-03. The FY 2003-04 budget is \$1,000 to begin partnership formation discussions.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000	\$ 1,000,000
Construction	\$ -	\$ -	\$ -	\$ 300,000	\$ 500,000	\$ 2,200,000	\$ 3,000,000	\$ 3,000,000
MCDOT Labor	-	1,000	4,000	20,000	10,000	40,000	75,000	75,000
Project Total	\$ -	\$ 1,000	\$ 4,000	\$ 320,000	\$ 1,510,000	\$ 2,240,000	\$ 4,075,000	\$ 4,075,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ 4,235	\$ 4,235	\$ 4,235	\$ 4,235	\$ -	\$ 21,175
Supplies & Services	400	400	400	400	400	-	2,000
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 23,175
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 23,175

* Currently being maintained by County forces

Project Title: Loop 303: Cactus to Waddell
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The project is to design plans for widening the existing two-lane roadway into a four lane divided highway with at grade signalized intersections when warranted.

This Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$0.4 million to prepare design plans with \$0.0 million expended through FY 2002-03. The FY 2003-04 budget is \$1,000 to begin partnership formation discussions. Construction has not been programmed.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 10,000	\$ 310,000	\$ 310,000
MCDOT Labor	-	1,000	1,000	1,000	45,000	10,000	58,000	58,000
Project Total	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 345,000	\$ 20,000	\$ 368,000	\$ 368,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Loop 303: Waddell to Greenway
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The project is to design plans for the widening of the existing two-lane roadway into a four lane divided highway with at-grade signalized intersections when warranted.

This Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$0.4 million to prepare design plans with \$0.0 million expended through FY 2002-03. The FY 2003-04 budget is \$1,000 to begin partnership formation discussions. Construction has not been programmed.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 10,000	\$ 310,000	\$ 310,000
MCDOT Labor	-	1,000	1,000	1,000	25,000	20,000	48,000	48,000
Project Total	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 325,000	\$ 30,000	\$ 358,000	\$ 358,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Loop 303: Greenway to Bell Rd
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The project is to design plans for the widening of the existing two-lane roadway into a four lane divided highway with at grade signalized intersections when warranted.

This Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$0.3 million to prepare design plans with \$0.0 million expended through FY 2002-03. The FY 2003-04 budget is \$1,000 to begin partnership formation discussions.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 10,000	\$ 310,000	\$ 310,000
MCDOT Labor	-	1,000	1,000	1,000	25,000	10,000	38,000	38,000
Project Total	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 325,000	\$ 20,000	\$ 348,000	\$ 348,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Loop 303: Indian School to Clearview
Managing Department: Transportation
Supervisor District: 4

Project Narrative

This purpose of this project is to prepare a design concept report to establish design parameters for the construction of an interim four lane divided highway as the first phase of the ultimate six lane divided urban freeway.

This Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$2.4 million to complete the design concept report and environmental assessment with \$1.7 million expended through FY 2002-03. The FY 2003-04 budget is \$755,000 to complete the study.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 54,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54,000
Construction	\$ 1,392,000	\$ 750,000	\$ -	\$ -	\$ -	\$ -	750,000	2,142,000
MCDOT Labor	241,000	5,000	-	-	-	-	5,000	246,000
Project Total	\$ 1,687,000	\$ 755,000	\$ -	\$ -	\$ -	\$ -	\$ 755,000	\$ 2,442,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Loop 303: McDowell to ¾ mi. N. of Thomas
Managing Department: Transportation
Supervisor District: 4

Project Narrative

This project will extend Loop 303 south from its current termini at Thomas Road to McDowell Road at Cotton Lane. The improvement will construct four lanes and eliminate the two 90 degree turns currently required to access or exit Loop 303. Cotton Lane south of Thomas Road will be reconfigured as a cul-de-sac. This project includes the replacement of an existing structure.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 58% from Highway User Revenue Funds (HURF), fund 234, 34% from an IGA partner and 8% from other sources.

Project Cost Summary

The total budget for this project is \$2.5 million with \$2.5 million expended through FY 2002-03. The FY 2003-04 budget is \$5,000 to close out the project.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 87,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 87,000
Construction	\$ 2,166,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,166,000
MCDOT Labor	240,000	5,000	-	-	-	-	5,000	245,000
Project Total	\$ 2,493,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 2,498,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 2,135	\$ 2,135	\$ 10,675
Supplies & Services	-	200	200	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,675
TOTAL PROJECT COSTS	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,675

* Currently being maintained by County forces

Project Title: MC 85 at Agua Fria/Bridge Scour
Managing Department: Transportation
Supervisor District: 5

Project Narrative

The purpose of this project is to repair the pier cap (support) that has failed causing partial closure of the bridge and to provide 100-year scour protection for the existing bridge to prevent damage during severe flooding. This project will result in increased safety and a reduction in the chances of the bridge falling during flood events.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 59% from Highway User Revenue Funds (HURF), fund 234, and 41% from Federal monies.

Project Cost Summary

The total budget for this project is \$2.7 million with \$141,000 expended through FY 2002-03. The FY 2003-04 budget is \$155,000 to begin construction.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Construction	\$ 98,000	\$ 150,000	\$ 2,245,000	\$ -	\$ -	\$ -	2,395,000	2,493,000
MCDOT Labor	33,000	5,000	167,000	-	-	-	172,000	205,000
Project Total	\$ 141,000	\$ 155,000	\$ 2,412,000	\$ -	\$ -	\$ -	\$ 2,567,000	\$ 2,708,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: MC 85 at Avondale Wash
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The purpose of this project is to replace the insufficient bridge with a new, wider bridge. This project will result in increased safety and a reduction in the chances of the bridge falling during flood events

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 60% from Highway User Revenue Funds (HURF), fund 234, and 40% from Federal monies.

Project Cost Summary

The total budget for this project is \$335,000 with \$330,000 expended through FY 2002-03. The FY 2003-04 budget is \$5,000 to complete the project.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000
Construction	\$ 197,000	\$ -	\$ -	\$ -	\$ -	\$ -	-	197,000
MCDOT Labor	130,000	5,000	-	-	-	-	5,000	135,000
Project Total	\$ 330,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	5,000	\$ 335,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 2,135	\$ 2,135	\$ 10,675
Supplies & Services	-	200	200	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,675
TOTAL PROJECT COSTS	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,675

* Currently being maintained by County forces

Project Title: MC 85: Airport to Jackrabbit Tr
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The purpose of this project is to design the project to 30% plans for MCDOT roadway designers and decision-makers so that an effective roadway design will be developed.

This Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$102,000 with \$17,000 expended through FY 2002-03. The FY 2003-04 budget is \$85,000 to complete the study.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	75,000	75,000
MCDOT Labor	17,000	10,000	-	-	-	-	10,000	27,000
Project Total	\$ 17,000	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ 85,000	\$ 102,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: MC 85: Cotton Lane to Estrella Pkwy
Managing Department: Transportation
Supervisor District: 4

Project Narrative

This project will result in the widening of the MC 85 from a two-lane arterial roadway to four lanes with a continuous left-turn lane and bike lane. This project involves the expansion of an existing structure.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 73% from Highway User Revenue Funds (HURF), fund 234, and 27% from the Town of Goodyear.

Project Cost Summary

The total budget for this project is \$4.7 million with \$716,000 expended through FY 2002-03. The FY 2003-04 budget is \$1,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 36,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36,000
Construction	\$ 461,000	\$ -	\$ -	\$ -	\$ 700,000	\$ 3,330,000	4,030,000	4,491,000
MCDOT Labor	219,000	1,000	1,000	3,000	5,000	30,000	40,000	259,000
Project Total	\$ 716,000	\$ 1,000	\$ 1,000	\$ 3,000	\$ 705,000	\$ 3,360,000	\$ 4,070,000	\$ 4,786,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ -	\$ -	\$ 17,740
Supplies & Services	200	200	200	200	-	-	800
Capital Outlay							-
<i>Subtotal</i>	<i>\$ 4,635</i>	<i>\$ 4,635</i>	<i>\$ 4,635</i>	<i>\$ 4,635</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ 18,540</i>
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ -	\$ 18,540

* Currently being maintained by County forces

Project Title: MC 85: El Mirage to 115th Ave
Managing Department: Transportation
Supervisor District: 5

Project Narrative

The purpose of this project is to develop a design concept report for MCDOT roadway designers and decision-makers so that right-of-way needs can be identified and planned, and accurate cost estimates can be made for increasing the capacity and safety of the roadway.

This Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$43,000 with \$3,000 expended through FY 2002-03. The FY 2002-03 budget is \$40,000 to complete the study.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	35,000	35,000
MCDOT Labor	3,000	5,000	-	-	-	-	5,000	8,000
Project Total	\$ 3,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	40,000	\$ 43,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: MC 85: Estrella Pkwy to Litchfield
Managing Department: Transportation
Supervisor District: 4

Project Narrative

This project will result in the widening of the road from two to four lanes with a continuous left-turn lane.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 83% from Highway User Revenue Funds (HURF), fund 234, and 17% from an IGA partner.

Project Cost Summary

The total budget for this project is \$3.8 million with \$0.9 million expended through FY 2002-03. The FY 2003-04 budget is \$5,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 679,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 679,000
Construction	\$ 14,000	\$ -	\$ 2,775,000	\$ -	\$ -	\$ -	2,775,000	2,789,000
MCDOT Labor	271,000	5,000	55,000	-	-	-	60,000	331,000
Project Total	\$ 964,000	\$ 5,000	\$ 2,830,000	\$ -	\$ -	\$ -	\$ 2,835,000	\$ 3,799,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ 4,235	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 14,875
Supplies & Services	400	400	-	200	200	200	1,400
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 16,275
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 16,275

* Currently being maintained by County forces

Project Title: MC 85: Jackrabbit Trail to Perryville
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The purpose of this project is to develop a design concept report to study the widening of the road for project designers and the traveling public so that right-of-way and roadway needs can be identified and planned, and accurate cost estimates can be made for increasing the capacity and safety of the roadway.

The Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$233,000 with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$1,000 to begin finding funding partners to complete the study.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -	200,000	200,000
MCDOT Labor	-	1,000	1,000	1,000	25,000	5,000	33,000	33,000
Project Total	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 225,000	\$ 5,000	\$ 233,000	\$ 233,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: MC 85: Perryville to Cotton Lane
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The purpose of this project is to develop a design concept report to study the widening of the road for project designers and the traveling public so that right-of-way and roadway needs can be identified and planned, and accurate cost estimates can be made for increasing the capacity and safety of the roadway.

The Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$443,000 with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$1,000 to begin finding funding partners to complete the study.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ 400,000
MCDOT Labor	-	1,000	1,000	1,000	40,000	-	43,000	43,000
Project Total	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 440,000	\$ -	\$ 443,000	\$ 443,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: MC 85: 107th Ave to 91st Ave
Managing Department: Transportation
Supervisor District: 5

Project Narrative

This project will design and construct a four-lane roadway with a raised center median.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$3.8 million with \$2,000 expended through FY 2002-03. The FY 2003-04 budget is \$42,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ 650,000	\$ -	\$ 650,000	\$ 650,000
Construction	\$ -	\$ 40,000	\$ 300,000	\$ 10,000	\$ -	\$ 2,490,000	2,840,000	2,840,000
MCDOT Labor	2,000	2,000	35,000	30,000	10,000	20,000	97,000	99,000
Project Total	\$ 2,000	\$ 42,000	\$ 335,000	\$ 40,000	\$ 660,000	\$ 2,510,000	\$ 3,587,000	\$ 3,589,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ 4,235	\$ 4,235	\$ 4,235	\$ 4,235	\$ -	\$ 21,175
Supplies & Services	400	400	400	400	400	-	2,000
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 23,175
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 23,175

* Currently being maintained by County forces

Project Title: MC 85: 91st Ave to 75th Ave
Managing Department: Transportation
Supervisor District: 5

Project Narrative

The project will design and construct a four-lane roadway with a raised center median.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$4.9 million with \$104,000 expended through FY 2002-03. The FY 2003-04 budget is \$240,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ 650,000	\$ -	\$ -	\$ 650,000	\$ 650,000
Construction	\$ 100,000	\$ 210,000	\$ -	\$ -	\$ 1,300,000	\$ 2,500,000	4,010,000	4,110,000
MCDOT Labor	4,000	30,000	10,000	20,000	20,000	30,000	110,000	114,000
Project Total	\$ 104,000	\$ 240,000	\$ 10,000	\$ 670,000	\$ 1,320,000	\$ 2,530,000	\$ 4,770,000	\$ 4,874,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ 4,235	\$ 4,235	\$ 4,235	\$ 4,235	\$ -	\$ 21,175
Supplies & Services	400	400	400	400	400	-	2,000
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 23,175
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 23,175

* Currently being maintained by County forces

Project Title: McDowell Mountain Rd: Shoulders Widening
Managing Department: Transportation
Supervisor District: 2

Project Narrative

This project consists of widening the existing pavement by five feet on each side of the roadway from Fountain Hills City Limits to Forest Road to create room for bicycle lanes.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 47% from Highway User Revenue Funds (HURF), fund 234 and 53% partnership contributions.

Project Cost Summary

The total budget for this project is \$1.3 million with \$0 expended through FY 2001-02. The FY 2002-03 budget is \$50,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ 942,864	\$ -	\$ -	942,864	942,864
MCDOT Labor	7,000	30,000	10,000	20,000	-	-	60,000	67,000
Project Total	\$ 7,000	\$ 30,000	\$ 10,000	\$ 962,864	\$ -	\$ -	\$ 1,002,864	\$ 1,009,864

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ 4,235	\$ 4,235	\$ -	\$ 2,135	\$ 2,135	\$ 16,975
Supplies & Services	400	400	400	-	200	200	1,600
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 18,575
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 18,575

* Currently being maintained by County forces

Project Title: McDowell Rd: Pima Fwy to Alma School
Managing Department: Transportation
Supervisor District: 2

Project Narrative

This project will result in the reconstruction of McDowell Road with four through-lanes and a continuous center-lane. As part of the project, the Salt River Pima Maricopa Indian Community will install a sanitary sewer.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 93% from Highway User Revenue Funds (HURF) and 7% from the Salt River Pima Maricopa Indian Community.

Project Cost Summary

The total budget for this project is \$12.1 million with \$6.7 million expended through FY 2002-03. The FY 2003-04 budget is \$5.4 million.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 989,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 989,000
Construction	\$ 2,039,000	\$ 5,331,000	\$ -	\$ -	\$ -	\$ -	5,331,000	7,370,000
MCDOT Labor	3,730,000	40,000	-	-	-	-	40,000	3,770,000
Project Total	\$ 6,758,000	\$ 5,371,000	\$ -	\$ -	\$ -	\$ -	\$ 5,371,000	\$ 12,129,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ -	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 10,640
Supplies & Services	400	-	-	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640
TOTAL PROJECT COSTS	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640

* Currently being maintained by County forces

Project Title: McKellips Rd Bridge at Salt River
Managing Department: Transportation
Supervisor District: 2

Project Narrative

The purpose of this project is to prepare design plans for a bridge across the Salt River.

The Maricopa County Transportation Advisory Board recommended pursuit of funding partners for construction of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$759,000 to complete design plans with \$758,000 expended through FY 2002-03. The FY 2003-04 budget is \$1,000 to continue to find funding partners.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000
Construction	660,000	1,000	-	-	-	-	1,000	661,000
MCDOT Labor	97,000	-	-	-	-	-	-	97,000
Project Total	\$ 758,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 759,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: McQueen Rd: Queen Creek to Pecos
Managing Department: Transportation
Supervisor District: 1

Project Narrative

This project will result in the reconstruction and widening of the existing road from two to four travel lanes and provide a flush median.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 73% from Highway User Revenue Funds (HURF), fund 234, and 27% from the City of Chandler.

Project Cost Summary

The total budget for this project is \$9.4 million with \$468,000 expended through FY 2002-03. The FY 2003-04 budget is \$1.5 million.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 12,000	\$ 1,003,000	\$ -	\$ -	\$ -	\$ -	\$ 1,003,000	\$ 1,015,000
Construction	\$ 332,000	\$ 500,000	\$ 7,260,000	\$ -	\$ -	\$ -	\$ 7,760,000	\$ 8,092,000
MCDOT Labor	124,000	30,000	70,000	5,000	-	-	105,000	229,000
Project Total	\$ 468,000	\$ 1,533,000	\$ 7,330,000	\$ 5,000	\$ -	\$ -	\$ 8,868,000	\$ 9,336,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ 4,235	\$ 4,235	\$ -	\$ 2,135	\$ 2,135	\$ 16,975
Supplies & Services	400	400	400	-	200	200	1,600
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 18,575
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 18,575

* Currently being maintained by County forces

Project Title: Meridian Rd: Hunt Hwy to Baseline Corridor Study
Managing Department: Transportation
Supervisor District: 1 & 2

Project Narrative

The purpose of this project is to develop a corridor study report to investigate the widening of the road for project designers and the traveling public so that right-of-way and roadway needs can be identified and planned, and future improvements can be identified for increasing the capacity and safety of the roadway.

The Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$260,000 with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$260,000 to complete the study.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	200,000	200,000
MCDOT Labor	-	60,000	-	-	-	-	60,000	60,000
Project Total	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 260,000	\$ 260,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Northeast Maintenance Facility
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The purpose of this project is to purchase property for the new Northeast Maintenance facility.
This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$2.4 million with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$0.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ 1,000,000	\$ 1,400,000	\$ -	\$ -	\$ 2,400,000	\$ 2,400,000
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
MCDOT Labor	-	-	-	-	-	-	-	-
Project Total	\$ -	\$ -	\$ 1,000,000	\$ 1,400,000	\$ -	\$ -	\$ 2,400,000	\$ 2,400,000

Operating Cost Summary

N/A

Project Title: Northern Ave: 95th Ave to 71st Ave
Managing Department: Transportation
Supervisor District: 4

Project Narrative

This project will result in the construction of five travel lanes, including a continuous left turn lane with curb and gutter, and storm drains.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 64% from Highway User Revenue Funds (HURF), fund 234, and 36% from an IGA partner.

Project Cost Summary

The total budget for this project is \$14.1 million with \$14.1 million expended through FY 2002-03. The FY 2003-04 budget is \$10,000 to support cost recovery litigation.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 669,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 669,000
Construction	\$ 12,815,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,815,000
MCDOT Labor	584,000	10,000	-	-	-	-	10,000	594,000
Project Total	\$ 14,068,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 14,078,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 2,135	\$ 2,135	\$ 10,675
Supplies & Services	-	200	200	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,675
TOTAL PROJECT COSTS	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,675

* Currently being maintained by County forces

Project Title: Ocotillo Rd: Basha to Arizona Ave
Managing Department: Transportation
Supervisor District: 1

Project Narrative

This project is to prepare design plans to widen the existing two-lane road to provide four travel lanes (two in each direction) with a raised center median. Additional improvements include a storm drain system with linear retention basins and widening of the intersection at Basha Road to enhance safety and capacity.

This Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$79,000 with \$39,000 expended through FY 2002-03. The FY 2003-04 budget is \$40,000 to complete the design plans.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
MCDOT Labor	39,000	40,000	-	-	-	-	40,000	79,000
Project Total	\$ 39,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 79,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	<i>\$ 4,635</i>	<i>\$ 4,635</i>	<i>\$ 4,635</i>	<i>\$ 4,635</i>	<i>\$ 4,635</i>	<i>\$ 4,635</i>	<i>\$ 27,810</i>
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Ocotillo Rd: Power Rd to Alma School Corridor Study
Managing Department: Transportation
Supervisor District: 2

Project Narrative

The purpose of this project is to complete a corridor study report to future requirements for widening of the road for project designers and the traveling public so that right-of-way and roadway needs can be identified and planned, and accurate cost estimates can be made for increasing the capacity and safety of the roadway.

The Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$260,000 with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$260,000 to complete the study.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	200,000	200,000
MCDOT Labor	-	60,000	-	-	-	-	60,000	60,000
Project Total	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 260,000	\$ 260,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Old US 80 at Hassayampa/Scour
Managing Department: Transportation
Supervisor District: 5

Project Narrative

The purpose of this project is to provide 100-year scour protection for the bridge to prevent damage during severe flooding. This project involves the overhaul of an existing structure.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$1.6 million with \$174,000 expended through FY 2002-03. The FY 2003-04 budget is \$155,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000
Construction	\$ 58,000	\$ 150,000	\$ 1,243,000	\$ -	\$ -	\$ -	1,393,000	1,451,000
MCDOT Labor	113,000	5,000	72,000	-	-	-	77,000	190,000
Project Total	\$ 174,000	\$ 155,000	\$ 1,315,000	\$ -	\$ -	\$ -	\$ 1,470,000	\$ 1,644,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Pinnacle Peak Rd: Lake Pleasant to 83rd Ave
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The purpose of this project is to develop a design concept report so that right-of-way and roadway needs can be identified and planned, and accurate cost estimates can be made for increasing the capacity and safety of the roadway.

This Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF).

Project Cost Summary

The total budget for this project is \$81,000 with \$6,000 expended through FY 2002-03. The FY 2003-04 budget is \$75,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	70,000	70,000
MCDOT Labor	6,000	5,000	-	-	-	-	5,000	11,000
Project Total	\$ 6,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -	75,000	\$ 81,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: PM 10 Program
Managing Department: Transportation
Supervisor District: All

Project Narrative

The purpose of this program is to reduce dust on dirt roads within the PM 10 area for travelers on the road and citizens living within the PM 10 area so that dust related health problems are reduced and to ensure compliance with federal mandates. As individual projects are identified for dust control and added to the capital program, funds are transferred to those projects.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This reserve fund project will be funded 62% from Highway User Revenue Funds (HURF), fund 234, and 38% federal monies.

Project Cost Summary

The total budget for this program is \$15.3 million with \$152,000 expended through FY 2002-03. The FY 2003-04 budget is \$1,865,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	1,865,000	3,163,000	3,905,000	3,150,000	3,150,000	15,233,000	15,233,000
MCDOT Labor	152,000	-	-	-	-	-	-	152,000
Project Total	\$ 152,000	\$ 1,865,000	\$ 3,163,000	\$ 3,905,000	\$ 3,150,000	\$ 3,150,000	\$ 15,233,000	\$ 15,385,000

Operating Cost Summary

N/A

Project Title: PM 10: 12th St, Circle Mt to TNF
Managing Department: Transportation
Supervisor District: 3

Project Narrative

The purpose of this project is to reduce dust on dirt roads within the PM 10 area for travelers on the road and citizens living within the PM 10 area so that dust related health problems are reduced and to ensure compliance with federal mandates.

This road was part of an earlier PM10 phase project but was delayed due to design issues that needed to be resolved which would have delayed the entire project and put compliance with the federal mandate in jeopardy.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 62% from Highway User Revenue Funds (HURF), fund 234, and 38% federal monies.

Project Cost Summary

The total budget for this project is yet to be determined with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$25,000 to complete the design and determine if it is cost effective to pave the road or if other dust suppression methods are more cost effective.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MCDOT Labor	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000
Project Total	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: PM 10 Roads (Ph 4) in North Valley
Managing Department: Transportation
Supervisor District: 3

Project Narrative

The purpose of this project is to reduce dust on dirt roads within the PM 10 area for travelers on the road and citizens living within the PM 10 area so that dust related health problems are reduced and to ensure compliance with federal mandates.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 62% from Highway User Revenue Funds (HURF), fund 234, and 38% federal monies.

Project Cost Summary

The total budget for this project is \$1.4 million with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$205,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 175,000	\$ 615,000	\$ 575,000	\$ -	\$ -	1,365,000	1,365,000
MCDOT Labor	-	30,000	10,000	10,000	-	-	50,000	50,000
Project Total	\$ -	\$ 205,000	\$ 625,000	\$ 585,000	\$ -	\$ -	\$ 1,415,000	\$ 1,415,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 850	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 2,135	\$ 9,390
Supplies & Services	200	-	200	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ 1,050	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 10,390
TOTAL PROJECT COSTS	\$ 1,050	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 10,390

* Currently being maintained by County forces

Project Title: PM 10 Roads (Ph 4) in SE Valley
Managing Department: Transportation
Supervisor District: 1

Project Narrative

The purpose of this project is to reduce dust on dirt roads within the PM 10 area for travelers on the road and citizens living within the PM 10 area so that dust related health problems are reduced and to ensure compliance with federal mandates.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 62% from Highway User Revenue Funds (HURF), fund 234, and 38% federal monies.

Project Cost Summary

The total budget for this project is \$1.4 million with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$205,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	205,000	625,000	575,000	-	-	1,405,000	1,405,000
MCDOT Labor	-	-	-	-	-	-	-	-
Project Total	\$ -	\$ 205,000	\$ 625,000	\$ 575,000	\$ -	\$ -	\$ 1,405,000	\$ 1,405,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 850	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 2,135	\$ 9,390
Supplies & Services	200	-	200	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ 1,050	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 10,390
TOTAL PROJECT COSTS	\$ 1,050	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 10,390

* Currently being maintained by County forces

Project Title: PM 10 Roads (Ph 4) in SW Valley
Managing Department: Transportation
Supervisor District: 5

Project Narrative

The purpose of this project is to reduce dust on dirt roads within the PM 10 area for travelers on the road and citizens living within the PM 10 area so that dust related health problems are reduced and to ensure compliance with federal mandates.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 62% from Highway User Revenue Funds (HURF), fund 234, and 38% federal monies.

Project Cost Summary

The total budget for this project is \$1.4 million with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$180,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 150,000	\$ 625,000	\$ 575,000	\$ -	\$ -	1,350,000	1,350,000
MCDOT Labor	-	30,000	10,000	10,000	-	-	50,000	50,000
Project Total	\$ -	\$ 180,000	\$ 635,000	\$ 585,000	\$ -	\$ -	\$ 1,400,000	\$ 1,400,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 850	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 2,135	\$ 9,390
Supplies & Services	200	-	200	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ 1,050	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 10,390
TOTAL PROJECT COSTS	\$ 1,050	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 10,390

* Currently being maintained by County forces

Project Title: PM 10 Roads (Ph 3) in NE Area
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The purpose of this project is to reduce dust on dirt roads within the PM 10 area for travelers on the road and citizens living within the PM 10 area so that dust related health problems are reduced and to ensure compliance with federal mandates.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 62% from Highway User Revenue Funds (HURF), fund 234, and 38% federal monies.

Project Cost Summary

The total budget for this project is \$430,000 with \$15,000 expended through FY 2002-03. The FY 2003-04 budget is \$415,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 410,000	\$ -	\$ -	\$ -	\$ -	410,000	410,000
MCDOT Labor	15,000	5,000	-	-	-	-	5,000	20,000
Project Total	\$ 15,000	\$ 415,000	\$ -	\$ -	\$ -	\$ -	\$ 415,000	\$ 430,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 850	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 2,135	\$ 9,390
Supplies & Services	200	-	200	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ 1,050	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 10,390
TOTAL PROJECT COSTS	\$ 1,050	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 10,390

* Currently being maintained by County forces

Project Title: PM 10 Roads (Ph 3) in SE Area
Managing Department: Transportation
Supervisor District: 2

Project Narrative

This project consists of portions of 77th Place, 78th Street, 82nd Street, 95th Street, Culver Street, Hermosa Vista Drive, Jensen Street, Melody Drive, Quarterline Road and Range Rider. The purpose of this project is to reduce dust on dirt roads within the PM 10 area for travelers on the road and citizens living within the PM 10 area so that dust related health problems are reduced and to ensure compliance with federal mandates.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 62% from Highway User Revenue Funds (HURF), fund 234, and 38% federal monies.

Project Cost Summary

The total budget for this project is \$1.8 million with \$296,000 expended through FY 2002-03. The FY 2003-04 budget is \$1.5 million.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000
Construction	\$ 250,000	\$ 1,450,000	\$ -	\$ -	\$ -	\$ -	1,450,000	1,700,000
MCDOT Labor	46,000	40,000	-	-	-	-	40,000	86,000
Project Total	\$ 296,000	\$ 1,515,000	\$ -	\$ -	\$ -	\$ -	\$ 1,515,000	\$ 1,811,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 850	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 2,135	\$ 9,390
Supplies & Services	200	-	200	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ 1,050	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 10,390
TOTAL PROJECT COSTS	\$ 1,050	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 10,390

* Currently being maintained by County forces

Project Title: PM 10 Roads (Ph 3) in SW Area
Managing Department: Transportation
Supervisor District: 4

Project Narrative

This project consists of portions of Acoma and Elliot Road. The purpose of this project is to reduce dust on dirt roads within the PM 10 area for travelers on the road and citizens living within the PM 10 area so that dust related health problems are reduced and to ensure compliance with federal mandates.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 62% from Highway User Revenue Funds (HURF), fund 234, and 38% federal monies.

Project Cost Summary

The total budget for this project is \$1.2 million with \$280,000 expended through FY 2002-03. The FY 2003-04 budget is \$928,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000
Construction	\$ 231,000	\$ 881,000	\$ -	\$ -	\$ -	\$ -	\$ 881,000	\$ 1,112,000
MCDOT Labor	49,000	22,000	-	-	-	-	22,000	71,000
Project Total	\$ 280,000	\$ 928,000	\$ -	\$ -	\$ -	\$ -	\$ 928,000	\$ 1,208,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 850	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 2,135	\$ 9,390
Supplies & Services	200	-	200	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ 1,050	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 10,390
TOTAL PROJECT COSTS	\$ 1,050	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 10,390

* Currently being maintained by County forces

Project Title: PM 10: Box Bar & Needle Rock
Managing Department: Transportation
Supervisor District: 2

Project Narrative

The purpose of this project is to reduce dust on dirt roads within the PM 10 area for travelers on the road and citizens living within the PM 10 area so that dust related health problems are reduced and to ensure compliance with federal mandates.

This road was part of an earlier PM10 phase project but was delayed due to design issues that needed to be resolved which would have delayed the entire project and put compliance with the federal mandate in jeopardy.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 62% from Highway User Revenue Funds (HURF), fund 234, and 38% federal monies.

Project Cost Summary

The total budget for this project is \$970,000 with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$907,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 900,000	\$ 60,000	\$ -	\$ -	\$ -	960,000	960,000
MCDOT Labor	-	7,000	3,000	-	-	-	10,000	10,000
Project Total	\$ -	\$ 907,000	\$ 63,000	\$ -	\$ -	\$ -	\$ 970,000	\$ 970,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 850	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 2,135	\$ 9,390
Supplies & Services	200	-	200	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ 1,050	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 10,390
TOTAL PROJECT COSTS	\$ 1,050	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 10,390

* Currently being maintained by County forces

Project Title: PM 10: Carver, 51st Ave to 43rd Ave
Managing Department: Transportation
Supervisor District: 5

Project Narrative

The purpose of this project is to reduce dust on dirt roads within the PM 10 area for travelers on the road and citizens living within the PM 10 area so that dust related health problems are reduced and to ensure compliance with federal mandates.

This road was part of an earlier PM10 phase project but was delayed due to design issues that needed to be resolved which would have delayed the entire project and put compliance with the federal mandate in jeopardy.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 62% from Highway User Revenue Funds (HURF), fund 234, and 38% federal monies.

Project Cost Summary

The total budget for this project is yet to be determined with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$30,000 to complete the design and obtain a construction estimate to request federal funds.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	20,000	20,000
MCDOT Labor	-	10,000	-	-	-	-	10,000	10,000
Project Total	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	30,000	\$ 30,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 850	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 2,135	\$ 9,390
Supplies & Services	200	-	200	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ 1,050	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 10,390
TOTAL PROJECT COSTS	\$ 1,050	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 10,390

* Currently being maintained by County forces

Project Title: PM 10: Circle Mtn, 13th Ave to New River Rd
Managing Department: Transportation
Supervisor District: 3

Project Narrative

The purpose of this project is to reduce dust on dirt roads within the PM 10 area for travelers on the road and citizens living within the PM 10 area so that dust related health problems are reduced and to ensure compliance with federal mandates.

This road was part of an earlier PM10 phase project but was delayed due to design issues that needed to be resolved which would have delayed the entire project and put compliance with the federal mandate in jeopardy.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 62% from Highway User Revenue Funds (HURF), fund 234, and 38% federal monies.

Project Cost Summary

The total budget for this project is yet to be determined with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$5,000 to complete the design and determine if it is cost effective to pave the road or if other dust suppression methods are more cost effective.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MCDOT Labor	-	5,000	-	-	-	-	5,000	5,000
Project Total	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 850	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 2,135	\$ 9,390
Supplies & Services	200	-	200	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ 1,050	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 10,390
TOTAL PROJECT COSTS	\$ 1,050	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 10,390

* Currently being maintained by County forces

Project Title: PM 10: McNeil, 35th to 31st Ave
Managing Department: Transportation
Supervisor District: 5

Project Narrative

The purpose of this project is to reduce dust on dirt roads within the PM 10 area for travelers on the road and citizens living within the PM 10 area so that dust related health problems are reduced and to ensure compliance with federal mandates.

This road was part of an earlier PM10 phase project but was delayed due to design issues that needed to be resolved which would have delayed the entire project and put compliance with the federal mandate in jeopardy.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 62% from Highway User Revenue Funds (HURF), fund 234, and 38% federal monies.

Project Cost Summary

The total budget for this project is yet to be determined with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$5,000 to complete the design and determine if it is cost effective to pave the road or if other dust suppression methods are more cost effective.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MCDOT Labor	-	5,000	-	-	-	-	5,000	5,000
Project Total	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: PM 10: Patrick Lane, 81st to 79th Ave
Managing Department: Transportation
Supervisor District: 4

Project Narrative

The purpose of this project is to reduce dust on dirt roads within the PM 10 area for travelers on the road and citizens living within the PM 10 area so that dust related health problems are reduced and to ensure compliance with federal mandates.

This road was part of an earlier PM10 phase project but was delayed due to design issues that needed to be resolved which would have delayed the entire project and put compliance with the federal mandate in jeopardy.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 62% from Highway User Revenue Funds (HURF), fund 234, and 38% federal monies.

Project Cost Summary

The total budget for this project is yet to be determined with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$10,000 to complete the design and obtain a construction estimate to request federal funds.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MCDOT Labor	-	10,000	-	-	-	-	10,000	10,000
Project Total	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: PM 10: Saddle Mtn, New River to 12 St
Managing Department: Transportation
Supervisor District: 3

Project Narrative

The purpose of this project is to reduce dust on dirt roads within the PM 10 area for travelers on the road and citizens living within the PM 10 area so that dust related health problems are reduced and to ensure compliance with federal mandates.

This road was part of an earlier PM10 phase project but was delayed due to design issues that needed to be resolved which would have delayed the entire project and put compliance with the federal mandate in jeopardy.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 62% from Highway User Revenue Funds (HURF), fund 234, and 38% federal monies.

Project Cost Summary

The total budget for this project is yet to be determined with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$25,000 to complete the design and obtain a construction estimate to request federal funds.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MCDOT Labor	-	20,000	5,000	-	-	-	25,000	25,000
Project Total	\$ -	\$ 20,000	\$ 5,000	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Power Rd: Guadalupe to Baseline
Managing Department: Transportation
Supervisor District: 2

Project Narrative

The purpose of this project is to widen Power Rd between Guadalupe and Baseline Roads to six travel lanes with a raised center median.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 63% Highway User Revenue Funds (HURF), fund 234 and 37% partnership contributions.

Project Cost Summary

The total budget for this project is \$8.6 million with \$1.25 million expended through FY 2002-03. The FY 2003-03 budget is \$5,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 178,000	\$ -	\$ -	\$ 1,523,000	\$ -	\$ -	\$ 1,523,000	\$ 1,701,000
Construction	\$ 863,000	\$ -	\$ -	\$ -	\$ 5,750,000	\$ -	\$ 5,750,000	\$ 6,613,000
MCDOT Labor	209,000	5,000	5,000	5,000	25,000	-	40,000	249,000
Project Total	\$ 1,250,000	\$ 5,000	\$ 5,000	\$ 1,528,000	\$ 5,775,000	\$ -	\$ 7,313,000	\$ 8,563,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ -	\$ -	\$ 17,740
Supplies & Services	200	200	200	200	-	-	800
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ -	\$ 18,540
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ -	\$ 18,540

* Currently being maintained by County forces

Project Title: Power Rd: Williams Field to Ray
Managing Department: Transportation
Supervisor District: 1 & 2

Project Narrative

The purpose of this project is to complete a design concept report for the roadway improvements for MCDOT roadway designers and decision-makers so that an effective roadway design will be developed so that when constructed, the improved roadway will reduce congestion and increase safety.

This Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$60,000 with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$60,000 to complete preliminary engineering studies.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	50,000	50,000
MCDOT Labor	-	10,000	-	-	-	-	10,000	10,000
Project Total	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	60,000	\$ 60,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Power Rd: Pecos to Williams Field
Managing Department: Transportation
Supervisor District: 1

Project Narrative

The purpose of this project is to design the roadway improvements for MCDOT roadway designers and decision-makers so that an effective roadway design will be developed so that when constructed, the improved roadway will reduce congestion and increase safety.

This Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$175,000 with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$125,000 to complete preliminary engineering studies.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	100,000	100,000
MCDOT Labor	-	25,000	10,000	20,000	20,000	-	75,000	75,000
Project Total	\$ -	\$ 125,000	\$ 10,000	\$ 20,000	\$ 20,000	\$ -	\$ 175,000	\$ 175,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Candidate Assessment Reports
Managing Department: Transportation
Supervisor District: All

Project Narrative

The purpose of this fund is to reserve monies for an initial assessment of potential projects so that sufficient information is developed to make further program development decisions.

This Maricopa County Transportation Advisory Board recommended this fund.

Funding Summary

This fund will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this fund is \$2.2 million with \$709,000 expended through FY 2002-03. The FY 2003-04 budget is \$300,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 709,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	1,500,000	2,209,000
MCDOT Labor	-	-	-	-	-	-	-	-
Project Total	\$ 709,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,500,000	\$ 2,209,000

Operating Cost Summary

N/A

Project Title: Queen Creek Rd: Culvert at Eastern Canal
Managing Department: Transportation
Supervisor District: 1

Project Narrative

This project will replace the existing inadequate pipe with a wider box culvert to allow future widening of the road and increase the water flow capacity of the RWCD Canal (Eastern Canal)

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF) fund 234.

Project Cost Summary

The total budget for this project is \$663,000 with \$108,000 expended through FY 2002-03. The FY 2003-03 budget is \$20,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000
Construction	\$ 5,000	\$ -	\$ 535,000	\$ -	\$ -	\$ -	535,000	540,000
MCDOT Labor	100,000	20,000	-	-	-	-	20,000	120,000
Project Total	\$ 108,000	\$ 20,000	\$ 535,000	\$ -	\$ -	\$ -	\$ 555,000	\$ 663,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ 4,235	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 14,875
Supplies & Services	400	400	-	200	200	200	1,400
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 16,275
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 16,275

* Currently being maintained by County forces

Project Title: Queen Creek Rd: Arizona Avenue to McQueen
Managing Department: Transportation
Supervisor District: 1

Project Narrative

This project will result in the widening of Queen Creek Road from four to six lanes.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 43% from Highway User Revenue Funds (HURF) and 57% from the City of Chandler.

Project Cost Summary

The total budget for this project is \$5.6 million with \$526,000 expended through FY 2002-03. The FY 2003-04 budget is \$5,000. Construction is planned for FY 2007-2008.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 106,000	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000	\$ 706,000
Construction	\$ 305,000	\$ -	\$ -	\$ 700,000	\$ 300,000	\$ 3,430,000	4,430,000	4,735,000
MCDOT Labor	115,000	15,000	5,000	10,000	10,000	40,000	80,000	195,000
Project Total	\$ 526,000	\$ 615,000	\$ 5,000	\$ 710,000	\$ 310,000	\$ 3,470,000	\$ 5,110,000	\$ 5,636,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ 4,235	\$ 4,235	\$ 4,235	\$ 4,235	\$ -	\$ 21,175
Supplies & Services	400	400	400	400	400	-	2,000
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 23,175
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ -	\$ 23,175

* Currently being maintained by County forces

Project Title: Previous Year's Projects
Managing Department: Transportation
Supervisor District: All

Project Narrative

The purpose of this reserve fund is to pay for project related expenses that occurred in the previous fiscal year so that prior year contractual debts are paid. This includes utility relocations, right-of-way, and construction back charges.

This Maricopa County Transportation Advisory Board recommended this reserve fund.

Funding Summary

This reserve fund will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this fund is \$2.1 million with \$310,000 expended through FY 2002-03. The FY 2003-04 budget is \$350,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 310,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	1,750,000	2,060,000
MCDOT Labor	-	-	-	-	-	-	-	-
Project Total	\$ 310,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 1,750,000	\$ 2,060,000

Operating Cost Summary

N/A

Project Title: R.O.W. In-fill on Road Inventory System
Managing Department: Transportation
Supervisor District: All

Project Narrative

The purpose of this fund is to obtain fee title on existing roads so that the traveling public has continued access to the existing roadway system.

This Maricopa County Transportation Advisory Board recommended this fund.

Funding Summary

This fund will be funded 100% from Highway User Revenue Funds (HURF) fund 234.

Project Cost Summary

The total budget for this fund is \$30.3 million with \$6.6 million expended through FY 2002-03. The FY 2003-04 budget is \$3.7 million.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 4,541,000	\$ 3,000,000	\$ 3,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 21,000,000	\$ 25,541,000
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
MCDOT Labor	2,098,000	700,000	502,000	500,000	500,000	500,000	2,702,000	4,800,000
Project Total	\$ 6,639,000	\$ 3,700,000	\$ 3,502,000	\$ 5,500,000	\$ 5,500,000	\$ 5,500,000	\$ 23,702,000	\$ 30,341,000

Operating Cost Summary

N/A

Project Title: Ray Rd: Bullmoose to Dobson
Managing Department: Transportation
Supervisor District: 1

Project Narrative

The purpose of this project is to complete negotiations for an intergovernmental agreement with the City of Chandler for the purchase of right-of-way by the County in support of the Chandler project. Chandler is lead agency.

The Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$2,000 with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$2,000 to complete negotiations. Any future right-of-way purchase resulting from the agreement has not been programmed.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
MCDOT Labor	-	2,000	-	-	-	-	2,000	2,000
Project Total	\$ -	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ 2,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Ray Rd: Lindsay to Greenfield
Managing Department: Transportation
Supervisor District: 1 & 2

Project Narrative

This project will result in the widening of the roadway from two to four lanes. The Town of Gilbert is the lead agency on this project.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 50% from Highway User Revenue Funds (HURF), fund 234, and 50% from the Town of Gilbert.

Project Cost Summary

The total budget for this project is \$556,000 with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$2,000. The County will make a one time payment of \$550,000 in FY 2005-2006.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ 550,000	\$ -	\$ -	550,000	550,000
MCDOT Labor	-	2,000	2,000	2,000	-	-	6,000	6,000
Project Total	\$ -	\$ 2,000	\$ 2,000	\$ 552,000	\$ -	\$ -	\$ 556,000	\$ 556,000

Operating Cost Summary

Gilbert maintains the roadway.

Project Title: Riggs Rd: Arizona Ave to Gilbert Rd
Managing Department: Transportation
Supervisor District: 1

Project Narrative

This project will result in the widening of Riggs Road from two to six lanes. The City of Chandler is the lead agency on this project.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 50% from Highway User Revenue Funds (HURF), fund 234, and 50% from an IGA partner (City of Chandler).

Project Cost Summary

The total budget for this project is \$4.5 million with \$0 expended through FY 2002-03. Total project expenditures are scheduled for FY 2003-04 with one payment of \$4,500,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -	4,500,000	4,500,000
MCDOT Labor	-	-	-	-	-	-	-	-
Project Total	\$ -	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -	\$ 4,500,000	\$ 4,500,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,435
Supplies & Services	200	-	-	-	-	-	200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,635
TOTAL PROJECT COSTS	\$ 4,635	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,635

* Currently being maintained by County forces

Project Title: Riggs Rd: Interstate 10 to Price
Managing Department: Transportation
Supervisor District: 5

Project Narrative

This project will result in the widening of the existing two-lane roadway to include two travel lanes in each direction with a continuous left-turn lane.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$2.3 million with \$576,000 expended through FY 2002-03. The FY 2003-04 budget is \$1.7 million.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 169,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 169,000
Construction	\$ 254,000	\$ 1,725,000	\$ -	\$ -	\$ -	\$ -	1,725,000	1,979,000
MCDOT Labor	153,000	20,000	-	-	-	-	20,000	173,000
Project Total	\$ 576,000	\$ 1,745,000	\$ -	\$ -	\$ -	\$ -	\$ 1,745,000	\$ 2,321,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ -	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 10,640
Supplies & Services	400	-	-	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640
TOTAL PROJECT COSTS	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640

* Currently being maintained by County forces

Project Title: Rio Salado: Loop 303 to 7th Ave Feasibility Study
Managing Department: Transportation
Supervisor District: 4 & 5

Project Narrative

The purpose of this project is to complete a feasibility study examine the creation of the Rio Salado Parkway from Loop 303 to 7th Ave so that right-of-way and roadway needs can be identified and planned, and accurate cost estimates can be made for increasing the capacity and safety of the roadway.

The Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$360,000 with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$360,000 to complete the study.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	300,000	300,000
MCDOT Labor	-	60,000	-	-	-	-	60,000	60,000
Project Total	\$ -	\$ 360,000	\$ -	\$ -	\$ -	\$ -	\$ 360,000	\$ 360,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Rittenhouse Rd & Power Rd Intersection Improvements
Managing Department: Transportation
Supervisor District: 1

Project Narrative

This project will install traffic signals at the intersection.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$440,000 with \$.105,000 expended through FY 2002-03. The FY 2003-04 budget is \$335,000 to complete installation.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 100,000	\$ 325,000	\$ -	\$ -	\$ -	\$ -	325,000	425,000
MCDOT Labor	5,000	10,000	-	-	-	-	10,000	15,000
Project Total	\$ 105,000	\$ 335,000	\$ -	\$ -	\$ -	\$ -	\$ 335,000	\$ 440,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Signal Modernization
Managing Department: Transportation
Supervisor District: All

Project Narrative

The purpose of this project is to upgrade the software and hardware on county traffic signals so that there will be a more efficient flow of traffic and a reduction in travel costs.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF).

Project Cost Summary

The total budget for this project is \$1.65 million with \$1.63 million expended through FY 2002-03. The FY 2003-04 budget is \$26,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 1,527,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	25,000	1,552,000
MCDOT Labor	101,000	1,000	-	-	-	-	1,000	102,000
Project Total	\$ 1,628,000	\$ 26,000	\$ -	\$ -	\$ -	\$ -	26,000	\$ 1,654,000

Operating Cost Summary

N/A

Project Title: Special Projects
Managing Department: Transportation
Supervisor District: All

Project Narrative

The purpose of this fund is to reserve monies for special needs projects recommended by Transportation Advisory Board (TAB) members so that MCDOT can take advantage of project and cost-sharing opportunities that may not be available in the future.

This Maricopa County Transportation Advisory Board recommended this fund.

Funding Summary

This reserve fund will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this fund is \$5 million with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$1 million.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	5,000,000	5,000,000
MCDOT Labor	-	-	-	-	-	-	-	-
Project Total	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 5,000,000	\$ 5,000,000

Operating Cost Summary

N/A

Project Title: TIP Program Management
Managing Department: Transportation
Supervisor District: All

Project Narrative

The purpose of this fund is to provide for overall management and of the five-year Transportation Improvement Program (TIP) to include budget monitoring and schedule support.

The Maricopa County Transportation Advisory Board recommended this fund.

Funding Summary

This fund will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this fund is \$5 million with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$1,000,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MCDOT Labor	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	5,000,000
Project Total	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 5,000,000	\$ 5,000,000

Operating Cost Summary

N/A

Project Title: Unallocated Force Account
Managing Department: Transportation
Supervisor District: All

Project Narrative

The purpose of this fund is to reserve monies to cover unallocated (or shortfall) in MCDOT labor costs on individual projects in the CIP, so that county citizens receive new and improved roads on schedule.

This Maricopa County Transportation Advisory Board recommended this fund.

Funding Summary

This unallocated force account fund will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The 5-year budget for this fund is \$7,737,000. The FY 2003-04 budget is \$433,000. While it is known that the Department will spend \$4,003,000 annually in labor costs to support the total five-year CIP, for a total of \$20,015,000 in labor costs over the next five years, the aggregate total of the specific projects listed is only \$12,278,000. The amounts listed for each fiscal year brings the annual total to \$4,003,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MCDOT Labor	\$ -	\$ 433,000	\$ 1,204,000	\$ 2,009,000	\$ 2,025,000	\$ 2,066,000	\$ 7,737,000	\$ 7,737,000
Project Total	\$ -	\$ 433,000	\$ 1,204,000	\$ 2,009,000	\$ 2,025,000	\$ 2,066,000	\$ 7,737,000	\$ 7,737,000

Operating Cost Summary

N/A

Project Title: Union Hills at 107th Ave Intersection Improvements
Managing Department: Transportation
Supervisor District: 4

Project Narrative

This project will provide improvements to the intersection of Union Hills and 107th Ave. The approaches at the intersections will be widened to accommodate left turn lanes on and traffic signals installed.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

County Portion: Highway User Revenue Funds (HURF), fund 234 73%; Partnership Contributions 27%.

Project Cost Summary

The total budget for this project is \$365,000 with \$205,000 expended through FY 2002-03. The FY 2003-04 budget is \$160,000 to complete the installation.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 200,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	150,000	350,000
MCDOT Labor	5,000	10,000	-	-	-	-	10,000	15,000
Project Total	\$ 205,000	\$ 160,000	\$ -	\$ -	\$ -	\$ -	160,000	\$ 365,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ -	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 10,640
Supplies & Services	400	-	-	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640
TOTAL PROJECT COSTS	\$ 4,635	\$ -	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,640

* Currently being maintained by County forces

Project Title: Tuthill Rd at Gila River/Scour
Managing Department: Transportation
Supervisor District: 4 & 5

Project Narrative

This project will provide scour protection to the bridge to prevent damage during severe flooding. The initial cost of the scour protection was excessive for this two-lane bridge. Scour monitoring sensors will be installed and bridge replacement evaluated annually.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$352,000 with \$92,000 expended through FY 2002-03. The FY 2003-04 budget is \$260,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 73,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	250,000	323,000
MCDOT Labor	19,000	10,000	-	-	-	-	10,000	29,000
Project Total	\$ 92,000	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 260,000	\$ 352,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Utility Locating (Pot-hole) Annual Contract
Managing Department: Transportation
Supervisor District: All

Project Narrative

The purpose of this fund is to supply utility locating services for MCDOT projects so that damages to unidentified utilities won't cause projects to be delayed or costs increased.

This Maricopa County Transportation Advisory Board recommended this fund.

Funding Summary

This reserve fund will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this fund is \$217,000 with \$17,000 expended through FY 2002-03. The FY 2003-04 budget is \$50,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 17,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	200,000	217,000
MCDOT Labor	-	-	-	-	-	-	-	-
Project Total	\$ 17,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	200,000	\$ 217,000

Operating Cost Summary

N/A

Project Title: Val Vista Dr: Ray to Warner
Managing Department: Transportation
Supervisor District: 2

Project Narrative

This project will result in the widening of the roadway from four to six lanes. The Town of Gilbert is lead on this project.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 50% from Highway User Revenue Funds (HURF), fund 234 and 50% from the Town of Gilbert.

Project Cost Summary

The total budget for this project is \$1,246,000 with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$532,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 530,000	\$ -	\$ 710,000	\$ -	\$ -	1,240,000	1,240,000
MCDOT Labor	-	2,000	2,000	2,000	-	-	6,000	6,000
Project Total	\$ -	\$ 532,000	\$ 2,000	\$ 712,000	\$ -	\$ -	\$ 1,246,000	\$ 1,246,000

Operating Cost Summary

The Town of Gilbert maintains the roadway.

Project Title: Warner Rd: Lindsay to Greenfield
Managing Department: Transportation
Supervisor District: 2

Project Narrative

The project will result in the reconstruction and widening of Warner Road from four lanes to six lanes. The Town of Gilbert is lead on this project.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 50% from Highway User Revenue Funds (HURF), fund 234, and 50% from the Town of Gilbert.

Project Cost Summary

The total budget for this project is \$2.0 million with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$532,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 530,000	\$ -	\$ 1,450,150	\$ -	\$ -	1,980,150	1,980,150
MCDOT Labor	-	2,000	2,000	2,000	-	-	6,000	6,000
Project Total	\$ -	\$ 532,000	\$ 2,000	\$ 1,452,150	\$ -	\$ -	\$ 1,986,150	\$ 1,986,150

Operating Cost Summary

The Town of Gilbert maintains the roadway.

Project Title: Warranted Traffic Improvements (as needed)
Managing Department: Transportation
Supervisor District: All

Project Narrative

The purpose of this fund is to reserve money for safety projects that are immediately needed.

This Maricopa County Transportation Advisory Board recommended this fund.

Funding Summary

This fund will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$3.2 million with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$650,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 650,000	\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ -	3,150,000	3,150,000
MCDOT Labor	-	-	-	-	-	-	-	-
Project Total	\$ -	\$ 650,000	\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 3,150,000	\$ 3,150,000

Operating Cost Summary

N/A

Project Title: Williams Field at Higley
Managing Department: Transportation
Supervisor District: 1

Project Narrative

This project will widen Williams Field Road at the Higley Road intersection and upgrade signals at the intersection. Also included will be the installation of curb on the south side of Williams Field Road to control parking in the vicinity of the intersection. The north side utilities will be relocated and a drainage basin will be installed to address intersection drainage issues.

This Maricopa County Transportation Advisory Board recommended construction of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$980,000 with \$214,000 expended through FY 2002-03. The FY 2003-04 budget is \$20,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 23,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,000
Construction	\$ 42,000	\$ -	\$ 706,000	\$ -	\$ -	\$ -	706,000	748,000
MCDOT Labor	149,000	20,000	40,000	-	-	-	60,000	209,000
Project Total	\$ 214,000	\$ 20,000	\$ 746,000	\$ -	\$ -	\$ -	\$ 766,000	\$ 980,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,235	\$ 4,235	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 14,875
Supplies & Services	400	400	-	200	200	200	1,400
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 16,275
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 16,275

* Currently being maintained by County forces

Project Title: Williams Field Rd: Gilbert to Lindsay
Managing Department: Transportation
Supervisor District: 1

Project Narrative

This is a design project for the reconstruct and widening of the existing four lane roadway to provide either six travel lanes with raised center median or four travel lanes with raised center median and a frontage road in each direction. Additional improvements include curb, gutter, sidewalk, a storm drain system, widening of the Eastern Canal Bridge and a traffic signal at the Lindsay Road intersection.

The Maricopa County Transportation Advisory Board recommended of this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$626,000 with \$106,000 expended through FY 2002-03. The FY 2003-04 budget is \$20,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 81,000	\$ -	\$ 420,000	\$ -	\$ -	\$ -	420,000	501,000
MCDOT Labor	25,000	20,000	40,000	20,000	20,000	-	100,000	125,000
Project Total	\$ 106,000	\$ 20,000	\$ 460,000	\$ 20,000	\$ 20,000	\$ -	\$ 520,000	\$ 626,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 4,435	\$ 26,610
Supplies & Services	200	200	200	200	200	200	1,200
Capital Outlay							-
<i>Subtotal</i>	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810
TOTAL PROJECT COSTS	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 27,810

* Currently being maintained by County forces

Project Title: Baseline Rd: 51st Ave to 43rd Ave
Managing Department: Transportation
Supervisor District: 5

Project Narrative

The purpose of this project is to widen Baseline Road from 51st Ave to 43rd Ave to four lanes with a raised center median. This project was at one time included in the Baseline road project (T064) but had to be made into a separate project. The project is impacted by the Laveen Area Conveyance Channel (T116) project and the 51st Avenue project (T075) both of which must be completed before this project can continue.

The Maricopa County Transportation Advisory Board recommended this project.

Funding Summary

This project will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The total budget for this project is \$5,000. The FY 2003-04 budget is \$5,000 to monitor the other two projects and determine when this project can continue. The prior year funding shown is for the entire Baseline Rd project, which this project was once a part of. Estimated cost to complete this portion is \$1.8M which has not been programmed.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ 4,321,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,321,000
Construction	22,266,000	-	-	-	-	-	-	22,266,000
Other Costs-Force Acct Labor	727,000	5,000	-	-	-	-	5,000	732,000
Project Total	\$27,314,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 27,319,000

Operating Cost Summary

	Current Year*	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost per mile to maintain project							
Personal Services	\$ -	\$ 2,135	\$ 2,135	\$ 2,135	\$ 2,135	\$ 2,135	\$ 10,675
Supplies & Services	-	200	200	200	200	200	1,000
Capital Outlay							-
<i>Subtotal</i>	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,675
TOTAL PROJECT COSTS	\$ -	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 2,335	\$ 11,675

* Currently being maintained by County forces

Project Title: **Project Reserves**
Managing Department: **Transportation**
Supervisor District: **All**

Project Narrative

The purpose of this fund is to reserve monies to cover project costs increases so that county citizens receive new and improved roads on schedule.

This Maricopa County Transportation Advisory Board recommended this fund.

Funding Summary

This reserve fund will be funded 100% from Highway User Revenue Funds (HURF), fund 234.

Project Cost Summary

The 5-year budget for this fund is \$89.1 million. The FY 2003-04 budget is \$2.6 million.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Right-of-way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	514,000	2,622,000	5,000,000	20,000,000	31,000,000	30,000,000	88,622,000	89,136,000
MCDOT Labor		-	-	-	-	-	-	-
Project Total	\$ 514,000	\$ 2,622,000	\$ 5,000,000	\$ 20,000,000	\$ 31,000,000	\$ 30,000,000	\$ 88,622,000	\$ 89,136,000

Operating Cost Summary

N/A

Special Districts - Flood Control District

Summary

As noted above, the Flood Control District employs a separate planning procedure than those utilized by the County at large. These include intergovernmental agency collaboration and prioritization based on an established list of ranking criteria for designated types of projects. The Flood Control District project ranking criteria include the following:

- Submitting agency priority
- Master Plan Element
- Hydrologic/hydraulic significance
- Level of protection
- Area protected
- Environmental quality
- Area-wide benefits
- Total projected cost
- Level of partner(s) participation
- Operational and maintenance costs
- Operational and maintenance responsibility

The Prioritization Procedure used by the Flood Control District is a multi-step decision process intended to implement previously approved fiscal policies from the District's Strategic Plan. Potential CIP projects are identified primarily through agency requests and/or the Area Drainage Master Studies/Area Drainage Master Plans (ADMS/ADMP), Flood plain Delineation of other District Programs.

As ADMPs are completed and adopted, it is anticipated that a significant number of future CIP project requests will be generated through this program. Input received annually concerning project priorities coming from these, or other plans, as well as other potential projects, will continue to be sought and prioritized on a County-wide basis using this procedure.

The Flood Control District utilizes its CIP prioritization procedure to limit future structural maintenance responsibility to only those projects that are multi-jurisdictional and regional in nature and involve main watercourses.

The Flood Control District's proposed CIP is consistent with the District's 10-year financial forecast.

Project Detail

A total of 24 capital projects are identified and recommended to the Board by the Flood Control District. The recommended projects are as follows:

FLOOD CONTROL DISTRICT CAPITAL PROJECTS (FUND 990)	PRIOR YEARS	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	5-YR TOTAL (FY 2004-08)	TOTAL PROJECT
CITY OF CHANDLER	\$ 3,526,005	\$ 1,574,000	\$ 1,010,000	\$ -	\$ -	\$ -	\$ 2,584,000	\$ 6,110,005
CITY OF SCOTTSDALE	20,000	25,000	650,000	650,000	1,200,000	2,000,000	4,525,000	4,545,000
TOWN OF GUADALUPE	-	-	-	-	-	400,000	400,000	400,000
DAM SAFETY PROJECT	3,658,447	958,000	1,150,000	550,000	3,350,000	3,150,000	9,158,000	12,816,447
S PHOENIX DRAINAGE IMPROVEMENT	14,383,644	11,320,000	4,217,000	1,400,000	2,650,000	2,600,000	22,187,000	36,570,644
PARADISE VLY, SCOTTSDALE,PHX	105,378	285,000	3,200,000	-	-	-	3,485,000	3,590,378
EAST MARICOPA FLOODWAY	17,712,724	688,000	3,840,000	5,580,000	5,350,000	5,300,000	20,758,000	38,470,724
SALT RIVER	22,152	25,000	40,000	-	-	-	65,000	87,152
ARLINGTON VALLEY	40,000	1,255,000	-	-	-	-	1,255,000	1,295,000
MC MICKEN DAM	600,000	1,525,000	1,400,000	1,700,000	-	-	4,625,000	5,225,000
SKUNK CREEK	55,000	965,000	-	-	-	-	965,000	1,020,000
NEW RIVER DAM	-	115,000	-	-	-	-	115,000	115,000
SKUNK CREEK/NEW RIVER	1,540,125	975,000	6,700,000	-	-	-	7,675,000	9,215,125
SPOOK HILL ADMP	4,280,269	35,000	450,000	1,600,000	4,200,000	4,300,000	10,585,000	14,865,269
EAST MESA ADMP	16,357,812	6,636,000	6,368,000	2,850,000	4,200,000	6,350,000	26,404,000	42,761,812
GLENDAL/PEORIA ADMP	17,491,105	40,000	625,000	3,600,000	3,685,000	8,500,000	16,450,000	33,941,105
WHITE TANKS ADMP	18,666,695	2,917,000	5,450,000	16,245,000	12,070,000	7,370,000	44,052,000	62,718,695
QUEEN CREEK ADMP	1,898,026	2,025,000	650,000	75,000	4,200,000	4,550,000	11,500,000	13,398,026
HIGLEY ADMP	5,288,728	140,000	200,000	4,300,000	5,200,000	3,150,000	12,990,000	18,278,728
ADOBE DAM ADMP	3,635,164	50,000	-	-	-	-	50,000	3,685,164
DURANGO ADMP	1,116,659	3,305,000	2,735,000	3,300,000	2,575,000	4,200,000	16,115,000	17,231,659
ACDC ADMP	4,228,250	4,732,000	-	-	-	-	4,732,000	8,960,250
MARYVALE ADMP	15,835,384	10,638,000	2,625,000	6,700,000	6,400,000	5,225,000	31,588,000	47,423,384
METRO ADMP	30,000	475,000	3,300,000	-	-	-	3,775,000	3,805,000
SUBTOTAL FLOOD CONTROL	\$ 130,491,567	\$ 50,703,000	\$ 44,610,000	\$ 48,550,000	\$ 55,080,000	\$ 57,095,000	\$ 256,038,000	\$ 386,529,567
FCPR - PROJECT RESERVES (FLOOD)	\$ -	\$ 3,297,000	\$ 5,390,000	\$ 2,450,000	\$ 1,920,000	\$ 405,000	\$ 13,462,000	\$ 13,462,000
TOTAL FUND 990	\$ 130,491,567	\$ 54,000,000	\$ 50,000,000	\$ 51,000,000	\$ 57,000,000	\$ 57,500,000	\$ 269,500,000	\$ 399,991,567

Managing for Results

The Flood Control District submitted the following Managing for Results information for all FY 2003-04 Flood Control projects.

Purpose Statement:

The purpose of the existing facilities improvement project is to assure the safe operation and continued flood protection function of the existing dam for the citizens of Maricopa County so that existing flood protection can be maintained well into the future.

Strategic Goals Addressed:

- Flood Hazard Remediation through Fiscally Responsible Actions.
- The Flood Control District will conduct two studies each year for the next five years to identify flood prone areas, limit growth in those areas, and establish plans for the required drainage infrastructure.

Strategic Plan Program Supported:

- Flood Protection

Strategic Activities Supported:

- Flood Hazard Remediation

Measure	FY 2002-03 YTD Actual (%; #; or \$)	FY 2002-03 Year End Estimated (%; #; or \$)	FY 2003-04 Estimated w/Capital Improvement (%; #; or \$)
Result: % of structural projects on the current 5-Year Capital Project Plan that are completed in the current fiscal year	12%	17%	19%
Output: # of structural projects on the current 5-Year Capital Project Plan that are completed in the current fiscal year	5	7	7
Demand: Total # of structural projects on the current 5-Year Capital Project Plan	41	41	36
Efficiency: \$ cost per structural project completed in the current fiscal year.	Not Available	Not Available	Not Available

Project Title: City of Chandler
Managing Department: Flood Control District
Project Location: Alma School Road/Ray Road: Multi Locations
Supervisor District: 1

Project Narrative

This project includes the following sub-project(s):

Central Chandler Area Drainage System

The City of Chandler's central area was developed prior to the implementation of required drainage standards. The City of Chandler previously developed and implemented a storm water master plan for the central area. The City updated the plan and has requested that the District cooperate and cost share the modification and enhancement of the existing facilities to provide a 100-year level of protection and a regional outfall for the system.

The City is the lead agency for design, rights of way acquisition, utility relocation, construction, construction management, and operation and maintenance of the system. The District's role is to participate in the consultant selection process, pre-construction meetings, provide technical assistance, and review the design and construction phases for the Project.

Five improvements have been identified that would help the City accomplish its goal of alleviating the flooding problems in the Chandler's central area.

Phase 1 – Ivanhoe and Erie Storm Drains - Under Construction

Phase 2 – Arrowhead Pump Station and Force Main - Complete

Phase 3 – Galveston Basin and Erie Drains – Under Construction

Phase 4 – Denver Basin Pump Station - Under Design

Phase 5 – Hartford Force Main - Under Design

Funding Summary

Total project cost is estimated at approximately \$ 12.2 million with the District's contribution capped at \$ 6.1 million. The City of Chandler is the lead agency.

Project Title: City of Chandler (Continued)

Project Cost Summary

The total budget for this project is \$6.1 million with \$3.5 million expended through FY 2002-03. The FY 2003-04 budget is \$1,574,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 136,948	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 336,948
Construction	3,314,073	1,224,000	885,000	-	-	-	2,109,000	5,423,073
Other Costs-Force Acct Labor	74,984	150,000	125,000	-	-	-	275,000	349,984
Project Total	\$ 3,526,005	\$ 1,574,000	\$ 1,010,000	\$ -	\$ -	\$ -	\$ 2,584,000	\$ 6,110,005

Operating Cost Summary

The City of Chandler and the Flood Control District are each cost sharing 50% on this project. The City is the lead agency for design, right-of-way acquisition, utility relocation, construction, construction management and operation and maintenance of the system. The District's role is to participate in the consultant selection process, pre-construction meetings, provide technical assistance and review of the design and construction phases for the project. The City of Chandler will assume operation and maintenance responsibilities in the future.

Project Title: City of Scottsdale
Managing Department: Flood Control District
Project Location: Central Scottsdale
Supervisor District: 1 & 2

Project Narrative

This project includes the following sub-project(s):

Granite Reef Wash

The storm water conveyance system within the Granite Reef Wash drainage area has insufficient capacity to collect and convey major storm events, in particular, the 100-year flood event as defined in the FEMA Flood Insurance Study for the City of Scottsdale. Additionally, the wash does not have an adequate outfall to the Salt River though the Salt River Pima Maricopa Indian Community land south of McKellips Road. The drainage problems within the study area were quantified and drainage alternatives were developed in the Granite Reef Wash Drainage Master Plan Part 1. The goal of the final master plan is to recommend a final drainage plan that will mitigate the flooding hazards within the watershed, and if feasible, remove the existing FEMA designated floodplain.

Funding Summary

The project is estimated to cost \$4.5 million with anticipated cost-sharing from the City of Scottsdale and possibly from the Salt River Pima Maricopa Indian Community.

Project Cost Summary

The total budget for this project is \$4.5 million with \$20,000 expended through FY 2002-03. The FY 2003-04 budget is \$25,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ -	\$ -	\$ 600,000	\$ 600,000	\$ -	\$ -	\$ 1,200,000	\$ 1,200,000
Construction	-	-	-	-	1,000,000	1,700,000	2,700,000	2,700,000
Other Costs-Force Acct Labor	20,000	25,000	50,000	50,000	200,000	300,000	625,000	645,000
Project Total	\$ 20,000	\$ 25,000	\$ 650,000	\$ 650,000	\$ 1,200,000	\$ 2,000,000	\$ 4,525,000	\$ 4,545,000

Operating Cost Summary

The City of Scottsdale will assume operation and maintenance responsibilities in the future.

Project Title: Town of Guadalupe
Managing Department: Flood Control District
Project Location: City of Tempe
Supervisor District: 1

Project Narrative

This project includes the following sub-project(s):

Guadalupe Drainage Improvement Project

A 10 cfs pump station component of the Guadalupe Drainage Improvement Project to be designed and constructed at a later date by the City of Tempe. This component of the project is to be equally cost shared between the District and the City. The City will be the lead for design, rights-of-way, and construction. The project costs will be shared equally between the District and the City.

Funding Summary

The District's cost-share is estimated to be \$375,000.

Project Cost Summary

The total budget for this project is \$400,000. The FY 2003-04 budget is \$0.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	-	-	-	375,000	375,000	375,000
Other Costs-Force Acct Labor	-	-	-	-	-	25,000	25,000	25,000
Project Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000	\$ 400,000

Operating Cost Summary

The City of Tempe will assume operation and maintenance responsibilities in the future.

Project Title: Dam Safety Project (Structure Assessment)
Managing Department: Flood Control District
Project Location: Countywide
Supervisor District: All

Project Narrative

The Flood Control District of Maricopa County (District) owns, operates and maintains 22 Flood Control Dams and is mandated by state and federal law to comply with dam safety regulations. The Structures Assessment Program is intended to address issues related to urbanization and dam safety as well as to enhance and improve the District's ongoing Dam Safety Program. The Structures Assessment Program will be conducted in three Phases. Phase I Assessments primarily involve collection and review of records, field inspections of dams, risk assessments and the development of preliminary structural and non-structural alternatives to address dam safety and urbanization issues.

Phase I Assessments for seven District dams will be completed in FY '02/03. Phase I Assessments have been initiated for five additional District dams under two ongoing contracts. Completion of Phase I studies for these five dams in this FY will involve development and implementation of structural and non-structural conceptual alternatives to address long-term issues of urbanization and aging infrastructure. Phase I Assessment are scheduled to be initiated for two additional dams in this FY.

Funding Summary

This project will be funded 100% by the Flood Control District Capital Project fund (Fund 990).

Project Cost Summary

The total budget for this project is \$12.8 million with \$3.6 million expended through FY 2002-03. The FY 2003-04 budget is \$958,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 3,169,025	\$ 758,000	\$ 1,000,000	\$ 500,000	\$ 750,000	\$ 750,000	\$ 3,758,000	\$ 6,927,025
Construction	50,000				2,250,000	2,250,000	4,500,000	4,550,000
Other Costs-Force Acct Labor	439,422	200,000	150,000	50,000	350,000	150,000	900,000	1,339,422
Project Total	\$ 3,658,447	\$ 958,000	\$ 1,150,000	\$ 550,000	\$ 3,350,000	\$ 3,150,000	\$ 9,158,000	\$ 12,816,447

Operating Cost Summary

This is a non-structural project. Routine maintenance of the dams, which have been carried on since FCD assumed responsibility of the dams, will not increase due to Fiscal-Year 2004 CIP expenditures.

Project Title: South Phoenix Drainage Improvements
Managing Department: Flood Control District
Project Location: South Phoenix – Multi Locations
Supervisor District: 5

Project Narrative

This project includes the following sub-project(s):

43rd Ave/Southern Ave Detention Basin

The 43rd Avenue and Southern Avenue Detention Basin was originally included as part of the South Phoenix Drainage Improvement Project. The detention basin was designed by the Flood Control District. The detention basin site has been acquired by the Flood Control District, and is located at the southeast corner of 43rd Avenue and Southern Avenue. The basin is now an integral component of and will be constructed as a part of the Laveen Area Conveyance Channel, and construction will be cost-shared among the District, City of Phoenix, and MCDOT. The basin will have 5:1 side slopes and will be surfaced with grass for erosion control and aesthetic purposes. The City of Phoenix plans to use the basin as a park facility, and will own and maintain the basin upon completion of construction. The basin includes two inlet structures, an inlet spillway, an outlet spillway, and an outlet structure which will carry flood water to the existing 43rd Avenue storm drain, which outfalls to the Salt River.

Laveen Area Conveyance Channel

This project includes the design and construction of a conveyance channel capable of containing a 100-year flood event in the vicinity of the existing Maricopa Drain from 43rd Avenue to the Salt River for a length of approximately 5.8 miles. A flood detention basin at 43rd Avenue and Southern Avenue will mitigate peak flood flows getting to the conveyance channel. Based on previous evaluations of flood hazards within this area, significant floodwater from large storm events pond along the existing Maricopa Drain. This project will reduce the potential flood hazard. This project consists of channel excavation, road crossings, drop structures, tiling and filling in the existing Maricopa Drain, and construction of concrete low-flow channel. The channel and basin will be grass-lined to reduce and/or eliminate erosion and sediment transport and to provide landscaping and aesthetics. The peak discharge at the outfall of the channel for the 100-year storm event is estimated to be 2800 cfs. The existing Maricopa Drain has a much lower capacity and carries agricultural tailwater continually to the Gila River Indian Reservation, and some of this water outfalls to the Salt River. This water will be carried in the Project's low-flow channel, and outfall near the existing outfall location. The IGA among the District, City of Phoenix, MCDOT, and SRP was approved by the Board of Directors on February 15, 2002. Construction for the Project is anticipated to commence in Spring 2003.

23rd Avenue & Roeser Roads Storm Drain/Detention Basin

This project is to obtain rights-of-way, design, construct, operate and maintain a storm drain and detention basin capable of collecting and conveying the 100-year storm event. The basin is located in the vicinity of 23rd Avenue and Roesner Road to the west along Roeser Road and north along 27th Avenue to an existing City of Phoenix storm drain at 27th Avenue and Broadway Roads.

Project Title: South Phoenix Drainage Improvements (Continued)

South Phoenix Two Basins

Residents in the South Phoenix area have been flooded during relatively minor storm events, including those considered to be less than 10-year storms. The South Phoenix Drainage Improvement Project will provide protection from a 100-year flood event to residences and developing farmland within the City of Phoenix. The project will be built in phases to maximize the potential for cost sharing with other agencies. The 100-year protection will be in place once all of the phases are completed. The proposed system is composed of underground pipes and detention basins that will help to minimize the project's cost. It is estimated that the remaining project features will cost \$5.2 million to design and build. Elements of the project will be constructed in phases through a joint partnership among the District and the City of Phoenix. The storm drains in Baseline Road (7th Street to 43rd Avenue) and in 43rd Avenue to the Salt River have been constructed. The South Phoenix Two Basins are located at the intersections of 43rd Avenue and Baseline Road, and 27th Avenue and South Mountain Avenue. Preliminary designs have been prepared for each of the detention basins. The Two Basins were submitted by the City of Phoenix in the 1999 Prioritization Procedure, and approved by the Prioritization Committee. The City of Phoenix does not have funding in their current bond program for this project. The proposed schedule assumes that the City of Phoenix is able to appropriate funds for this project. The goal is for the District to contribute approximately 50% of the project cost of the South Phoenix Drainage Improvements. Depending on funding participation, some project elements may be deleted, downsized or deferred, possibly resulting in a reduced level of protection.

Funding Summary

The City of Phoenix, MCDOT and the Flood Control District are project partners. The cost breakdown consists of 47% funded by the City of Phoenix, 6% funded by the Maricopa County Department of Transportation and 47% funded by the Flood Control District Capital Projects Fund (Fund 990). The 23rd Avenue and Roeser Storm Drain and Detention Basin assumes a 50%/50% cost share between the District and the City of Phoenix.

Project Cost Summary

The total budget for this project is \$36.5 million with \$14.3 million expended through FY 2002-03. The FY 2003-04 budget is \$11.3 million.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 4,020,334		\$ 500,000	\$ 1,000,000			\$ 1,500,000	\$ 5,520,334
Construction	9,272,482	11,045,000	3,567,000	200,000	2,500,000	2,500,000	19,812,000	29,084,482
Other Costs-Force Acct Labor	1,090,828	275,000	150,000	200,000	150,000	100,000	875,000	1,965,828
Project Total	\$ 14,383,644	\$11,320,000	\$ 4,217,000	\$ 1,400,000	\$ 2,650,000	\$ 2,600,000	\$22,187,000	\$36,570,644

Project Title: South Phoenix Drainage Improvements (Continued)

Operating Cost Summary

43rd Ave/Southern Ave Detention Basin

The City of Phoenix plans to use the basin as a park facility, and will own and maintain the basin upon completion of construction.

Laveen Area Conveyance Channel

The City of Phoenix will operate and maintain the completed channel.

23rd Avenue & Roeser Road Storm Drain/Detention Basin

The City of Phoenix will operate and maintain the completed basin and storm drain.

South Phoenix Two Basins

The City of Phoenix will own and maintain the basin upon completion of construction.

Project Title: PVSP (Paradise Valley, Scottsdale, Phoenix)
Managing Department: Flood Control District
Project Location: Scottsdale Rd (Thunderbird to Mountain View)
Supervisor District: 2

Project Narrative

This project includes the following sub-project(s):

Scottsdale Road Corridor Drainage

The first phase of this project was to identify the drainage problems and develop cost effective solutions for a storm water collection system for the Scottsdale Road corridor area from Thunderbird Road and Mountain View Roads. Based on the preferred alternative, the project will move forward into the design and construction phase. The preferred alternative is estimated to cost approximately \$12 million. Cost-sharing between the different agencies involved has not been determined but it is proposed that the District fund 50% of the project. Upon negotiation of a project IGA, the District's CIP will be revised. Scottsdale and Paradise Valley will be responsible for the future operation and maintenance of the facilities within their respective municipalities.

Funding Summary

The City of Scottsdale will contribute 50% and the Flood Control District will contribute 50% from the Flood Control District Capital Projects Fund (Fund 990). The Town of Paradise Valley is a potential partner.

Project Cost Summary

The total budget for this project is \$3.5 million with \$105,378 expended through FY 2002-03. The FY 2003-04 budget is \$285,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 75,000	\$ 225,000					\$ 225,000	\$ 300,000
Construction			3,000,000				3,000,000	3,000,000
Other Costs-Force Acct Labor	30,378	60,000	200,000				260,000	290,378
Project Total	\$ 105,378	\$ 285,000	\$ 3,200,000	\$ -	\$ -	\$ -	\$ 3,485,000	\$ 3,590,378

Operating Cost Summary

The City of Scottsdale will operate and maintain the completed project.

Project Title: East Maricopa Floodway
Managing Department: Flood Control District
Project Location: EMF Basins
Supervisor District: 1

Project Narrative

This project includes the following sub-project(s):

EMF Rittenhouse & Chandler Heights Basin

The District has completed the East Maricopa Floodway (EMF) Mitigation Study. The study identified several drainage and flooding problems along the EMF. The capacity of the EMF is at about 8,000 cfs. The existing condition 100-yr. is about 16,000 cfs. The study proposed to mitigate the problem by constructing two large off line retention basins. The Chandler Heights Basin is planned as an off line basin to mitigate flows from the Sonoqui Wash, Queen Creek Wash, and the EMF. The Rittenhouse Basin is also planned as an off line basin to mitigate flows from the Rittenhouse Channel and the EMF. The completed basins are planned to be used by the Town of Gilbert for recreation. The Town shall fund the recreation amenities.

The project consists of a pre-design, and a final design to include; preparation of construction plans, special provisions and engineer's estimates. The design of the project is scheduled to be complete in FY 02/03. Construction completion of both basin sites is scheduled for FY 08/09.

EMF Modifications - Chandler Heights Road to Riggs Road

This project is a retrofit project of the EMF Channel between Chandler Heights Road and Riggs Road. Retrofit of the facility would include modifying the overall form of the channel, undulating side-slopes, and re-grading of the bank areas. Initial re-vegetation of the site is also included. The improved channel corridor would also provide opportunities for the Maricopa County Regional Trail System, wildlife habitat mitigation, and other open space amenities. The improvements are intended to further enhance the community value of the EMF facility through aesthetic improvements to conform to its suburban context. The proposed modifications will also provide additional enhancement to the capacity of the channel.

The project also includes the identification of a portion of the site that could be sold as excess. Enhancing the economic value of this site and preparation of a site development plan to maximize the economic return to the District would yield proceeds that could be used to implement the retrofit project, and provide additional proceeds to the District. The proposed master plan/concept will complement both the open space corridor of the EMF and the adjacent neighborhoods.

Funding Summary

The Flood Control District is funding the total cost to implement this project.

Project Title: East Maricopa Floodway (Continued)

Project Cost Summary

The total budget for this project is \$38.4 million with \$17.7 million expended through FY 2002-03. The FY 2003-04 budget is \$688,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 17,089,034	\$ 573,000	\$ -	\$ -	\$ -	\$ -	\$ 573,000	\$ 17,662,034
Construction	199,000	5,000	3,640,000	5,330,000	5,000,000	5,000,000	18,975,000	19,174,000
Other Costs-Force Acct Labor	424,690	110,000	200,000	250,000	350,000	300,000	1,210,000	1,634,690
Project Total	\$ 17,712,724	\$ 688,000	\$ 3,840,000	\$ 5,580,000	\$ 5,350,000	\$ 5,300,000	\$ 20,758,000	\$ 38,470,724

Operating Cost Summary

EMF Rittenhouse & Chandler Heights Basin

	Cuurent Year	Year 1 FY 03-04	Year 2 FY 04-05	Year 3* FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost to maintain project							
Personal Sevices	\$ -	\$ 25	\$ 25	\$ 25	\$ 135	\$ 335	\$ 545
Supplies & Services		15	15	15	65	165	275
Capital Outlay							-
<i>Subtotal</i>	<i>\$ -</i>	<i>\$ 40</i>	<i>\$ 40</i>	<i>\$ 40</i>	<i>\$ 200</i>	<i>\$ 500</i>	<i>\$ 820</i>
TOTAL PROJECT COSTS	\$ -	\$ 40	\$ 40	\$ 40	\$ 200	\$ 500	\$ 820

EMF Modifications - Chandler Heights Road to Riggs Road

The current level of operations and maintenance expenditures will not increase as a result of the Fiscal-Year 2004 CIP project.

Project Title: Salt/Gila River
Managing Department: Flood Control District
Project Location: Salt & Gila Rivers from 83rd Ave to the Agua Fria River
Supervisor District: 5

Project Narrative

This project includes the following sub-project(s):

Tres Rios

The Tres Rios project is a federal project sponsored by the U. S. Army Corps of Engineers. The local sponsor is the City of Phoenix. The Flood Control District is participating in the project elements associated with flood control. This includes the design and construction of a north bank levee along the Salt and Gila Rivers from about 91st Avenue to the Agua Fria River. The District is not participating in riverine habitat restoration elements including open water marshes, wetlands, and riparian corridors. The District is working with the City to develop an Intergovernmental Agreement to identify specifically what the District's participation will be in the project.

Funding Summary

At this time only force account labor charges will be made to this project. No external costs have been identified to date. Such external costs will be defined in the IGA that is presently being developed with the City.

Project Cost Summary

The total budget for this project is \$87,152 with \$22,152 expended through FY 2002-03. The FY 2003-04 budget is \$25,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW							\$ -	\$ -
Construction							-	-
Other Costs-Force Acct Labor	\$ 22,152	\$ 25,000	\$ 40,000				65,000	87,152
Project Total	\$ 22,152	\$ 25,000	\$ 40,000	\$ -	\$ -	\$ -	\$ 65,000	\$ 87,152

Operating Cost Summary

The operation and maintenance of the project will be the responsibility of the City. However, the IGA has not been fully negotiated. Should the IGA identify the District as the responsible party for the operation and maintenance of the north bank levee, appropriate costs will be reported at that time.

Project Title: Arlington Valley
Managing Department: Flood Control District
Project Location: Arlington School Road/Cactus Rose Road
Supervisor District: 5

Project Narrative

This project includes the following sub-project(s):

Arlington Valley Floodplain Acquisition

The Arlington Floodplain Acquisition project consists of purchasing 17.34 acres of property and buildings that are currently occupied by the Arlington School. The property lies within the 100-year floodway of the Gila River. The school has been subject to repeated flood losses over the past 25 years and is susceptible to flooding in the future.

The Flood Control District, the Arlington School District and the State Facilities Board have agreed that the Flood Control District will purchase the school property for \$1,000,000. The Arlington School District is currently building a new elementary school in a location outside the floodplain. The new school should be ready for occupancy by August 2003. At the time when the old school has been vacated, the Flood Control District will close escrow and take possession of the school and property. Once the property is purchased, it is anticipated that the school buildings will be demolished and the property converted to an acceptable use within the floodplain.

Funding Summary

The State Facilities Board is contributing \$200,000 to the cost of the property. There will be a new building project that will be managed and funded by the State Facilities Board.

Project Cost Summary

The total budget for this project is \$1.3 million with \$40,000 expended through FY 2002-03. The FY 2003-04 budget is \$1,255,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 18,000	\$ 1,215,000					\$ 1,215,000	\$ 1,233,000
Construction							-	-
Other Costs-Force Acct Labor	22,000	40,000					40,000	62,000
Project Total	\$ 40,000	\$ 1,255,000	\$ -	\$ -	\$ -	\$ -	\$ 1,255,000	\$ 1,295,000

Operating Cost Summary

The Fiscal Year 2004 CIP project calls for building demolition and the clearing of the land. Upon completion, the land will be sold as excess.

Project Title: McMicken Dam
Managing Department: Flood Control District
Project Location: Southeast of White Tank Park
Supervisor District: 4

Project Narrative

This project includes the following sub-project(s):

McMicken Dam

McMicken Dam was constructed by the U.S. Army Corps of Engineers (Corps) in 1954 to alleviate significant flooding in the west valley and to protect Luke Air Force Base. The District rehabilitated the dam in 1985. A geotechnical investigation had determined that significant ground subsidence had occurred in the area and that the embankment has significant transverse cracks. Portions of the dam have settled three to four feet. In addition, ground fissures were found within a quarter of a mile of the south end of the dam. The modifications that were completed in 1985 included reconstruction of the dam to its original design elevation and the installation of a central geofabric filter to protect the dam from piping failure of the embankment. The dam provides significant flood protection to the west valley and to Luke Air Force Base.

The District has initiated Structures Assessment Program Phase I studies for McMicken Dam, and several Geotechnical Investigations for McMicken Dam. The results of a geotechnical study by AMEC indicate that ground subsidence has continued to occur at the site and that earth fissures have been found both upstream and downstream of McMicken Dam. The District believes the ground subsidence and presence of earth fissures in close proximity to the dam poses a risk to dam safety of a nature that necessitates corrective action in a timely manner. The District has initiated an alternatives analysis to determine the best plan for mitigation of the fissures and other immediate McMicken Dam deficiencies. The total project cost, including permit acquisition, design, construction, and construction management, is estimated to be approximately \$3,000,000.

Funding Summary

This project will be funded 100% by the Flood Control District Capital Project fund (Fund 990).

Project Cost Summary

The total budget for this project is \$5.2 million with \$600,000 expended through FY 2002-03. The FY 2003-04 budget is \$1,525,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$547,000	\$1,420,000	\$ -	\$ -	\$ -	\$ -	\$1,420,000	\$1,967,000
Construction	-	-	1,250,000	1,500,000	-	-	2,750,000	2,750,000
Other Costs-Force Acct Labor	53,000	105,000	150,000	200,000	-	-	455,000	508,000
Project Total	\$600,000	\$1,525,000	\$1,400,000	\$1,700,000	\$ -	\$ -	\$4,625,000	\$5,225,000

Operating Cost Summary

The current level of operations and maintenance expenditures will not increase as a result of the fiscal year 2004 CIP project.

Project Title: Skunk Creek
Managing Department: Flood Control District
Project Location: Skunk Creek from 75th Avenue to New River
Supervisor District: 4

Project Narrative

This project includes the following sub-project(s):

Skunk Creek Low Flow Channel

This Project will provide a low flow channel (LFC) within the limits of Skunk Creek from 75th Avenue to the New River confluence. Additionally, a LFC shall be constructed in the Arizona Canal Diversion Channel (ACDC) from 73rd Avenue to the confluence with Skunk Creek. This Project will be undertaken with participation from the City of Peoria. The low flow channel will: (1) provide for better conveyance of nuisance flows in the Skunk Creek, (2) reduce operation and maintenance costs, (3) reduce vector control problems while protecting habitat. The District will be the lead agency for design, construction, and construction management of the project. The City of Peoria will assume operation and maintenance for the completed Project. The project is currently under design. Design is scheduled to be complete in FY 02/03 and construction completed in FY03/04.

Funding Summary

This project will be funded 100% by the Flood Control District Capital Project fund (Fund 990). Potential partnering exists for future projects to be identified in the study.

Project Cost Summary

The total budget for this project is \$1.0 million with \$55,000 expended through FY 2002-03. The FY 2003-04 budget is \$965,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 37,000		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,000
Construction		890,000	-	-	-	-	890,000	890,000
Other Costs-Force Acct Labor	18,000	75,000	-	-	-	-	75,000	93,000
Project Total	\$ 55,000	\$ 965,000	\$ -	\$ -	\$ -	\$ -	\$ 965,000	\$ 1,020,000

Operating Cost Summary

The current level of operations and maintenance expenditures will not increase as a result of the fiscal year 2004 CIP project.

Project Title: New River Dam
Managing Department: Flood Control District
Project Location: New River Dam
Supervisor District: 4

Project Narrative

This project includes the following sub-project(s):

New River Dam Dike #2

The New River Dam and associated features were constructed by the U.S. Army Corps of Engineers and turned over to the Flood Control District for operation and maintenance. The District has discovered that a portion of Dike #2 was constructed outside of the acquired rights-of-way for the dam project. The District will be acquiring approximately 1.5 acres of private property, outside of the original project rights-of-way, upon which the Dike #2 was constructed.

Funding Summary

The District will fund 100% of the rights-of-way project cost.

Project Cost Summary

The total budget for this project is \$115,000 with \$0 expended through FY 2002-03. The FY 2003-04 budget is \$115,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW		\$ 115,000	\$ -	\$ -	\$ -	\$ -	\$ 115,000	\$ 115,000
Construction			-	-	-	-	-	-
Other Costs-Force Acct Labor			-	-	-	-	-	-
Project Total	\$ -	\$ 115,000	\$ -	\$ -	\$ -	\$ -	\$ 115,000	\$ 115,000

Operating Cost Summary

The current level of operations and maintenance expenditures will not increase as a result of the fiscal year 2004 CIP project.

Project Title: Skunk Creek/New River
Managing Department: Flood Control District
Project Location: Skunk Creek
Supervisor District: 4

Project Narrative

This project includes the following sub-project(s):

New River (Grand to Skunk Creek)

The Middle New River Watercourse Master Plan (MNRWCMP) study undertaken by the District identified projects to improve the conveyance capacity and provide bank protection along the New River. One of the recommended project areas is the reach of New River from Grand Avenue north to the Outer Loop 101 and Skunk Creek confluence with New River. Recommended improvements include channelization and bank protection for approximately 1.5 miles of New River. The City of Peoria will be a project partner. The City and the District are property owners along and within the New River alignment. The northerly portion of this project reach, along the west bank would include improvements along the Desert Harbor development of intergovernmental agreements have been drafted so that the project can move forward. This is the last reach of the New River that has not been improved consistent with the Corps of Engineers' Phoenix, Arizona and Vicinity including New River project. The project was requested by the City of Peoria and approved for inclusion in the District's CIP.

Funding Summary

The Flood Control District will fund 50% of the project and the City of Peoria will fund 50% of the project.

Project Cost Summary

The total budget for this project is \$9.2 million with \$1.5 million expended through FY 2002-03. The FY 2003-04 budget is \$975,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 724,048	\$ 775,000		\$ -	\$ -	\$ -	\$ 775,000	\$ 1,499,048
Construction	696,133	150,000	6,500,000	-	-	-	6,650,000	7,346,133
Other Costs-Force Acct Labor	119,944	50,000	200,000	-	-	-	250,000	369,944
Project Total	\$ 1,540,125	\$ 975,000	\$ 6,700,000	\$ -	\$ -	\$ -	\$ 7,675,000	\$ 9,215,125

Operating Cost Summary

The City of Peoria will operate and maintain the completed project.

Project Title: Spookhill Area Drainage Master Plan
Managing Department: Flood Control District
Project Location: Northeast Mesa and Maricopa County
Supervisor District: 2

Project Narrative

This project includes the following sub-project(s):

Spook Hill Area Drainage Master Plan

The purpose of the Spook Hill Area Drainage Master Plan is to update and expand the existing Spook Hill Area Drainage Master Study conducted in 1987. Since the 1987 study, much of the community has been developed, additional drainage infrastructure now exists, and changes have been made in the watershed. The goals of the plan are to identify current area flooding problems and produce a recommended alternative to resolve the current flooding problems. The Spook Hill area in the East Mesa currently does not have the flood control and drainage facilities in place to handle its regional flood problems. The approximate watershed area is 16 square miles. A preferred alternative has been chosen and adopted by the City of Mesa City Council and Flood Control District Board of Directors.

Funding Summary

It is anticipated that the District and the City of Mesa will equally share the cost of the identified basin and outfall projects.

Project Cost Summary

The total budget for this project is \$14.8 million with \$4.2 million expended through FY 2002-03. The FY 2003-04 budget is \$35,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 4,127,644		\$ 400,000	\$ 1,400,000			\$ 1,800,000	\$ 5,927,644
Construction					4,000,000	4,000,000	8,000,000	8,000,000
Other Costs-Force Acct Labor	152,625	35,000	50,000	200,000	200,000	300,000	785,000	937,625
Project Total	\$ 4,280,269	\$ 35,000	\$ 450,000	\$ 1,600,000	\$ 4,200,000	\$ 4,300,000	\$ 10,585,000	\$ 14,865,269

Operating Cost Summary

	Cuurent Year	Year 1 FY 03-04	Year 2 FY 04-05	Year 3* FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost to maintain project							
Personal Sevices	\$ -	\$ 2	\$ 2	\$ 2	\$ 30	\$ 30	\$ 66
Supplies & Services		1	1	1	15	15	33
Capital Outlay							-
<i>Subtotal</i>	<i>\$ -</i>	<i>\$ 3</i>	<i>\$ 3</i>	<i>\$ 3</i>	<i>\$ 45</i>	<i>\$ 45</i>	<i>\$ 99</i>
TOTAL PROJECT COSTS	\$ -	\$ 3	\$ 3	\$ 3	\$ 45	\$ 45	\$ 99

Project Title: East Mesa ADMP
Managing Department: Flood Control District
Project Location: Southeast Mesa
Supervisor District: 1

Project Narrative

This project includes the following sub-project(s):

Elliot Basin & Channel

The Elliot Road Basin & Channel was the highest rated project identified in the East Mesa Area Drainage Master Plan. The East Mesa ADMP identifies drainage problems and develops solutions for a storm water collection and basin system for eastern Maricopa County including portions of the City of Mesa, the Town of Gilbert, the Town of Queen Creek, and unincorporated Maricopa County. The Elliot Road Detention Basins, located along Elliot Road near Crismon Road, will be completed during the summer of 2003. The Elliot Channel, from the Basins to west of Ellsworth Road, is complete and will outlet into the future San Tan Freeway Drainage Channel, which will discharge into the East Maricopa Floodway. The Elliot Basin and Channel project is cost-shared among the District, the City of Mesa and MCDOT. The Crismon Road Channel and subproject will have its rights-of-way acquired in FY '03/04 and will be constructed in FY '04/05.

The Elliot Channel (Ellsworth to EMF) is proposed as a trapezoidal earth channel discharging into the proposed Santan Freeway Channel from Ellsworth Road south of Elliot Road to the East Maricopa Floodway and is designed to convey water runoff from the proposed Elliot Basin and Channel project. This channel is the outfall element of the Meridian, Crismon, and Elliot Drainage System. Along with the Sunland Springs Channel, the Siphon Draw Detention Basin, the Crismon Channel and lateral, the Elliot Basin and outfall channel and the Elliot Channel, this system is designed to protect approximately 15 square miles from the 100-year, 24-hour storm event. The project will be cost-shared between the City of Mesa and the District. Terms of the IGA have not been negotiated to date.

Hawes Road Channel

The Hawes Road Drainage Improvements Project (Project) is a project that is identified in the East Mesa Area Master Drainage Master Plan (ADMP). The East Mesa ADMP identifies drainage problems and develops solutions for eastern Maricopa County, which includes portions of Mesa, Gilbert, and Queen Creek. The Project will resolve many of the existing drainage problems along Hawes Road within the City of Mesa and along a County island. The Project will consist of channel and culvert improvements from Apache Trail to Emelita Avenue, which is approximately 0.4 miles north of Southern Avenue. The length of the Project is approximately 1.1 miles and will tie into an existing improved gunite lined channel on the west side of Hawes Road. The estimated cost for the Project is \$3,000,000 which, includes the, design, rights-of way acquisition, utility relocations, construction, and construction management. The City will fund non-flood control features. The City will assume ownership and the operation and maintenance for the completed Project. The Project will be cost shared by the City of Mesa and the District as follows: The City shall contribute 35% of the Project cost and the District shall contribute 65% of the Project cost. The Project design is scheduled for completion in FY '02/03. The construction is to be complete in FY '03/04.

Project Title: East Mesa ADMP (Continued)

Ellsworth Channel

This project was prioritized in the East Mesa Area Drainage Master Plan, and includes construction of a flood control channel to mitigate existing and future flooding along Ellsworth Road from south of Germann Road, adjacent to General Motors Proving Ground and Williams Gateway Airport. Flooding occurs frequently at five dip crossings on the existing roadway. The channel project will be constructed in conjunction with MCDOT's upgrades to Ellsworth Road from Germann Road to 1/3 mile south of Guadalupe Road, and will provide drainage for the road and capacity for the future 100-year flood. On June 21st, 2000, the Board of Directors approved IGA FCD 2000A002, among the District, MCDOT, and Mesa, to design and construct the Ellsworth Road Channel Project. The design for the channel included an alternatives analysis. The design for the channel will include reconstruction of portions of the existing Powerline Floodway. The design for the roadway upgrades and channel is scheduled to be complete by October 2003, and the Project is scheduled to be under construction by summer 2004.

Elliot Channel (East of Crismon)

The Elliot Channel (Phase 2) is proposed as a trapezoidal concrete and earth channel along Elliot Road from Meridian Road to Crismon Road designed to convey 509 cfs (upper reach) and 851 cfs (lower reach) of storm water runoff from the proposed Sunland Springs Channel and Siphon Draw Detention Basin west into the Elliot Basin. This channel is the second downstream element of the Meridian, Crismon, and Elliot Drainage System. Along with the Sunland Springs Channel, the Siphon Draw Detention Basin, the Crismon Channel and lateral, the Elliot Basin and outfall channel and the Elliot Channel, this system is designed to protect approximately 15 square miles from the 100-year, 24-hour storm event. This system ultimately outfalls into the existing East Maricopa Floodway.

Siphon Draw Drainage Improvements

The Sunland Springs Channel is proposed a trapezoidal concrete channel along Meridian Road from Elliot Road to 1/2 mile north of Guadalupe Road to collect sheet flow storm water from the lands to the east and to convey 800 to 2618 cfs to the proposed Siphon Draw Basin and the Elliot Channel. The Siphon Draw Basin is a 55-acre basin, north of Elliot Road along Meridian Road that provides 95 acre-feet of storage and reduces an inflow of 1,665, cfs to 77 cfs.

Project Title: East Mesa ADMP (Continued)

Funding Summary

Elliot Basin & Channel

50% of the project cost will be funded by the Flood Control District Capital Projects Fund (Fund 990), the City of Mesa will contribute 35% and the Maricopa County Department of Transportation will fund 15% from the Transportation Capital Projects Fund (Fund 234).

The Elliot Channel (Ellsworth to EMF) project is currently funded 100% by the Flood Control District Capital Project fund (Fund 990). Potential partnering exists between the Flood Control District, ADOT, and the City of Mesa.

Hawes Road Channel

The City will fund non-flood control features. The City will assume ownership and the operation and maintenance for the completed Project. The Project will be cost shared by the City of Mesa and the District as follows: The City shall contribute 35% of the Project cost (estimated to be \$1,400,000), and the District shall contribute 65% of the Project cost (estimated to \$2,600,000) from the Flood Control District Capital Projects Fund (Fund 990).

Ellsworth Channel

The cost for the channel project is estimated to be \$9,000,000. The District's share is 50% or \$4,500,000 to be funded by the Flood Control District Capital Projects Fund (Fund 990).

Elliot Channel (East of Crismon)

50% of the project cost will be funded by the Flood Control District Capital Projects Fund (Fund 990) and the City of Mesa will contribute 50%.

Siphon Draw Drainage Improvements

50% of the project cost will be funded by the Flood Control District Capital Projects Fund (Fund 990) and the City of Mesa will contribute 50%.

Project Cost Summary

The total budget for this project is \$42.7 million with \$16.3 million expended through FY 2002-03. The FY 2003-04 budget is \$6.6 million.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 8,852,368	\$ 915,000	\$ 3,375,000	\$ 2,675,000			\$ 6,965,000	\$15,817,368
Construction	6,615,179	5,546,000	2,743,000		4,000,000	6,000,000	18,289,000	24,904,179
Other Costs-Force Acct Labor	890,265	175,000	250,000	175,000	200,000	350,000	1,150,000	2,040,265
Project Total	\$ 16,357,812	\$ 6,636,000	\$ 6,368,000	\$ 2,850,000	\$ 4,200,000	\$ 6,350,000	\$ 26,404,000	\$42,761,812

Project Title: East Mesa ADMP (Continued)

Operating Cost Summary

Elliot Basin & Channel

The City of Mesa will operate and maintain the completed basin/channel.

Hawes Road Channel

The City of Mesa will operate and maintain the completed channel.

Ellsworth Channel

The City of Mesa will operate and maintain the completed channel.

Elliot Channel (East of Crismon)

The City of Mesa will operate and maintain the completed channel.

Siphon Draw Drainage Improvements

The City of Mesa will operate and maintain the completed basin/channel.

Project Title: Glendale/Peoria ADMP
Managing Department: Flood Control District
Project Location: Multiple locations in North Peoria & Glendale
Supervisor District: 4

Project Narrative

This project includes the following sub-project(s):

Glendale/Peoria ADMP Update

The District and the Cities of Glendale and Peoria recently completed the Glendale/Peoria ADMP Update study to identify existing and future drainage and flooding problems in the watershed, and to develop cost-effective solutions to alleviate those problems. The ADMP Update study includes preliminary design plans for a recommended a 9-Phase Improvement Projects program consisting of channel improvements, detention basins, open channel conveyances, storm drains, and other storm water collection and disposal systems that provide 100-year protection for the 85-square mile watershed. The estimated total cost for the multi-year Improvement Projects program is \$34.3M with several potential cost-sharing partners. The Peoria City Council and the District Board of Directors have both adopted the recommendations of the study.

83rd Avenue/Pinnacle Peak Road Improvements

The District and the Cities of Glendale and Peoria recently completed the Glendale/Peoria ADMP Update study to identify existing and future drainage and flooding problems in the watershed, and to develop cost-effective solutions to alleviate those problems. The ADMP Update study included preliminary design plans for a recommended 9-Phase Improvement Projects program consisting of channel improvements, detention basins, open channel conveyances, storm drains, and other storm water collection and disposal systems that provide 100-year protection for the 85-square mile watershed. The 83rd Avenue/Pinnacle Peak Road Improvements were recommended as Phase 2 and part of Phase 3 of the program. The Improvements collect 100-year flows from the north and convey them south on 83rd Avenue from Calle Lejos to an existing channel at Williams Road. The Improvements include a north and south basin (at Calle Lejos and Pinnacle Peak Road, respectively), and open channels and/or storm drains connecting and outletting them. The estimated project cost is \$12.2M. The City of Peoria submitted the 83rd Avenue/Pinnacle Peak Road Improvement projects to the District during FY 01/02 for prioritization. The submittal was favorably evaluated and the project is included in the District's 5-year CIP budget.

67th Avenue Storm Drain

The Project shall provide 10-year storm drainage protection for a three square mile area lying within jurisdictional boundaries of both the cities of Glendale and Peoria. The project will consist of drainage pipes and catch basins and will be constructed in rights-of-way provided by Glendale. The outfalls for the project were constructed by the District along Cactus Road and Olive Avenue and are presently owned and operated by the Cities of Peoria and Glendale. There is a 50% cost sharing with the District for the project. The estimated cost for the project is \$1.385 million which includes the design, utility relocations, construction and construction management. Glendale will design and construct the project and provide for the operation and maintenance of the completed project.

Project Title: Glendale/Peoria ADMP (Continued)

Funding Summary

Funding is subject to future IGAs. It is anticipated that Peoria and the District will equally cost-share the 83rd Ave/Pinnacle Peak Road Drainage improvements. Future ADMP projects will be cost-shared between the District, the City of Peoria, and possibly the City of Glendale.

Project Cost Summary

The total budget for this project is \$33.9 million with \$17.4 million expended through FY 2002-03. The FY 2003-04 budget is \$40,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 2,576,612		\$ 550,000	\$ 3,400,000	\$ 225,000	\$ 1,000,000	\$ 5,175,000	\$ 7,751,612
Construction	14,612,960				3,260,000	7,200,000	10,460,000	25,072,960
Other Costs-Force Acct Labor	301,533	40,000	75,000	200,000	200,000	300,000	815,000	1,116,533
Project Total	\$ 17,491,105	\$ 40,000	\$ 625,000	\$ 3,600,000	\$ 3,685,000	\$ 8,500,000	\$ 16,450,000	\$33,941,105

Operating Cost Summary

83rd Ave/Pinnacle Peak Road Improvements

The City of Peoria will operate and maintain the completed project.

Project Title: White Tanks ADMP
Managing Department: Flood Control District
Project Location: Various Locations East of the Agua Fria River
Supervisor District: 4 & 5

Project Narrative

This project includes the following sub-project(s):

White Tanks #3

The White Tanks Flood Retarding Structure #3 (White Tanks #3), owned and operated by the District, requires corrective action to bring the structure into compliance with dam safety standards and requirements. Several interim corrective measures at the dam were completed by the District in the spring of 2002. Dam modification studies have been completed by the Flood Control District under Contract FCD 98-11. In addition, alternatives involving various combinations of large regional flood control basins, flood control channels and upstream channel improvements have been studied. During this fiscal year, the District will continue studying in further detail the technical viability of rehabilitating the dam and associated revised cost estimates. Downstream benefits associated with dam rehabilitation and dam replacement alternatives will also be studied in detail. The District has filed an application with the Natural Resources Conservation Service (NRCS) for federal funding assistance under the new federal program for dam rehabilitation (Public Law 106-472) for this project. NRCS is currently providing technical assistance (NRCS staff assistance) under this program for the project. The District and NRCS will develop a work plan this FY and develop an MOU which outlines intended agency responsibilities and cost share responsibilities for the project. The schedule for project implementation is contingent upon and timing of federal funding assistance under an agreement with the Natural Resources Conservation Service.

Bullard Wash Phase II

Bullard Wash is included within the Loop 303 Corridor/White Tanks Area Drainage Master Plan (ADMP), which recommends improvements be made to the wash. Phase I of the Bullard Wash Improvements Project, from the Gila River to Lower Buckeye Road, was constructed as a previous District/City of Goodyear project. Phase II includes an earthen/greenbelt channel along the Bullard Wash alignment from Lower Buckeye Road to McDowell Road. A diversion channel will take high storm flows from Bullard Wash at McDowell Road through detention basins north of I-10 and west of Dysart Road to an outlet into the Agua Fria River. Landscaping, fencing and other multi-use facilities are anticipated along the channel alignment and within the basins. The estimated cost of the Phase II project design, rights-of-way acquisition, public involvement, utility relocations, construction, and construction management is \$25 million. The project will channelize the floodplain north of the Phoenix-Goodyear Airport. It will reduce the floodplain width and protect the Phoenix-Goodyear Airport and nearby development from flooding. Channelization will allow for shorter bridges across the floodplain. For the area north of I-10, the project will collect and convey storm-water currently draining by sheet flow to Bullard Wash. This storm water will otherwise collect in streets, businesses, farm fields, and residential areas.

Project Title: White Tanks ADMP (Continued)

Reams Road Channel

The Reams Road Channel Project provides a regional outfall for the City of Surprise. Under existing conditions, there is flooding along and floodplains associated with Reams Road. The improvements will consist of constructing a channel adjacent to Reams Road, associated drainage structures, and a basin located just north of Olive Avenue and west of the Reams roadway. The Project will outfall into the existing Dysart Basin and Channel. This project was identified in the original White Tanks Area Drainage Master Plan in 1992 and again as the preferred alternative in the Loop 303 Corridor/White Tanks Area Drainage Master Plan Update that is currently nearing completion. The project was requested by the City of Surprise and recommended for inclusion in the District's CIP. The City of Surprise will construct the project within the City Limits and the District will be responsible for the project from Peoria Avenue to the Dysart Basin.

West Cactus Road Basin

The Project provides a regional outfall for the Cities of Surprise and El Mirage to convey 100-yr. flood flows to the Agua Fria River through developed areas of the cities. The project features will include a channel and a basin. This is a joint project between the District and the City of El Mirage. The City will be the lead for design and rights-of-way, and the District will provide construction management services. The project costs will be shared equally between the District and the City.

Funding Summary

White Tanks #3

The District is currently seeking federal funding participation for this project. Potential partners are the NRCS (Natural Resources Conservation Service) and local stakeholders (for the channel improvements).

Bullard Wash Phase II

50% of the project cost will be funded by the Flood Control District Capital Projects Fund (Fund 990) and the City of Goodyear will contribute 50%.

Reams Road Channel

50% of the project cost will be funded by the Flood Control District Capital Projects Fund (Fund 990) and the City of Surprise will contribute 50%.

West Cactus Road Basin

50% of the project cost will be funded by the Flood Control District Capital Projects Fund (Fund 990) and the City of El Mirage will contribute 50%.

Project Title: White Tanks ADMP (Continued)

Project Cost Summary

The total budget for this project is \$62.7million with \$18.6 million expended through FY 2002-03. The FY 2003-04 budget is \$2.9 million.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 9,269,543	\$ 757,000	\$ 930,000	\$ 3,150,000			\$ 4,837,000	\$ 14,106,543
Construction	8,724,403	1,950,000	4,320,000	12,795,000	11,120,000	7,120,000	37,305,000	46,029,403
Other Costs-Force Acct Labor	672,749	210,000	200,000	300,000	950,000	250,000	1,910,000	2,582,749
Project Total	\$ 18,666,695	\$ 2,917,000	\$ 5,450,000	\$ 16,245,000	\$ 12,070,000	\$ 7,370,000	\$ 44,052,000	\$ 62,718,695

Operating Cost Summary

White Tanks #3

The current level of operations and maintenance expenditures will not increase as a result of the fiscal year 2004 CIP project.

West Cactus Rd Detention Basin & Channels

The City of El Mirage will operate and maintain the completed project.

Reems Road Channel

	Cuurent Year	Year 1 FY 03-04	Year 2 FY 04-05	Year 3* FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	Total Project
Avg cost to maintain project							
Personal Sevices	\$ -	\$ -	\$ -	\$ 10	\$ 10	\$ 10	\$ 30
Supplies & Services				5	5	5	15
Capital Outlay							-
<i>Subtotal</i>	\$ -	\$ -	\$ -	\$ 15	\$ 15	\$ 15	\$ 45
TOTAL PROJECT COSTS	\$ -	\$ -	\$ -	\$ 15	\$ 15	\$ 15	\$ 45

Bullard Wash Phase II

The City of Goodyear will operate and maintain the completed project.

Project Title: Queen Creek ADMP
Managing Department: Flood Control District
Project Location: Towns of Queen Creek and Gilbert
Supervisor District: 1

Project Narrative

This project includes the following sub-project(s):

Queen Creek Channel (Hawes to Power)

The proposed plan is to channelize Queen Creek Wash from Hawes Road northwesterly to Power Road for a distance of approximately two and one half- (2.5) miles. Based on the Flood Insurance Study on Queen Creek Wash, there are areas of significant breakouts particularly along the north bank of this reach of the wash. The most feasible solution for preventing the breakouts from occurring along Queen Creek Wash in this area is to increase the cross section of the wash to contain the 100-year flows. This Project consists of channel construction and improvement of the Sossaman Road Bridge Crossing. The Town of Queen Creek will be the lead agency for design, rights-of-way acquisition, utility relocation, construction, construction management and operation and maintenance of the Project. The Town is to complete all the phases of the Project. The District shall review and approve the design plans and the bid and construction documents prior to bid. The District shall also approve any future landscape amenities to assure hydraulic conveyance within the Project. The total cost of the project is estimated at \$6.0 million with District's contribution of \$2.42 million for this project. The design and construction are scheduled for completion in FY 02/03 and FY 03/04, respectively.

Sanokai Wash Channelization (EMF to Power)

The purpose of this project is to design, construct, operate and maintain a conveyance channel capable of containing a 100-year storm event within the existing natural alignment of Sanokai Wash from Power Road westerly to the confluence with Queen Creek west of Higley Road. Currently, the project is authorized by IGA to proceed with the design only of channel improvements, improved road crossings, channel stabilization, channel surface treatments to reduce or eliminate erosion and sediment transport, side drainage inlet structures and connections and appropriate landscaping. Construction, and land acquisition tasks will be provided for under a subsequent IGA. The Sanokai Wash Channelization (EMF to Power Road) is proposed as a 13,500 ft long, approximately 200 ft wide, trapezoidal earth channel paralleling the proposed Ocotillo Road alignment from approximately Power Road to the East Maricopa Floodway and is designed to convey 3,130 cfs of storm water runoff within Sanokai Wash into the existing East Maricopa Floodway. It is anticipated that minimal rights-of-way will be acquired and that private development will construct and maintain the project. Future phases will be developed by the District in FY '07 and FY '08.

Funding Summary

Queen Creek Channel (Hawes to Power)

40% of the project cost will be funded by the Flood Control District Capital Projects Fund (Fund 990) and the Town of Queen Creek will contribute 60%. The Town of Queen Creek is the lead agency.

Project Title: Queen Creek ADMP (Continued)

Sonoqui Wash Channelization (EMF to Power Rd)

The District has proposed paying 50% of the project costs from the Flood Control District Capital Projects Fund (Fund 990). The Towns of Queen Creek and Gilbert will fund 50%.

Project Cost Summary

The total budget for this project is \$13.3 million with \$1.8 million expended through FY 2002-03. The FY 2003-04 budget is \$2.0 million.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 564,809	\$ 850,000	\$ 500,000				\$ 1,350,000	\$ 1,914,809
Construction	1,150,000	990,000			4,000,000	4,300,000	9,290,000	10,440,000
Other Costs-Force Acct Labor	183,217	185,000	150,000	75,000	200,000	250,000	860,000	1,043,217
Project Total	\$ 1,898,026	\$ 2,025,000	\$ 650,000	\$ 75,000	\$ 4,200,000	\$ 4,550,000	\$ 11,500,000	\$ 13,398,026

Operating Cost Summary

Queen Creek Channel (Hawes to Power)

The Town will be the lead agency for design, rights-of-way acquisition, utility relocation, construction, construction management and operation and maintenance of the project upon completion.

Sonoqui Wash Channelization (EMF to Power Rd)

Currently, this project is in the planning phase; therefore, additional operating costs are negligible. It is anticipated that the Town of Queen Creek and the City of Gilbert will operate and maintain the completed project in their jurisdictions.

Project Title: Higley ADMP
Managing Department: Flood Control District
Project Location: Chandler, along the consolidated Canal
Supervisor District: 1 & 2

Project Narrative

The Higley ADMP has identified features to mitigate the flooding along the Eastern Canal, the Consolidated Canal, and the Southern Pacific Railroad adjacent to Arizona Ave. as well flooding west of these features caused by overtopping of the canals or railroad. The recommended plan in the southern portion of the study area includes channels along the eastern side of the Eastern and Consolidated Canals extending south from the proposed San Tan Freeway. The proposed channels will convey flood flows across the Gila River Indian Community southerly to the East Maricopa Floodway. Five detention basins are also proposed to reduce the size of the channels. The Queen Creek Road Storm Drainage Basin is the first element in implementation of regional flood control infrastructure as identified in the Higley Area Drainage Master Plan. The basin is generally bounded by: Queen Creek Road on the north; the Section Line 1/4 mile east of McQueen Road on the east; the Section Line 1/2 mile south of Queen Creek Road on the south; and McQueen Road/Consolidated Canal on west. The basin property is approximately 70 acres in size. The site was jointly acquired by the District and the City of Chandler (50/50). Design and construction of the basin is contingent on getting an agreement with the Gila River Indian Community for the outfall to the East Maricopa Floodway.

Funding Summary

This project is currently supported by the Flood Control District Capital Projects Fund (Fund 990). There is potential cost-sharing to be negotiated with the City of Chandler.

Project Cost Summary

The total budget for this project is \$18.2 million with \$5.2 million expended through FY 2002-03. The FY 2003-04 budget is \$140,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 5,213,011	\$ 100,000	\$ 150,000				\$ 250,000	\$ 5,463,011
Construction				4,000,000	5,000,000	3,000,000	12,000,000	12,000,000
Other Costs-Force Acct Labor	75,717	40,000	50,000	300,000	200,000	150,000	740,000	815,717
Project Total	\$ 5,288,728	\$ 140,000	\$ 200,000	\$ 4,300,000	\$ 5,200,000	\$ 3,150,000	\$ 12,990,000	\$ 18,278,728

Operating Cost Summary

The City of Chandler will operate and maintain the completed project.

Project Title: Adobe Dam ADMP
Managing Department: Flood Control District
Project Location: Skunk Creek Corridor – North of Desert Hills Drive
Supervisor District: 3

Project Narrative

This project includes the following sub-project(s):

Skunk Creek Floodprone Property Acquisition

Several homes in the Skunk Creek corridor, north of Carefree Highway, were constructed prior to the FEMA 100-year Floodplain mapping in 1987. Once mapping was complete, several of these residents learned that their homes were within a FEMA 100-year Floodway. These homes have a higher risk for flooding than those outside the floodway and, when the floodplain is active, the presence of these structures in the floodway can create adverse impacts to adjacent homeowners. In other circumstances, residents were outside the regulatory floodway, but found themselves in designated areas of severe erosion hazard due to unique local geologic characteristics. All of these structures would be susceptible to varying degrees of damage from water and water-borne sediments, and may be threatened by erosion of the stream banks caused by high water flows. In fact, a hazard analysis shows that these residents have a relatively high risk of injury, death, and/or property damage due to flooding and/or erosion. Most important, perhaps, is the very short time interval between the most intense watershed precipitation and when the flow reaches hazardous levels at the effected residences, referred to as the Emergency Response Time (ERT). This time interval is the time available to effect a coordinated flood warning and response. With an ERT of less than one hour, these residents are at a substantially increased risk for injury or death. The acquisition of the homes and relocation of the residents will be completed in FY '02/03. Demolition of the structure, removal of septic systems and site cleanup will be completed in FY '03/04.

Funding Summary

This project will be funded 100% by the Flood Control District Capital Project fund (Fund 990).

Project Cost Summary

The total budget for this project is \$3.6 million with \$3.6 million expended through FY 2002-03. The FY 2003-04 budget is \$50,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 3,515,745	\$ 30,000					\$ 30,000	\$ 3,545,745
Construction							-	-
Other Costs-Force Acct Labor	119,419	20,000					20,000	139,419
Project Total	\$ 3,635,164	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 3,685,164

Operating Cost Summary

The property will be sold as excess land.

Project Title: Durango ADMP
Managing Department: Flood Control District
Project Location: Avondale/Tolleson/Phoenix
Supervisor District: 3

Project Narrative

This project includes the following sub-project(s):

Durango Regional Outfall Project

The Durango Area Drainage Master Plan (ADMP) has been completed. The watershed area includes approximately 68 square miles extending from I-10 on the north to the Salt River on the south, and from approximately 27th Avenue on the east to the Agua Fria River on the west. The area is experiencing rapid urbanization of a previously agricultural land use. The ADMP updated the watershed hydrology, identified existing and potential future drainage problems and defined effective drainage solutions to collect, convey and safely discharge the stormwater. The ADMP identified regional drainage features amounting to an estimated cost of \$130 million.

Some of the recommended facilities are being incorporated into private developments that are being constructed. Other municipal features will require cooperative agreements between the Flood Control District and the local municipalities before they can be implemented. The funds included in the District's proposed CIP is for funding rights of way for these future projects, contingent on approved project agreements. It is anticipated that the municipal project partners will assume operations and maintenance of the new facilities.

75th Avenue Storm Drain

The 75th Avenue Storm Drain and Durango Regional Conveyance Channel Project (DRCC) is the first phase of providing the area with a regional stormwater. The DRCC project was identified in the Durango Area Drainage Master Plan as a solution for a portion of the identified flooding hazards within the study area. This project consists of combining a portion of Regional DRCC project with a proposed storm drain along 75th Avenue. The project will include detention basins, channels and the storm drain along 75th Avenue from approximately Van Buren Street to south of Broadway Road, outfalling into the Salt River. These improvements will reduce the flooding hazards and remove approximately 71 structures from an identified floodplain.

Funding Summary

Durango Area Drainage Master Plan

It is anticipated that future projects will be cost-shared 50/50 with local municipalities.

75th Avenue Storm Drain/Durango Regional Conveyance Channel

The project is estimated to cost approximately 18.5 million dollars. The design cost is estimated at \$1,575,000; the ROW costs are estimated at \$5,250,000; and the construction costs are estimated at \$11,675,000. The District and the City of Phoenix will cost share the project equally, with Phoenix assuming the operations and maintenance of the completed facilities.

Project Title: Durango ADMP (Continued)

Project Cost Summary

The total budget for this project is \$17.2 million with \$1.1 million expended through FY 2002-03. The FY 2003-04 budget is \$3.3 million.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 939,226	\$ 3,050,000	\$ 2,550,000			\$ 4,000,000	\$ 9,600,000	\$ 10,539,226
Construction				3,000,000	2,375,000		5,375,000	5,375,000
Other Costs-Force Acct Labor	177,433	255,000	185,000	300,000	200,000	200,000	1,140,000	1,317,433
Project Total	\$ 1,116,659	\$ 3,305,000	\$ 2,735,000	\$ 3,300,000	\$ 2,575,000	\$ 4,200,000	\$ 16,115,000	\$ 17,231,659

Operating Cost Summary

Durango Area Drainage Master Plan

The projects will be maintained by local municipalities subject to IGAs.

75th Avenue Storm Drain/Durango Regional Conveyance Channel

The City of Phoenix will operate and maintain the completed project.

Project Title: Arizona Canal Diversion Channel ADMP
Managing Department: Flood Control District
Project Location: Town of Paradise Valley, along Doubletree Ranch Road
Supervisor District: 2

Project Narrative

This project includes the following sub-project(s):

Doubletree Ranch Road Drainage System

The Doubletree Ranch Road Drainage Improvement Project will provide solutions for the flooding problems that exist within a mostly built out residential area in the Town of Paradise Valley. Several homes along Doubletree Ranch Road have experienced flooding during past storms, and children have been stranded at a local grade school, whose access becomes inaccessible during heavy rains. Two major watersheds, Doubletree Ranch Road and Cherokee Wash, exist within the project area. The Doubletree Ranch Road watershed begins in the Phoenix Mountain Preserve west of Tatum Boulevard and flows eastward along Doubletree Ranch Road to Indian Bend Wash. Cherokee Wash, which is located south of the Doubletree Ranch Road watershed, also begins in the Phoenix Mountain Preserve west of Tatum Boulevard, but then flows northeast to Indian Bend Wash. The project consists of a 10-year storm drain system in Doubletree Ranch Road, with storm drain laterals extending along the adjacent streets. In addition, surface flows greater than the 10-year flows will be to be conveyed on the surface of Doubletree Ranch Road. The cost of the drainage improvements is estimated at \$10.3 million. The drainage improvements will be funded 60% by the District and 40% by the Town of Paradise Valley. The District is the lead in the construction, construction management and rights-of-way acquisition. The Town will operate and maintain the constructed facility. Improvements to Doubletree Ranch Road will be constructed with the drainage improvements, at Town cost. The project has been designed, and construction began in FY 02/03.

Funding Summary

60% of the drainage project cost will be funded by the Flood Control District Capital Projects Fund (Fund 990) and 40% will be funded by the Town of Paradise Valley. The Town will fund 100% of the roadway improvements not associated with the flood control project.

Project Cost Summary

The total budget for this project is \$8.9 million with \$4.2 million expended through FY 2002-03. The FY 2003-04 budget is \$4.7 million.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 510,854						\$ -	\$ 510,854
Construction	3,326,000	4,532,000					4,532,000	7,858,000
Other Costs-Force Acct Labor	391,396	200,000					200,000	591,396
Project Total	\$ 4,228,250	\$ 4,732,000	\$ -	\$ -	\$ -	\$ -	\$ 4,732,000	\$ 8,960,250

Operating Cost Summary

The Town of Paradise Valley will operate and maintain the constructed facility.

Project Title: Maryvale ADMP
Managing Department: Flood Control District
Project Location: Grand Canal from Loop 101 to 63rd Avenue
Supervisor District: 4 & 5

Project Narrative

This project includes the following sub-project(s):

Bethany Home Outfall Channel

The Bethany Home Road Outfall Channel was identified in the Maryvale Area Drainage Master Plan (ADMP). The project includes a linear basin and channel along the Grand Canal extending westerly from 64th Avenue to the New River. The project will have a 100-year capacity removing approximately 745 structures from the floodplain. The channel alignment (Phase I and II) is in Phoenix, Glendale, and unincorporated Maricopa County. Portions of the channel are being used as a trail corridor and linear park. Phase I of the project has been completed by ADOT, with District participation. Phase I extends west from the Agua Fria Freeway to the New River following the Bethany Home Road Alignment. ADOT increased the size of their channel to accommodate additional flows from the Maryvale area. Phase II of the project will extend along Bethany Home Road easterly from the Agua Fria Freeway and along the Grand Canal to 64th Avenue. This phase of the project will include a channel from the Agua Fria Freeway alignment to 73rd Avenue and an earthen, linear, on-line detention basin from 67th Avenue to 73rd Avenue. The ADMP also recommends ten year capacity storm drains, located within Bethany Home Road and Camelback Road, extending from 59th Avenue to the Outfall Channel. Preliminary estimates indicate that the cost to construct this 100-year channel and 10-year storm drains is approximately \$67 million. The cost share for the project is estimated at 50% District, and 25% each for the Cities of Glendale and Phoenix. The first reach of the project (Agua Fria Freeway to 83rd Avenue) is being designed and rights of way are being acquired. Construction began in FY 02/03. Design and construction of the improvements will be phased over several years, with completion of the final phase anticipated in 2009.

Funding Summary

This project will be funded 50% by the Flood Control District Capital Projects Fund (Fund 990), 25% will be contributed by the City of Glendale and 25% will be contributed by the City of Phoenix.

Project Cost Summary

The total budget for this project is \$47.4million with \$15.8 million expended through FY 2002-03. The FY 2003-04 budget is \$10.6 million.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW	\$ 10,417,259	\$ 5,030,000	\$ 1,450,000		\$ 250,000		\$ 6,730,000	\$ 17,147,259
Construction	5,094,000	5,393,000	1,000,000	6,400,000	6,000,000	5,000,000	23,793,000	28,887,000
Other Costs-Force Acct Labor	324,125	215,000	175,000	300,000	150,000	225,000	1,065,000	1,389,125
Project Total	\$ 15,835,384	\$ 10,638,000	\$ 2,625,000	\$ 6,700,000	\$ 6,400,000	\$ 5,225,000	\$ 31,588,000	\$ 47,423,384

Operating Cost Summary

The City of Phoenix and the City of Glendale will assume maintenance of the completed projects in their respective jurisdictions.

Project Title: Metro ADMP
Managing Department: Flood Control District
Project Location: 24th Avenue/Camelback Basin
Supervisor District: 3

Project Narrative

This project includes the following sub-project(s):

24th Avenue/Camelback Basin

The purpose of the Drainage Study is to identify the extent of flooding problems, evaluate alternative facilities to minimize flooding and establish a recommended plan to provide flood protection and public safety of the local residents and adjacent businesses, in the vicinity of 24th Avenue and Camelback Road. There are two major objectives of the study. The first is to develop a comprehensive list of known flooding problems impacting the study area to document need and necessity for the project, and public information. The second is to develop a plan to reduce the flooding for the area. The City of Phoenix funding for the project is included in its recently passed bond program. The District and Phoenix will cost share this project and responsibility will be established in a Memorandum of Understanding and future inter-governmental agreement. Phoenix will be the lead agency for this project.

Funding Summary

Potential cost-sharing with the City of Phoenix contributing 50% and the Flood Control District contributing 50% from the Flood Control District Capital Projects Fund (Fund 990).

Project Cost Summary

The total budget for this project is \$3.8 million with \$30,000 expended through FY 2002-03. The FY 2003-04 budget is \$475,000.

	Prior Years	Year 1 FY 03-04	Year 2 FY 04-05	Year 3 FY 05-06	Year 4 FY 06-07	Year 5 FY 07-08	5-Year Total	Total Project
Programming/Design/Land/ROW		\$ 400,000					\$ 400,000	\$ 400,000
Construction			3,100,000				3,100,000	3,100,000
Other Costs-Force Acct Labor	30,000	75,000	200,000				275,000	305,000
Project Total	\$ 30,000	\$ 475,000	\$ 3,300,000	\$ -	\$ -	\$ -	\$ 3,775,000	\$ 3,805,000

Operating Cost Summary

The City of Phoenix will assume maintenance of this project.



Debt Service

Debt Management Plan

Introduction to Debt

A comprehensive debt plan should be developed by all jurisdictions intending to issue debt. The purpose of Maricopa County's debt management plan is to set forth the parameters for issuing debt, to manage the debt portfolio and provide guidance to decision makers regarding the timing and purposes for which debt may be issued.

Provisions of the debt plan must be compatible with the County's goals pertaining to the capital program and budget, the financial plan, and the operating budget. A debt plan should strike an appropriate balance between establishing limits on the debt program and providing sufficient flexibility to enable the County to respond to unforeseen circumstances and new opportunities that may benefit the County. This document is not intended to review the County's total financial position. It is a study of the County's debt position, as growth in the County could result in an increased need for capital financing. The County's debt issuance program should be driven by revenues, as well as needs.

Decisions regarding the use of debt will be based in part on the long-term needs of the County and the amount of equity (cash) dedicated in a given fiscal year to capital outlay. A disciplined, systematic approach to debt management should allow the County to enhance its credit ratings.

The information contained herein reflects the current debt status of Maricopa County for the fiscal year ended June 30, 2002. The tables have been compiled by the Department of Finance. Portions of this Debt Management Plan are contained in the Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2002. A copy of the CAFR can be viewed at: <http://www.maricopa.gov/finance>.

Current Debt Situation

It is recognized that all debt, regardless of the source of revenue pledged for repayment, represents some sort of cost to taxpayers or ratepayers. Therefore, all types of County debt/obligations are considered herein. While lease-secured and certificate of participation obligations may not be debt under strict legal definitions, they still require future appropriations, and are a fixed charge. These lease payments and other non-bond obligations are added as defacto debt by most security analysts when calculating an issuers debt ratios.

Debt Issuance History

The County has used debt financing for many years to finance infrastructure. The following chart illustrates the amount of debt, as well as, categories of outstanding debt for the fiscal year ended June 30, 2002.

LONG-TERM LIABILITIES
All Categories of Debt (3)
Maricopa County, Arizona
As of June 30, 2002

	Year Ended June 30				
	1998	1999	2000	2001	2002
GOVERNMENTAL ACTIVITIES:					
Bonds, loans and other payables:					
General obligation bonds	\$137,215,000	\$119,045,000	\$99,910,000	\$79,595,000	\$58,370,000
Lease revenue bonds	0	0	0	104,355,000	104,355,000
Stadium District (1 & 2)	32,275,185	29,749,685	25,504,259	28,658,512	58,225,000
Stadium District debt with governmental commitment (1)	31,875,000	31,075,000	29,125,000	27,935,000	0
Special assessment debt with governmental commitment (1)	546,798	996,939	729,448	589,431	458,977
Housing department bonds	124,203	110,090	95,975	81,862	64,925
Housing department loans	2,187,594	2,085,653	1,976,984	1,861,500	1,754,922
Certificates of Participation	23,998,943	20,667,686	17,222,210	13,575,118	9,804,315
Capital leases	17,684,054	17,633,952	18,121,511	14,225,356	19,442,376
Total Governmental activities	\$245,906,777	\$221,364,005	\$192,685,387	\$270,876,779	\$252,475,515
BUSINESS-TYPE ACTIVITIES:					
Bonds and other payables:					
Lease revenue bonds	0	0	0	20,500,000	20,500,000
Certificates of participation	2,940,289	1,058,574	5,666,171	11,824,853	11,768,519
Capital leases	1,989,402	1,125,158	608,794	229,159	0
Installment purchase agreements	0	0	0	3,023,111	2,607,815
Total Business-type activities	\$4,929,691	\$2,183,732	\$6,274,965	\$35,577,123	\$34,876,334

Notes:

- (1) Does not represent an obligation of the County.
- (2) Stadium District contractual obligation of \$7,888,888 has been excluded from the above schedule for fiscal year 2002.
- (3) Long-term liabilities excludes claims and judgements, reported and incurred but not reported claims, and liabilities for closure and postclosure costs.

Financing Alternatives

The County should evaluate all potential funding sources before considering which method of financing may be the most appropriate. Sources of funding may include: current revenues and fund balances; intergovernmental grants from federal, state or other sources; state revolving funds or loan pools; private sector contributions through impact fees or public/private partnerships; and leasing.

There are many sources of funding, depending on the type of debt to be incurred and the length of time for repayment. Short-term financing is defined as debt maturing not later than one year after the date of its issuance. There are basically three reasons for using short-term debt:

- A vehicle to deal with temporary cash flow difficulties. This arises when cash receipts do not follow the same pattern as cash outlays.
- To handle unexpected costs resulting from natural emergencies or other significant unexpected events.
- In anticipation of issuing a long-term bond for capital financing. This form of financing offers an opportunity to borrow for short periods until the true, final costs of a project are known.

Pay-As-You-Go Financing

This method means that capital projects are paid for from the government's current revenue base. The County does not issue bonds and does not have to repay the borrowings over time.

There are several advantages to this method. For example, pay-as-you-go financing will save the amount of interest which otherwise would be paid on bonds issued to finance the program. The government is not encumbered by as much debt service when economic conditions deteriorate due to normal business cycles. Since contributions can be reduced in a given budget year, pay-as-you-go contributions provide greater budgetary flexibility than does a debt issue. The jurisdiction's long-term debt capacity is preserved for the future. Finally, lower debt ratios may have a positive effect upon the jurisdiction's credit rating.

Relying on current revenues to finance capital improvements also presents several disadvantages. Exclusive reliance upon pay-as-you-go funds for capital improvements means that existing residents are obliged to pay for improvements that will benefit new residents who relocate to the area after the expenditure is made. If the jurisdiction is forced to finance the expenditure within a single budget, the large capital outlay required for some projects may result in an onerous tax burden. The County must be careful to ensure that the use of current revenues for capital projects does not diminish its availability to respond to emergencies.

Grants

Government grants stem from a variety of sources, but the majority of grant revenues for capital projects come from the federal and state governments. Often they require a County matching contribution. Most grants require an application from the County, identifying specific improvements or equipment that will be purchased with the grant money.

Short-Term Borrowing (Notes)

Tax Anticipation Notes (TAN's) are notes issued in anticipation of the collection of taxes, as referenced in the Arizona Revised Statutes (A.R.S.), Title 35, Chapter 3, Article 3.1. They provide operating funds to meet regular payroll and other operating expenses. During the fiscal year when tax payments are received, sufficient sums are used to retire the note. The timing of the note sale, the note's due date, and repayment of funds are all components of cash flow and cash management analysis.

The County last issued a TAN in August 1995 for \$40 million which matured on July 31, 1996. The TAN was retired and the County has not needed to issue additional TAN's.

Lines and Letter of Credit – Where their use is judged by the Chief Financial Officer to be prudent and advantageous to the County, the County has the power to enter into agreements with commercial banks or other financial entities for purposes of acquiring lines or letters of credit. Any agreement with financial institutions for the acquisition of lines or letters of credit must be approved by the Board of Supervisors.

The County last utilized a line of credit in the amount of \$65 million, which was paid in full on August 23, 1994.

General Obligation Bonds (GO)

Bond security is the taxing power of the state or local government, as referenced in the A.R.S., Title 35, Chapter 3, Article 3, for new GO bonds and Title 35, Chapter 3, Article 4 for refunding bonds. An issuer selling a GO bond secured by its full faith and credit attaches to that issue its broadest pledge. This makes the security of these bonds very high. The full faith and credit backing of a GO bond includes the pledge of all general revenues, unless specifically limited, as well as, the legal means to raise tax rates to cover debt service. The public entity is authorized to levy property taxes or to draw from other unrestricted revenue streams such as sales or income taxes to pay the bond's principal and interest. Interest rates on these bonds are generally the lowest of any public securities due to this superior security. Prior to issuance, Arizona GO bonds must have a majority vote approval from the residents of the County.

Revenue Bonds

Revenue bonds are long-term debt instruments retired by specific dedicated revenues. Often these revenues are generated by the project funded out of debt proceeds. Revenue bonds are designed to be self-supporting through user fees or other special revenues. The general taxing powers of the jurisdiction are not pledged. The debt created through the issuance of revenue bonds is to be repaid by the earnings from the operations of a revenue producing enterprise, from special taxes, or from contract leases or rental agreements. County revenue bonds do not burden the constitutional or statutory debt limitation placed on the County because they are not backed by the full faith and credit of the issuer. The underlying security is the only revenue stream pledged to pay the bond principal and interest.

Special Assessment Bonds

Special Assessment Bonds are issued to districts that are within a legally designated geographic area located within the County, which through the consent of the affected property owners, pay for basic infrastructure and public improvements to the area through a supplemental assessment. This financing approach achieves the objective of tying the repayment of debt to those property owners who most directly benefit from the improvements financed.

Certificates of Participation (COP)

COP's represent proportionate interests in semiannual lease payments. Participation in the lease is sold in the capital markets. The County's obligation to make lease payments is subject to annual appropriations being made by the County for that purpose. Rating agencies typically give COP issues a grade below that of General Obligation Bonds. A.R.S., Title 11, Chapter 2, Article 4, §11-251, Paragraph 46, provides for a maximum repayment term of twenty five years for the purchase or improvement of real property.

Lease-Purchase

Lease-Purchase financing provides long-term financing through a lease (with a mandatory purchase provision). This method does not constitute indebtedness under a state or local government's constitutional debt limit and does not require voter approval. In a lease-purchase transaction, the asset being financed can include new capital asset needs or assets under existing lease agreements.

Installment Purchase Agreement

Same as a lease purchase agreement with the exception that the County takes title to the property up front.

Debt Limit

The Arizona Constitution, Article 9, Section 8, states that a County may become indebted for an amount not to exceed fifteen percent of taxable property.

The following table represents the County's outstanding general obligation indebtedness with respect to its constitutional general obligation debt limitation.

2001-02 Constitutional General Obligation Bonding Capacity Maricopa County, Arizona		
2001-02 Secondary Assessed Valuation	\$	22,913,134,480
15% of Secondary Assessed Valuation		3,436,970,172
Less: GO Bonded Debt Outstanding		(58,370,000)
Plus: GO Debt Service Fund Balance		773,917
Unused Fifteen Percent Borrowing Capacity	\$	3,379,374,089

Rating Agency Analysis

An independent assessment of the relative credit worthiness of municipal securities is provided by rating agencies. They furnish letter grades that convey each company's assessment of the ability and willingness of a borrower to repay its debt in full and on time. Credit ratings issued by these agencies are a major function in determining the cost of borrowed funds in the municipal bond market.

Moody's Investors Service, Standard and Poor's Corporation, and Fitch Ratings are the three major rating agencies that rate municipal debt. The rating agencies provide a rating assessment of credit worthiness for Maricopa County. There are five primary factors that comprise their ratings:

- Economic conditions – stability of trends,
- Debt-history of County – debt and debt position,
- Governmental/administration – organizational structure of the County,
- Financial performance – current financial status and the history of financial reports,
- Debt Management – debt policies, including long-term planning.

Each of the rating agencies has their own method of assigning a rating on the ability and willingness of a borrower to repay in full and on time. Issuers must pay a fee for the opportunity to have one or more rating agencies rate the proposed debt issuance. The following shows how the ratings reflect creditworthiness, ranging from very strong securities to speculative and default situations.

Examples of the rating systems are:

BOND RATINGS Explanation of corporate/ municipal bond ratings	RATING AGENCIES		
	Fitch	Moody's	Standard & Poor's
Premium quality	AAA	Aaa	AAA
High quality	AA	Aa	AA
Medium quality	A	A	A
Medium grade, lower quality	BBB	Baa	BBB
Predominantly speculative	BB	Ba	BB
Speculative, low grade	B	B	B
Poor to default	CCC	Caa	CCC
Highest speculation	CC	Ca	CC
Lowest quality, no interest	C	C	C
In default, in arrears	DDD		DDD
Questionable value	DD		DD
	D		D

Fitch and Standard & Poor's may use "+" or "-" to modify ratings while Moody's may use numerical modifiers such as 1 (highest), 2, or 3.

History of Debt Rating

Maricopa County received bond ratings from Fitch Ratings and Moody's Investors Service on December 4, 2001, and December 6, 2001, respectively. Moody's Investors Service Press Release dated December 6, 2001, states that the bond rating "reflects the county's well managed financial position, a large and diverse economic base, which continues to experience significant growth but at a slower rate than previously, a low debt position and continued exposure to operational risk at Maricopa Integrated Health Systems. The stable rating outlook reflects our belief that the county will continue to implement prudent strategies designed to limit its financial exposure to the medical center as well as maintain stable operations through careful financial planning."

The following illustrates a history of the County's various debt ratings.

Type of Debt	Fitch	Date Rating Assigned	Moody's	Date Rating Assigned	Standard & Poor's	Date Rating Assigned
General Obligation	AA	12/4/01	Aa3	12/6/01	A+	4/11/97
	AA	4/5/00	Aa3	5/26/00	A	5/27/94
			A-1	11/6/98	AA	6/2/76
			A-2	3/17/97		
			A	6/13/94		
			Aa	7/26/93		
			Aa-1	8/21/81		
			Aa	12/6/72		
Stadium District Revenue Bonds			Aaa (1)		AAA (1)	

Ratio Analysis

Rating analysts compare direct net debt to the population in order to measure the size or magnitude of the County's debt. This ratio is referred to as the Direct Net Debt Per Capita Ratio. The same ratio is applied to all debt within the County which includes School Districts, Cities and Towns, and Special Districts. This ratio is referred to as the Overall Net Debt Per Capita Ratio. The taxable value of the County is a measure of the County's wealth. It also reflects the capacity of the County's ability to service current and future debt. The ratio of Direct Net Debt as a percentage of Full Value (FV) Property is the comparison of direct net debt to the County's taxable value. The same ratio is applied to all debt within the County and is referred to as the Overall Net Debt as a percentage of Full Value Property. The Full Value Property Per Capita ratio represents the per capita value of taxable property in the County. An explanation of how each ratio is calculated is included in the notes.

There are an infinite number of ratios which could be calculated to measure the County's debt burden. This analysis focuses on commonly used ratios instead of creating customized ones.

DIRECT AND OVERALL NET DEBT MARICOPA COUNTY, ARIZONA				
	Audited 6/30/01	Audited 6/30/02	Projected 6/30/03	Projected 6/30/04
GOVERNMENTAL ACTIVITIES				
General Obligation	\$79,595,000	\$58,370,000	\$39,515,000	\$20,165,000
Less: Amount avail. for Retirement of General Obligation Debt	0	(773,917)	0	0
Lease Revenue Bonds	104,355,000	104,355,000	91,558,756	78,031,179
Certificate of Participation	13,575,118	9,804,315	5,808,084	1,672,206
Capital Leases	14,454,515	19,442,376	14,915,333	10,571,632
Direct Net Debt	\$211,979,633	\$191,197,774	\$151,797,173	\$110,440,017
Overlapping Debt (1)	4,999,831,866	4,901,854,926	5,000,000,000	5,000,000,000
Overall Net Debt	\$5,211,811,499	\$5,093,052,700	\$5,151,797,173	\$5,110,440,017
Population Estimate (2)	3,072,149	3,192,125	3,303,849	3,419,484
Full Value of Taxable Property (3)	\$160,906,987	\$180,653,046	\$196,911,820	\$214,633,884
Ratios (4)				
Direct Net Debt Per Capita	\$69.00	\$59.90	\$45.95	\$32.30
Overall Net Debt Per Capita	\$1,696.47	\$1,595.51	\$1,559.33	\$1,494.51
Direct Net Debt As Percentage Of Full Value Property	.1317%	.1058%	.0771%	.0515%
Overall Net Debt As % Of FV Property	3.24%	2.82%	2.62%	2.38%
FV Property Per Capita	\$52,376.04	\$56,593.35	\$55,600.73	\$62,767.92

Notes:

- (1) Projected overlapping debt was based on a 0% increase for 2003 and 2004, and rounded to \$5 million.

- (2) Source: Arizona Department of Economic Security. Projection for 2003 and 2004 was based on a 3.50% growth rate.
- (3) Taxable Property Estimates: 2002 provided by the Assessor's Office; 2003 and 2004 based on 9% estimated annual growth; amounts are in billions (000's omitted).
- (4) Summary of Debt Ratios:
 - Direct net debt per capita = Direct net debt/Population
 - Overall net debt per capita = Overall net debt/Population
 - Direct net debt as a percentage of full value property (FV) = Direct net debt/FV property
 - Overall net debt a percentage of FV property = Overall net debt/FV property
 - FV property per capita = FV property/Population

The following section of the Debt Management Plan contains information on the obligations of Maricopa County by debt type.

General Obligation Bonds

Long-term General Obligation Bonds shall be issued to finance significant capital improvements for purposes set forth by voters in bond elections. Interest rates on these bonds are generally the lowest of any public securities. Prior to issuance, Arizona GO Bonds must have a majority vote approval from the residents of the County.

General Obligation Bonds currently outstanding were the result of the 1986 general election where the voters authorized the County to issue long term debt. The resulting proceeds from the sale of the bonds were used for the purpose of making improvements in the County which included Criminal and Civil Courts Facilities, Juvenile Court – Juvenile Treatment and Detention Facilities, Law Enforcement and Public Safety, Regional Park Improvements, Environmental Protection, Sanitary Landfill, Public Health Facilities, Infrastructure, Communication Improvements, etc.

Refunded and Refinanced Obligations – On December 1, 2001, the County issued general obligation bonds of \$20,165,000 (par value) with an interest rate of 4% to current refund term bonds from the 1986 Bond Issue Series D (1993) with an interest rate of 4.875% and a par value of \$20,000,000. The term bonds would have matured on July 4, 2004, and were redeemed on January 1, 2002. The general obligation bonds were issued at a premium of \$425,280, and accrued interest of \$38,089. After paying issuance costs of \$102,780, the net proceeds were \$20,525,589. The net proceeds from the issuance of the general obligation bonds were used to current refund the term bonds redeemed on January 1, 2002.

As a result of the current refunding, the County reduced its total debt service requirements by \$714,372, which resulted in an economic gain (difference between the present value of the debt service payments on the old and new debt) of \$708,166.

Legal Debt Margin – County indebtedness pertaining to general obligation bonds may not exceed six percent of the value of the County's taxable property ascertained by the last assessment. However, with voter approval, the County may become indebted for an amount not to exceed 15 percent of such taxable property. At June 30, 2002, the County net general obligation debt was \$57,596,083, (0.25% of taxable property), while the 6 percent limit was \$1,374,788,069 and the 15 percent limit was \$3,436,970,172.

The following tables and chart illustrate the existing debt service for the outstanding general obligation bonded debt currently paid by ad valorem taxes.

DEBT SERVICE REQUIREMENTS TO MATURITY
General Obligation Bonds
Maricopa County, Arizona
As of June 30, 2002

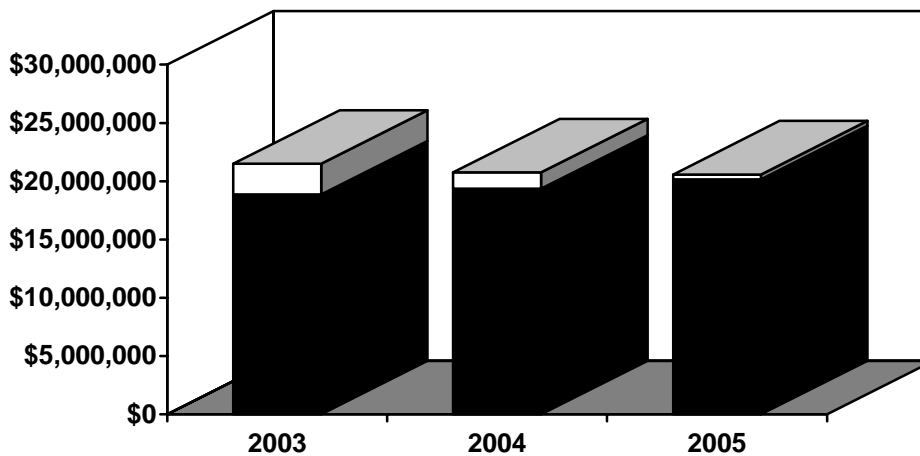
Year Ended June 30	Principal	Interest	Debt Service
2003	\$ 18,855,000	\$ 2,634,209	\$ 21,489,209
2004	19,350,000	1,401,975	20,751,975
2005	20,165,000	403,300	20,568,300
TOTAL	\$ 58,370,000	\$ 4,439,484	\$ 62,809,484

SUMMARY OF PRINCIPAL AMOUNT OUTSTANDING BY ISSUE
As of June 30, 2002

Bond Issue	Amount
1986 Bond Issue – Series D (1993)	\$ 2,000,000
1992 Bond Issue – Refunding	950,000
1992 Bond Issue – Refunding	34,250,000
1994 Bond Issue – Refunding (1994A Tax Exempt)	335,000
1995 Bond Issue – Refunding	670,000
2001 Bond Issue – Refunding	20,165,000
TOTAL	\$ 58,370,000

DEBT SERVICE REQUIREMENTS
General Obligation Bonds

□ Interest
■ Principal



Lease Revenue Bonds

On June 1, 2001, Maricopa County Public Finance Corporation issued \$124,855,000 of Lease Revenue Bonds to pay for the acquisition, construction and equipment for the Public Service Building, Forensic Science Center, Superior Court Customer Service Center, parking garages and related projects. Under the terms of the bond indentures the Corporation received the proceeds to construct and purchase these assets and the County will make lease payments to extinguish the debt. Lease payments will equal the aggregate amount of principal and interest due at the date. Upon the final lease payment, the title to the assets will transfer to the County. The County's obligation to make lease payments will be subject to and dependent upon annual appropriations being made by the County.

Lease Revenue Bonds Year Ended June 30	Governmental Activities	Business Type Activities	Total Debt Service
2003	\$ 17,818,047	\$ 3,500,263	\$ 21,318,310
2004	17,955,266	3,527,219	21,482,485
2005	8,807,477	1,730,183	10,537,660
2006	8,807,644	1,730,216	10,537,860
2007	8,813,766	1,731,419	10,545,185
2008 – 12	44,121,511	8,667,440	52,788,951
2013 – 16	35,226,301	6,920,025	42,146,326
Total principal and interest	\$ 141,550,012	\$ 27,806,765	\$ 169,356,777
Amount representing interest	(37,195,012)	(7,306,765)	(44,501,777)
Total payable at June 30, 2002	\$ 104,355,000	\$ 20,500,000	\$ 124,855,000

Stadium District

The Stadium District was formed through action of the Maricopa County Board of Supervisors in September 1991 pursuant to the A.R.S., Title 48, Chapter 26. The Stadium District has two purposes:

- To oversee the operation and maintenance of Bank One Ballpark, a major league baseball stadium, and
- Enhance and promote major league baseball spring training in the County through the development of new, and the improvement of, existing baseball training facilities.

To accomplish this purpose, the Stadium District possesses the statutory authority to issue special obligation bonds to provide financial assistance for the development and improvement of baseball training facilities located within the County. Ten major league baseball teams hold spring training in Arizona as part of the Cactus League: California Angels, Chicago Cubs, Colorado Rockies, Milwaukee Brewers, Oakland Athletics, San Diego Padres, San Francisco Giants, Seattle Mariners, Chicago White Sox and Arizona Diamondbacks.

The Stadium District Revenue Bonds are special obligations of the District. The bonds are payable solely from pledged revenues, consisting of car rental surcharges levied and collected by the District pursuant to A.R.S., Title 48, Chapter 26, Article 2, §48-4234. Under the statute, the District may set the surcharge at \$2.50 on each lease or rental of a motor vehicle licensed for hire, for less than one year, and designed to carry fewer than 15 passengers, regardless of whether such vehicle is licensed in the State of Arizona. The District Board of Directors initially levied a surcharge at a rate of \$1.50 beginning in January 1992. The District Board of Directors increased the surcharge to \$2.50, the maximum amount permitted by statute, in January 1993. The bonds do not constitute a debt or a pledge of the faith or credit of Maricopa County, the State of Arizona, or any other political subdivision. The payment of the bonds is enforceable solely out of the pledged revenues and no owner shall have any right to compel any exercise of taxing power of the District, except for surcharges.

Refunded and Refinanced Obligations – On June 5, 2002 the Stadium District issued \$58,225,000 (par value) of Revenue Refunding Bonds, Series 2002 dated June 1, 2002 with an average interest rate of 5.23%. The Stadium District revenue bonds were issued at a premium of \$3,115,977 and accrued interest of \$32,634. The proceeds were used to prepay and redeem the following obligations and fund debt service reserves.

Net proceeds of \$20,071,107 were used to prepay the 1993 Peoria IGA. Under the terms of an Intergovernmental Agreement (IGA) dated June 1, 1993, among the Stadium District, the City of Peoria (Peoria), and the City of Peoria Municipal Sports Complex Authority (Peoria Authority), the Authority issued revenue bonds to construct the Peoria Sports Complex. The District was obligated to Peoria from car rental surcharge revenues sufficient to pay the debt service on the Authority bonds. The Authority's bonds were issued at taxable rates, with remaining interest ranging from 6.75% to 7.70% and the outstanding principal was \$18,375,000. All requirements under the IGA have been met and the liability has been removed from the government-wide financial statements.

Net proceeds of \$8,522,524 were used to prepay the 1996 Mesa IGA. Under the terms of an IGA, dated April 1, 1996 between the Stadium District and the City of Mesa (Mesa), the Stadium District was

obligated to make payments to Mesa based on the Stadium District's net revenue from the car rental surcharge. Mesa in turn used the revenue to pay debt service on bonds issued by the City of Mesa Municipal Development Corporation, the proceeds of which were used to construct the Hohokam Stadium. The City of Mesa Municipal Development Corporation bonds were issued at a variable interest rate and were remarked on an annual basis. The outstanding principal was \$8,350,000. All requirements under the IGA have been met and the liability has been removed from the government-wide financial statements.

Second Subordinate Capital Appreciation Net Revenue Bonds – Net proceeds of \$7,838,344 were used to redeem and retire the outstanding principal and compound accreted value of the Stadium District's Second Subordinate Capital Appreciation Net Revenue Bonds, dated March 10, 1997. The interest rate on the bonds ranged from 6.26% to 8.77%. The bonds were called upon delivery of the 2002 Bonds, and the liability has been removed from the government-wide financial statements.

Senior Bonds – Net proceeds of \$20,958,595 were used to advance refund \$10,265,000 of outstanding Revenue Bonds Series 1993A Bonds (issued 1993) with interest rates 5.1% to 5.5%, to advance refund \$1,375,000 of outstanding Revenue Bonds Series 1993B (issue 1993) with interest rates 4.7% to 4.75%, and to advance refund \$8,565,000 of outstanding Revenue Bonds, Series 1996 Bonds (issue 1996) with interest rates of 5.0% to 5.75%. Net proceeds of \$20,958,595 (after payment of underwriting fees, insurance, and other issuance costs) plus an additional \$750,000 of Stadium District monies used to purchase U.S. Government securities. The securities were deposited in an irrevocable trust with an escrow agent to provide for all future debt service payments on the refunded bonds until the refunded bonds are called (repaid by trustee) on July 1, 2003 for the Series 1993 A, July 1, 2002, and July 1, 2003 for the Series 1993B and July 1, 2006 for the Series 1996. As a result, the total \$20,205,000 refunded Series 1993A, Series 1993B and Series 1996 bonds are considered to be defeased and the liability for those bonds has been removed from the government-wide financial statements. Advance refunding the bonds was undertaken to reduce the Stadium District's total debt service payments by \$92,509 and provided an economic gain (difference between the present values of the debt service payments on the old and new debt) of \$66,672.

The following tables illustrate the existing debt service for the outstanding Stadium District Revenue Bonds.

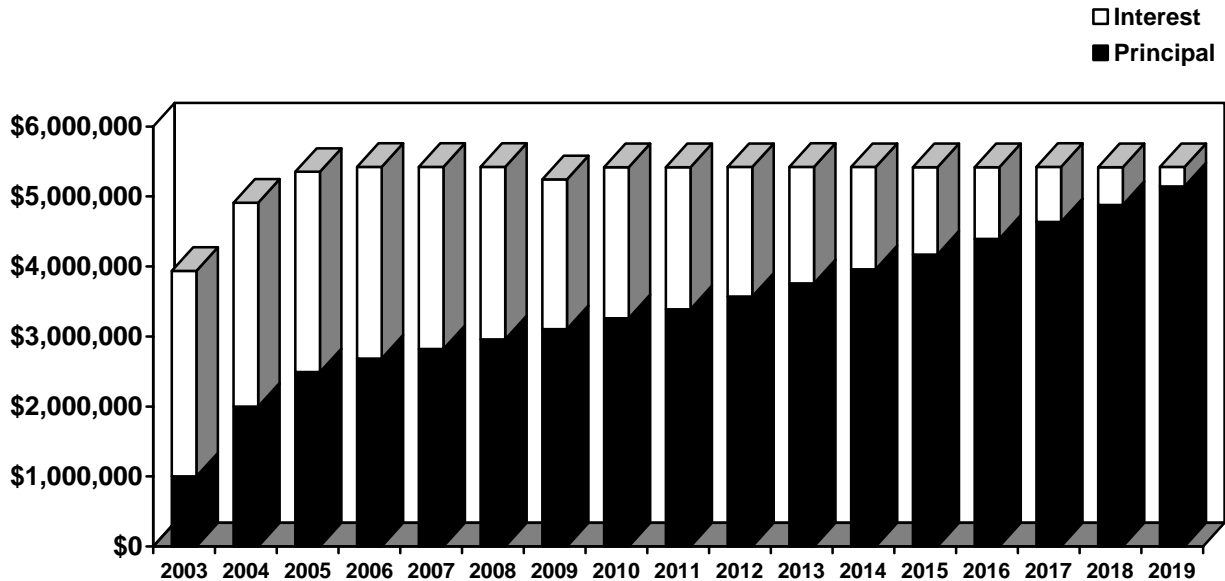
DEBT SERVICE REQUIREMENTS TO MATURITY
Stadium District Revenue Bonds
Maricopa County, Arizona
As of June 30, 2002

Year Ended June 30		Principal		Interest		Total Debt Service
2003	\$	1,000,000	\$	2,937,094	\$	3,937,094
2004		2,000,000		2,912,094		4,912,094
2005		2,490,000		2,862,094		5,352,094
2006		2,685,000		2,737,594		5,422,594
2007		2,820,000		2,603,344		5,423,344
2008		2,960,000		2,462,344		5,422,344
2009		3,105,000		2,314,344		5,419,344
2010		3,260,000		2,159,094		5,419,094
2011		3,390,000		2,028,694		5,418,694
2012		3,570,000		1,850,719		5,420,719
2013		3,760,000		1,663,294		5,423,294
2014		3,960,000		1,461,194		5,421,194
2015		4,170,000		1,248,344		5,418,344
2016		4,395,000		1,024,206		5,419,206
2017		4,635,000		787,975		5,422,975
2018		4,880,000		538,844		5,418,844
2019		5,145,000		276,544		5,421,544
TOTAL	\$	58,225,000	\$	31,867,813	\$	90,092,813

SUMMARY OF PRINCIPAL AMOUNT OUTSTANDING BY ISSUE
As of June 30, 2002

Bond Issue	Amount
Total Stadium District Revenue Bonds, Series 2002	\$ 58,225,000

DEBT SERVICE REQUIREMENTS
Stadium District Revenue Bonds



Special Assessment Districts

A Special Assessment District (Improvement District) process begins with the circulation of a petition. The petition must be signed by either a majority of the persons owning real property or by the owners of fifty-one percent or more of the real property within the limits of the proposed district. With the approval of the petition by the Board of Supervisors, a new improvement district is established. County Improvement Districts are further described in A.R.S., Title 48, Chapter 6, Article 1.

With the Board of Supervisors acting as the Board of Directors for each district, approval of an engineer, and the approval of plans, specifications and cost estimates soon follow. Each of these early phases of the improvement district process contains regulations for public notification through posting of the property, publication in the local newspaper, and the set up of a protest period.

Once the Board approves the awarding of the bid, construction follows. Since the residents pay these improvements, an assessment is levied against each property owner. Depending on the type of improvement, some assessments are carried on the property tax roll, while others are collected through the Improvement District Office. If the property owners are unable to prepay the improvement assessment within 30 days after the completion of the work, bonds are sold for the balance of the construction amount. The bonds are collateralized by properties within the district. The receivable is held by the Improvement District, and billed on a semi-annual basis.

In cases of a delinquent payment of an assessment, the lien including penalty and interest may be sold at a public auction. If there is no purchaser for the lien, the District (not the County) will assume, as a general obligation, the amount of the assessment and interest accruing thereon.

The following table illustrates the outstanding principal amount by issue for the Special Assessment District Bonds.

SUMMARY OF PRINCIPAL AMOUNT OUTSTANDING BY ISSUE
As of June 30, 2002

Bond Issue	Amount
Grandview Manor	\$ 40,513
Queen Creek Water	113,801
Fairview Lane	7,532
East Fairview Lane	19,016
White Fence Farms	49,722
104th Place/University Drive	26,572
Central Avenue	137,360
Billings Street	3,791
Marquerite Drive	60,670
TOTAL	\$ 458,977

Housing Department

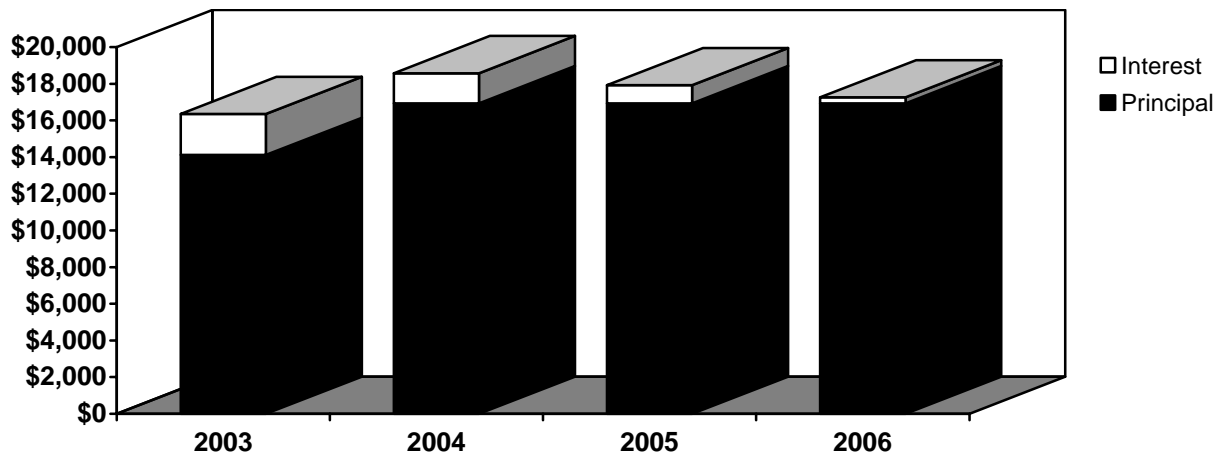
These bonds are due annually in varying principal and interest amounts, and are payable from Federal government subsidies.

The following illustrates the debt service for the outstanding Public Housing bonds, which are payable from Federal government subsidies.

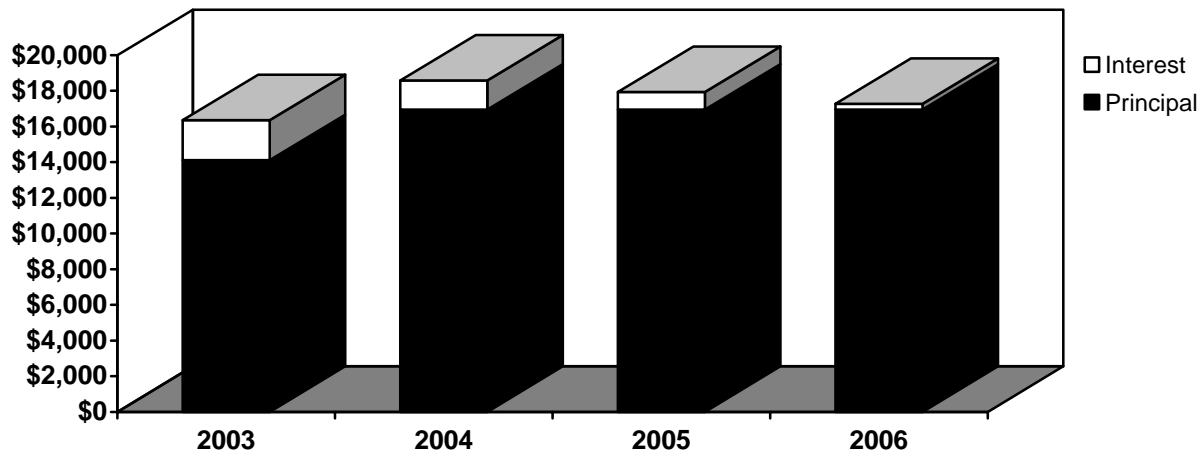
DEBT SERVICE REQUIREMENTS TO MATURITY
Housing Department Bonds
Maricopa County, Arizona
As of June 30, 2002

Year Ended June 30	Principal	Interest	Total Debt Service
2003	\$ 14,114	\$ 2,242	\$ 16,356
2004	16,937	1,641	18,578
2005	16,937	985	17,922
2006	16,937	328	17,265
TOTAL	\$ 64,925	\$ 5,196	\$ 70,121

DEBT SERVICE REQUIREMENTS
Housing Department Bonds



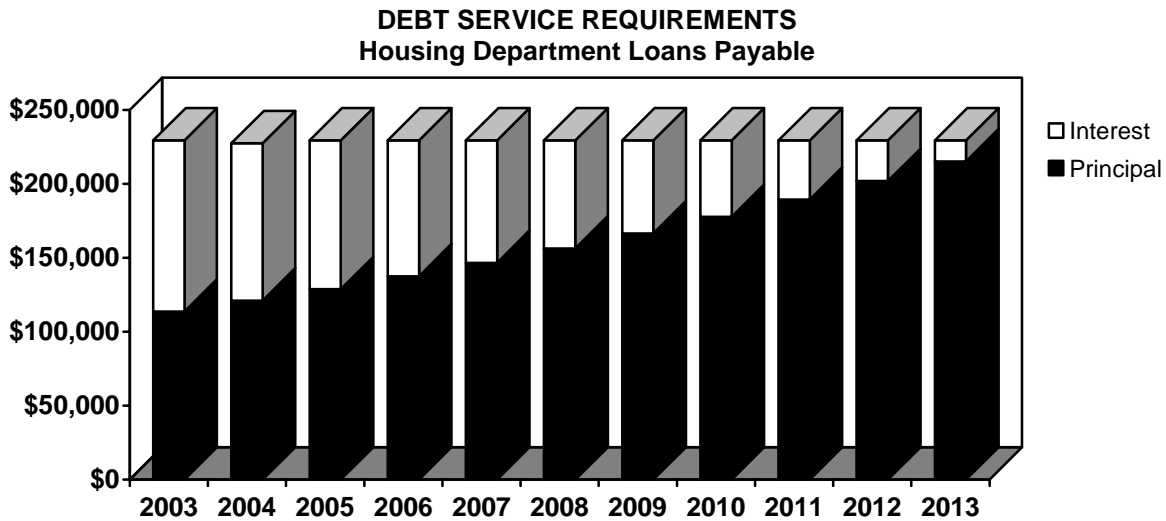
DEBT SERVICE REQUIREMENTS TO MATURITY
Housing Department Loans Payable
Maricopa County, Arizona
As of June 30, 2002



DEBT SERVICE REQUIREMENTS TO MATURITY
Housing Department Loans Payable
Maricopa County, Arizona
As of June 30, 2002

Year Ended June 30	Principal	Interest	Total Debt Service
2003	\$ 113,612	\$ 115,825	\$ 229,437
2004	121,110	106,326	227,436
2005	128,829	100,608	229,437
2006	137,606	91,831	229,437
2007	146,688	82,749	229,437
2008	156,369	73,067	229,436
2009	166,518	62,919	229,437
2010	177,680	51,756	229,436
2011	189,407	40,029	229,436
2012	201,908	27,529	229,437
2013	215,195	14,242	229,437
TOTAL	\$ 1,754,922	\$ 766,881	\$ 2,521,803

The Housing Department loans payable at June 30, 2002, consisted of the following outstanding notes. The Department sold notes to the Federal Financing Bank. These notes will be repaid through Federal government subsidies.



Certificates of Participation

Certificates of Participation represent proportionate interests in semiannual lease payments. The County's obligation to make lease payments are subject to annual appropriations being made by the County for that purpose.

On August 1, 1993, Maricopa County issued \$3,850,000 of Certificates of Participation to assist in the acquisition, construction and equipping of the County's West Mesa Justice Court and Northwest Regional Probation Center facilities. Additionally, the proceeds were used for an advance refunding of the Certificates of Participation Series 1989 and to prepay land purchase agreements the County had previously executed with the State of Arizona.

On August 1, 1994, Maricopa County Public Finance Corporation issued \$30,000,000 of Certificates of Participation to assist in the acquisition of the County's Southeast Juvenile Court and Detention Center and its adult detention facility known as the Estrella Jail Complex.

On August 1, 1996, Maricopa County Public Finance Corporation issued \$2,500,000 of Certificates of Participation to pay for the cost of a building for Maricopa County Regional School District 509.

On February 1, 2000, Maricopa County Public Finance Corporation issued \$5,300,000 of Certificates of Participation to pay for the cost of construction for the Avondale Family Health Center.

On November 1, 2000, Maricopa County Public Finance Corporation issued \$6,975,000 of Certificates of Participation to pay for the cost of construction for the Desert Vista Health Center.

The following illustrates the debt service for the outstanding Certificates of Participation.

DEBT SERVICE REQUIREMENTS TO MATURITY
Certificates of Participation
Maricopa County, Arizona
As of June 30, 2002

Year Ended June 30	Governmental Activities	Business-Type Activities	Total Debt Service
2003	\$ 4,580,727	\$ 1,463,190	\$ 6,043,917
2004	4,482,260	1,464,254	5,946,514
2005	326,120	1,424,521	1,750,641
2006	326,695	1,427,114	1,753,809
2007	327,081	1,424,616	1,751,697
2008-12	1,096,668	6,302,710	7,399,378
2013-16	0	2,705,010	2,705,010
Total principal and interest	\$ 11,139,551	\$ 16,211,416	\$ 27,350,966
Amount representing interest	(1,335,236)	(4,442,897)	(5,778,133)
Total payable at June 30, 2002	\$ 9,804,315	\$ 11,768,519	\$ 21,572,834

SUMMARY OF PRINCIPAL AMOUNT OUTSTANDING BY ISSUE
As of June 30, 2002

Certificate of Participation Issues	Amount
Series 1993 Certificates of Participation	\$ 790,000
Series 1994 Certificates of Participation	7,510,000
Series 1996 Certificates of Participation	1,726,834
Series 2000 Certificates of Participation	5,006,000
Series 2000 Certificates of Participation	6,540,000
TOTAL	\$ 21,572,834

Capital Leases (Lease-Purchase Obligations)

Maricopa County uses lease-purchase financing to expand its borrowing power. This financing technique provides long-term financing through a lease (with a mandatory purchase provision). Lease-purchase agreements use non-appropriation clauses to avoid being classified as long term debt, which might be subject to State legal restrictions. This clause allows the government to terminate the lease without penalty. However, because it is not likely that the County would be willing to forego the property, lease-purchase agreements are considered long-term obligations for policy planning purposes, regardless of the legal structure.

The County maintains several capital leases, with four leases accounting for the majority of the balance. The departments and leased equipment include General Government SmartZone radio system, a Sheriff's helicopter, Facilities Management energy savings retrofit and Superior Court modular building.

The security for lease-purchase financing is the lease payments made by the County and, where legally permitted, also the asset being financed. The following schedule shows all outstanding capital leases as of June 30, 2002.

Capital Leases Maricopa County, Arizona Fiscal Year Ended June 30, 2002	
2003	\$ 5,418,806
2004	4,958,982
2005	4,449,210
2006	2,536,192
2007	993,578
2008 – 12	3,951,791
Total minimum lease payments	\$ 22,308,560
Less: Amount representing interest	(2,866,184)
Present value of net minimum lease payments	\$ 19,442,376

Installment Purchase Contracts Payable

The County has entered into installment purchase contracts payable for the acquisition of medical equipment used in the Medical Center Fund (Business-type Activities), at a total purchase price of \$3,278,464.

The future minimum payments required under the contracts at June 30, 2002, including interest varying from 4.50 to 5.82 percent, are as follows.

Installment Purchase Contracts Payable Maricopa County, Arizona Fiscal Year Ended June 30, 2002			
	2003	\$	555,306
	2004		555,306
	2005		555,306
	2006		555,306
	2007		555,306
	2008		195,464
Total minimum lease payments		\$	2,971,994
Less: Amount representing interest			(364,179)
Present value of net minimum lease payments		\$	2,607,815

Debt Policies

Regular, updated debt policies can be an important tool to ensure the use of the County's resources to meet its commitments to provide needed services to the citizens of Maricopa County and to maintain sound financial practices.

Administration of Policy

The Chief Administrative Officer is the Chief Executive of the County. With the exception of those responsibilities specifically assigned by state statute to the Chief Financial Officer, the Chief Administrative Officer is ultimately responsible for the approval of any form of County borrowing. The Chief Financial Officer coordinates the administration and issuance of debt, as designated by the Chief Administrative Officer.

The Chief Financial Officer is also responsible for attestation of disclosure and other bond related documents. References to the "Chief Administrative Officer or his designee" in bond documents are hereinafter assumed to assign the Chief Financial Officer as the "designee" for administration of this policy.

Use of Debt Financing

Debt financing includes General Obligation Bonds, Revenue Bonds, Certificates of Participation, Lease/Purchase agreements, and other obligations permitted to be issued or incurred under Arizona law.

Method of Sale

Debt issues of the County may be sold by competitive, negotiated, or private placement sale methods unless otherwise limited by state law. The selected method of sale will be the option which is expected to result in the lowest cost and most favorable terms given the financial structure used, market conditions, and prior experience.

Competitive Sale

The County will use the competitive sale method unless there are compelling reasons which indicate that a negotiated sale or private placement would have a more favorable result due to prevailing conditions in the market, a financing structure which requires special premarketing efforts, or factors are present that are expected to result in an insufficient number or competitive bids.

Negotiated Sale

When determined appropriate, the County may elect to sell its debt obligations through a negotiated sale. Such determination may be made on an issue by issue basis, for a series of issues, or for part or all of a specific financing program. Negotiated underwriting may be considered upon recommendation of the Chief Financial Officer.

Use of Bond Insurance

This is an insurance policy purchased by an issuer or an underwriter for either an entire issue or specific maturities. It will guarantee the payment of principal and interest, which in turn provides a higher credit rating and thus a lower borrowing cost for an issuer.

The present value of the estimated debt service savings from insurance should be at least equal to or greater than the insurance premium when insurance is purchased directly by the County. The bond insurance company will usually be chosen based on an estimate of the greatest net present value insurance benefit (present value of debt service savings less insurance premium).

Arbitrage Liability Management

Arbitrage is defined as the practice of simultaneously buying and selling an item in different markets in order to profit from a spread in prices or yields resulting from market conditions.

Arbitrage profits are made by selling tax-exempt bonds and investing the proceeds in higher-yielding taxable securities, when referencing municipal bonds. Municipal issuers are allowed to make arbitrage profits under certain restricted conditions. The sale of tax-exempt bonds primarily for the purpose for making arbitrage profits is prohibited by Section 103(c) of the Internal Revenue Code.

The Debt Management Division of the Department of Finance shall establish a system of record keeping and reporting to meet the arbitrage rebate compliance requirements of the federal tax code. This will include tracking investment earnings on bond proceeds, using outside experts to assist in calculating rebate payments, preparing returns, and making payments in a timely manner in order to preserve the tax exempt status of the County's outstanding debt issues. Additionally, general financial reporting and certification requirements embodied in bond covenants will be monitored to ensure that all covenants are met. The County will structure its financing in such a way as to reduce or eliminate future Arbitrage Rebate liability, wherever feasible.

Selection of Professional Services

The Chief Financial Officer shall be responsible for establishing a solicitation and selection process for securing professional services that are required to develop and implement the County's debt program. Goals of the solicitation and selection process shall include encouraging participation from qualified service providers, both local and national, and securing services at competitive prices.

Bond Counsel – To render opinions on the validity, enforceability and tax exempt status of the debt and related legal matters, and to prepare the necessary resolutions, agreements and other documents.

Financial Advisor – To advise on the structuring of obligations to be issued, inform the County of various options, advise the County as to how choices will impact the marketability of County obligations and provide other services as defined by contract. To ensure independence, the financial advisor will not bid on nor underwrite any County debt issues.

Competitive proposals will be taken periodically for services to be provided over a period of one year with annual renewal options.

Other professional services will be retained, when required, including managing underwriters, credit agencies, escrow agents, trustees, printers, and others. These services will be procured when in the best interest of the County by a competitive selection process.

Continuing Disclosure of County Financial Information

Annual financial statements and other pertinent credit information, including the Comprehensive Annual Financial Report (CAFR), will be provided by the County upon request. A copy of the CAFR can be viewed from the Maricopa County home page at: <http://www.maricopa.gov/finance/>. All material that has a pertinent bearing on County finances will be provided to the agencies that maintain a rating on County securities.

The Chief Financial Officer shall be responsible for providing ongoing disclosure information to established national information repositories and for maintaining compliance with disclosure standards dictated by state and national regulatory bodies.

Copies of official statements for future issuance's of its bonds will be available through the following recognized municipal repositories:

Bloomberg Municipal Repositories

100 Business Park Drive
Skillman, NJ 08558
Phone: (609) 279-3225
Fax: (609) 279-5962
Email: Munis@Bloomberg.com

DPC Data Inc.

One Executive Drive
Fort Lee, NJ 07024
Phone: (201) 346-0701
Fax: (201) 947-0107
Email: nrmsir@dpcdata.com

FT Interactive Data

Attn: NRMSIR
100 Williams Street
New York, NY 10038
Phone (212) 771-6999
Fax: (212) 771-7390
Email: NRMSIR@FTID.com

Standard & Poor's

J.J. Kenny Repository
55 Water Street – 45th Floor
New York, NY 10041
Phone: (212) 438-4595
Fax: (212) 438-3975
Email: nrmsir_repository@sandp.com

The Securities and Exchange Commission released final “continuing disclosure” rules (the “Rules”) for municipal bond issues on November 10, 1994, (amended existing Rule 15c2-12). The Rules, which in general were effective on July 3, 1995, impact nearly every issuer of municipal securities. The stated purpose of the Rules is to deter fraud and manipulation in the municipal securities market by prohibiting the underwriting and subsequent recommendation of securities for which adequate information is not available. No underwriter can purchase or sell bonds in an offering of more than \$1,000,000 after July 3, 1995, unless it has reasonably determined that an issuer has undertaken to provide to the public information repositories on a continuing basis both annual financial information and notices of specified material events affecting the issuer or its securities.

This is applicable unless an exemption applies. The County intends to fully comply with the “continuing disclosure” rules.

Maturity Structures

Principal payment schedules should not extend beyond the economic life of the project or equipment financed.

The structure of debt issued by the County should be to provide for either level principal or level debt service. Except in select instances, deferring the repayment of principal should be avoided.

Ratings

The County's goal is to maintain or improve its bond ratings. To that end, prudent financial management policies will be adhered to in all areas. The Chief Financial Officer shall be responsible for maintaining relationships with the rating agencies that currently assign ratings to the County's various debt obligations. The County will maintain a line of communication with the rating agencies informing them of major financial events in the County as they occur. Full disclosure of operations will be made to the bond rating agencies. County staff, with the assistance of the financial advisor and bond counsel, will prepare the necessary materials for presentation to the rating agencies. A personal meeting with representatives of the rating agencies will be scheduled every few years or whenever a major project is initiated.

Modification to Policies

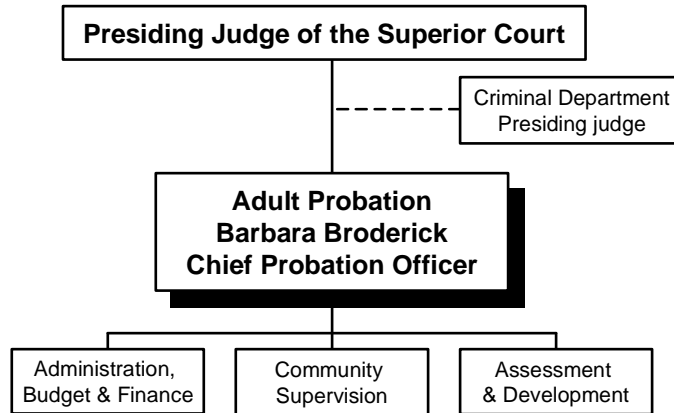
These policies will be reviewed annually and significant changes may be made with the approval of the County Administrative Officer. Significant policy changes will be presented to the Board of Supervisors for approval.



Departmental Budget Schedules

Adult Probation

Organizational Chart



Mission

The Mission of the Maricopa County Adult Probation Department is to provide assistance and adult probation services to neighborhoods, courts, adult probationers and victims so that they experience enhanced safety and well being.

Vision

An agency of professionals committed to continuous improvement in the quality of community life by offering hope to neighborhoods, victims and offenders.

Goals

- The Maricopa County Adult Probation Department (MCAPD) will enhance public safety by: - Reducing the number of probationers committed to the Department of Corrections to 2 out of every 10 by the end of fiscal year 2005. - Reducing the number of probationers convicted of a new felony offense by 2% by the end of fiscal year 2005. (In fiscal year 2002, baselines established at 28% -- 3 out of every 10 -- for probationers committed to the Department of Corrections and 10.6% for probationers with new felony convictions)
- By fiscal year 2005, employee resignations from MCAPD because of pay (51% - as of September 2000) will be reduced to the Maricopa County average (34% - as of September 2000).
- By fiscal year 2004, MCAPD will improve case processing as evidenced by: - Maintaining a 98%, or better, on-time rate for submitting presentence and combination reports. - A 10% increase in the rate of successful completions from probation. - A 10% increase in the rate of restitution collected.

Adult Probation (Continued)

- MCAPD will provide excellence in customer service as evidenced by a measurable increase in the number of customers who report increasing satisfaction. - By 2005, 67% of victims will be satisfied with services provided by MCAPD. - By 2005, 67% of offenders will be satisfied with services provided by MCAPD. - By 2005, 75% of criminal court judges will be satisfied with services provided by MCAPD. - By fiscal year 2005, the number of staff satisfied with MCAPD will improve by 5%. - By fiscal year 2005, the percentage of community partners satisfied with MCAPD will be maintained at levels established during FY 2002. - By fiscal year 2005, the percentage of criminal justice partners satisfied with MCAPD will be maintained at levels established during FY 2002.
- By fiscal year 2004, MCAPD will have the equipment, facilities, support services and technological interconnectivity with agencies to provide efficient and effective probation services, and promote staff safety as evidenced by: - A minimum mean score of 5 on a scale of 2 to 8 on employee surveys that rate staff's satisfaction level with equipment, facilities, support services and staff safety services. - A 10% increase in the number of targeted agencies that are interconnected with Adult Probation. - The department maintaining technology standards and replacement schedules recommended by the County Chief Information Officer in order to remain capable of participating in integration projects (e.g. Integrated Criminal Justice Information System).

Issues

- The high demand for educated and skilled staff is placing additional responsibilities upon the agency to use new and innovative practices to recruit, retain and reward staff.
- The public demands that agencies and staff be held accountable for their practices and show positive results which requires the agency to develop methods to monitor and use performance measures.
- The need to enhance staff safety has resulted in development of comprehensive safety policies, and pending implementation of safety procedures and training.
- An increase in expectations that criminal justice agencies be more responsive to victims' needs and rights requires the agency to provide mandated victim services.
- The negative economic forecasts for state revenues jeopardizes the agency's ability to provide probation services to the court and community and to enhance the safety and well being of neighborhoods.
- Organizations are increasingly turning to technology to use, share and manage information which requires the agency to obtain more resources, allocate resources differently and shift current resources to acquire, use, stay current and maintain the technologies.
- The trend to treat substance abuse offenses as a public health issue within the criminal justice system requires partnerships and new methods of supervision and treatment.
- Changes in laws, societal demands, criminal justice practices and demographic shifts in offender populations are causing criminal justice agencies - with limited resources - to develop specialization and expertise in managing and providing services to offenders.
- Criminal justice agencies are relying more upon collaborations and partnerships with both public and private agencies to enhance the safety and well being of our neighborhoods. Our agency is committing additional resources and expertise to develop and sustain these relationships.

Adult Probation (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

110 ADULT PROBATION

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 32,323,725	\$ 3,939,571	\$ 97,308	\$ 36,360,604	\$ -
SPECIAL REVENUE	11,247,858	2,987,087	-	14,234,945	14,234,945
ALL FUNDS	\$ 43,571,583	\$ 6,926,658	\$ 97,308	\$ 50,595,549	\$ 14,234,945

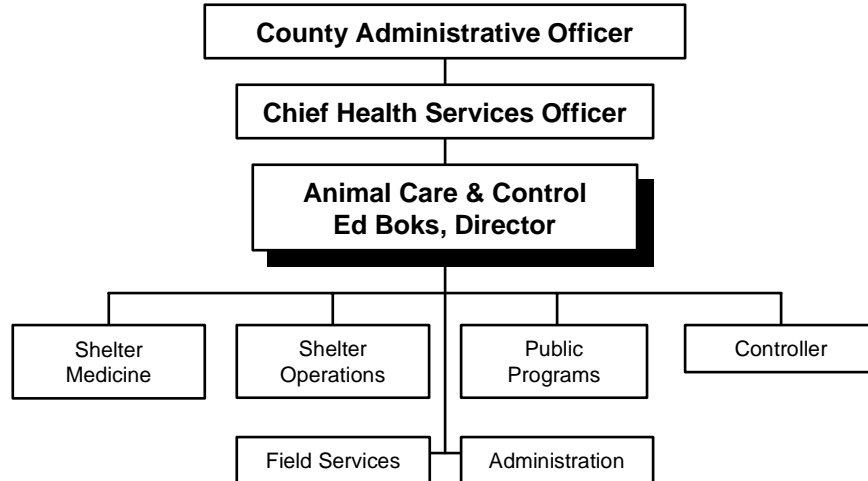
EXPENDITURES AND REVENUE BY DEPARTMENT & OBJECT CODE

110 ADULT PROBATION ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
615 GRANTS	\$ 30,733,773	\$ 33,189,126	\$ 31,575,341	\$ 30,106,944	\$ 30,283,349	\$ 6,014,945	\$ (25,560,396)	-81%
635 OTHER CHARGES FOR SERVICES	7,726,927	8,622,305	8,622,305	7,656,382	7,257,000	8,040,000	(582,305)	-7%
637 FINES & FORFEITS	548,833	120,000	120,000	124,812	130,000	125,000	5,000	4%
645 INTEREST EARNINGS	162,646	42,136	42,136	66,156	100,000	40,000	(2,136)	-5%
Total Revenue	\$ 39,172,179	\$ 41,973,567	\$ 40,359,782	\$ 37,954,294	\$ 37,785,349	\$ 14,234,945	\$ (26,124,837)	-65%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 38,062,122	\$ 38,929,114	\$ 36,355,148	\$ 36,272,588	\$ 35,712,408	\$ 35,883,499	\$ 471,649	1%
705 TEMPORARY PAY	783,174	80,712	80,712	145,305	164,740	164,740	(84,028)	-104%
710 OVERTIME	100,731	41,352	41,352	100,896	117,310	117,310	(75,958)	-184%
750 FRINGE BENEFITS	8,251,065	9,199,017	8,793,501	8,646,319	9,404,334	9,447,336	(653,835)	-7%
790 OTHER PERSONNEL SERVICES	351,186	2,174,819	3,123,446	317,385	432,896	346,896	2,776,550	89%
795 PERSONNEL SERVICES ALLOC OUT	(1,235)	(40,000)	(40,000)	(141)	(280,000)	(24,268,404)	24,228,404	60571%
796 PERSONNEL SERVICES ALLOC IN	15,490	122,551	122,551	72,855	-	21,880,206	(21,757,655)	-17754%
Subtotal	\$ 47,562,533	\$ 50,507,565	\$ 48,476,710	\$ 45,555,206	\$ 45,551,688	\$ 43,571,583	\$ 4,905,127	10%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 507,752	\$ 296,000	\$ 533,583	\$ 342,721	\$ 370,000	370,000	163,583	31%
802 MEDICAL SUPPLIES	5,560	5,000	5,000	5,560	5,000	5,000	-	0%
803 FUEL	15,113	17,325	-	19,450	2,933	2,933	(2,933)	
804 NON-CAPITAL EQUIPMENT	109,002	-	195,510	32,288	50,000	50,000	145,510	74%
810 LEGAL SERVICES	53,021	70,024	60,019	38,794	48,000	48,000	12,019	20%
811 HEALTH CARE SERVICES	151,671	25,000	252,321	138,633	177,588	177,592	74,729	30%
812 OTHER SERVICES	1,984,658	768,535	1,181,996	1,473,784	1,794,568	1,794,568	(612,572)	-52%
820 RENT & OPERATING LEASES	818,513	862,225	892,008	901,372	895,000	895,000	(2,992)	0%
825 REPAIRS AND MAINTENANCE	300,220	213,575	290,760	207,817	232,000	232,000	58,760	20%
830 INTERGOVERNMENTAL PAYMENTS	537	2,519,525	2,519,525	2,388,958	2,388,200	2,388,200	131,325	5%
839 INTERNAL SERVICE CHARGES	617,647	531,343	523,934	643,201	578,365	578,365	(54,431)	-10%
842 TRAVEL & EDUCATION	327,155	140,314	380,512	264,830	250,000	250,000	130,512	34%
843 POSTAGE/FREIGHT/SHIPPING	90,974	56,558	53,950	70,246	60,000	60,000	(6,050)	-11%
845 SUPPORT AND CARE OF PERSONS	90,832	65,000	64,865	90,282	75,000	75,000	(10,135)	-16%
850 UTILITIES	50	-	-	106	-	-	-	
Subtotal	\$ 5,072,705	\$ 5,570,424	\$ 6,953,983	\$ 6,618,043	\$ 6,926,654	\$ 6,926,658	\$ 27,325	0%
CAPITAL OUTLAY								
915 BUILDINGS AND IMPROVEMENTS	\$ 149	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
920 CAPITAL EQUIPMENT	-	-	33,511	33,511	-	-	33,511	100%
950 DEBT SERVICE	-	106,542	106,542	91,899	97,308	97,308	9,234	9%
Subtotal	\$ 149	\$ 106,542	\$ 140,053	\$ 125,410	\$ 97,308	\$ 97,308	\$ 42,745	31%
Total Expenditures	\$ 52,635,387	\$ 56,184,531	\$ 55,570,746	\$ 52,298,659	\$ 52,575,650	\$ 50,595,549	\$ 4,975,197	9%
Operating Balance (Rev. - Exp.)	\$ (13,463,208)	\$ (14,210,964)	\$ (15,210,964)	\$ (14,344,365)	\$ (14,790,301)	\$ (36,360,604)	\$ (21,149,640)	-139%

Animal Care & Control

Organizational Chart



Mission

The mission of the Animal Care & Control department is to promote and protect the health, safety and welfare of pets and people in Maricopa County so that citizens can be free from nuisances, diseases and other dangers caused by animals.

Vision

Animal Care and Control Services envisions the day when residents, their property and neighborhoods will be free from the dangers and nuisances of irresponsible pet ownership and when every pet born will be assured of a good home and care all its natural life and will not suffer due to abuse, neglect or ignorance.

Goals

- Achieve a "no kill" environment by FY2007 (euthanasia rate of 3 adoptable animals per human population of 1,000).
- Achieve and maintain ACCS personnel vacancy rate at less than or equal to the average County vacancy rate by FY2004.
- Increase customer satisfaction by 5% by FY 2005 based on the FY 2000 ACCS customer service survey.
- Design, develop and implement a humane education program to decrease the return rate of adopted animals by 5% by FY 2005.
- Design, develop and implement an animal cruelty ordinance that will enable AC&C to handle all aspects of cruelty issues by FY 2005.
- Increase alternative funding to 5% of total ACCS revenue by 2005.
- Maintain current 2 week turnaround for dog license issuance. (turnaround defined as time between Maricopa County receiving license renewal and issuance of dog license)

Animal Care & Control (Continued)

- Facilitate and serve as liaison with Maricopa County officials and Friends of Animal Care & Control (non-profit 501(c)3) to generate plans and build new animal care centers by FY2008.

Issues

- Due to the demand for quality pet adoption, licensing, and contractual field services with the cities and towns, there is substantial pressure on Animal Care & Control to provide high quality, cost-effective and timely animal care and control services.
- Citizens and animal advocacy groups have indicated that they welcome opportunities to support progressive AC&C programs involving animal welfare issues. However, a substantial number of valley residents are unaware of these issues and the action Animal Care and Control takes in addressing them. Therefore, Animal Care and Control will continue to be viewed as a refuge for unwanted animals and criticized for destroying adoptable animals.
- The rapid population growth in Maricopa County drives rapid animal growth. This coupled with the national trend toward "no-kill " animal care programs increases the scope and requirements of all aspects of AC&C humane education programs.
- Special revenues are not keeping pace with expenditures. Therefore, AC&C will increasingly depend on grants and donations as alternative funding sources to enhance the scope and delivery of Public Programs.
- High employee turnover rates will lead to lower productivity, impaired working relations with departments, and lower quality of service.
- Due to customer complaints on the timeframe for receiving dog licenses, there is significant pressure on the licensing department of Animal Care and Control to increase its ability to issue licenses in a timely manner.

Animal Care & Control (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

790 ANIMAL CARE & CONTROL

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 304,041	\$ -	\$ -	\$ 304,041	\$ -
SPECIAL REVENUE	5,063,949	2,848,920	49,000	7,961,869	7,983,431
ALL FUNDS	\$ 5,367,990	\$ 2,848,920	\$ 49,000	\$ 8,265,910	\$ 7,983,431

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE									
790 ANIMAL CARE & CONTROL									
ALL FUNDS									
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance		
									%
REVENUE									
610 LICENSES AND PERMITS	\$ 3,532,430	\$ 4,117,352	\$ 4,117,352	\$ 4,037,135	\$ 4,163,345	\$ 3,850,000	\$ (267,352)		-6%
615 GRANTS	-	-	-	-	-	89,438	89,438		
620 OTHER INTERGOVERNMENTAL	1,895,141	2,373,643	2,373,643	2,255,506	2,373,643	2,224,643	(149,000)		-6%
635 OTHER CHARGES FOR SERVICES	1,296,536	1,518,600	1,518,600	1,591,636	1,693,872	1,550,000	31,400		2%
637 FINES & FORFEITS	7,543	7,064	7,064	15,931	10,532	10,532	3,468		49%
645 INTEREST EARNINGS	(28,628)	-	-	(4,966)	-	-	-		
650 MISCELLANEOUS REVENUE	270,268	258,818	258,818	277,259	260,000	258,818	-		0%
680 TRANSFERS IN	-	1,488,277	1,488,277	1,488,277	-	-	(1,488,277)		-100%
Total Revenue	\$ 6,973,290	\$ 9,763,754	\$ 9,763,754	\$ 9,660,778	\$ 8,501,392	\$ 7,983,431	\$ (1,780,323)		-18%
EXPENDITURES									
PERSONAL SERVICES									
701 REGULAR PAY	\$ 3,417,728	\$ 3,492,510	\$ 3,814,952	\$ 3,395,295	\$ 3,766,590	\$ 3,937,921	\$ (122,969)		-3%
705 TEMPORARY PAY	121,416	14,997	14,997	180,002	42,245	42,245	(27,248)		-182%
710 OVERTIME	139,963	51,514	51,043	126,084	47,289	47,289	3,754		7%
750 FRINGE BENEFITS	929,056	919,418	990,135	922,545	1,339,631	1,353,754	(363,619)		-37%
790 OTHER PERSONNEL SERVICES	19,644	523,314	176,478	22,651	16,781	16,781	159,697		90%
795 PERSONNEL SERVICES ALLOC OUT	(407,046)	(486,370)	(486,370)	(426,357)	(426,797)	(467,189)	(19,181)		-4%
796 PERSONNEL SERVICES ALLOC IN	352,143	426,358	380,506	426,358	304,041	437,189	(56,683)		-15%
Subtotal	\$ 4,572,904	\$ 4,941,741	\$ 4,941,741	\$ 4,646,578	\$ 5,089,780	\$ 5,367,990	\$ (426,249)		-9%
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$ 262,988	\$ 211,820	\$ 211,820	\$ 336,915	\$ 212,978	\$ 189,978	\$ 21,842		10%
802 MEDICAL SUPPLIES	200,440	237,195	237,195	354,315	291,342	433,637	(196,442)		-83%
803 FUEL	75,383	82,785	82,785	77,395	81,799	81,799	986		1%
804 NON-CAPITAL EQUIPMENT	-	-	-	-	-	4,395	(4,395)		
810 LEGAL SERVICES	111	-	-	-	-	-	-		
811 HEALTH CARE SERVICES	18,846	13,072	13,072	22,962	10,476	10,476	2,596		20%
812 OTHER SERVICES	296,347	918,330	918,330	661,248	861,513	841,513	76,817		8%
820 RENT & OPERATING LEASES	9,189	24,667	24,667	24,666	19,468	19,468	5,199		21%
825 REPAIRS AND MAINTENANCE	34,523	47,412	47,412	44,673	47,248	47,248	164		0%
839 INTERNAL SERVICE CHARGES	161,464	423,381	423,381	488,231	393,592	453,592	(30,211)		-7%
842 TRAVEL & EDUCATION	6,876	3,347	3,347	11,454	2,547	2,547	800		24%
843 POSTAGE/FREIGHT/SHIPPING	123,152	25,490	25,490	18,196	25,116	25,116	374		1%
850 UTILITIES	139,453	160,204	160,204	120,324	150,561	150,561	9,643		6%
880 TRANSFERS OUT	1,091,606	1,974,100	1,974,100	1,974,100	648,590	588,590	1,385,510		70%
Subtotal	\$ 2,420,378	\$ 4,121,803	\$ 4,121,803	\$ 4,134,479	\$ 2,745,230	\$ 2,848,920	\$ 1,272,883		31%
CAPITAL OUTLAY									
915 BUILDINGS AND IMPROVEMENTS	\$ -	\$ 160,000	\$ 160,000	\$ 170,000	\$ -	\$ -	\$ 160,000		100%
930 VEHICLES & CONSTRUCTION EQUIP	42,258	126,385	126,385	164,230	49,000	49,000	77,385		61%
Subtotal	\$ 42,258	\$ 286,385	\$ 286,385	\$ 334,230	\$ 49,000	\$ 49,000	\$ 237,385		83%
Total Expenditures	\$ 7,035,540	\$ 9,349,929	\$ 9,349,929	\$ 9,115,287	\$ 7,884,010	\$ 8,265,910	\$ 1,084,019		12%
Operating Balance (Rev. - Exp.)	\$ (62,250)	\$ 413,825	\$ 413,825	\$ 545,491	\$ 617,382	\$ (282,479)	\$ (696,304)		-168%

Appropriated Fund Balance

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

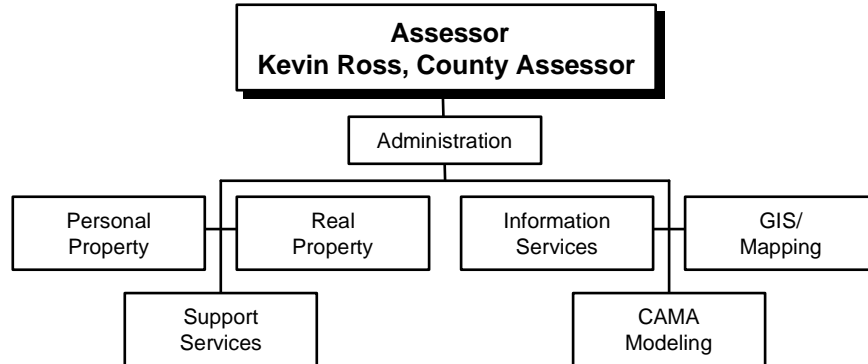
480 APPROPRIATED FUND BALANCE

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 5,000,000	\$ 93,697,963	\$ 38,795,000	\$ 137,492,963	\$ 1,237,500
SPECIAL REVENUE	-	102,330,256	2,988,000	105,318,256	-
ALL FUNDS	\$ 5,000,000	\$ 196,028,219	\$ 41,783,000	\$ 242,811,219	\$ 1,237,500

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE								
480 APPROPRIATED FUND BALANCE								
ALL FUNDS								
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
645 INTEREST EARNINGS	\$ 9,698	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
650 MISCELLANEOUS REVENUE	1,000,900	-	-	4,510	1,237,500	1,237,500	1,237,500	-
Total Revenue	\$ 1,010,598	\$ -	\$ -	\$ 4,510	\$ 1,237,500	\$ 1,237,500	\$ 1,237,500	-
EXPENDITURES								
PERSONAL SERVICES								
705 TEMPORARY PAY	(1,064)	-	-	-	-	-	-	-
710 OVERTIME	(394)	-	-	-	-	-	-	-
750 FRINGE BENEFITS	(112)	-	-	-	-	-	-	-
790 OTHER PERSONNEL SERVICES	(4)	-	-	-	-	5,000,000	(5,000,000)	-
795 PERSONNEL SERVICES ALLOC OUT	681	-	-	-	-	-	-	-
796 PERSONNEL SERVICES ALLOC IN	-	-	-	21,100	-	-	-	-
Subtotal	\$ (893)	\$ -	\$ -	\$ 21,100	\$ -	\$ 5,000,000	\$ (5,000,000)	-
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 499,688	\$ 10,097,692	\$ 10,097,692	\$ 3,295,334	\$ -	\$ -	\$ 10,097,692	100%
804 NON-CAPITAL EQUIPMENT	31,150	-	-	495,000	-	-	-	-
812 OTHER SERVICES	1,089,795	51,986,815	51,646,815	4,484,303	134,105,386	139,909,923	(88,263,108)	-171%
820 RENT & OPERATING LEASES	-	750,000	750,000	300,000	-	-	750,000	100%
825 REPAIRS AND MAINTENANCE	1,063,632	-	-	211,733	-	-	-	-
830 INTERGOVERNMENTAL PAYMENTS	65,489	-	-	-	-	-	-	-
839 INTERNAL SERVICE CHARGES	131,952	-	-	-	-	-	-	-
842 TRAVEL & EDUCATION	2,980	-	-	-	-	-	-	-
843 POSTAGE/FREIGHT/SHIPPING	-	12,029	12,029	-	-	-	12,029	100%
880 TRANSFERS OUT	-	134,984,712	134,984,712	134,984,712	56,118,296	56,118,296	78,866,416	58%
890 LOSS ON FIXED ASSETS	15,773	-	-	-	-	-	-	-
Subtotal	\$ 2,900,459	\$ 197,831,248	\$ 197,491,248	\$ 143,771,082	\$ 190,223,682	\$ 196,028,219	\$ 1,463,029	1%
CAPITAL OUTLAY								
910 LAND	\$ -	\$ -	\$ -	\$ -	\$ 30,000,000	\$ 30,000,000	\$ (30,000,000)	-
915 BUILDINGS AND IMPROVEMENTS	5,874,304	12,595,000	12,595,000	10,326,497	11,783,000	11,783,000	812,000	6%
920 CAPITAL EQUIPMENT	1,209,375	8,934,204	9,274,204	340,000	-	-	9,274,204	100%
930 VEHICLES & CONSTRUCTION EQUIP	330,493	-	-	-	-	-	-	-
940 INFRASTRUCTURE	-	1,000,000	1,000,000	500,000	-	-	1,000,000	100%
950 DEBT SERVICE	1,492,497	44,880	44,880	-	-	-	44,880	100%
Subtotal	\$ 8,906,669	\$ 22,574,084	\$ 22,914,084	\$ 11,166,497	\$ 41,783,000	\$ 41,783,000	\$ (18,868,916)	-82%
Total Expenditures	\$ 11,806,235	\$ 220,405,332	\$ 220,405,332	\$ 154,958,679	\$ 232,006,682	\$ 242,811,219	\$ (22,405,887)	-10%
Operating Balance (Rev. - Exp.)	\$ (10,795,637)	\$ (220,405,332)	\$ (220,405,332)	\$ (154,954,169)	\$ (230,769,182)	\$ (241,573,719)	\$ (21,168,387)	-10%

Assessor

Organizational Chart



Mission

The Mission of the Maricopa County Assessor's Office is to efficiently administer state property tax laws and to provide quality information to the taxpayers and various taxing jurisdictions to assure that all county property is valued fairly and equitably.

Vision

To do our very Best.

Goals

- Maintaining an employee retention rate of at least 95% of quality, experienced employees exclusive of retirees.
- Fair and equitable valuation of property that continues to meet or exceed Department of Revenue guidelines.
- Quality customer service and information that annually "satisfies" at least 95% of the public and taxing jurisdictions based upon satisfaction surveys.
- To achieve timely and accurate identification of property owners that is updated within 45 days of a recorded change at least 95% of the time.
- Utilization and implementation of technology that allows our results to be efficient, timely, accurate and public service oriented based on annual internal and external satisfaction surveys showing continued improvement.
- New Construction being added to our system within 30 days of completion at least 99% of the time.

Issues

- A competitive market for quality employees will continue to create a problem of retaining qualified and experienced staff.
- The county's strong real estate industry will continue to stretch our resources in keeping up with new construction and property, splits, sales, appeals and other growth issues.

Assessor (Continued)

- Legislative changes, unfunded mandates, will continue to demand more resources, specifically staffing and technology.
- Technological advancements and opportunities will allow for more efficient work processes in every department and provide additional sources of analysis and information for the public.
- Budgetary constraints may limit our technological advancements and level of services available.
- Demographic shifts will create a larger population eligible for exemption benefits and a change in population and land use densities.
- Inter-operability of county and other government agencies will impact departments' abilities to achieve objectives.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

120 ASSESSOR

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 12,652,267	\$ 2,016,407	\$ 97,278	\$ 14,765,952	\$ 133,669
ALL FUNDS	\$ 12,652,267	\$ 2,016,407	\$ 97,278	\$ 14,765,952	\$ 133,669

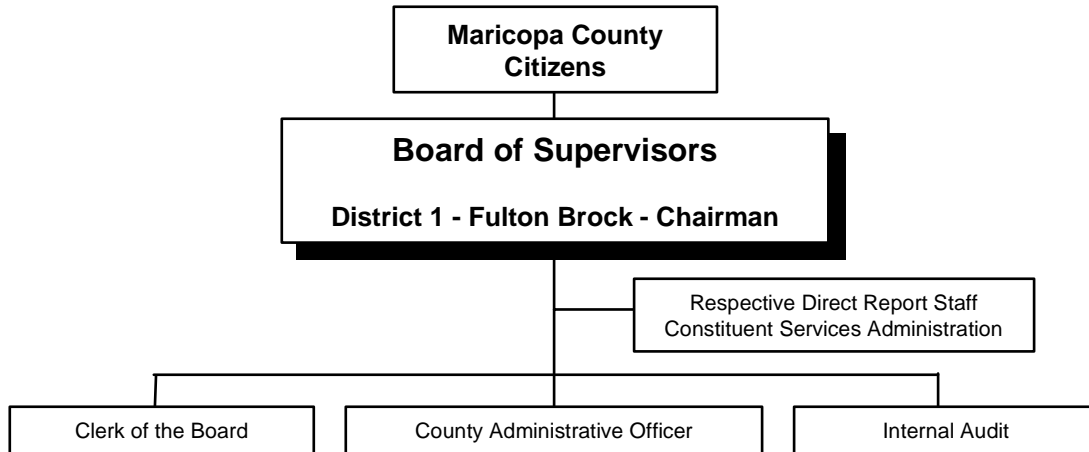
EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

120 ASSESSOR ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
650 MISCELLANEOUS REVENUE	188,221	133,669	133,669	133,304	133,669	133,669	-	0%
Total Revenue	\$ 188,221	\$ 133,669	\$ 133,669	\$ 133,304	\$ 133,669	\$ 133,669	\$ -	0%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 9,723,933	\$ 9,952,268	\$ 9,960,040	\$ 9,682,106	\$ 10,003,019	\$ 10,003,019	\$ (42,979)	0%
705 TEMPORARY PAY	175,129	97,600	127,435	121,510	127,435	127,435	-	0%
710 OVERTIME	33,032	30,000	30,000	25,206	30,000	30,000	-	0%
750 FRINGE BENEFITS	2,240,036	2,505,271	2,509,278	2,301,893	2,485,813	2,485,813	23,465	1%
790 OTHER PERSONNEL SERVICES	6,320	6,000	6,000	6,175	6,000	6,000	-	0%
Subtotal	\$ 12,178,450	\$ 12,591,139	\$ 12,632,753	\$ 12,136,890	\$ 12,652,267	\$ 12,652,267	\$ (19,514)	0%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 389,869	\$ 332,000	\$ 331,759	\$ 282,273	\$ 295,646	\$ 295,646	\$ 36,113	11%
802 MEDICAL SUPPLIES	15,299	12,000	12,000	11,619	10,000	10,000	2,000	17%
803 FUEL	2,545	2,100	2,100	2,564	3,000	3,000	(900)	-43%
804 NON-CAPITAL EQUIPMENT	591	-	-	6,221	-	-	-	-
812 OTHER SERVICES	525,695	485,999	453,283	387,474	395,000	395,000	58,283	13%
820 RENT & OPERATING LEASES	410,602	413,437	413,437	441,516	435,992	435,992	(22,555)	-5%
825 REPAIRS AND MAINTENANCE	151,106	168,200	168,200	155,549	150,000	150,000	18,200	11%
839 INTERNAL SERVICE CHARGES	40,221	45,807	45,807	37,569	35,717	35,717	10,090	22%
842 TRAVEL & EDUCATION	172,212	210,200	210,200	203,164	195,000	195,000	15,200	7%
843 POSTAGE/FREIGHT/SHIPPING	388,151	386,060	377,403	422,700	455,000	455,000	(77,597)	-21%
850 UTILITIES	37,818	39,996	39,996	37,332	41,052	41,052	(1,056)	-3%
Subtotal	\$ 2,134,109	\$ 2,095,799	\$ 2,054,185	\$ 1,987,981	\$ 2,016,407	\$ 2,016,407	\$ 37,778	2%
CAPITAL OUTLAY								
950 DEBT SERVICE	\$ 181,570	\$ 104,908	\$ 104,908	\$ 135,871	\$ 97,278	\$ 97,278	\$ 7,630	7%
Subtotal	\$ 181,570	\$ 104,908	\$ 104,908	\$ 135,871	\$ 97,278	\$ 97,278	\$ 7,630	7%
Total Expenditures	\$ 14,494,129	\$ 14,791,846	\$ 14,791,846	\$ 14,260,742	\$ 14,765,952	\$ 14,765,952	\$ 25,894	0%
Operating Balance (Rev. - Exp.)	\$ (14,305,908)	\$ (14,658,177)	\$ (14,658,177)	\$ (14,127,438)	\$ (14,632,283)	\$ (14,632,283)	\$ 25,894	0%

Board Of Supervisors District 1

Organizational Chart



Mission

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services to its residents so they can enjoy living in healthy and safe communities.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Strategic Priorities:

- Provide regional leadership in critical public policy areas in a fiscally responsible manner.
- Minimize the burden on the property taxpayer through rate reductions.
- Healthy community and solvent healthcare system.
- Safe community through a streamlined, integrated criminal justice system.
- Provide regional leadership for a regional transportation system.
- Land use will be planned, managed and funded responsibly; Luke AFB will be preserved.
- Maricopa County will continue to improve its positive public image based on results achieved.

Board Of Supervisors District 1 (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

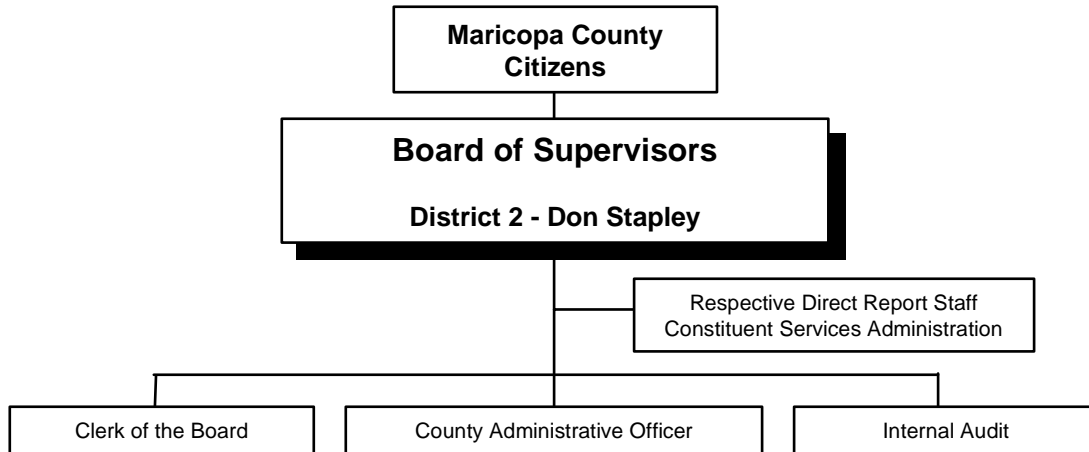
010 BOARD OF SUPERVISORS DIST 1

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 201,376	\$ 19,984	\$ 3,396	\$ 224,756	\$ -
ALL FUNDS	\$ 201,376	\$ 19,984	\$ 3,396	\$ 224,756	\$ -

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE										
010 BOARD OF SUPERVISORS DIST 1										
ALL FUNDS										
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance		%	
EXPENDITURES										
PERSONAL SERVICES										
701 REGULAR PAY	\$ 166,896	\$ 178,113	\$ 159,379	\$ 165,567	\$ 165,374	\$ 165,374	\$ (5,995)		-4%	
705 TEMPORARY PAY	960	-	13,800	10,000	-	-	13,800		100%	
750 FRINGE BENEFITS	36,978	37,434	35,043	35,895	38,859	36,002	(959)		-3%	
790 OTHER PERSONNEL SERVICES	49	9,618	5,000	-	-	-	5,000		100%	
Subtotal	\$ 204,883	\$ 225,165	\$ 213,222	\$ 211,462	\$ 204,233	\$ 201,376	\$ 11,846		6%	
SUPPLIES & SERVICES										
801 GENERAL SUPPLIES	\$ 5,335	\$ 3,700	\$ 8,682	\$ 8,319	\$ 13,451	\$ 7,427	\$ 1,255		14%	
812 OTHER SERVICES	1,130	1,600	2,865	2,727	3,865	2,300	565		20%	
820 RENT & OPERATING LEASES	349	400	400	304	400	400	-		0%	
825 REPAIRS AND MAINTENANCE	297	600	600	600	600	500	100		17%	
830 INTERGOVERNMENTAL PAYMENTS	(10)	-	-	-	-	-	-			
839 INTERNAL SERVICE CHARGES	2,889	3,100	3,600	3,099	5,000	4,320	(720)		-20%	
842 TRAVEL & EDUCATION	506	500	4,500	4,146	8,895	4,937	(437)		-10%	
843 POSTAGE/FREIGHT/SHIPPING	121	100	100	63	1,000	100	-		0%	
Subtotal	\$ 10,617	\$ 10,000	\$ 20,747	\$ 19,258	\$ 33,211	\$ 19,984	\$ 763		4%	
CAPITAL OUTLAY										
950 DEBT SERVICE	\$ 1,002	\$ 2,200	\$ 3,396	\$ 2,755	\$ 3,396	\$ 3,396	\$ -		0%	
Subtotal	\$ 1,002	\$ 2,200	\$ 3,396	\$ 2,755	\$ 3,396	\$ 3,396	\$ -		0%	
Total Expenditures	\$ 216,502	\$ 237,365	\$ 237,365	\$ 233,475	\$ 240,840	\$ 224,756	\$ 12,609		5%	
Operating Balance (Rev. - Exp.)	\$ (216,502)	\$ (237,365)	\$ (237,365)	\$ (233,475)	\$ (240,840)	\$ (224,756)	\$ 12,609		5%	

Board Of Supervisors District 2

Organizational Chart



Mission

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services to its residents so they can enjoy living in healthy and safe communities.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Strategic Priorities:

- Provide regional leadership in critical public policy areas in a fiscally responsible manner.
- Minimize the burden on the property taxpayer through rate reductions.
- Healthy community and solvent healthcare system.
- Safe community through a streamlined, integrated criminal justice system.
- Provide regional leadership for a regional transportation system.
- Land use will be planned, managed and funded responsibly; Luke AFB will be preserved.
- Maricopa County will continue to improve its positive public image based on results achieved.

Board Of Supervisors District 2 (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

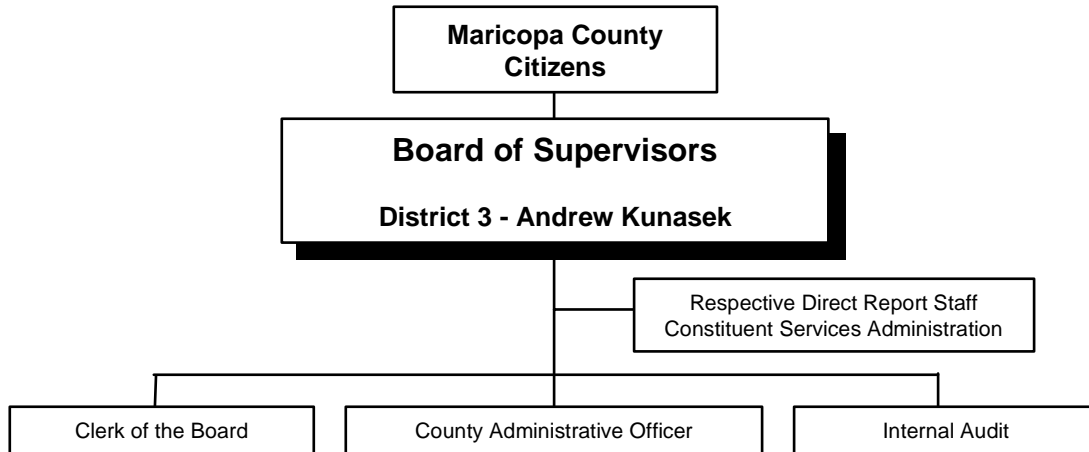
020 BOARD OF SUPERVISORS DIST 2

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 190,217	\$ 34,179	\$ 360	\$ 224,756	\$ -
ALL FUNDS	\$ 190,217	\$ 34,179	\$ 360	\$ 224,756	\$ -

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE								
020 BOARD OF SUPERVISORS DIST 2								
ALL FUNDS								
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 151,739	\$ 160,679	\$ 155,201	\$ 156,047	\$ 155,796	\$ 155,796	\$ (595)	0%
705 TEMPORARY PAY	2,151	12,000	12,000	7,398	12,000	2,094	9,906	83%
750 FRINGE BENEFITS	31,382	35,632	35,625	33,629	38,505	32,327	3,298	9%
790 OTHER PERSONNEL SERVICES	38	-	-	-	-	-	-	-
Subtotal	\$ 185,310	\$ 208,311	\$ 202,826	\$ 197,074	\$ 206,301	\$ 190,217	\$ 12,609	6%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 2,470	\$ 5,748	\$ 10,830	\$ 9,213	\$ 11,000	\$ 11,000	\$ (170)	-2%
812 OTHER SERVICES	397	1,347	1,750	1,217	1,350	1,350	400	23%
820 RENT & OPERATING LEASES	235	645	645	455	645	645	-	0%
825 REPAIRS AND MAINTENANCE	-	120	120	120	120	120	-	0%
830 INTERGOVERNMENTAL PAYMENTS	(1,500)	-	-	(300)	-	-	-	-
839 INTERNAL SERVICE CHARGES	6,914	9,200	9,200	7,798	9,200	9,200	-	0%
842 TRAVEL & EDUCATION	10,645	11,694	11,694	10,746	11,564	11,564	130	1%
843 POSTAGE/FREIGHT/SHIPPING	72	300	300	225	300	300	-	0%
Subtotal	\$ 19,233	\$ 29,054	\$ 34,539	\$ 29,474	\$ 34,179	\$ 34,179	\$ 360	1%
CAPITAL OUTLAY								
950 DEBT SERVICE	\$ -	\$ -	\$ -	\$ 209	\$ 360	\$ 360	\$ (360)	-
Subtotal	\$ -	\$ -	\$ -	\$ 209	\$ 360	\$ 360	\$ (360)	-
Total Expenditures	\$ 204,543	\$ 237,365	\$ 237,365	\$ 226,757	\$ 240,840	\$ 224,756	\$ 12,609	5%
Operating Balance (Rev. - Exp.)	\$ (204,543)	\$ (237,365)	\$ (237,365)	\$ (226,757)	\$ (240,840)	\$ (224,756)	\$ 12,609	5%

Board Of Supervisors District 3

Organizational Chart



Mission

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services to its residents so they can enjoy living in healthy and safe communities.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Strategic Priorities:

- Provide regional leadership in critical public policy areas in a fiscally responsible manner.
- Minimize the burden on the property taxpayer through rate reductions.
- Healthy community and solvent healthcare system.
- Safe community through a streamlined, integrated criminal justice system.
- Provide regional leadership for a regional transportation system.
- Land use will be planned, managed and funded responsibly; Luke AFB will be preserved.
- Maricopa County will continue to improve its positive public image based on results achieved.

Board Of Supervisors District 3 (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

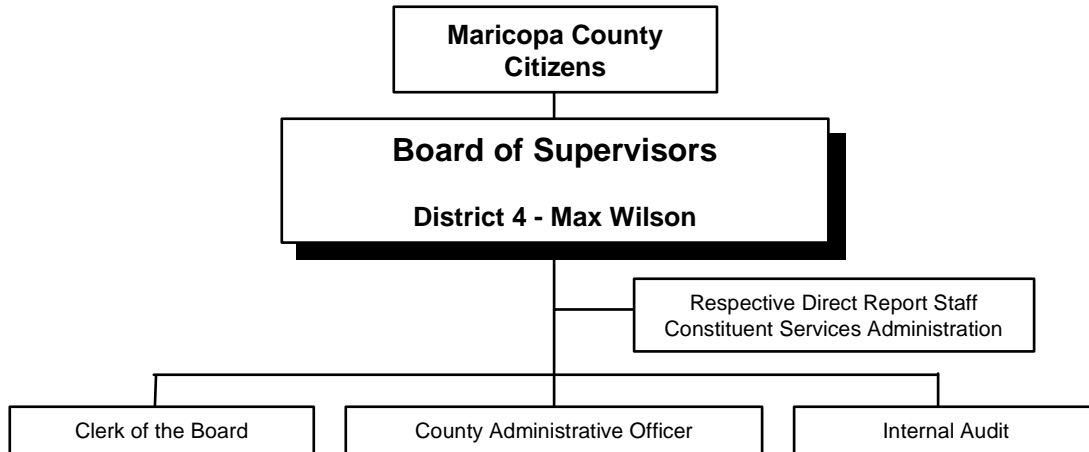
030 BOARD OF SUPERVISORS DIST 3

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 205,605	\$ 18,551	\$ 600	\$ 224,756	\$ -
ALL FUNDS	\$ 205,605	\$ 18,551	\$ 600	\$ 224,756	\$ -

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE										
030 BOARD OF SUPERVISORS DIST 3										
ALL FUNDS										
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%		
EXPENDITURES										
PERSONAL SERVICES										
701 REGULAR PAY	\$ 166,696	\$ 175,139	\$ 180,650	\$ 170,427	\$ 177,122	\$ 177,122	\$ 3,528	2%		
705 TEMPORARY PAY	-	9,600	2,000	600	9,850	-	2,000	100%		
750 FRINGE BENEFITS	30,242	34,336	34,240	29,924	31,393	28,483	5,757	17%		
790 OTHER PERSONNEL SERVICES	-	3,930	-	-	-	-	-			
Subtotal	\$ 196,938	\$ 223,005	\$ 216,890	\$ 200,951	\$ 218,365	\$ 205,605	\$ 11,285	5%		
SUPPLIES & SERVICES										
801 GENERAL SUPPLIES	\$ 3,023	\$ 5,760	\$ 8,580	\$ 7,784	\$ 8,580	\$ 5,590	\$ 2,990	35%		
812 OTHER SERVICES	873	1,540	3,140	2,004	3,340	3,340	(200)	-6%		
820 RENT & OPERATING LEASES	196	620	620	323	620	620	-	0%		
825 REPAIRS AND MAINTENANCE	-	120	120	120	120	120	-	0%		
830 INTERGOVERNMENTAL PAYMENTS	(131)	-	-	(95)	-	-	-			
839 INTERNAL SERVICE CHARGES	4,132	2,450	3,450	3,233	5,450	4,511	(1,061)	-31%		
842 TRAVEL & EDUCATION	4,054	2,395	2,195	1,783	2,195	2,800	(605)	-28%		
843 POSTAGE/FREIGHT/SHIPPING	1,038	675	1,570	949	1,570	1,570	-	0%		
Subtotal	\$ 13,185	\$ 13,560	\$ 19,675	\$ 16,101	\$ 21,875	\$ 18,551	\$ 1,124	6%		
CAPITAL OUTLAY										
950 DEBT SERVICE	\$ 342	\$ 800	\$ 800	\$ 691	\$ 600	\$ 600	\$ 200	25%		
Subtotal	\$ 342	\$ 800	\$ 800	\$ 691	\$ 600	\$ 600	\$ 200	25%		
Total Expenditures	\$ 210,465	\$ 237,365	\$ 237,365	\$ 217,743	\$ 240,840	\$ 224,756	\$ 12,609	5%		
Operating Balance (Rev. - Exp.)	\$ (210,465)	\$ (237,365)	\$ (237,365)	\$ (217,743)	\$ (240,840)	\$ (224,756)	\$ 12,609	5%		

Board Of Supervisors District 4

Organizational Chart



Mission

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services to its residents so they can enjoy living in healthy and safe communities.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Strategic Priorities:

- Provide regional leadership in critical public policy areas in a fiscally responsible manner.
- Minimize the burden on the property taxpayer through rate reductions.
- Healthy community and solvent healthcare system.
- Safe community through a streamlined, integrated criminal justice system.
- Provide regional leadership for a regional transportation system.
- Land use will be planned, managed and funded responsibly; Luke AFB will be preserved.
- Maricopa County will continue to improve its positive public image based on results achieved.

Board Of Supervisors District 4 (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

040 BOARD OF SUPERVISORS DIST 4

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 190,048	\$ 34,708	\$ -	\$ 224,756	\$ -
ALL FUNDS	\$ 190,048	\$ 34,708	\$ -	\$ 224,756	\$ -

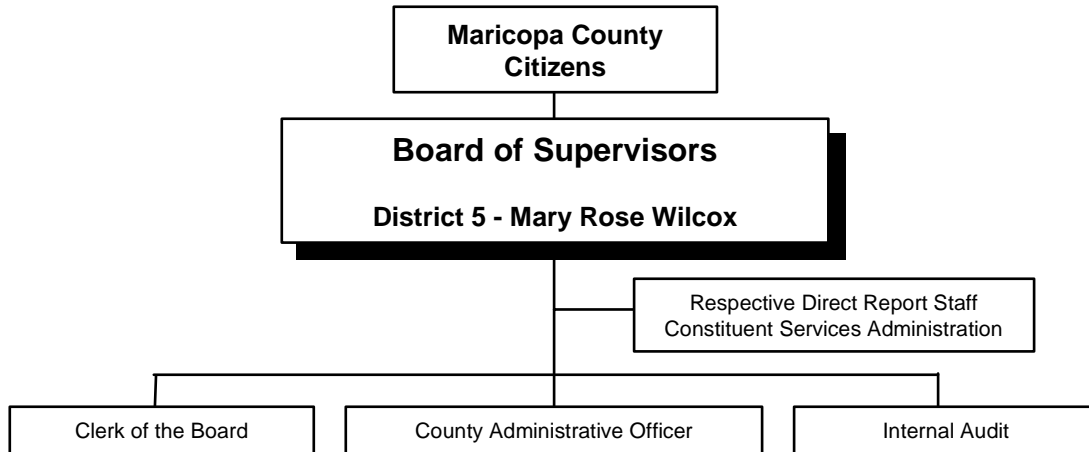
EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

040 BOARD OF SUPERVISORS DIST 4 ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 146,737	\$ 160,096	\$ 151,860	\$ 144,807	\$ 152,442	\$ 152,442	\$ (582)	0%
705 TEMPORARY PAY	6,435	12,500	9,900	5,400	9,900	5,300	4,600	46%
750 FRINGE BENEFITS	23,523	28,497	31,687	30,380	34,580	32,306	(619)	-2%
790 OTHER PERSONNEL SERVICES	-	8,097	-	-	-	-	-	-
Subtotal	\$ 176,695	\$ 209,190	\$ 193,447	\$ 180,587	\$ 196,922	\$ 190,048	\$ 3,399	2%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 2,432	\$ 14,955	\$ 24,998	\$ 21,776	\$ 24,998	\$ 16,338	\$ 8,660	35%
812 OTHER SERVICES	98	2,500	8,000	7,178	8,000	8,000	-	0%
820 RENT & OPERATING LEASES	255	500	500	272	500	500	-	0%
825 REPAIRS AND MAINTENANCE	-	120	120	120	120	120	-	0%
830 INTERGOVERNMENTAL PAYMENTS	(78)	-	-	-	-	-	-	-
839 INTERNAL SERVICE CHARGES	2,166	4,300	4,300	3,212	4,300	3,750	550	13%
842 TRAVEL & EDUCATION	1,812	4,900	4,900	4,763	4,900	4,900	-	0%
843 POSTAGE/FREIGHT/SHIPPING	271	900	1,100	618	1,100	1,100	-	0%
Subtotal	\$ 6,956	\$ 28,175	\$ 43,918	\$ 37,939	\$ 43,918	\$ 34,708	\$ 9,210	21%
Total Expenditures	\$ 183,651	\$ 237,365	\$ 237,365	\$ 218,526	\$ 240,840	\$ 224,756	\$ 12,609	5%
Operating Balance (Rev. - Exp.)	\$ (183,651)	\$ (237,365)	\$ (237,365)	\$ (218,526)	\$ (240,840)	\$ (224,756)	\$ 12,609	5%

Board Of Supervisors District 5

Organizational Chart



Mission

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services to its residents so they can enjoy living in healthy and safe communities.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Strategic Priorities:

- Provide regional leadership in critical public policy areas in a fiscally responsible manner.
- Minimize the burden on the property taxpayer through rate reductions.
- Healthy community and solvent healthcare system.
- Safe community through a streamlined, integrated criminal justice system.
- Provide regional leadership for a regional transportation system.
- Land use will be planned, managed and funded responsibly; Luke AFB will be preserved.
- Maricopa County will continue to improve its positive public image based on results achieved.

Board Of Supervisors District 5 (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

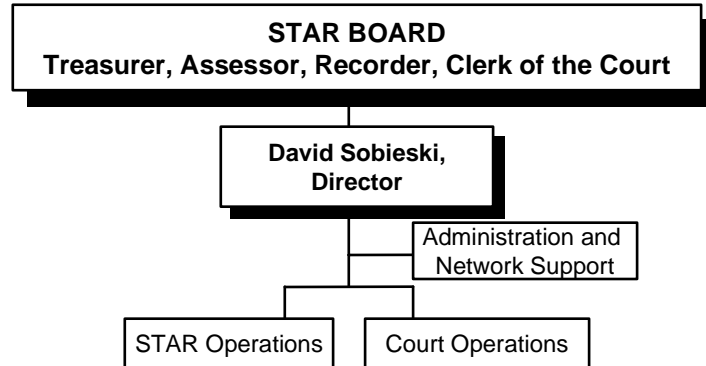
050 BOARD OF SUPERVISORS DIST 5

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 209,764	\$ 14,992	\$ -	\$ 224,756	\$ -
ALL FUNDS	\$ 209,764	\$ 14,992	\$ -	\$ 224,756	\$ -

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE										
050 BOARD OF SUPERVISORS DIST 5										
ALL FUNDS										
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance		%	
EXPENDITURES										
PERSONAL SERVICES										
701 REGULAR PAY	\$ 158,180	\$ 159,366	\$ 166,351	\$ 172,357	\$ 166,988	\$ 166,988	\$	(637)	0%	
705 TEMPORARY PAY	15,074	18,000	10,290	6,332	16,794	3,970		6,320	61%	
750 FRINGE BENEFITS	38,982	44,327	44,952	42,638	39,787	38,806		6,146	14%	
Subtotal	\$ 212,236	\$ 221,693	\$ 221,593	\$ 221,327	\$ 223,569	\$ 209,764	\$	11,829	5%	
SUPPLIES & SERVICES										
801 GENERAL SUPPLIES	\$ 3,513	\$ 3,000	\$ 3,100	\$ 2,249	\$ 3,100	\$ 3,000	\$	100	3%	
812 OTHER SERVICES	786	3,310	2,510	2,165	2,510	1,600		910	36%	
820 RENT & OPERATING LEASES	603	793	793	552	793	793		-	0%	
825 REPAIRS AND MAINTENANCE	131	100	100	100	100	100		-	0%	
839 INTERNAL SERVICE CHARGES	4,859	3,000	4,300	4,365	4,300	5,699		(1,399)	-33%	
842 TRAVEL & EDUCATION	3,589	4,769	4,269	3,620	4,268	2,800		1,469	34%	
843 POSTAGE/FREIGHT/SHIPPING	428	700	700	675	2,200	1,000		(300)	-43%	
Subtotal	\$ 13,909	\$ 15,672	\$ 15,772	\$ 13,726	\$ 17,271	\$ 14,992	\$	780	5%	
Total Expenditures	\$ 226,145	\$ 237,365	\$ 237,365	\$ 235,053	\$ 240,840	\$ 224,756	\$	12,609	5%	
Operating Balance (Rev. - Exp.)	\$ (226,145)	\$ (237,365)	\$ (237,365)	\$ (235,053)	\$ (240,840)	\$ (224,756)	\$	12,609	5%	

Call Center

Organizational Chart



Mission

The mission of the STAR Center is to provide knowledgeable, courteous information to callers of the Treasurer, Assessor, Recorder, Elections and Clerk of the Court offices and the county switchboard so they can conduct their business with the county accurately and conveniently.

Vision

To increase STAR Center efficiency by expanding the information available on the 24-hour automated system

Goals

- In order to provide enhanced customer access, by the end of 2004, the STAR Center in collaboration with the Elections department will develop a plan to obtain and employ voice recognition capability. This technology enhances services by allowing voters to obtain polling place and other information on a 24 hour basis.
- By the end of 2004, transfer to the STAR Center the capability to create and edit automated voice prompt messages which will eliminate the cost and time loss associated with edits made by the telecommunications vendor.

Issues

- Limited resources require a greater use of technology in order to provide services to a continual growing population.

Call Center (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

140 CALL CENTER

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 1,081,190	\$ 244,327	\$ -	\$ 1,325,517	\$ -
ALL FUNDS	\$ 1,081,190	\$ 244,327	\$ -	\$ 1,325,517	\$ -

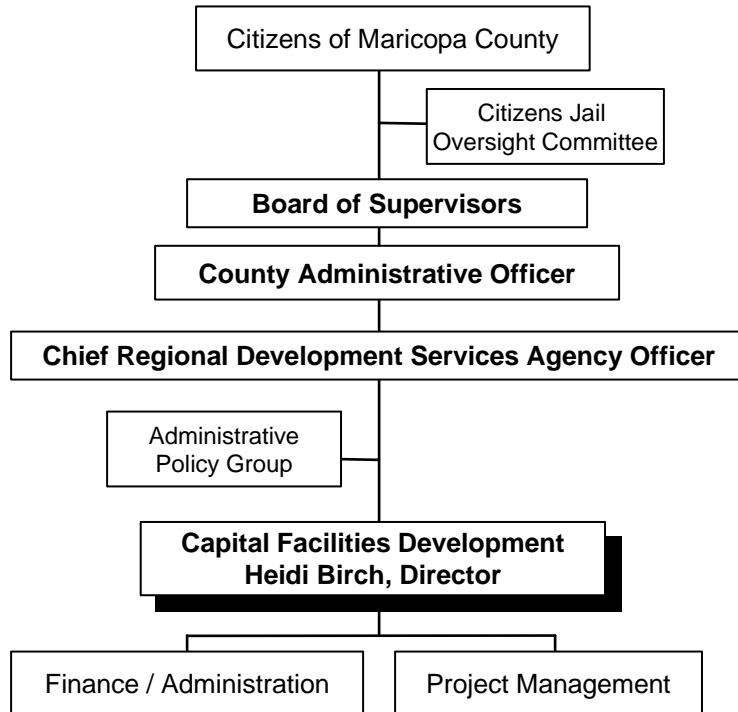
EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

140 CALL CENTER ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 793,559	\$ 826,239	\$ 822,836	\$ 818,305	\$ 832,699	\$ 832,699	\$ (9,863)	-1%
705 TEMPORARY PAY	45,213	54,472	54,472	38,310	51,694	37,694	16,778	31%
710 OVERTIME	3,112	2,600	2,600	5,462	1,939	1,939	661	25%
750 FRINGE BENEFITS	194,298	207,406	210,807	200,497	209,929	208,858	1,949	1%
790 OTHER PERSONNEL SERVICES	3,973	-	2	2,071	-	-	2	100%
Subtotal	\$ 1,040,155	\$ 1,090,717	\$ 1,090,717	\$ 1,064,645	\$ 1,096,261	\$ 1,081,190	\$ 9,527	1%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 11,779	\$ 9,000	\$ 9,000	\$ 7,884	\$ 9,000	\$ 9,000	\$ -	0%
803 FUEL	127	-	-	-	-	-	-	-
812 OTHER SERVICES	45,981	60,750	60,750	67,745	60,750	59,901	849	1%
820 RENT & OPERATING LEASES	149,323	155,655	155,655	166,600	152,728	168,648	(12,993)	-8%
825 REPAIRS AND MAINTENANCE	244	1,048	1,048	680	1,048	1,048	-	0%
839 INTERNAL SERVICE CHARGES	13,280	4,377	4,377	10,762	4,377	4,377	-	0%
842 TRAVEL & EDUCATION	1,561	1,266	1,266	836	1,266	1,266	-	0%
843 POSTAGE/FREIGHT/SHIPPING	25	500	500	256	87	87	413	83%
Subtotal	\$ 222,320	\$ 232,596	\$ 232,596	\$ 254,763	\$ 229,256	\$ 244,327	\$ (11,731)	-5%
Total Expenditures	\$ 1,262,475	\$ 1,323,313	\$ 1,323,313	\$ 1,319,408	\$ 1,325,517	\$ 1,325,517	\$ (2,204)	0%
Operating Balance (Rev. - Exp.)	\$ (1,262,475)	\$ (1,323,313)	\$ (1,323,313)	\$ (1,319,408)	\$ (1,325,517)	\$ (1,325,517)	\$ (2,204)	0%

Capital Facilities Development

Organizational Chart



Mission

The mission of the Capital Facilities Development Department is to deliver large, fiscally responsible capital facilities so that county departments may successfully achieve their missions in an efficient, enjoyable, and stimulating environment.

Vision

We will collaboratively, efficiently, and innovatively convert capital funds into needed capital facilities. We will be responsive to our customers while being fiscally prudent.

Goals

- Develop procedures by the end of Fiscal Year 2003 in conjunction with the Facilities Management Department to identify project roles and responsibilities and to improve coordination efforts during the design, construction, and subsequent operation of new facilities.
- Design all new major facilities on schedule and within budget in cooperation with the customer and other county departments.
- Construct and furnish all new major facilities on schedule and within budget, using appropriate delivery methods.

Capital Facilities Development (Continued)

Issues

- Construction prices and labor availability will vary each year, which could have an impact on schedule and budget.
- The Board of Supervisors and County Executive Management will remain stable and supportive allowing the department to maintain a stable set of priorities and constant direction.
- The ability to efficiently work within the City of Phoenix will remain difficult and problematic requiring an extraordinary amount of department time, effort and money to maintain schedules related to the City's archaic planning and permitting process.
- Relationships with internal County departments will remain positive and strong minimizing potential costly design, construction and schedule changes.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

400 CAPITAL FACILITIES DEVELOPMENT

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
CAPITAL PROJECTS	\$ 727,181	\$ 336,326	\$ 117,361,689	\$ 118,425,196	\$ 48,585,819
ALL FUNDS	\$ 727,181	\$ 336,326	\$ 117,361,689	\$ 118,425,196	\$ 48,585,819

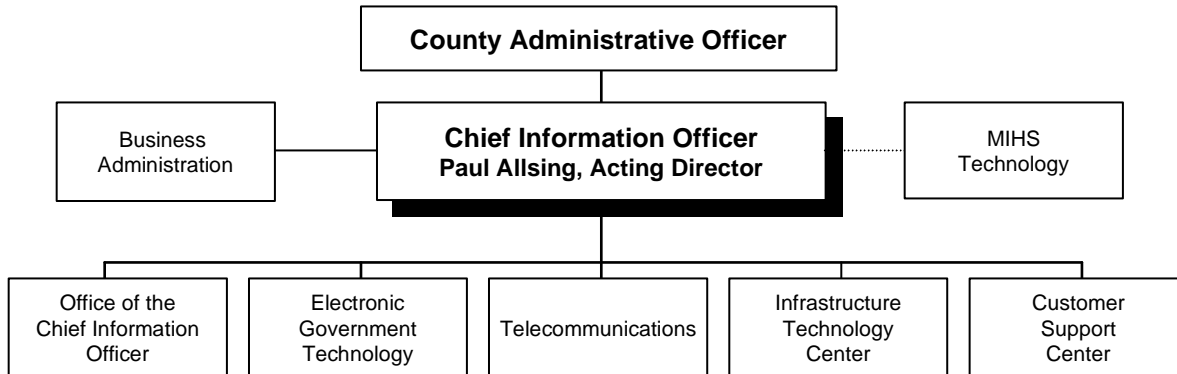
EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

400 CAPITAL FACILITIES DEVELOPMENT ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
680 TRANSFERS IN	\$ 84,726,011	\$ 98,138,712	\$ 98,138,712	\$ 98,138,712	\$ 48,585,819	\$ 48,585,819	\$ (49,552,893)	-50%
Total Revenue	\$ 84,726,011	\$ 98,138,712	\$ 98,138,712	\$ 98,138,712	\$ 48,585,819	\$ 48,585,819	\$ (49,552,893)	-50%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 461,973	\$ 509,599	\$ 509,599	\$ 436,680	\$ 606,540	\$ 631,776	\$ (122,177)	-24%
705 TEMPORARY PAY	11,306	24,173	24,173	7,151	24,173	24,173	-	0%
710 OVERTIME	-	-	-	250	-	-	-	-
750 FRINGE BENEFITS	74,004	99,926	99,926	78,567	100,832	100,832	(906)	-1%
790 OTHER PERSONNEL SERVICES	150	-	-	75	-	-	-	-
795 PERSONNEL SERVICES ALLOC OUT	(206,618)	(686,856)	(686,856)	-	(110,798)	(110,798)	(576,058)	-84%
796 PERSONNEL SERVICES ALLOC IN	(54,412)	53,158	53,158	82,072	75,838	81,198	(28,040)	-53%
Subtotal	\$ 286,403	\$ -	\$ -	\$ 604,795	\$ 696,585	\$ 727,181	\$ (727,181)	
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 11,266	\$ -	\$ -	\$ 19,744	\$ 38,005	\$ 7,409	\$ (7,409)	
803 FUEL	121	-	-	268	1,500	1,500	(1,500)	
804 NON-CAPITAL EQUIPMENT	-	-	-	-	1,500	1,500	(1,500)	
810 LEGAL SERVICES	(7,539)	-	-	-	19,397	19,397	(19,397)	
812 OTHER SERVICES	95	-	-	1,191	1,500	1,500	(1,500)	
820 RENT & OPERATING LEASES	-	-	-	101,184	-	149,212	(149,212)	
839 INTERNAL SERVICE CHARGES	32,354	-	-	131,428	96,730	152,808	(152,808)	
842 TRAVEL & EDUCATION	696	-	-	875	2,000	2,000	(2,000)	
843 POSTAGE/FREIGHT/SHIPPING	35	-	-	44	1,000	1,000	(1,000)	
Subtotal	\$ 37,028	\$ -	\$ -	\$ 254,734	\$ 217,710	\$ 336,326	\$ (336,326)	
CAPITAL OUTLAY								
910 LAND	\$ 53,545	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
915 BUILDINGS AND IMPROVEMENTS	150,365,530	249,325,795	249,325,795	178,949,271	124,436,391	117,361,689	131,964,106	53%
940 INFRASTRUCTURE	340,033	-	-	-	-	-	-	
Subtotal	\$ 150,759,108	\$ 249,325,795	\$ 249,325,795	\$ 178,949,271	\$ 124,436,391	\$ 117,361,689	\$ 131,964,106	53%
Total Expenditures	\$ 151,082,539	\$ 249,325,795	\$ 249,325,795	\$ 179,808,800	\$ 125,350,686	\$ 118,425,196	\$ 130,900,599	53%
Operating Balance (Rev. - Exp.)	\$ (66,356,528)	\$ (151,187,083)	\$ (151,187,083)	\$ (81,670,088)	\$ (76,764,867)	\$ (69,839,377)	\$ 81,347,706	54%

Chief Information Officer

Organizational Chart



Mission

The Mission of the Information Technology Department is to provide strategic vision, leadership, and enterprise solutions to County leaders and staff so they can meet their goals and deliver results to the Public.

Vision

Information Technology will champion Maricopa County into Information-Age Government

Goals

- County employees will have the flexibility to do their jobs from anywhere in the County at any time by July, 2005.
- The Public and outside organizations will be able to obtain services and transact business electronically from any location at any time by July, 2006.
- Operational and strategic decision-makers will be able to readily and easily access information they need to make informed decisions by July, 2005.
- The cost and time to deliver services will be reduced by streamlining business operations through the use of technology by July, 2006.
- Through county-wide technology standardization, we will optimize the use of resources so that the information technology department strategic goals will be achieved by July, 2003.

Issues

- As the County increasingly depends upon collaboration in the workplace, supporting the process will be impossible if the technology infrastructure is inadequately funded and allowed to stagnate.
- The lack of robust tools to manage, organize, maintain and catalog data will negate the usefulness of the constantly increasing supply of and demand for web-based information.
- Increased demand for video, imaging, and other high bandwidth applications to support business processes are greater than what current network capacity and flexibility can provide.

Chief Information Officer (Continued)

- The lack of competitive compensation, education, and career development opportunities for IT staff will make it difficult to attract and retain skilled employees.
- If IT doesn't pursue alternative service delivery models, the shortage of IT talent may result in the inability to meet our customers' demands for services.
- Current development methodologies, tools, infrastructure, and organizational models won't be able to support the Public's demand for easy, online, 7X24 access to all government services from any location.
- Existing systems are being challenged to present decision-making information to county staff, management, and citizenry to meet current and anticipated increase in demand.
- The changing work environment and growth in population require county employees to perform their jobs from remote locations, seriously challenging the County telecommunications system, which was designed primarily to serve centralized locations.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

410 CHIEF INFORMATION OFFICER

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 3,641,768	\$ 1,090,906	\$ 145,276	\$ 4,877,950	\$ -
ALL FUNDS	\$ 3,641,768	\$ 1,090,906	\$ 145,276	\$ 4,877,950	\$ -

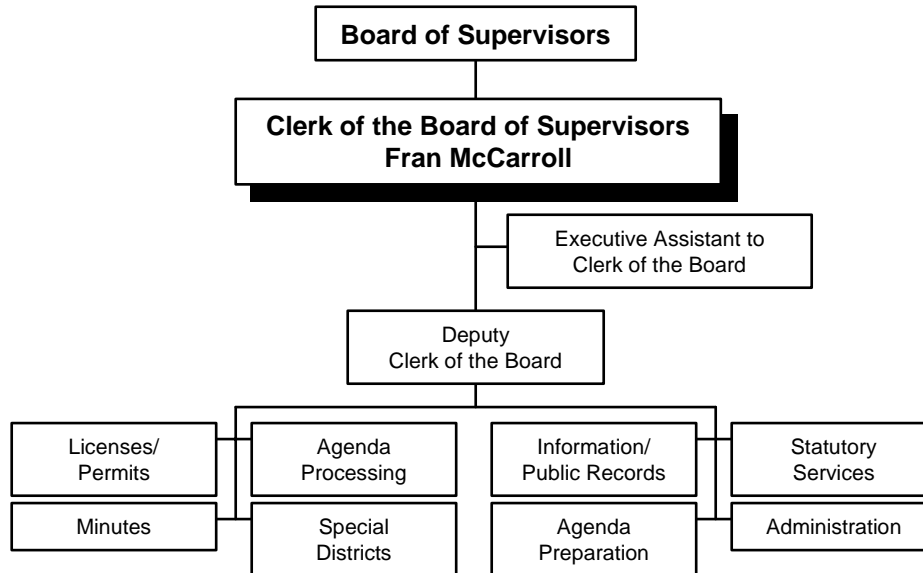
EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

410 CHIEF INFORMATION OFFICER ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 3,478,510	\$ 3,408,622	\$ 3,629,366	\$ 3,591,097	\$ 3,439,638	\$ 3,232,595	\$ 396,771	11%
705 TEMPORARY PAY	(16,050)	5,573	5,574	4,355	5,574	5,574	-	0%
710 OVERTIME	3,862	8,700	8,700	8,033	8,700	8,700	-	0%
750 FRINGE BENEFITS	601,200	637,577	668,293	679,914	675,934	634,881	33,412	5%
790 OTHER PERSONNEL SERVICES	16,051	18,780	18,780	17,163	17,555	95,938	(77,158)	-411%
795 PERSONNEL SERVICES ALLOC OUT	(325,945)	(312,879)	(564,340)	(686,809)	(335,920)	(335,920)	(228,420)	-40%
796 PERSONNEL SERVICES ALLOC IN	78,383	78,383	78,383	78,383	-	-	78,383	100%
Subtotal	\$ 3,836,011	\$ 3,844,756	\$ 3,844,756	\$ 3,692,136	\$ 3,811,481	\$ 3,641,768	\$ 202,988	5%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 931,374	\$ 947,503	\$ 922,329	\$ 750,000	\$ 918,580	\$ 832,533	\$ 89,796	10%
804 NON-CAPITAL EQUIPMENT	27,566	70,013	70,013	28,001	45,500	25,000	45,013	64%
812 OTHER SERVICES	130,679	23,536	23,529	21,800	22,728	74,728	(51,199)	-218%
820 RENT & OPERATING LEASES	9,141	8,428	8,426	6,671	6,975	6,975	1,451	17%
825 REPAIRS AND MAINTENANCE	90,686	96,419	96,418	77,199	94,707	87,430	8,988	9%
839 INTERNAL SERVICE CHARGES	25,477	31,175	31,180	41,998	31,180	28,540	2,640	8%
842 TRAVEL & EDUCATION	28,396	35,499	35,500	11,601	35,500	35,500	-	0%
843 POSTAGE/FREIGHT/SHIPPING	309	199	200	1,000	200	200	-	0%
Subtotal	\$ 1,243,628	\$ 1,212,772	\$ 1,187,595	\$ 938,270	\$ 1,155,370	\$ 1,090,906	\$ 96,689	8%
CAPITAL OUTLAY								
950 DEBT SERVICE	\$ 156,269	\$ 284,432	\$ 309,609	\$ 192,539	\$ 303,220	\$ 145,276	\$ 164,333	53%
Subtotal	\$ 156,269	\$ 284,432	\$ 309,609	\$ 192,539	\$ 316,933	\$ 145,276	\$ 164,333	53%
Total Expenditures	\$ 5,235,908	\$ 5,341,960	\$ 5,341,960	\$ 4,822,945	\$ 5,283,784	\$ 4,877,950	\$ 464,010	9%
Operating Balance (Rev. - Exp.)	\$ (5,235,908)	\$ (5,341,960)	\$ (5,341,960)	\$ (4,822,945)	\$ (5,283,784)	\$ (4,877,950)	\$ 464,010	9%

Clerk Of The Board Of Supervisors

Organizational Chart



Mission

The mission of the Office of the Clerk of the Board is to provide official record keeping and other statutory and policy-related services for the Board of Supervisors, other County Agencies, Special Districts, and the general public, so they can make informed decisions and conduct business affairs.

Vision

The vision of the Office of the Clerk of the Board is to be recognized as a leader in the field of statutory and policy record keeping and procedures for the Maricopa County Board of Supervisors.

Goals

- By June 2003, provide all Clerk's Office forms and all County ordinances to citizens via the Internet. Ordinances are being reformatted and updated in order to provide accurate information on the Internet.
- By June 2003, pursue legislative corrections and changes to the statutes to reduce and/or eliminate unnecessary or redundant processes mandated to the Clerk of the Board: 1) eliminate the requirement to publish BOS minutes in a newspaper; and 2) have copies of disciplinary / dismissal letters sent to Human Resources rather than to the Clerk's Office for filing. Legislation is formulated by the Arizona County Clerk's Association. Proposals will be submitted during the upcoming Legislative session by that organization.
- By June 2005, move the record filing system in the Clerk's Office to imaged / stored documents versus paper copies in concert with a county-wide effort.
- By June 2003, begin to produce brochures highlighting and providing step-by-step information regarding Clerk of the Board processes used by the public and/or County Departments. (The goal is to provide one brochure by June, 2003.)

Clerk Of The Board Of Supervisors (Continued)

Issues

- An increase in management demands and an increase in Board directives, reviews, reports, and official appointments has resulted in a significant increase in staff time devoted to administrative reporting and follow-up action.
- An increase in the types and amounts of documents retained in the Clerk's Office and the number of public records requests has revealed inadequate storage space and an inadequate records documentation and tracking system which results in the frequent redistribution of documents and an increase in staff time devoted to research.
- Recent changes in the Procurement Code signing authority has resulted in an increase in confusion regarding Bid Serials, Agenda Information Forms (AIFs), and renewal of contracts and has led to inconsistencies in the processing and filing of documents.
- An increase in County-wide and department policy violations, and an increase in incomplete and incorrect Agenda Information Form documentation (e.g. contract amendments don't follow contract guidelines, Department Directors signing contracts instead of the Chairman, and contracts have not been provided to the Clerk's Office at the time of agenda processing), has resulted in an increase in staff time devoted to researching, reconciling, correcting, and processing documents. This causes a much longer than necessary turn-around time in getting documents processed and returned to initiating departments.
- An increase in the use of Agenda Central by departments has resulted in a decrease in the use of agenda related paper; and a decrease in department requests (phone and e-mail) for agenda information has resulted in more efficient and expeditious processing of the agenda.
- An increase in new legislation, as well as an increase in legislative changes and amendments, has resulted in an increase in the number of statutory mandates required to be performed by the Clerk's Office. As legislation is added, old or obsolete legislation is not necessary removed from the statutes.
- An increase in the broad uses of computer technology has resulted in an increased need for staff technology training.
- An increase in technology use has lead to an increase in efficiencies in processing within the Clerk's Office. Many documents are sent to the office electronically and inserted into various documents thus eliminating the need to retype and format the information.

Clerk Of The Board Of Supervisors (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

060 CLERK OF THE BOARD

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 376,979	\$ 73,190	\$ -	\$ 450,169	\$ -
ALL FUNDS	\$ 376,979	\$ 73,190	\$ -	\$ 450,169	\$ -

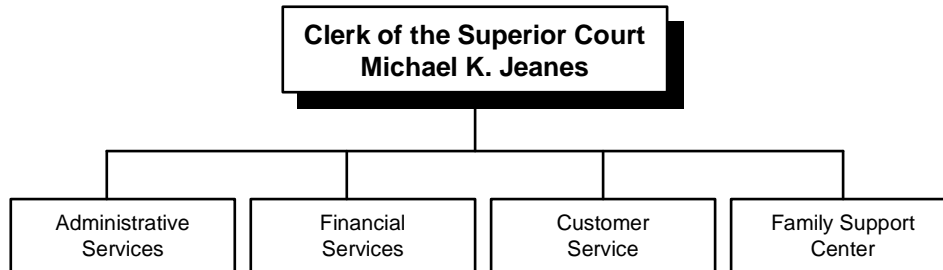
EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

060 CLERK OF THE BOARD ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
610 LICENSES AND PERMITS	\$ 15	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total Revenue	\$ 15	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 292,621	\$ 310,789	\$ 338,820	\$ 326,561	\$ 341,292	\$ 307,735	\$ 31,085	9%
705 TEMPORARY PAY	9,377	7,000	7,025	6,269	3,468	12,433	(5,408)	-77%
750 FRINGE BENEFITS	55,325	55,983	59,294	58,297	62,776	56,811	2,483	4%
790 OTHER PERSONNEL SERVICES	88	7,255	-	-	-	-	-	-
Subtotal	\$ 357,411	\$ 381,027	\$ 405,139	\$ 391,127	\$ 407,536	\$ 376,979	\$ 28,160	7%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 14,073	\$ 13,888	\$ 12,570	\$ 11,770	\$ 13,475	\$ 7,500	\$ 5,070	40%
810 LEGAL SERVICES	14,304	28,000	19,038	15,704	19,038	15,000	4,038	21%
812 OTHER SERVICES	37,035	55,617	42,000	41,523	42,000	36,500	5,500	13%
820 RENT & OPERATING LEASES	2,415	8,750	8,250	7,435	8,250	7,500	750	9%
825 REPAIRS AND MAINTENANCE	(375)	1,539	839	839	1,239	1,000	(161)	-19%
839 INTERNAL SERVICE CHARGES	1,267	3,845	3,830	3,521	3,830	3,090	740	19%
842 TRAVEL & EDUCATION	917	3,100	3,300	2,663	3,100	1,100	2,200	67%
843 POSTAGE/FREIGHT/SHIPPING	672	920	1,720	1,019	1,720	1,500	220	13%
Subtotal	\$ 70,308	\$ 115,659	\$ 91,547	\$ 84,474	\$ 92,652	\$ 73,190	\$ 18,357	20%
Total Expenditures	\$ 427,719	\$ 496,686	\$ 496,686	\$ 475,601	\$ 500,188	\$ 450,169	\$ 46,517	9%
Operating Balance (Rev. - Exp.)	\$ (427,704)	\$ (496,686)	\$ (496,686)	\$ (475,601)	\$ (500,188)	\$ (450,169)	\$ 46,517	9%

Clerk Of The Superior Court

Organizational Chart



Mission

The mission of the Clerk of the Superior Court (COSC) is to provide court-related records management, financial, and family support services to the public, the legal community, and the Superior Court so they can have effective access to the legal process.

Vision

Meeting the needs of our customers before they ask.

Goals

- By July 2005 COSC will improve its flexibility to adapt to change in order to meet customers' expectations/demands through improved productivity.
- Develop and implement a workforce plan to reduce turnover rate by 5% a year for the next 3 years
- Project plans are established for all COSC initiatives – 90% achieving target goals and are within 95% of targeted expenditures.
- COSC's tracking and reporting of statistics, financial and human resources are shared monthly/quarterly in order to address/resolve funding and priority issues to increase our effectiveness and efficiency.
- COSC as mandated fiduciary and record keeper of Court documents will determine laws, rules, administrative orders governing public/private access to court information. Annually update COSC's policies and standards accordingly.

Issues

- Judicial and legislative changes, as well as customer expectations cause COSC's business practices to be rapidly changing which tax our ability to meet goals and mandated duties.
- Current economic situation challenges us to develop and retain a creative, skilled and knowledgeable workforce.
- Due to unstable fiscal economic situation the department is increasingly challenged to compete for limited County and State resources.
- Customer expectations for convenient, real time access to information require flexibility in business processes and related technologies.

Clerk Of The Superior Court (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

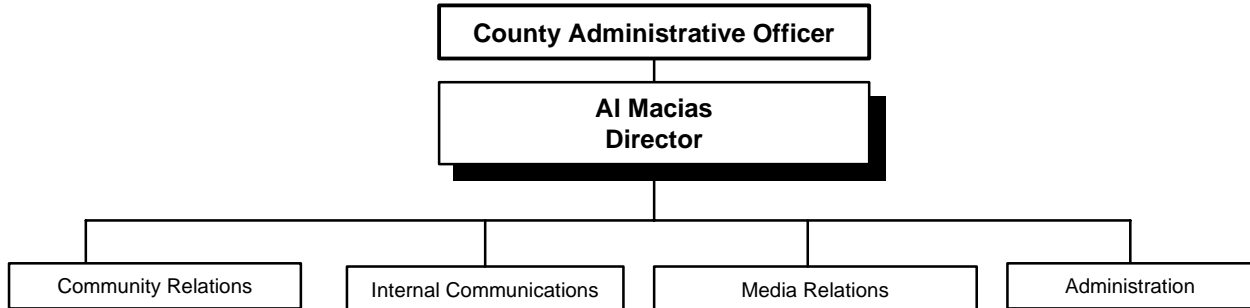
160 CLERK OF THE SUPERIOR COURT

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 19,763,729	\$ 1,440,365	\$ 42,650	\$ 21,246,744	\$ 5,218,660
SPECIAL REVENUE	5,199,633	2,163,184	358,804	7,721,621	6,956,886
ALL FUNDS	\$ 24,963,362	\$ 3,603,549	\$ 401,454	\$ 28,968,365	\$ 12,175,546

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE									
160 CLERK OF THE SUPERIOR COURT									
ALL FUNDS									
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance		
									%
REVENUE									
615 GRANTS	\$ 2,232,297	\$ 2,567,634	\$ 2,654,489	\$ 675,655	\$ 2,386,855	\$ 500,000	\$ (2,154,489)		-81%
620 OTHER INTERGOVERNMENTAL	587,740	1,216,287	1,216,287	1,572,710	995,000	2,090,633	874,346		72%
635 OTHER CHARGES FOR SERVICES	6,350,416	7,204,661	7,275,661	8,136,222	7,300,569	8,242,163	966,502		13%
637 FINES & FORFEITS	3,618,794	1,616,000	1,615,000	1,277,294	1,615,000	1,277,294	(337,706)		-21%
645 INTEREST EARNINGS	176,388	41,954	42,954	30,131	40,046	42,530	(424)		-1%
650 MISCELLANEOUS REVENUE	28,810	23,420	23,420	22,926	23,420	22,926	(494)		-2%
Total Revenue	\$ 12,994,445	\$ 12,669,956	\$ 12,827,811	\$ 11,714,937	\$ 12,360,890	\$ 12,175,546	\$ (652,265)		-5%
EXPENDITURES									
PERSONAL SERVICES									
701 REGULAR PAY	\$ 17,360,478	\$ 19,180,043	\$ 19,186,838	\$ 18,759,631	\$ 19,451,359	\$ 19,340,848	\$ (154,010)		-1%
705 TEMPORARY PAY	212,039	30,087	103,310	313,250	48,846	48,846	54,464		53%
710 OVERTIME	253,187	165,464	222,877	225,066	127,000	164,854	58,023		26%
750 FRINGE BENEFITS	4,171,274	5,064,697	5,093,937	4,953,185	5,334,695	5,315,998	(222,061)		-4%
790 OTHER PERSONNEL SERVICES	71,502	327,814	11,774	7,438	19,236	92,816	(81,042)		-688%
795 PERSONNEL SERVICES ALLOC OUT	(699,049)	(887,117)	(887,119)	(845,228)	(875,000)	(875,000)	(12,119)		-1%
796 PERSONNEL SERVICES ALLOC IN	699,049	837,117	827,117	802,922	875,000	875,000	(47,883)		-6%
Subtotal	\$ 22,068,480	\$ 24,718,105	\$ 24,558,734	\$ 24,216,264	\$ 24,981,136	\$ 24,963,362	\$ (404,628)		-2%
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$ 947,774	\$ 1,114,593	\$ 1,367,600	\$ 967,750	\$ 1,083,789	\$ 1,060,905	\$ 306,695		22%
803 FUEL	9,292	1,200	28,800	13,745	11,700	11,700	17,100		59%
804 NON-CAPITAL EQUIPMENT	149,405	356,978	126,832	464,000	25,800	25,800	101,032		80%
810 LEGAL SERVICES	8,779	7,558	7,558	9,451	8,000	8,000	(442)		-6%
811 HEALTH CARE SERVICES	875	-	-	-	-	-	-		-
812 OTHER SERVICES	1,160,568	2,210,102	1,519,865	1,889,361	1,758,127	1,525,002	(5,137)		0%
820 RENT & OPERATING LEASES	225,536	249,801	181,545	161,966	211,200	211,200	(29,655)		-16%
825 REPAIRS AND MAINTENANCE	401,994	211,687	271,342	219,305	224,051	214,572	56,770		21%
839 INTERNAL SERVICE CHARGES	210,743	107,460	107,460	123,866	147,700	127,700	(20,240)		-19%
842 TRAVEL & EDUCATION	82,544	74,330	109,196	49,840	97,170	81,770	27,426		25%
843 POSTAGE/FREIGHT/SHIPPING	345,425	300,685	302,685	339,685	336,900	336,900	(34,215)		-11%
845 SUPPORT AND CARE OF PERSONS	-	-	387,792	-	-	-	387,792		100%
850 UTILITIES	212	-	-	-	-	-	-		-
Subtotal	\$ 3,543,147	\$ 4,634,394	\$ 4,410,675	\$ 4,238,970	\$ 3,904,437	\$ 3,603,549	\$ 807,126		18%
CAPITAL OUTLAY									
915 BUILDINGS AND IMPROVEMENTS	\$ 90,150	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ 25,000		100%
920 CAPITAL EQUIPMENT	101,618	50,000	235,000	101,293	30,000	30,000	205,000		87%
930 VEHICLES & CONSTRUCTION EQUIP	4,975	-	-	-	-	-	-		-
950 DEBT SERVICE	77,706	165,234	475,898	382,730	371,454	371,454	104,444		22%
Subtotal	\$ 274,449	\$ 215,234	\$ 735,898	\$ 509,023	\$ 401,454	\$ 401,454	\$ 334,444		45%
Total Expenditures	\$ 25,886,076	\$ 29,567,733	\$ 29,705,307	\$ 28,964,257	\$ 29,287,027	\$ 28,968,365	\$ 736,942		2%
Operating Balance (Rev. - Exp.)	\$ (12,891,631)	\$ (16,897,777)	\$ (16,877,496)	\$ (17,249,320)	\$ (16,926,137)	\$ (16,792,819)	\$ 84,677		1%

Communications

Organizational Chart



Mission

The mission of the Maricopa County Office of Communications is to provide consistent, effective, and accurate communication, media relations, and community relations to the residents and employees of the County so they are informed of Maricopa County's activities, services, and achievements.

Vision

The Office of Communications will disseminate information about County services through all forms of media including but not limited to print, broadcast, and interactive web based media.

Goals

- By August of 2004, there will be a 3% increase in the amount of press coverage for Maricopa County (measured by our media tracking service), achieved through a dedicated, unified effort from all County PIO's to coordinate press through the Office of Communications for greater group impact.
- By August of 2004, Maricopa County will increase public awareness of County services and goals by at least 5% over the 2000 results in each of the next two Customer Satisfaction Surveys (as measured by the Office of Research and Reporting).
- By January 2005, the Office of Communications will create at least four new methods of sharing information with elected leaders and employees.

Communications (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

710 COMMUNICATIONS

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
INTERNAL SERVICE	\$ 482,263	\$ 208,685	\$ 29,493	\$ 720,441	\$ 800,490
ALL FUNDS	\$ 482,263	\$ 208,685	\$ 29,493	\$ 720,441	\$ 800,490

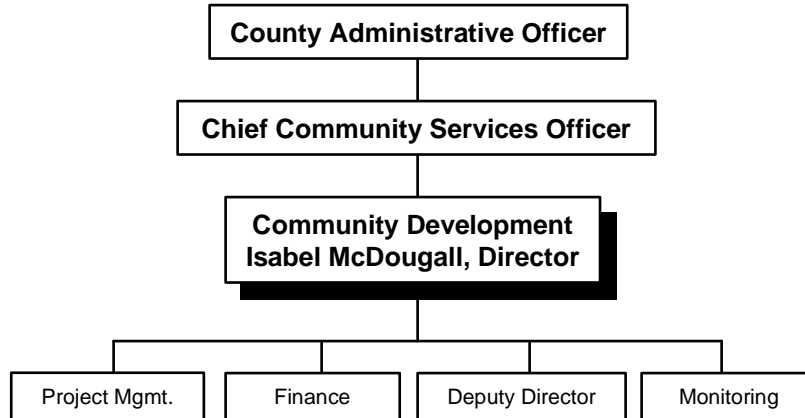
EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

710 COMMUNICATIONS ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
636 INTERNAL SERVICE CHARGES	\$ -	\$ -	\$ 800,490	\$ 798,946	\$ 800,490	\$ 800,490	\$ -	0%
Total Revenue	\$ -	\$ -	\$ 800,490	\$ 798,946	\$ 800,490	\$ 800,490	\$ -	0%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ -	\$ -	\$ 203,401	\$ 171,580	\$ 402,401	\$ 408,713	\$ (205,312)	-101%
705 TEMPORARY PAY	-	-	-	3,459	-	-	-	-
750 FRINGE BENEFITS	-	-	44,411	37,585	84,547	84,547	(40,136)	-90%
790 OTHER PERSONNEL SERVICES	-	-	4,536	3,194	12,860	12,860	(8,324)	-184%
795 PERSONNEL SERVICES ALLOC OUT	-	-	-	-	(23,857)	(23,857)	23,857	-
Subtotal	\$ -	\$ -	\$ 252,348	\$ 215,818	\$ 475,951	\$ 482,263	\$ (229,915)	-91%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ -	\$ -	\$ 6,000	\$ 5,047	\$ 24,350	\$ 13,665	\$ (7,665)	-128%
812 OTHER SERVICES	-	-	443,953	448,981	196,000	149,736	294,217	66%
820 RENT & OPERATING LEASES	-	-	42,696	35,580	42,696	13,284	29,412	69%
825 REPAIRS AND MAINTENANCE	-	-	20,000	16,666	20,000	20,000	-	0%
839 INTERNAL SERVICE CHARGES	-	-	500	2,640	500	500	-	0%
842 TRAVEL & EDUCATION	-	-	5,000	4,168	10,000	10,000	(5,000)	-100%
843 POSTAGE/FREIGHT/SHIPPING	-	-	500	416	1,500	1,500	(1,000)	-200%
Subtotal	\$ -	\$ -	\$ 518,649	\$ 513,498	\$ 295,046	\$ 208,685	\$ 309,964	60%
CAPITAL OUTLAY								
920 CAPITAL EQUIPMENT	\$ -	\$ -	\$ 29,493	\$ 24,577	\$ 29,493	\$ 29,493	\$ -	0%
Subtotal	\$ -	\$ -	\$ 29,493	\$ 24,577	\$ 29,493	\$ 29,493	\$ -	0%
Total Expenditures	\$ -	\$ -	\$ 800,490	\$ 753,893	\$ 800,490	\$ 720,441	\$ 80,049	10%
Operating Balance (Rev. - Exp.)	\$ -	\$ -	\$ -	\$ 45,053	\$ -	\$ 80,049	\$ 80,049	-

Community Development

Organizational Chart



Mission

The mission of Community Development is to provide Community Development Block Grant (CDBG) and HOME Program funding to municipalities and other subrecipients not eligible for direct United States Department of Housing and Urban Development (HUD) funding so they can develop viable communities to primarily benefit low and moderate income people.

Vision

Develop viable communities through the provision of affordable housing, suitable living environments and expansion of strong economic bases, principally for persons of low and moderate income.

Goals

- Develop capacity to meet an increased demand for administrative services generated from population growth and anticipated new HUD grant requirements with a reduction in funding for such administrative services.
- Maintain compliance with all HUD CDBG and HOME Program grant requirements each year.

Issues

- The increasing population growth of Maricopa County will lead to a reduction of urban county participating municipalities and a corresponding increase of Maricopa HOME Consortium members, which results in an increase demand for administrative services while funding for these services will be decreased.
- Anticipated new HUD requirements will require more administrative ability and expertise while administrative funding is decreasing.
- Expanding County-required non-grant tasks impacts Community Development's ability to administer HUD grants.

Community Development (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

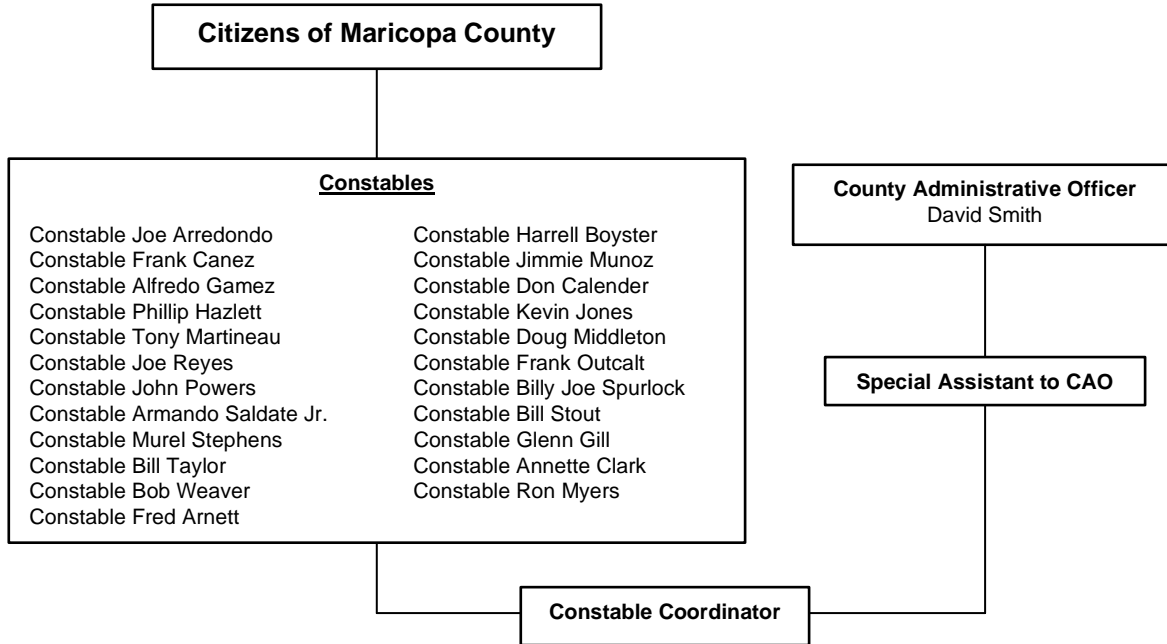
170 COMMUNITY DEVELOPMENT

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
SPECIAL REVENUE	588,329	15,269,343	-	15,857,672	15,857,672
ALL FUNDS	\$ 588,329	\$ 15,269,343	\$ -	\$ 15,857,672	\$ 15,857,672

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE									
170 COMMUNITY DEVELOPMENT									
ALL FUNDS									
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance		
								%	
REVENUE									
615 GRANTS	\$ 7,753,205	\$ 15,861,375	\$ 15,861,375	\$ 12,653,550	\$ 15,749,886	\$ 15,857,672	\$ (3,703)	0%	
Total Revenue	\$ 7,753,205	\$ 15,861,375	\$ 15,861,375	\$ 12,653,550	\$ 15,749,886	\$ 15,857,672	\$ (3,703)	0%	
EXPENDITURES									
PERSONAL SERVICES									
701 REGULAR PAY	\$ 468,365	\$ 476,733	\$ 465,332	\$ 451,366	\$ 442,633	\$ 462,470	\$ 2,862	1%	
705 TEMPORARY PAY	-	9,900	9,900	7,422	11,575	11,575	(1,675)	-17%	
750 FRINGE BENEFITS	93,867	104,640	103,485	96,369	114,286	114,284	(10,799)	-10%	
790 OTHER PERSONNEL SERVICES	8,272	-	-	-	-	-	-		
795 PERSONNEL SERVICES ALLOC OUT	(5,733)	(222,486)	(222,486)	(222,486)	(222,480)	(268,572)	46,086	21%	
796 PERSONNEL SERVICES ALLOC IN	-	222,486	222,486	222,486	222,480	268,572	(46,086)	-21%	
Subtotal	\$ 564,771	\$ 591,273	\$ 578,717	\$ 555,157	\$ 568,494	\$ 588,329	\$ (9,612)	-2%	
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$ 13,741	\$ 17,500	\$ 17,500	\$ 16,198	\$ 13,000	\$ 19,000	\$ (1,500)	-9%	
802 MEDICAL SUPPLIES	187	-	-	-	-	-	-		
803 FUEL	974	1,300	1,300	1,164	983	983	317	24%	
804 NON-CAPITAL EQUIPMENT	-	15,000	15,000	15,000	15,297	15,320	(320)	-2%	
810 LEGAL SERVICES	-	1,000	1,000	749	1,000	1,000	-	0%	
812 OTHER SERVICES	127,100	126,568	139,124	139,123	50,000	150,000	(10,876)	-8%	
820 RENT & OPERATING LEASES	94,893	82,817	82,817	81,546	84,671	84,671	(1,854)	-2%	
825 REPAIRS AND MAINTENANCE	1,687	3,000	3,000	2,121	3,000	3,000	-	0%	
830 INTERGOVERNMENTAL PAYMENTS	6,903,481	14,950,000	14,950,000	11,749,317	14,950,000	14,930,142	19,858	0%	
839 INTERNAL SERVICE CHARGES	19,221	28,928	28,928	26,451	23,366	32,216	(3,288)	-11%	
842 TRAVEL & EDUCATION	3,078	9,000	9,000	6,988	9,000	9,000	-	0%	
843 POSTAGE/FREIGHT/SHIPPING	858	1,000	1,000	747	1,000	2,786	(1,786)	-179%	
880 TRANSFERS OUT	30,214	33,989	33,989	33,989	30,075	21,225	12,764	38%	
Subtotal	\$ 7,195,434	\$ 15,270,102	\$ 15,282,658	\$ 12,073,393	\$ 15,181,392	\$ 15,269,343	\$ 13,315	0%	
CAPITAL OUTLAY									
930 VEHICLES & CONSTRUCTION EQUIP	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -		
Subtotal	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -		
Total Expenditures	\$ 7,760,205	\$ 15,861,375	\$ 15,861,375	\$ 12,653,550	\$ 15,749,886	\$ 15,857,672	\$ 3,703	0%	
Operating Balance (Rev. - Exp.)	\$ (7,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		

Constables

Organizational Chart



Mission

The mission of the Constables is to provide execution of mandated civil and criminal process to citizens of Maricopa County so they can receive timely, cost effective and professional service.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent

Goals

- By calendar year end 2005, all Writs of Restitution shall be served within 5 business days of issuance from the court.
- By calendar year end 2005, all Writs of Execution shall be served within 60 working days of issuance from the court.
- By FY 03, the Constables Administrator will certify that each Constable has received the AZ-POST mandated 24 hour Civil Process Training and will attend an additional eight hours of annual in-service training.

Issues

- Continuing changes in population and demographics determines where, how and when Constables Office services may be provided and at what cost with available personnel
- The anticipated improvements in various technology formats will improve the ability of the Office of the Constable to improve accountability for services and fees.

Constables (Continued)

- Increasing operational cost due to mandated services, without increasing resources will decrease the department's ability to provide professional and timely service.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

250 CONSTABLES

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 1,553,137	\$ 60,677	\$ -	\$ 1,613,814	\$ 1,322,758
ALL FUNDS	\$ 1,553,137	\$ 60,677	\$ -	\$ 1,613,814	\$ 1,322,758

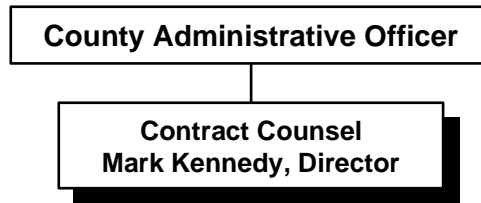
EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

250 CONSTABLES ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
635 OTHER CHARGES FOR SERVICES	\$ 1,222,337	\$ 1,100,000	\$ 1,100,000	\$ 1,322,758	\$ 1,100,000	\$ 1,322,758	\$ 222,758	20%
650 MISCELLANEOUS REVENUE	(16)	-	-	-	-	-	-	-
Total Revenue	\$ 1,222,321	\$ 1,100,000	\$ 1,100,000	\$ 1,322,758	\$ 1,100,000	\$ 1,322,758	\$ 222,758	20%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 1,220,658	\$ 1,229,061	\$ 1,229,072	\$ 1,224,126	\$ 1,233,786	\$ 1,288,157	\$ (59,085)	-5%
705 TEMPORARY PAY	10,080	-	-	5,196	-	-	-	-
750 FRINGE BENEFITS	231,114	252,376	252,301	243,874	261,025	264,980	(12,679)	-5%
790 OTHER PERSONNEL SERVICES	-	34,765	34,765	28,970	34,765	-	34,765	100%
Subtotal	\$ 1,461,852	\$ 1,516,202	\$ 1,516,138	\$ 1,502,166	\$ 1,529,576	\$ 1,553,137	\$ (36,999)	-2%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 4,749	\$ 3,100	\$ 3,085	\$ 2,215	\$ 3,085	\$ 3,085	\$ -	0%
803 FUEL	22,530	22,878	22,878	22,709	20,725	20,725	2,153	9%
812 OTHER SERVICES	2,103	1,079	1,079	2,616	1,079	1,079	-	0%
825 REPAIRS AND MAINTENANCE	2,000	1,000	1,000	415	1,000	1,000	-	0%
830 INTERGOVERNMENTAL PAYMENTS	(565)	-	-	-	-	-	-	-
839 INTERNAL SERVICE CHARGES	24,833	21,919	21,919	24,083	16,793	27,644	(5,725)	-26%
842 TRAVEL & EDUCATION	17,517	7,065	7,144	15,162	7,144	7,144	-	0%
Subtotal	\$ 73,167	\$ 57,041	\$ 57,105	\$ 67,200	\$ 49,826	\$ 60,677	\$ (3,572)	-6%
Total Expenditures	\$ 1,535,019	\$ 1,573,243	\$ 1,573,243	\$ 1,569,366	\$ 1,579,402	\$ 1,613,814	\$ (40,571)	-3%
Operating Balance (Rev. - Exp.)	\$ (312,698)	\$ (473,243)	\$ (473,243)	\$ (246,608)	\$ (479,402)	\$ (291,056)	\$ 182,187	38%

Contract Counsel

Organizational Chart



Mission

The mission of the Office of Contract Counsel is to provide quality legal representation to indigent individuals assigned to us by the court, thus safeguarding the fundamental legal rights of each member of the community.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Goals

- Implementation of customer service satisfaction index by June 2003.
- Implementation of better controls to detect improper billing by vendors.

Issues

- Contesting of unauthorized claims made against Maricopa County.
- Criminal Rules of Procedure need revision so that public monies are not used to fund the defense of cases in which only privately retained lawyers have appeared.
- Rules of Criminal Procedure revisions so that Maricopa County has actual notice of a request that its monies be used to fund the defense of cases in which only privately retained lawyers have appeared.
- The rapid increase in population and increased emphasis on law enforcement will increase the number of indigent defendants, resulting in more cases for the office.
- The Office of Contract Counsel is severely under budgeted to process the volume of cases that is expected of the department without creating a deficit.

Contract Counsel (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

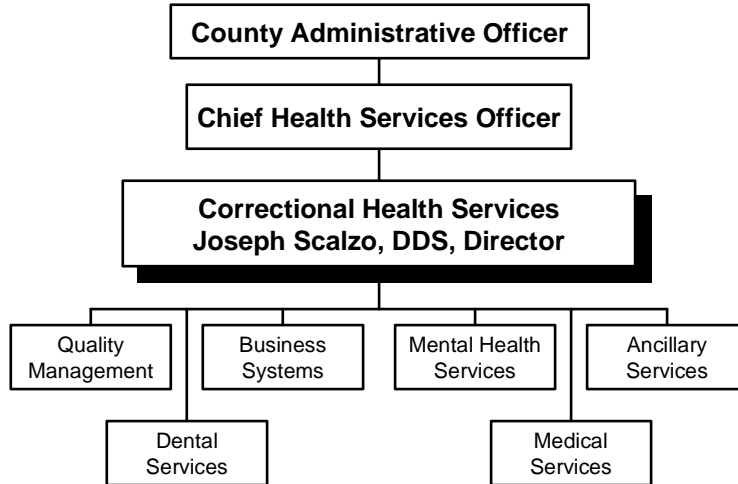
560 CONTRACT COUNSEL

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 336,900	\$ 9,012,536	\$ 5,412	\$ 9,354,848	\$ 62,029
ALL FUNDS	\$ 336,900	\$ 9,012,536	\$ 5,412	\$ 9,354,848	\$ 62,029

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE									
560 CONTRACT COUNSEL									
ALL FUNDS									
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%	
REVENUE									
620 OTHER INTERGOVERNMENTAL	\$ 24,630	\$ 164,627	\$ 164,627	\$ 41,158	\$ 164,627	\$ 41,158	\$ (123,469)	-75%	
635 OTHER CHARGES FOR SERVICES	137,903	83,482	83,482	20,871	83,482	20,871	(62,611)	-75%	
Total Revenue	\$ 162,533	\$ 248,109	\$ 248,109	\$ 62,029	\$ 248,109	\$ 62,029	\$ (186,080)	-75%	
EXPENDITURES									
PERSONAL SERVICES									
701 REGULAR PAY	\$ 248,593	\$ 288,266	\$ 288,263	\$ 286,411	\$ 289,363	\$ 289,363	\$ (1,100)	0%	
705 TEMPORARY PAY	3,291	-	-	-	-	-	-		
710 OVERTIME	2,830	-	-	249	-	-	-		
750 FRINGE BENEFITS	62,719	69,276	63,825	53,692	47,537	47,537	16,288	26%	
790 OTHER PERSONNEL SERVICES	-	-	5,454	200	5,454	-	5,454	100%	
Subtotal	\$ 317,433	\$ 357,542	\$ 357,542	\$ 340,552	\$ 342,354	\$ 336,900	\$ 20,642	6%	
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$ (47,452)	\$ 11,241	\$ 11,241	\$ 18,756	\$ 11,241	\$ 11,241	\$ -	0%	
803 FUEL	181	-	-	-	-	-	-		
804 NON-CAPITAL EQUIPMENT	1,164	-	-	-	-	-	-		
810 LEGAL SERVICES	7,948,388	4,963,099	4,769,791	8,910,501	4,619,969	8,970,945	(4,201,154)	-88%	
811 HEALTH CARE SERVICES	-	-	-	861	-	-	-		
812 OTHER SERVICES	15,496	-	-	26,369	5,000	5,000	(5,000)		
820 RENT & OPERATING LEASES	17,729	15,580	15,580	19,615	23,425	23,425	(7,845)	-50%	
825 REPAIRS AND MAINTENANCE	-	384	384	69	200	200	184	48%	
839 INTERNAL SERVICE CHARGES	508	597	597	404	225	225	372	62%	
842 TRAVEL & EDUCATION	810	-	-	(157)	-	-	-		
843 POSTAGE/FREIGHT/SHIPPING	1,698	3,050	3,050	1,531	1,500	1,500	1,550	51%	
Subtotal	\$ 7,938,522	\$ 4,993,951	\$ 4,800,643	\$ 8,977,949	\$ 4,661,560	\$ 9,012,536	\$ (4,211,893)	-88%	
CAPITAL OUTLAY									
950 DEBT SERVICE	\$ -	\$ -	\$ -	\$ -	\$ 5,412	\$ 5,412	\$ (5,412)		
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ 5,412	\$ 5,412	\$ (5,412)		
Total Expenditures									
	\$ 8,255,955	\$ 5,351,493	\$ 5,158,185	\$ 9,318,501	\$ 5,009,326	\$ 9,354,848	\$ (4,196,663)	-81%	
Operating Balance (Rev. - Exp.)									
	\$ (8,093,422)	\$ (5,103,384)	\$ (4,910,076)	\$ (9,256,472)	\$ (4,761,217)	\$ (9,292,819)	\$ (4,382,743)	-89%	

Correctional Health

Organizational Chart



Mission

The mission of the Correctional Health Services (CHS) Department is to provide medically necessary health care to persons in County correctional facilities in order to protect the health and safety of the community.

Vision

CHS will demonstrate excellence in correctional health care and be an integral part of the health and safety of the community.

Goals

- CHS will redesign it's work force and improve employee moral by maintaining a filled rate of 95% of budgeted positions, on the average, per month and by retaining 88% of all new hires for at least 6 months from the date of their hire.
- CHS will annually achieve and maintain a community standard of care in a correctional setting, as defined by the National Commission on Correctional Health Care (NCCHC).
- CHS will achieve efficiencies by demonstrating enhanced accountability for resources through the implementation of an automated information system and an Electronic Health Records System in the new Lower Buckeye Jail.
- CHS will protect the communities health & safety by providing leadership to establish continuity of care for inmates who are seriously mentally ill, have communicable diseases and/or are pregnant as they are released from jail.
- CHS will control costs of specialty health care services and hospitalizations through the use of effective utilization management guidelines and resource allocation practices.

Correctional Health (Continued)

Issues

- Increasing inmate litigation will drain CHS and County resources in the form of cash awards, increased staff time preparing and attending depositions and trials, cost of legal representation and fosters additional litigation. This negativity impacts CHS's quality of care, public image and the ability to recruit and retain staff.
- The shortage of health care personnel and our inability to competitively recruit and retain quality clinical personnel will increase our financial/legal risks, adversely affecting our moral and the delivery of quality results.
- The transition from a capped outside services costs to fee-for-service will necessitate use of new utilization management and other "managed-care" functions, drive the implementation of physician/provider guidelines and require expanded data collection and analysis capability, effecting an unknown level of savings and requiring an unknown business investment cost.
- Lack of automation and IT results in: 1. poor decision making 2. poor data mining 3. poor performance measuring 4. inability to defend use of resources 5. lack of effective internal and external communication 6. lower staff moral due to inefficiencies and antiquated systems
- The Department is receiving a proportionately increasing share of County dollars, which will increase accountability for use of resources and diminish our image.
- Decreasing community mental health services and criminalization of the mentally ill will continue to increase the number of incarcerated SMI's and cost associated with staffing, acuity, level of care, medications, advocacy and risk management.
- Inadequate facilities, equipment and trained detention officers, along with an increase in inmate population, will result in an increase in the delay of treatment, an increase in the risk of an adverse outcome and diminish staff moral.

Correctional Health (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

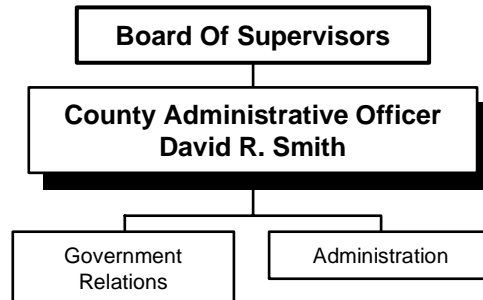
260 CORRECTIONAL HEALTH

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
SPECIAL REVENUE	\$ 13,186,089	\$ 8,841,297	\$ 860,146	\$ 22,887,532	\$ 1,059,386
CAPITAL PROJECTS	156,499	-	-	156,499	-
ALL FUNDS	\$ 13,342,588	\$ 8,841,297	\$ 860,146	\$ 23,044,031	\$ 1,059,386

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE									
260 CORRECTIONAL HEALTH									
ALL FUNDS									
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%	
REVENUE									
615 GRANTS	\$ 76,945	\$ 1,047,152	\$ 1,047,152	\$ 705,926	\$ 65,150	\$ 1,050,486	\$ 3,334	0%	
620 OTHER INTERGOVERNMENTAL	520	-	-	440	-	500	500		
635 OTHER CHARGES FOR SERVICES	5,943	8,900	8,900	4,127	8,900	7,100	(1,800)	-20%	
645 INTEREST EARNINGS	378	-	-	(29)	-	-	-		
650 MISCELLANEOUS REVENUE	1,353	-	-	2,008	-	1,300	1,300		
Total Revenue	\$ 85,139	\$ 1,056,052	\$ 1,056,052	\$ 712,472	\$ 74,050	\$ 1,059,386	\$ 3,334	0%	
EXPENDITURES									
PERSONAL SERVICES									
701 REGULAR PAY	\$ 6,352,205	\$ 8,546,644	\$ 9,783,771	\$ 8,923,843	\$ 10,377,444	\$ 10,305,359	\$ (521,588)	-5%	
705 TEMPORARY PAY	851,574	815,131	472,723	575,928	597,863	597,863	(125,140)	-26%	
710 OVERTIME	598,610	499,997	428,835	628,283	447,051	447,051	(18,216)	-4%	
750 FRINGE BENEFITS	1,493,706	1,861,403	1,813,480	1,888,623	1,314,750	1,386,835	426,645	24%	
790 OTHER PERSONNEL SERVICES	386,554	397,052	619,892	314,023	590,593	590,593	29,299	5%	
795 PERSONNEL SERVICES ALLOC OUT	(79,202)	(250,563)	(65,150)	(102,367)	(148,343)	(148,343)	83,193	128%	
796 PERSONNEL SERVICES ALLOC IN	105,636	-	124,194	186,015	111,307	163,230	(39,036)	-31%	
Subtotal	\$ 9,709,083	\$ 11,869,664	\$ 13,177,745	\$ 12,414,348	\$ 13,290,665	\$ 13,342,588	\$ (164,843)	-1%	
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$ 144,268	\$ 110,534	\$ 73,172	\$ 89,411	\$ 45,450	\$ 45,450	\$ 27,722	38%	
802 MEDICAL SUPPLIES	1,973,583	1,930,003	1,821,500	2,767,691	1,844,719	2,214,719	(393,219)	-22%	
803 FUEL	2,634	2,500	2,500	2,556	2,800	2,800	(300)	-12%	
804 NON-CAPITAL EQUIPMENT	13,158	136,598	91,091	39,876	31,465	73,331	17,760	19%	
810 LEGAL SERVICES	-	-	34,372	-	-	-	34,372	100%	
811 HEALTH CARE SERVICES	5,734,059	2,830,003	3,242,435	4,562,982	3,174,857	3,479,437	(237,002)	-7%	
812 OTHER SERVICES	394,910	170,001	150,550	191,540	135,978	152,951	(2,401)	-2%	
820 RENT & OPERATING LEASES	3,914	29,992	35,800	30,397	31,316	31,316	4,484	13%	
825 REPAIRS AND MAINTENANCE	40,624	146,522	19,150	20,923	7,000	7,000	12,150	63%	
830 INTERGOVERNMENTAL PAYMENTS	-	-	-	-	-	-	-		
839 INTERNAL SERVICE CHARGES	484,127	1,864,084	1,850,348	1,851,548	2,778,882	2,778,882	(928,534)	-50%	
842 TRAVEL & EDUCATION	24,525	49,998	65,098	33,436	26,311	41,411	23,687	36%	
843 POSTAGE/FREIGHT/SHIPPING	3,340	3,300	2,500	3,678	2,500	2,500	-	0%	
845 SUPPORT AND CARE OF PERSONS	-	-	-	-	-	-	-		
850 UTILITIES	25,508	21,500	15,450	21,278	11,500	11,500	3,950	26%	
Subtotal	\$ 8,844,650	\$ 7,295,035	\$ 7,403,966	\$ 9,615,316	\$ 8,092,778	\$ 8,841,297	\$ (1,437,331)	-19%	
CAPITAL OUTLAY									
915 BUILDINGS AND IMPROVEMENTS	\$ -	\$ 194,783	\$ -	\$ -	\$ -	\$ -	\$ -		
940 INFRASTRUCTURE	-	636,000	845,896	600,000	-	845,896	-	0%	
950 DEBT SERVICE	7,907	13,778	20,046	19,043	14,250	14,250	5,796	29%	
Subtotal	\$ 7,907	\$ 844,561	\$ 865,942	\$ 619,043	\$ 14,250	\$ 860,146	\$ 5,796	1%	
Total Expenditures	\$ 18,561,640	\$ 20,009,260	\$ 21,447,653	\$ 22,648,707	\$ 21,397,693	\$ 23,044,031	\$ (1,596,378)	-7%	
Operating Balance (Rev. - Exp.)	\$ (18,476,501)	\$ (18,953,208)	\$ (20,391,601)	\$ (21,936,235)	\$ (21,323,643)	\$ (21,984,645)	\$ (1,593,044)	-8%	

County Administrative Officer

Organizational Chart



Mission

The mission of the County Administrative Office (CAO) is to provide leadership and direction for county departments and agencies so that they can deliver services countywide to residents of Maricopa County.

Vision

To manage, lead, and direct countywide services. This includes managing the continued financial stabilization plan, responding to citizenry and meeting public needs, providing leadership for county initiatives, initiating program development, and implementation in response to policy direction set by the Board of Supervisors, coordinating county issues which have regional impact, providing leadership related to county legislative initiatives and intergovernmental issues, and providing information to employees and the public concerning county activities. To assist the Board of Supervisors in every way possible in meeting the challenges facing the county in the years ahead. These include the efficient responsive provision of services, sound financial planning, growth management, and insightful policy recommendations.

Goals

- Assist in organizing a successful and innovative 2004 NACo conference in Maricopa County by June 2003.
- Provide regional leadership in critical public areas in a fiscally responsible manner.
- Advance proposals for the homeless campus to complete fundraising pledges from public and private sectors, sufficient to begin construction of the campus by June 2003.
- Advance a "transformative services agenda" of largely quality of life services improvements. These include securing a Maddie's grant or other resources to begin a five-year process toward a "no kill" community of adoptable companion animals in the county and work with public and environmental health to continue to control communicable or environmentally induced diseases. Create plans for controls and reductions of the incidences of these diseases.
- Healthy community and solvent health care system. A. Work with MIHS management to implement their FY 2003 performance plan, especially with regard to increased cash collections. B. Complete an MIHS strategic plan for implementation by June 2003.
- Develop regional strategies by FY 2002 for reducing juvenile delinquency, and then show a 25% reduction in violent crimes and a 10% reduction in non-violent crimes in targeted areas during a five-year period ending in FY 2004.

County Administrative Officer (Continued)

- Conduct an evaluation of which Maricopa County justice sanctions, services, and programs that effectively discourage repeat offenses by FY 2004. With this understanding, realize a 2% reduction in felony offender recidivism rates for each subsequent year.
- Determine what additional progress needs to be made to most efficiently administer active criminal cases without diminishing effectiveness, by FY 2002 and then: — Close as many cases as are opened each month by FY 2003; — Clear 90% of cases within 180 days by FY 2003; — Clear 99% of cases within 180 days by FY 2006.
- Draft a county crime prevention plan and secure public and community support for its implementation. Help secure funding of high efficacy initiatives for FY 2003-2004.

Issues

- Three thousand felonies, 36,000 juvenile delinquency referrals, and over 8,000 persons in the county jail, plus over 23,000 persons on probation represent a huge criminal justices services challenge, both in terms of crime victims, justice system coordination, and costs. Case processing efficiencies have vastly improved. an integrated justice information system is in progress. Finally, adult and juvenile crime reduction/prevention strategies are needed to slowdown the trendlines. The 60,000-75,000 persons above, or about 2% of the overall county population, are to be targeted for crime prevention strategy.
- MIHS has major financial challenges due to falling market share, a heavy burden of uncompensated care, and the need for capital reinvestment.
- Criminal justice and related capital projects all need to be delivered on time and within budget, and coordinated and funded with staffing and other operational needs.
- The rising costs of administering justice will require CAO and OMB to partner with criminal justice agencies identifying management strategies around effectiveness and processes.
- Certain community-enhancing projects such as an integrated services homeless campus, establishing a "no-kill" community of adoptable companion animals, and acquiring additional open space land for recreational and trail use are important to our community's quality of life.

County Administrative Officer (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

200 COUNTY ADMINISTRATIVE OFFICER

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 843,521	\$ 311,792	\$ -	\$ 1,155,313	\$ -
ALL FUNDS	\$ 843,521	\$ 311,792	\$ -	\$ 1,155,313	\$ -

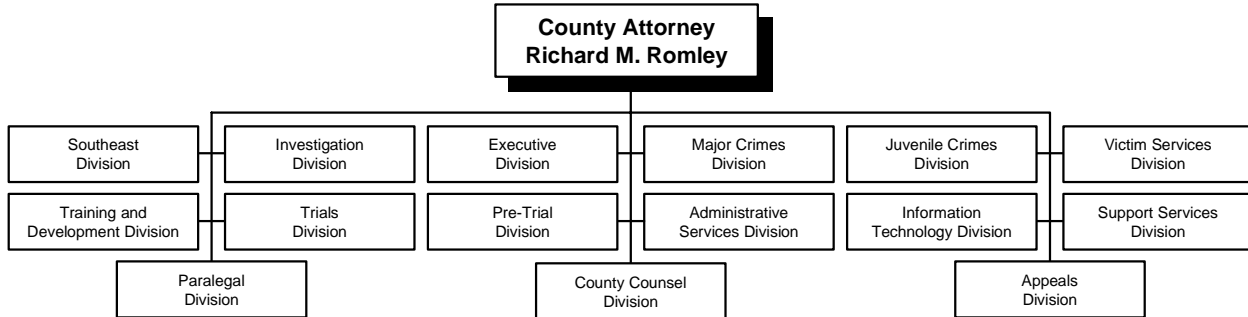
EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

200 COUNTY ADMINISTRATIVE OFFICER ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 786,886	\$ 817,245	\$ 744,839	\$ 810,721	\$ 741,544	\$ 741,544	\$ 3,295	0%
705 TEMPORARY PAY	8,228	19,400	19,400	21,846	12,437	7,554	11,846	61%
710 OVERTIME	-	-	-	-	-	-	-	-
750 FRINGE BENEFITS	137,659	164,660	146,467	159,486	152,661	152,287	(5,820)	-4%
790 OTHER PERSONNEL SERVICES	354	76	-	289	-	-	-	-
795 PERSONNEL SERVICES ALLOC OUT	-	-	(135,441)	(135,441)	-	(57,864)	(77,577)	-57%
796 PERSONNEL SERVICES ALLOC IN	-	196,260	134,913	149,849	-	-	134,913	100%
Subtotal	\$ 933,127	\$ 1,197,641	\$ 910,178	\$ 1,006,750	\$ 906,642	\$ 843,521	\$ 66,657	7%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 6,819	\$ 15,784	\$ 15,784	\$ 8,000	\$ 15,784	\$ 11,362	\$ 4,422	28%
803 FUEL	12	-	-	-	-	-	-	-
804 NON-CAPITAL EQUIPMENT	1,045	1,756	1,756	-	1,756	800	956	54%
812 OTHER SERVICES	299,698	313,056	313,056	238,265	324,544	272,391	40,665	13%
825 REPAIRS AND MAINTENANCE	-	1,546	1,546	500	1,546	1,546	-	0%
839 INTERNAL SERVICE CHARGES	7,253	15,915	15,915	8,001	18,348	14,258	1,657	10%
842 TRAVEL & EDUCATION	4,501	15,979	15,979	8,000	14,579	10,953	5,026	31%
843 POSTAGE/FREIGHT/SHIPPING	797	241	241	238	482	482	(241)	-100%
Subtotal	\$ 320,125	\$ 364,277	\$ 364,277	\$ 263,004	\$ 377,039	\$ 311,792	\$ 52,485	14%
Total Expenditures	\$ 1,253,252	\$ 1,561,918	\$ 1,274,455	\$ 1,269,754	\$ 1,283,681	\$ 1,155,313	\$ 119,142	9%
Operating Balance (Rev. - Exp.)	\$ (1,253,252)	\$ (1,561,918)	\$ (1,274,455)	\$ (1,269,754)	\$ (1,283,681)	\$ (1,155,313)	\$ 119,142	9%

County Attorney

Organizational Chart



Mission

The mission of the Maricopa County Attorney's Office is to provide quality prosecution, victim services, crime prevention and legal counsel for county government on behalf of the people of Maricopa County so that they can live in a safe and well-governed community.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Goals

- By 2003, identify and implement strategies that provide market appropriate salaries for employees, salary advancements commensurate with performance and experience, career development counseling, training and other employee benefits and work/personal life balance issues to reduce turnover.
- Annually assess crime distribution trends and legislative changes to determine if additional enforcement initiatives and/or prosecution programs are needed, if staffing resources and facilities are required, and if changes to state statutes or court rules are needed; and analyze the need for enhanced victim services and community interaction in order to incorporate this information into future strategic plans.
- Reduce the percentage of criminal cases open longer than 180 days each year over the next five years while adhering to MCAO policies & procedures, quality standards and attorney ethics.
- By 2003, implement computer applications that will integrate existing applications internal to MCAO in order to reduce redundant data entry, ensure data integrity, improve the MCAO's ability to adhere to statutory and county mandated deadlines, and enhance management processes and reports.
- By 2002, ensure that access to the MCAO network, applications and data is secured in accordance with projected state and federal requirements.
- By 2005, implement designated projects in accordance with the Maricopa County Integrated Criminal Justice System strategic business plan to share case information data between other criminal justice agencies in a timely, secured manner in order to increase data integrity and reduce redundant data entry.

County Attorney (Continued)

- By 2003, develop and implement a case tracking system for the Division of County Counsel to track and report information concerning civil lawsuits and advisory matters for Maricopa County, which will enable the Division to formulate and track measurable goals to increase the quantity and quality of legal services delivered, reduce the response time and/or completion time for the legal services delivered, and improve client satisfaction.

Issues

- Competition in the marketplace will affect our ability to attract and retain quality employees with the skills necessary to complete our mission.
- Legislative and Judicial mandates (including service expectations from community groups, victims, businesses, law enforcement and a broader community focus on crime deterrence), will place an increased burden on available resources including time, money and equipment, and require an increased need to respond.
- Changes in population and demographics such as the aging population, juvenile crime, and population diversity, will result in an increase in the number, type and complexity of prosecutions and victim services required.
- The population growth (and resulting growth in county government) coupled with the trend toward increased professionalism in County management, will challenge the ability of the County Attorney's Office to meet the quantity and quality demands of a larger practice and a more sophisticated client base.
- The rapid growth of advancing technology and public demand for it will challenge the Department to meet the increasing demand for technical support, make high quality decisions and improve productivity in certain areas for availability and access.

County Attorney (Continued)

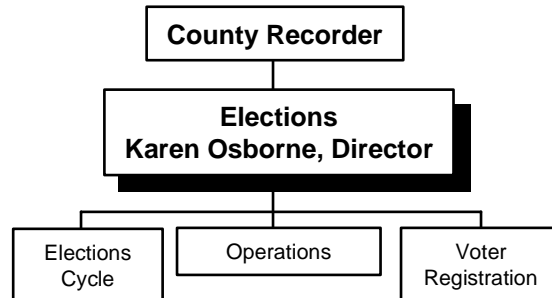
DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

COUNTY ATTORNEY						
Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue	
GENERAL FUND	\$ 38,117,461	\$ 5,479,622	\$ 253,319	\$ 43,850,402	\$ 34,000	
SPECIAL REVENUE	7,211,113	3,620,684	299,996	11,131,793	10,519,897	
ALL FUNDS	\$ 45,328,574	\$ 9,100,306	\$ 553,315	\$ 54,982,195	\$ 10,553,897	

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE									
COUNTY ATTORNEY									
ALL FUNDS									
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%	
REVENUE									
615 GRANTS	\$ 6,999,941	\$ 5,301,701	\$ 5,907,196	\$ 5,055,200	\$ 6,332,989	\$ 5,263,576	\$ (643,620)	-11%	
620 OTHER INTERGOVERNMENTAL	-	1,857,309	1,857,309	2,945,064	1,339,354	1,789,626	(67,683)	-4%	
635 OTHER CHARGES FOR SERVICES	-	-	-	408,126	-	838,498	838,498		
637 FINES & FORFEITS	1,445,853	879,998	879,998	1,760,821	879,998	1,338,195	458,197	52%	
645 INTEREST EARNINGS	221,559	-	-	26,608	-	40,000	40,000		
650 MISCELLANEOUS REVENUE	15,887	2,002,560	2,002,560	32,970	1,848,022	1,284,002	(718,558)	-36%	
Total Revenue	\$ 8,683,240	\$ 10,041,568	\$ 10,647,063	\$ 10,228,789	\$ 10,400,363	\$ 10,553,897	\$ (93,166)	-1%	
EXPENDITURES									
PERSONAL SERVICES									
701 REGULAR PAY	\$ 38,155,337	\$ 39,958,786	\$ 40,751,082	\$ 40,494,263	\$ 39,929,345	\$ 40,088,820	\$ 662,262	2%	
705 TEMPORARY PAY	326,559	-	-	167,631	95,812	95,812	(95,812)		
710 OVERTIME	14,736	38,619	38,619	(140,631)	80,568	60,568	(21,949)	-57%	
750 FRINGE BENEFITS	7,130,912	7,862,698	7,967,871	7,783,886	8,381,382	8,342,619	(374,748)	-5%	
790 OTHER PERSONNEL SERVICES	82,321	2	-	(185,031)	8,705	1,376,774	(1,376,774)		
795 PERSONNEL SERVICES ALLOC OUT	(3,841,507)	(4,700,318)	(4,700,318)	(4,628,188)	(4,705,380)	(5,015,980)	315,662	7%	
796 PERSONNEL SERVICES ALLOC IN	-	379,964	379,964	379,962	379,961	379,961	3	0%	
Subtotal	\$ 41,868,358	\$ 43,539,751	\$ 44,437,218	\$ 43,871,893	\$ 44,170,393	\$ 45,328,574	\$ (891,356)	-2%	
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$ 1,235,502	\$ 925,436	\$ 891,135	\$ 691,449	\$ 816,857	\$ 725,604	\$ 165,531	19%	
802 MEDICAL SUPPLIES	-	-	-	-	-	-	-		
803 FUEL	36,673	41,757	41,757	42,079	41,757	41,757	-	0%	
804 NON-CAPITAL EQUIPMENT	121,144	50,000	20,835	4,591	-	-	20,835	100%	
810 LEGAL SERVICES	1,209,993	341,623	337,268	897,366	334,672	334,672	2,596	1%	
811 HEALTH CARE SERVICES	1,525,907	2,219,065	2,219,066	1,938,754	2,223,140	2,298,703	(79,637)	-4%	
812 OTHER SERVICES	1,713,478	2,539,978	2,528,313	2,122,188	2,554,978	3,128,112	(599,799)	-24%	
820 RENT & OPERATING LEASES	1,257,647	1,228,328	1,228,328	1,294,378	1,267,188	1,267,188	(38,860)	-3%	
825 REPAIRS AND MAINTENANCE	246,288	300,071	299,371	272,801	299,371	270,171	29,200	10%	
830 INTERGOVERNMENTAL PAYMENTS	552,515	431,983	305,893	421,164	460,447	460,447	(154,554)	-51%	
839 INTERNAL SERVICE CHARGES	179,553	174,401	88,705	167,596	174,402	174,402	(85,697)	-97%	
842 TRAVEL & EDUCATION	329,690	266,977	266,976	220,236	271,976	271,976	(5,000)	-2%	
843 POSTAGE/FREIGHT/SHIPPING	156,234	128,675	128,675	129,894	128,675	123,776	4,899	4%	
850 UTILITIES	7,450	3,498	3,498	6,627	3,498	3,498	-	0%	
Subtotal	\$ 8,572,074	\$ 8,651,792	\$ 8,359,820	\$ 8,209,123	\$ 8,576,961	\$ 9,100,306	\$ (740,486)	-9%	
CAPITAL OUTLAY									
915 BUILDINGS AND IMPROVEMENTS	\$ 180,213	\$ -	\$ -	\$ 160	\$ -	\$ -	\$ -		
920 CAPITAL EQUIPMENT	20,995	199,998	199,998	-	199,998	199,998	-	0%	
930 VEHICLES & CONSTRUCTION EQUIP	75,170	99,998	99,998	-	99,998	99,998	-	0%	
950 DEBT SERVICE	68,789	255,860	255,860	268,896	253,319	253,319	2,541	1%	
Subtotal	\$ 345,167	\$ 555,856	\$ 555,856	\$ 269,056	\$ 553,315	\$ 553,315	\$ 2,541	0%	
Total Expenditures	\$ 50,785,599	\$ 52,747,399	\$ 53,352,894	\$ 52,350,072	\$ 53,300,669	\$ 54,982,195	\$ (1,629,301)	-3%	
Operating Balance (Rev. - Exp.)	\$ (42,102,359)	\$ (42,705,831)	\$ (42,705,831)	\$ (42,121,283)	\$ (42,900,306)	\$ (44,428,298)	\$ (1,722,467)	-4%	

Elections

Organizational Chart



Mission

The mission of the Elections Department is to provide access to the electoral process for citizens and candidates so that they have equal access and may readily participate in elections.

Vision

The vision of the Elections Department is a County in which citizens may vote, initiate petitions, and run for office confident that every effort was made to: educate them about election laws and procedures, remove barriers to participation, provide equal access, and assure the integrity of elections.

Goals

- Increase the percentage of early votes to 55% by 2005.
- Reduce the number of candidates fined to less than 10% of the total filing by 2005.
- Reduce the hours worked per eligible voter by 5% by 2005.
- Reduce the ratio of ballots to be verified to ballots cast by 5% by 2005.

Issues

- Due to the rising expectation of voters for convenience, budget restrictions, the inability to find polling places and obtain board workers, we need to create a culture accepting the transition from the polling place to the mailbox.
- Rising expectations of voters for convenience, the need to accurately, consistently and promptly tally votes, and the demand of Jurisdictions for more data in a timely manner create the need for better access to technology.
- Due to the impact of Federal and State legislators on the election process, we need to communicate our concerns to them through an aggressive, coordinated program.
- Rising expectations of candidates and elected officials for ease of filing combined with complex regulations create the need for an aggressive education program using data processing technology to ease the process of candidate filing

Elections (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

210 ELECTIONS

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 3,199,625	\$ 5,020,263	\$ -	\$ 8,219,888	\$ 2,163,480
ALL FUNDS	\$ 3,199,625	\$ 5,020,263	\$ -	\$ 8,219,888	\$ 2,163,480

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

210 ELECTIONS ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
620 OTHER INTERGOVERNMENTAL	\$ 1,611,039	\$ 2,067,500	\$ 2,067,500	\$ 2,053,125	\$ 775,000	\$ 2,145,980	\$ 78,480	4%
635 OTHER CHARGES FOR SERVICES	12,766	-	-	903	-	-	-	-
637 FINES & FORFEITS	16,434	2,500	2,500	15,640	2,500	2,500	-	0%
650 MISCELLANEOUS REVENUE	12,290	15,000	15,000	15,332	15,000	15,000	-	0%
Total Revenue	\$ 1,652,529	\$ 2,085,000	\$ 2,085,000	\$ 2,085,000	\$ 792,500	\$ 2,163,480	\$ 78,480	4%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 1,890,724	\$ 1,910,393	\$ 1,913,514	\$ 1,881,584	\$ 1,941,270	\$ 1,941,270	\$ (27,756)	-1%
705 TEMPORARY PAY	79,145	843,358	843,358	639,722	466,023	466,023	377,335	45%
710 OVERTIME	94,557	507,546	507,546	438,730	170,994	170,994	336,552	66%
750 FRINGE BENEFITS	464,027	674,679	687,835	636,282	621,338	621,338	66,497	10%
790 OTHER PERSONNEL SERVICES	15,797	-	-	28,992	-	-	-	-
796 PERSONNEL SERVICES ALLOC IN	58	-	-	-	-	-	-	-
Subtotal	\$ 2,544,308	\$ 3,935,976	\$ 3,952,253	\$ 3,625,310	\$ 3,199,625	\$ 3,199,625	\$ 752,628	19%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 217,157	\$ 26,471	\$ 84,638	\$ 58,591	\$ 186,270	\$ 186,270	\$ (101,632)	-120%
802 MEDICAL SUPPLIES	66	-	-	-	-	-	-	-
803 FUEL	3,146	9,750	9,750	6,469	2,500	2,500	7,250	74%
804 NON-CAPITAL EQUIPMENT	6,141	-	-	1,557	-	-	-	-
810 LEGAL SERVICES	11,446	4,800	4,800	4,984	3,000	3,000	1,800	38%
812 OTHER SERVICES	1,862,118	4,495,324	4,422,000	4,794,090	3,081,051	3,492,045	929,955	21%
820 RENT & OPERATING LEASES	452,413	810,428	805,432	737,315	630,575	630,575	174,857	22%
825 REPAIRS AND MAINTENANCE	13,089	-	-	13,022	5,000	5,000	(5,000)	-
839 INTERNAL SERVICE CHARGES	62,636	40,124	44,000	80,834	30,000	30,000	14,000	32%
842 TRAVEL & EDUCATION	33,602	61,600	61,600	55,828	42,250	42,250	19,350	31%
843 POSTAGE/FREIGHT/SHIPPING	555,691	743,400	743,400	674,424	624,123	624,123	119,277	16%
850 UTILITIES	13,950	7,500	7,500	9,095	4,500	4,500	3,000	40%
Subtotal	\$ 3,231,455	\$ 6,199,397	\$ 6,183,120	\$ 6,436,209	\$ 4,609,269	\$ 5,020,263	\$ 1,162,857	19%
CAPITAL OUTLAY								
920 CAPITAL EQUIPMENT	\$ 161,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Subtotal	\$ 161,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total Expenditures	\$ 5,937,609	\$ 10,135,373	\$ 10,135,373	\$ 10,061,519	\$ 7,808,894	\$ 8,219,888	\$ 1,915,485	19%
Operating Balance (Rev. - Exp.)	\$ (4,285,080)	\$ (8,050,373)	\$ (8,050,373)	\$ (7,976,519)	\$ (7,016,394)	\$ (6,056,408)	\$ 1,993,965	25%

Eliminations

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

980 ELIMINATIONS

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
ELIMINATIONS	\$ -	\$ (386,903,746)	\$ -	\$ (386,903,746)	\$ (386,903,746)
ALL FUNDS	\$ -	\$ (386,903,746)	\$ -	\$ (386,903,746)	\$ (386,903,746)

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

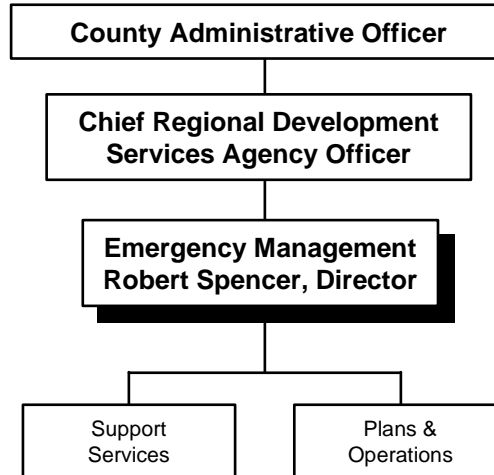
980 ELIMINATIONS

ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
635 OTHER CHARGES FOR SERVICES	\$ (6,012,113)	\$ (2,600,000)	\$ (2,600,000)	\$ (2,600,000)	\$ (16,495,079)	\$ (16,495,079)	\$ (13,895,079)	-534%
636 INTERNAL SERVICE CHARGES	(41,443,255)	(45,633,576)	(46,434,066)	(47,244,690)	(48,767,622)	(47,407,631)	(973,565)	-2%
638 PATIENT SERVICE REVENUE	(12,340,631)	(15,063,816)	(15,063,816)	(15,063,816)	(17,981,026)	(17,981,026)	(2,917,210)	-19%
680 TRANSFERS IN	(309,408,986)	(406,032,678)	(406,032,678)	(406,032,678)	(305,108,146)	(305,020,010)	101,012,668	25%
Total Revenue	\$ (369,204,985)	\$ (469,330,070)	\$ (470,130,560)	\$ (470,941,184)	\$ (388,351,873)	\$ (386,903,746)	\$ 83,226,814	18%
EXPENDITURES								
SUPPLIES & SERVICES								
811 HEALTH CARE SERVICES	\$ (12,340,631)	\$ (15,063,816)	\$ (15,063,816)	\$ (15,063,816)	\$ (17,981,026)	\$ (17,981,026)	\$ 2,917,210	19%
812 OTHER SERVICES	(6,012,113)	(2,600,000)	(2,600,000)	(2,600,000)	(16,495,079)	(16,495,079)	13,895,079	534%
839 INTERNAL SERVICE CHARGES	(41,443,255)	(45,633,576)	(46,434,066)	(47,244,690)	(48,767,622)	(47,407,631)	973,565	2%
880 TRANSFERS OUT	(309,408,986)	(406,032,678)	(406,032,678)	(406,032,678)	(305,108,146)	(305,020,010)	(101,012,668)	-25%
Subtotal	\$ (369,204,985)	\$ (469,330,070)	\$ (470,130,560)	\$ (470,941,184)	\$ (388,351,873)	\$ (386,903,746)	\$ (83,226,814)	-18%
Total Expenditures	\$ (369,204,985)	\$ (469,330,070)	\$ (470,130,560)	\$ (470,941,184)	\$ (388,351,873)	\$ (386,903,746)	\$ (83,226,814)	-18%

Emergency Management

Organizational Chart



Mission

The mission of the Maricopa County Department of Emergency Management is to provide community-wide education, planning, coordination, and continuity of government for the people of Maricopa County in order to protect lives, property and the environment in the event of a major emergency.

Vision

We will be a respected and effective leader in providing all aspects of a comprehensive emergency management program, including mitigation, preparedness, response, and recovery, in a proactive manner.

Goals

- By June 2005, repair and upgrade critical emergency communication systems to ensure the ability of the department to communicate with other agencies and the general public during emergencies, as well as on a day-to-day basis.
- By November 2004, or later if the target date is amended by the Federal Emergency Management Agency (FEMA), develop the Maricopa County Disaster Mitigation Plan. The plan will be multi-jurisdictional and will include all cities and towns in the county that desire to participate.
- By June 2003, develop career paths focusing on training, education, and experience, along with appropriate salary levels, for all non-exempt department employees.
- By June 2006, meet or exceed the applicable standards of National Fire Protection Association (NFPA) 1600 for emergency management and achieve nationally recognized departmental accreditation.
- By June 2003, conduct a hazard analysis for developments with large populations in unincorporated areas of Maricopa County and develop written plans and procedures to address the hazards that are specific to those areas.

Emergency Management (Continued)

- By June 2003, ensure that the Maricopa County Emergency Operations Plan has been updated to incorporate all appropriate information regarding federal, state, county, and municipal assets available to respond to a terrorist event. By the end of each fiscal year in which funds are allotted to entities within Maricopa County, develop a plan to distribute those funds in a manner that upgrades both the statewide and the local response to terrorism to the greatest extent possible.

Issues

- Failing communication systems and inability to keep up with improvements in technology will degrade our ability to effectively communicate with outside agencies and coordinate our response to emergencies.
- Increased populations within hazard-prone areas make it necessary to develop better methods of alerting the population of impending disasters.
- Increasing federal emphasis on hazard mitigation requires an immediate response and dedication of department resources to qualify for federal funding and prevent unnecessary loss of lives and property.
- As the field of emergency management evolves, adhering to newly established standards and achieving nationally recognized accreditation will become increasingly difficult.
- Increased population density in several areas of unincorporated Maricopa County will make residents of those areas increasingly vulnerable to the effects of major emergencies, necessitating the development of plans to deal with those events.
- The country's reaction to the terrorist attacks of September 11, 2001, has created a greater demand for persons with disaster planning skills, making it difficult for the department to retain employees that have developed critical experience and interagency working relationships. A major investment of time and money will be lost if these personnel cannot be retained.
- Homeland defense has become a primary area of focus for department staff and resources.
- The federal government has made significant funding available to develop a capability to adequately respond to terrorism, requiring the department to facilitate distribution to appropriate local agencies.

Emergency Management (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

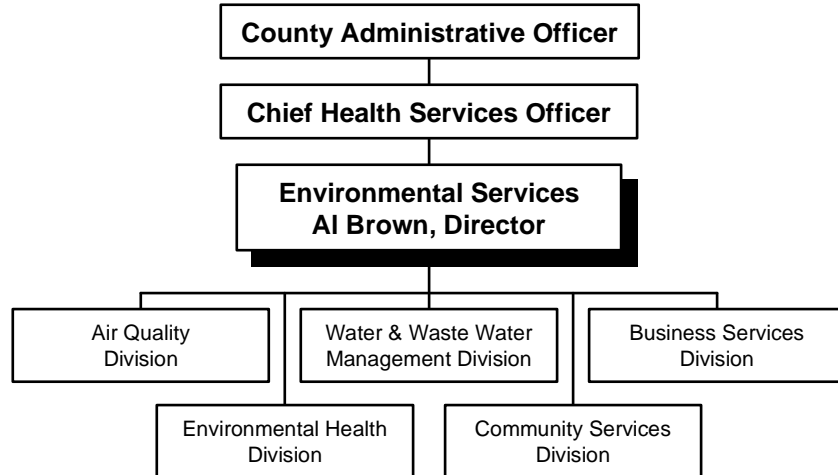
150 EMERGENCY MANAGEMENT

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 131,340	\$ 20,842	\$ -	\$ 152,182	\$ -
SPECIAL REVENUE	681,696	620,673	50,000	1,352,369	1,184,956
ALL FUNDS	\$ 813,036	\$ 641,515	\$ 50,000	\$ 1,504,551	\$ 1,184,956

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE									
150 EMERGENCY MANAGEMENT									
ALL FUNDS									
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance		
								%	
REVENUE									
615 GRANTS	\$ 86,816	\$ 452,276	\$ 452,274	\$ 376,929	\$ 972,071	\$ 972,071	\$ 519,797	115%	
620 OTHER INTERGOVERNMENTAL	642,762	212,886	212,885	656,019	337,698	212,885	-	0%	
635 OTHER CHARGES FOR SERVICES	-	1,497	1,500	-	-	-	(1,500)	-100%	
645 INTEREST EARNINGS	22,326	-	-	15,000	-	-	-		
650 MISCELLANEOUS REVENUE	98	-	-	-	-	-	-		
Total Revenue	\$ 752,002	\$ 666,659	\$ 666,659	\$ 1,047,948	\$ 1,309,769	\$ 1,184,956	\$ 518,297	78%	
EXPENDITURES									
PERSONAL SERVICES									
701 REGULAR PAY	\$ 542,774	\$ 547,715	\$ 547,714	\$ 526,382	\$ 524,308	\$ 524,308	\$ 23,406	4%	
710 OVERTIME	-	14,000	14,000	3,585	-	-	14,000	100%	
750 FRINGE BENEFITS	110,433	120,298	120,293	120,102	133,959	133,959	(13,666)	-11%	
790 OTHER PERSONNEL SERVICES	47,534	29,999	29,999	20,844	23,493	98,567	(68,568)	-229%	
795 PERSONNEL SERVICES ALLOC OUT	-	49,994	-	-	-	-	-		
796 PERSONNEL SERVICES ALLOC IN	3,114	-	49,994	56,012	55,869	56,202	(6,208)	-12%	
Subtotal	\$ 703,855	\$ 762,006	\$ 762,000	\$ 726,925	\$ 737,629	\$ 813,036	\$ (51,036)	-7%	
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$ 45,315	\$ 183,489	\$ 153,546	\$ 43,339	\$ 2,462	\$ 2,462	\$ 151,084	98%	
803 FUEL	1,056	1,042	1,042	957	1,036	1,036	6	1%	
804 NON-CAPITAL EQUIPMENT	9,347	88,853	85,958	5,626	127,600	127,600	(41,642)	-48%	
810 LEGAL SERVICES	-	2,000	1,666	434	-	-	1,666	100%	
812 OTHER SERVICES	1,691	5,998	5,151	3,142	491,401	491,068	(485,917)	-9433%	
820 RENT & OPERATING LEASES	1,348	3,396	2,827	-	-	-	2,827	100%	
825 REPAIRS AND MAINTENANCE	3,956	25,500	21,249	2,939	3,000	3,000	18,249	86%	
839 INTERNAL SERVICE CHARGES	7,087	20,364	21,813	15,049	11,987	11,987	9,826	45%	
842 TRAVEL & EDUCATION	10,468	28,383	26,904	12,158	2,760	2,760	24,144	90%	
843 POSTAGE/FREIGHT/SHIPPING	1,312	-	20	4,136	1,602	1,602	(1,582)	-7910%	
850 UTILITIES	481	22,859	21,714	7,247	-	-	21,714	100%	
Subtotal	\$ 82,061	\$ 381,884	\$ 341,890	\$ 95,027	\$ 641,848	\$ 641,515	\$ (299,625)	-88%	
CAPITAL OUTLAY									
920 CAPITAL EQUIPMENT	\$ -	\$ 20,000	\$ 60,000	\$ 59,512	\$ 25,000	\$ 25,000	\$ 35,000	58%	
940 INFRASTRUCTURE	-	-	-	-	25,000	25,000	(25,000)		
Subtotal	\$ -	\$ 20,000	\$ 60,000	\$ 59,512	\$ 50,000	\$ 50,000	\$ 10,000	17%	
Total Expenditures	\$ 785,916	\$ 1,163,890	\$ 1,163,890	\$ 881,464	\$ 1,429,477	\$ 1,504,551	\$ (340,661)	-29%	
Operating Balance (Rev. - Exp.)	\$ (33,914)	\$ (497,231)	\$ (497,231)	\$ 166,484	\$ (119,708)	\$ (319,595)	\$ 177,636	36%	

Environmental Services

Organizational Chart



Mission

The mission of the Environmental Services Department is to provide effective environmental management to the people of Maricopa County so they can be confident that they live in a safe and healthful environment.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Goals

- Implement the Department's business plan, staffing, and space requirements, while maintaining an annual productivity rate sufficient to meet the mandated State Implementation Plan, statutory and State delegation agreement levels while staying within budget limits.
- Quarter1 Planning and analysis for the Public Health Clinic/Environmental Services building and Manage department programs to meet the increasing demand for essential environmental services resulting from Maricopa County growth.

Issues

- The rapid growth rate of Maricopa County will continue to increase the demand for mandated environmental services.
- Incorporating rapid change in technology challenges the Environmental Services Department's ability to sustain technological capacity development.
- The external effects of catastrophic, or major change events such as: a spending CAP, lawsuits, public opinion, regionalization, etc. will increase the demand for environmental services.
- New legislation and unfunded mandates strain the Environmental Services Department's ability to maintain its program quality and effectiveness.

Environmental Services (Continued)

- Pressures of turnover and recruitment challenge the Environmental Services Department's ability to maintain a qualified workforce.
- The administrative and political effects of new countywide policies, elected official turnover, and possible organizational change test the Environmental Services Department's ability to smoothly implement its programs.

Environmental Services (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

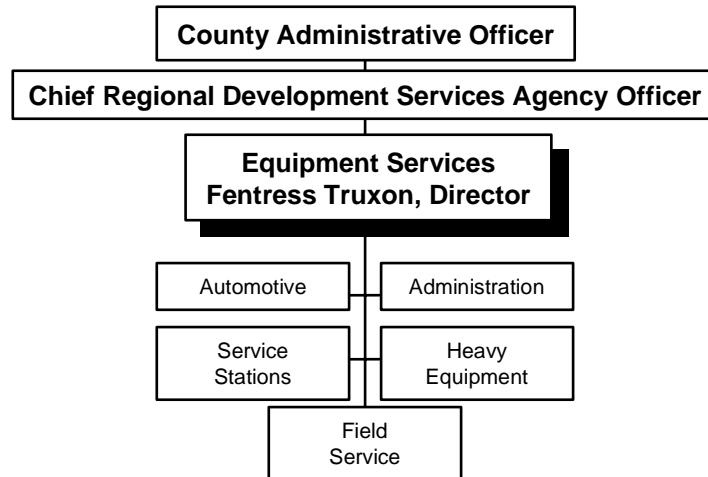
880 ENVIRONMENTAL SERVICES

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 613,821	\$ 140,023	\$ -	\$ 753,844	\$ -
SPECIAL REVENUE	13,548,756	4,114,819	417,097	18,080,672	18,457,557
ALL FUNDS	\$ 14,162,577	\$ 4,254,842	\$ 417,097	\$ 18,834,516	\$ 18,457,557

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE									
880 ENVIRONMENTAL SERVICES									
ALL FUNDS									
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance		
								%	
REVENUE									
610 LICENSES AND PERMITS	\$ 11,685,575	\$ 11,731,766	\$ 11,615,847	\$ 11,965,847	\$ 11,292,000	\$ 12,270,574	\$ 654,727	6%	
615 GRANTS	3,475,426	3,719,080	3,742,049	3,401,827	3,823,792	3,893,983	151,934	4%	
635 OTHER CHARGES FOR SERVICES	475,212	472,000	483,856	533,057	550,000	550,000	66,144	14%	
637 FINES & FORFEITS	630,339	506,000	541,167	742,225	750,000	750,000	208,833	39%	
645 INTEREST EARNINGS	233,549	-	-	84,642	50,000	60,000	60,000		
650 MISCELLANEOUS REVENUE	907,262	1,009,000	1,077,896	985,540	933,000	933,000	(144,896)	-13%	
Total Revenue	\$ 17,407,363	\$ 17,437,846	\$ 17,460,815	\$ 17,713,138	\$ 17,398,792	\$ 18,457,557	\$ 996,742	6%	
EXPENDITURES									
PERSONAL SERVICES									
701 REGULAR PAY	\$ 10,010,169	\$ 10,205,172	\$ 10,327,886	\$ 10,520,832	\$ 10,488,200	\$ 10,844,416	\$ (516,530)	-5%	
705 TEMPORARY PAY	55,012	65,698	58,786	112,423	70,991	87,427	(28,641)	-49%	
710 OVERTIME	24,321	22,014	26,214	71,400	25,000	35,000	(8,786)	-34%	
750 FRINGE BENEFITS	2,103,382	2,344,928	2,392,712	2,266,696	2,474,809	2,957,126	(564,414)	-24%	
790 OTHER PERSONNEL SERVICES	61,720	16,604	(301,292)	38,340	-	30,621	(331,913)	-110%	
795 PERSONNEL SERVICES ALLOC OUT	(11,983)	-	-	-	(553,064)	(270,679)	270,679		
796 PERSONNEL SERVICES ALLOC IN	7,331	214,332	227,345	227,345	435,036	478,666	(251,321)	-111%	
Subtotal	\$ 12,249,952	\$ 12,868,748	\$ 12,731,651	\$ 13,237,036	\$ 12,940,972	\$ 14,162,577	\$ (1,430,926)	-11%	
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$ 472,321	\$ 655,195	\$ 649,261	\$ 515,223	\$ 484,058	\$ 492,212	\$ 157,049	24%	
802 MEDICAL SUPPLIES	3,034	5,200	5,200	1,526	200	200	5,000	96%	
803 FUEL	49,391	56,041	63,263	58,600	69,254	69,668	(6,405)	-10%	
804 NON-CAPITAL EQUIPMENT	64,808	72,480	43,640	43,496	-	21,834	21,806	50%	
810 LEGAL SERVICES	1,757	-	-	69	-	-	-		
811 HEALTH CARE SERVICES	7,065	5,000	4,958	11,380	5,500	5,500	(542)	-11%	
812 OTHER SERVICES	1,646,926	1,881,443	2,073,496	1,670,633	1,660,860	1,187,977	885,519	43%	
820 RENT & OPERATING LEASES	900,840	943,982	986,664	986,665	1,009,604	1,009,604	(22,940)	-2%	
825 REPAIRS AND MAINTENANCE	47,164	70,202	78,113	30,651	50,887	50,888	27,225	35%	
839 INTERNAL SERVICE CHARGES	789,282	338,025	348,576	666,787	462,485	592,485	(243,909)	-70%	
842 TRAVEL & EDUCATION	192,284	173,786	179,022	180,184	193,042	195,342	(16,320)	-9%	
843 POSTAGE/FREIGHT/SHIPPING	73,398	13,000	30,891	82,585	32,256	33,256	(2,365)	-8%	
845 SUPPORT AND CARE OF PERSONS	-	16,785	16,785	-	-	-	16,785	100%	
850 UTILITIES	7,463	4,528	4,528	8,008	8,000	8,000	(3,472)	-77%	
880 TRANSFERS OUT	524,569	3,065,725	3,065,725	3,065,725	717,877	587,876	2,477,849	81%	
Subtotal	\$ 4,780,302	\$ 7,301,392	\$ 7,550,122	\$ 7,321,532	\$ 4,694,023	\$ 4,254,842	\$ 3,295,280	44%	
CAPITAL OUTLAY									
915 BUILDINGS AND IMPROVEMENTS	\$ 2,838	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
920 CAPITAL EQUIPMENT	123,843	-	7,983	71,640	133,000	133,000	(125,017)	-1566%	
930 VEHICLES & CONSTRUCTION EQUIP	81,227	219,900	314,066	338,801	-	225,700	88,366	28%	
950 DEBT SERVICE	7,400	58,397	58,397	58,397	58,397	58,397	-	0%	
Subtotal	\$ 215,308	\$ 278,297	\$ 380,446	\$ 468,838	\$ 191,397	\$ 417,097	\$ (36,651)	-10%	
Total Expenditures	\$ 17,245,562	\$ 20,448,437	\$ 20,662,219	\$ 21,027,406	\$ 17,826,392	\$ 18,834,516	\$ 1,827,703	9%	
Operating Balance (Rev. - Exp.)	\$ 161,801	\$ (3,010,591)	\$ (3,201,404)	\$ (3,314,268)	\$ (427,600)	\$ (376,959)	\$ 2,824,445	88%	

Equipment Services

Organizational Chart



Mission

The mission of the Equipment Services Department is to provide vehicle, equipment, and fuel services to employees and departments of Maricopa County so they can have the transportation and equipment that is needed to perform their jobs.

Vision

To be recognized as a leader in providing professional, efficient, cost effective fleet management services.

Goals

- Continue to monitor all new and existing safety and environmental regulations to provide 100% compliance, zero violations and no fines through 2008.
- Continue to provide current computerized, communication media, and technology through 2008 to maintain a minimum of 96% fleet availability in accordance with industry standards.
- Increase the number of alternative fueled vehicles to 75% of the total number of on-road vehicles by year 2006 through purchases of OEM alternative fuel vehicles or use of bio-diesel.
- Increase operational efficiency by maintaining inventory accuracy at a minimum of 90% by 2005.
- Continue to maintain a 95% customer satisfaction rating for overall department performance through 2008.

Issues

- State and or federal environmental, safety, and transportation laws will be enacted that could increase expenditures for personnel, equipment, and capital assets at the Equipment Services Department.

Equipment Services (Continued)

- Technological advances in computer, information and communications technology will impact personnel to acquire new skills and impact the Department to continually invest and upgrade automotive diagnostic equipment, management software, and systems to deliver efficient and cost effective services.
- The ever increasing cost of fuel and the use of credit cards to purchase fuel will increase cost to the County and possibly distort the demand for County vehicle fuel.
- The increase in County fleet size, aging rental pool vehicles, type, variety, complexity of equipment means the development of unique private and public partnerships, flexible and more efficient work force and innovative management systems to find new ways of doing things with less resources / no budget increase, without compromising safety or the quality of service expected.
- Construction of new jail and juvenile facilities at the Durango complex, Heavy Equipment customers using Durango more as a base station, and the future growth patterns toward the west, northwest, and southwest means that the Equipment Services Department will need a new Durango Headquarters facility as stated in the Vision 2020 plan, and possibly increasing the capacity of satellite locations.
- The change in demographics, increase in the valley population and its encroaching development will make it harder to attract, train, retain, and motivate the highly technically skilled work force needed at Equipment Services.
- Customer demand for instant, real time, internet type convenient service impacts the Equipment Services Department to implement 24 hour 7 day service at the customer's site in order to provide fleet availability that meets or exceeds the industry standards.
- Non compliance with state mandates for alternative fueled vehicles could result in legal sanctions. The lack of funding, lack of fueling facilities to accommodate future growth patterns, and lack of engine technology could impact compliance with the mandates.

Equipment Services (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

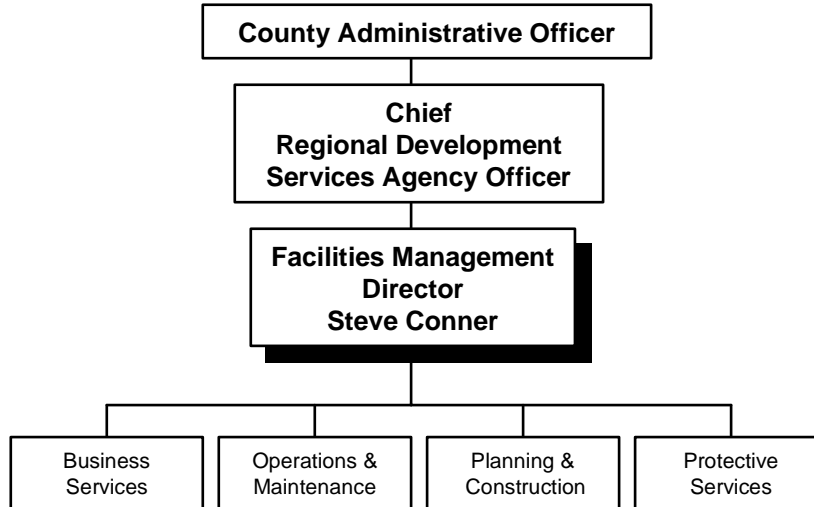
740 EQUIPMENT SERVICES

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
INTERNAL SERVICE	\$ 2,616,756	\$ 5,467,714	\$ 86,552	\$ 8,171,022	\$ 8,331,591
ALL FUNDS	\$ 2,616,756	\$ 5,467,714	\$ 86,552	\$ 8,171,022	\$ 8,331,591

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE								
740 EQUIPMENT SERVICES								
ALL FUNDS								
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
615 GRANTS	\$ 13,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
620 OTHER INTERGOVERNMENTAL	-	-	-	-	-	515,906	515,906	
636 INTERNAL SERVICE CHARGES	8,126,045	8,697,619	8,697,619	8,755,959	8,697,619	7,815,685	(881,934)	-10%
645 INTEREST EARNINGS	-	-	-	(13,893)	-	-	-	
650 MISCELLANEOUS REVENUE	546,108	502,381	502,381	352,636	502,381	-	(502,381)	-100%
651 GAIN ON FIXED ASSETS	15,155	-	-	-	-	-	-	
652 PROCEEDS OF FINANCING	-	-	-	52,062	-	-	-	
Total Revenue	\$ 8,701,108	\$ 9,200,000	\$ 9,200,000	\$ 9,146,764	\$ 9,200,000	\$ 8,331,591	\$ (868,409)	-9%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 2,032,966	\$ 2,147,899	\$ 2,128,746	\$ 2,012,407	\$ 2,139,771	\$ 1,831,992	\$ 296,754	14%
705 TEMPORARY PAY	16,806	22,580	26,580	27,963	26,580	26,580	-	0%
710 OVERTIME	49,927	105,000	120,148	85,528	80,000	80,000	40,148	33%
750 FRINGE BENEFITS	498,201	586,660	586,666	562,303	707,882	630,402	(43,736)	-7%
790 OTHER PERSONNEL SERVICES	6,547	-	-	3,437	-	-	-	
796 PERSONNEL SERVICES ALLOC IN	15,900	60,978	60,978	26,183	46,300	47,782	13,196	22%
Subtotal	\$ 2,620,347	\$ 2,923,117	\$ 2,923,118	\$ 2,717,821	\$ 3,000,533	\$ 2,616,756	\$ 306,362	10%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 4,379,481	\$ 3,982,965	\$ 3,982,967	\$ 4,049,674	\$ 4,161,548	\$ 4,159,868	\$ (176,901)	-4%
803 FUEL	6,257	49,010	49,010	37,954	10,000	10,000	39,010	80%
804 NON-CAPITAL EQUIPMENT	18,200	40,700	40,700	38,655	43,000	10,000	30,700	75%
811 HEALTH CARE SERVICES	830	-	-	-	-	-	-	
812 OTHER SERVICES	126,452	109,535	109,535	143,919	126,549	125,067	(15,532)	-14%
820 RENT & OPERATING LEASES	6,807	20,000	20,000	36,539	67,288	67,288	(47,288)	-236%
825 REPAIRS AND MAINTENANCE	942,777	925,659	925,656	907,785	610,488	380,505	545,151	59%
839 INTERNAL SERVICE CHARGES	145,527	156,833	156,833	155,797	111,694	119,645	37,188	24%
842 TRAVEL & EDUCATION	17,097	23,000	23,000	25,094	21,656	20,736	2,264	10%
843 POSTAGE/FREIGHT/SHIPPING	891	1,200	1,200	3,171	7,500	4,500	(3,300)	-275%
850 UTILITIES	81,403	95,000	95,000	86,374	88,000	88,000	7,000	7%
880 TRANSFERS OUT	667,740	491,717	491,717	491,717	482,105	482,105	9,612	2%
Subtotal	\$ 6,393,462	\$ 5,895,619	\$ 5,895,618	\$ 5,976,679	\$ 5,729,828	\$ 5,467,714	\$ 427,904	7%
CAPITAL OUTLAY								
915 BUILDINGS AND IMPROVEMENTS	\$ -	\$ 30,000	\$ 30,000	\$ 22,500	\$ 30,000	\$ 18,000	\$ 12,000	40%
920 CAPITAL EQUIPMENT	-	15,500	15,500	11,624	15,000	15,000	500	3%
930 VEHICLES & CONSTRUCTION EQUIP	28,842	27,104	27,104	20,326	273,600	23,600	3,504	13%
950 DEBT SERVICE	58,922	31,706	31,706	26,620	29,952	29,952	1,754	6%
Subtotal	\$ 87,764	\$ 104,310	\$ 104,310	\$ 81,070	\$ 348,552	\$ 86,552	\$ 17,758	17%
Total Expenditures	\$ 9,101,573	\$ 8,923,046	\$ 8,923,046	\$ 8,775,570	\$ 9,078,913	\$ 8,171,022	\$ 752,024	8%
Operating Balance (Rev. - Exp.)	\$ (400,465)	\$ 276,954	\$ 276,954	\$ 371,194	\$ 121,087	\$ 160,569	\$ (116,385)	-42%

Facilities Management

Organizational Chart



Mission

The mission of the Facilities Management Department is to provide buildings and grounds to appointed and elected departments so they can work in a safe and efficient environment.

Vision

To provide excellent innovative facility services to every customer every time.

Goals

- By 2005, the Department will design and construct all Capital projects as approved and assigned by the appropriate authority on schedule, within budget and in cooperation with the customer while meeting the goals of the County.
- Develop procedures by the end of Fiscal Year 2003, in conjunction with the Capital Facilities Development Department to identify project roles, responsibilities, and improve coordination efforts during the design, construction for the subsequent operation of new facilities.
- Develop a Building Inventory System that reports existing condition, replacement cost, remaining useful life, code deficiencies, deferred maintenance, accounts for current and planned projects, indicates what investment is required to maintain or improve current condition and prioritizes Building System projects by end of Fiscal Year 2005.
- Develop a County Master Plan addressing needs, growth and incorporating all County departments master plans in conjunction with the Building Inventory System to develop a strategic and comprehensive Capital Improvement Plan by end of Fiscal Year 2005.

Issues

- Construction prices and labor availability will vary each year that could impact the ability to meet schedules and remain within budget without comprising the original scope.

Facilities Management (Continued)

- The Board of Supervisors and County Executive Management will be supportive of an integrated Building Inventory System and Capital Improvement Plan maximizing the County's continued investment in its building assets to avoid further deterioration.
- Utility cost and consumption are increasing rapidly and will have an adverse effect on the Facility Management Department operating budget if not adequately funded.
- An increase in environmental and regulatory demands will cause County facilities and real estate parcels to become non-compliant
- As new County facilities comprising 2 million square feet are completed and added to the Building System Inventory adequate personnel and funding must be secured to operate and maintain the facilities thus protecting the new County asset and preventing deterioration.
- Continued high levels crime and threats to employee safety will have a detrimental impact in maintaining safe and secure work environments for County personnel.
- Because pay and benefits are less than those of other facility and security related organizations, the department will experience difficulty in recruiting and retaining a qualified workforce that adversely impacts the ability to maintain and secure new facilities and increase costs associated with training and outsourcing activities.

Facilities Management (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

700 FACILITIES MANAGEMENT

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 8,697,488	\$ 17,346,041	\$ 11,323	\$ 26,054,852	\$ 78,000
ALL FUNDS	\$ 8,697,488	\$ 17,346,041	\$ 11,323	\$ 26,054,852	\$ 78,000

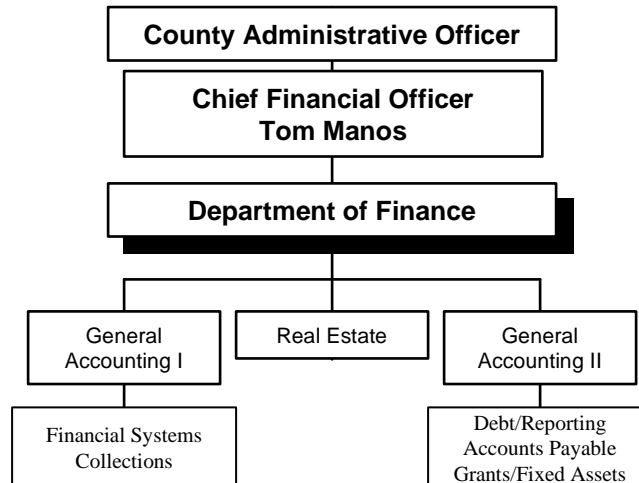
EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

700 FACILITIES MANAGEMENT ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
650 MISCELLANEOUS REVENUE	\$ 912,974	\$ 78,000	\$ 78,000	\$ 136,246	\$ 78,000	\$ 78,000	\$ -	0%
Total Revenue	\$ 912,974	\$ 78,000	\$ 78,000	\$ 136,246	\$ 78,000	\$ 78,000	\$ -	0%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 7,040,781	\$ 7,565,046	\$ 7,689,533	\$ 7,213,262	\$ 7,608,297	\$ 7,496,549	\$ 192,984	3%
705 TEMPORARY PAY	65,094	2,346	48,758	57,027	15,142	15,142	33,616	69%
710 OVERTIME	190,148	155,970	162,980	263,722	162,714	139,442	23,538	14%
750 FRINGE BENEFITS	1,812,960	2,094,858	2,126,828	2,110,035	1,964,692	1,937,595	189,233	9%
790 OTHER PERSONNEL SERVICES	204,302	388,968	201,939	213,132	437,707	196,772	5,167	3%
795 PERSONNEL SERVICES ALLOC OUT	(1,030,608)	(1,207,777)	(1,219,768)	(1,129,049)	(1,142,710)	(1,093,451)	(126,317)	-10%
796 PERSONNEL SERVICES ALLOC IN	(11,222)	-	-	(334)	-	5,439	(5,439)	
Subtotal	\$ 8,271,455	\$ 8,999,411	\$ 9,010,270	\$ 8,727,795	\$ 9,045,842	\$ 8,697,488	\$ 312,782	3%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 1,704,946	\$ 1,528,821	\$ 1,570,481	\$ 1,463,444	\$ 1,813,434	\$ 1,661,081	\$ (90,600)	-6%
802 MEDICAL SUPPLIES	1	3,200	1,625	954	3,200	479	1,146	71%
803 FUEL	41,990	52,402	52,434	42,143	52,113	52,113	321	1%
804 NON-CAPITAL EQUIPMENT	48,632	20,600	30,846	39,655	-	-	30,846	100%
810 LEGAL SERVICES	-	-	-	447	-	-	-	
811 HEALTH CARE SERVICES	2,472	-	6,600	5,055	7,100	3,763	2,837	43%
812 OTHER SERVICES	157,787	74,250	237,457	221,745	87,628	87,628	149,829	63%
820 RENT & OPERATING LEASES	251,303	267,200	265,769	261,492	31,769	31,769	234,000	88%
825 REPAIRS AND MAINTENANCE	3,922,211	4,987,492	4,698,766	4,498,434	4,919,006	3,969,087	729,679	16%
830 INTERGOVERNMENTAL PAYMENTS	1	-	-	-	-	-	-	
839 INTERNAL SERVICE CHARGES	50,160	50,927	69,747	63,603	68,332	68,332	1,415	2%
842 TRAVEL & EDUCATION	47,347	35,500	35,003	27,704	34,400	28,579	6,424	18%
843 POSTAGE/FREIGHT/SHIPPING	356,087	342,940	362,400	342,752	361,900	343,900	18,500	5%
845 SUPPORT AND CARE OF PERSONS	510	-	-	-	-	-	-	
850 UTILITIES	8,083,843	9,119,771	9,634,610	8,827,038	11,174,310	11,099,310	(1,464,700)	-15%
Subtotal	\$ 14,667,290	\$ 16,483,103	\$ 16,965,738	\$ 15,794,466	\$ 18,553,192	\$ 17,346,041	\$ (380,303)	-2%
CAPITAL OUTLAY								
915 BUILDINGS AND IMPROVEMENTS	\$ 34	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
920 CAPITAL EQUIPMENT	23,329	29,000	19,500	-	-	-	19,500	100%
930 VEHICLES & CONSTRUCTION EQUIP	27,379	120,000	120,000	226,048	120,000	-	120,000	100%
950 DEBT SERVICE	1,645	495,317	11,323	9,155	11,323	11,323	-	0%
Subtotal	\$ 52,387	\$ 644,317	\$ 150,823	\$ 235,203	\$ 131,323	\$ 11,323	\$ 139,500	92%
Total Expenditures	\$ 22,991,132	\$ 26,126,831	\$ 26,126,831	\$ 24,757,464	\$ 27,730,357	\$ 26,054,852	\$ 71,979	0%
Operating Balance (Rev. - Exp.)	\$ (22,078,158)	\$ (26,048,831)	\$ (26,048,831)	\$ (24,621,218)	\$ (27,652,357)	\$ (25,976,852)	\$ 71,979	0%

Finance

Organizational Chart



Mission

The mission of the Department of Finance is to provide financial information and services to Maricopa County government so they can effectively manage their resources.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Goals

- We will develop procedures and implement processes including new financial reporting standards that support Managing For Results to proactively address the demand for government accountability by June, 2004.
- We will obtain a satisfaction rating of 5.5 or above for all management practices within our department as measured annually by the employee satisfaction survey by February, 2005
- We will improve our customers ability to manage results through enhancement and full utilization of our existing financial system, which will provide customized real time information by July, 2004.
- We will develop and implement new strategies to enhance all collection activities, through the creation of a gain-sharing program within Finance and a review of potential opportunities to centralize collections Countywide, by June 2006.
- By July 2005, we will research and identify under-performing income leases that are associated with non-critical real estate assets and recommend and implement alternative uses to enhance real estate generated revenue.

Issues

- The demand for increased governmental accountability impacts the reporting of financial and operational results.

Finance (Continued)

- Increased demand for governmental services (internal and external) through technology results in a need for our department to provide services that meet customer expectations.
- Limited cash resources and expenditure limitation constraints will impact the management of a comprehensive capital financing plan.
- Limited funding for municipal and non-profit organizations will increase the demand for use of non-critical county real estate assets.

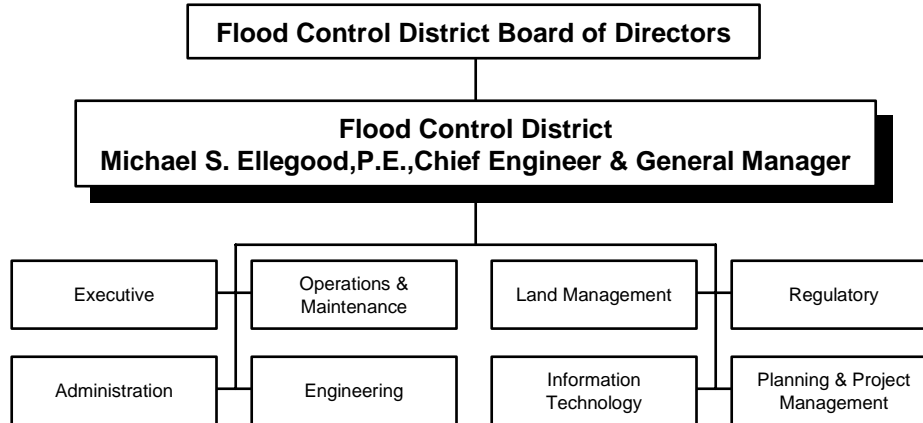
DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

180 FINANCE					
Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 2,050,960	\$ 303,253	\$ 6,000	\$ 2,360,213	\$ 10,371,396
ALL FUNDS	\$ 2,050,960	\$ 303,253	\$ 6,000	\$ 2,360,213	\$ 10,371,396

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE								
180 FINANCE ALL FUNDS								
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
620 OTHER INTERGOVERNMENTAL	-	-	-	-	-	88,136	88,136	
650 MISCELLANEOUS REVENUE	1,081,064	1,081,054	1,081,054	1,081,054	-	955,940	(125,114)	-12%
680 TRANSFERS IN	8,568,448	7,866,687	7,866,687	7,866,687	10,503,603	9,327,320	1,460,633	19%
Total Revenue	\$ 9,649,512	\$ 8,947,741	\$ 8,947,741	\$ 8,947,741	\$ 10,503,603	\$ 10,371,396	\$ 1,423,655	16%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 1,810,146	\$ 1,960,972	\$ 1,955,326	\$ 1,857,783	\$ 1,909,005	\$ 1,691,150	\$ 264,176	14%
705 TEMPORARY PAY	38,330	38,938	37,964	40,452	98,807	98,807	(60,843)	-160%
710 OVERTIME	2,213	6,401	5,825	2,910	-	-	5,825	100%
750 FRINGE BENEFITS	395,942	412,889	420,086	404,287	447,194	447,194	(27,108)	-6%
790 OTHER PERSONNEL SERVICES	4,298	2,815	2,814	2,815	-	-	2,814	100%
795 PERSONNEL SERVICES ALLOC OUT	(74,819)	(197,320)	(197,320)	(184,321)	(186,191)	(186,191)	(11,129)	-6%
796 PERSONNEL SERVICES ALLOC IN	-	41,125	41,125	30,841	-	-	41,125	100%
Subtotal	\$ 2,176,110	\$ 2,265,820	\$ 2,265,820	\$ 2,154,767	\$ 2,268,815	\$ 2,050,960	\$ 214,860	9%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 19,860	\$ 20,078	\$ 20,078	\$ 21,869	\$ 25,813	\$ 15,813	\$ 4,265	21%
802 MEDICAL SUPPLIES	8	-	-	-	-	-	-	
803 FUEL	-	-	-	-	500	500	(500)	
804 NON-CAPITAL EQUIPMENT	-	2,000	2,000	1,084	-	-	2,000	100%
810 LEGAL SERVICES	9	-	-	162	600	600	(600)	
812 OTHER SERVICES	129,025	145,455	145,455	121,304	182,346	218,758	(73,303)	-50%
820 RENT & OPERATING LEASES	-	14,500	14,500	10,872	13,200	13,200	1,300	9%
825 REPAIRS AND MAINTENANCE	7,060	6,854	6,854	8,050	7,200	7,200	(346)	-5%
839 INTERNAL SERVICE CHARGES	6,817	19,842	19,842	9,519	6,873	6,873	12,969	65%
842 TRAVEL & EDUCATION	23,911	20,200	20,200	12,567	6,885	3,749	16,451	81%
843 POSTAGE/FREIGHT/SHIPPING	28,843	31,700	31,700	61,288	37,560	36,560	(4,860)	-15%
850 UTILITIES	(326)	-	-	19	-	-	-	
890 LOSS ON FIXED ASSETS	-	-	-	814	-	-	-	
Subtotal	\$ 215,207	\$ 260,629	\$ 260,629	\$ 247,548	\$ 280,977	\$ 303,253	\$ (42,624)	-16%
CAPITAL OUTLAY								
950 DEBT SERVICE	\$ 3,285	\$ 5,957	\$ 5,957	\$ 5,981	\$ 6,000	\$ 6,000	\$ (43)	-1%
Subtotal	\$ 3,285	\$ 5,957	\$ 5,957	\$ 5,981	\$ 6,000	\$ 6,000	\$ (43)	-1%
Total Expenditures	\$ 2,394,602	\$ 2,532,406	\$ 2,532,406	\$ 2,408,296	\$ 2,555,792	\$ 2,360,213	\$ 172,193	7%
Operating Balance (Rev. - Exp.)	\$ 7,254,910	\$ 6,415,335	\$ 6,415,335	\$ 6,539,445	\$ 7,947,811	\$ 8,011,183	\$ 1,595,848	25%

Flood Control District

Organizational Chart



Mission

The mission of the Flood Control District of Maricopa County is to provide flood hazard identification, regulation, remediation, and education to the people in Maricopa County so that they can reduce their risks of injury, death, and property damage due to flooding while enjoying the natural and beneficial values served by floodplains.

Vision

The vision of the Flood Control District of Maricopa County is that the people of Maricopa County and future generations will have the maximum amount of protection from the effects of flooding through fiscally responsible flood control actions and multiple-use facilities that complement or enhance the beauty of our desert environment.

Goals

- By 2007, the Flood Control District will have the requisite number of 500 points to increase its CRS rating from a level 5 to a level 4. The Flood Control District will also have assisted those communities in Maricopa County that are in the CRS program in adding points to achieve their next level, and will have assisted those communities that are not in the program to enter the program
- By 2005, the Flood Control District will have evaluated all of the existing District-owned flood control facilities, and, if necessary, will have initiated plans to mitigate, upgrade, or redesign these facilities to reduce the increased risk and liability associated with them, meet all regulatory requirements, and maintain or improve their flood control functions.
- By 2004, the Flood Control District will have investigated and designed a program, which will document processes and procedures that are in the institutional memory and develop a new generation of leadership to replace its aging workforce.
- By 2004, the Flood Control District will have secured the means to increase its operating budget so that more cost-effective flood control measures can be implemented.

Flood Control District (Continued)

- The Flood Control District, recognizing the impacts of major public works projects on the community in which they are constructed, will incorporate appropriate strategies to mitigate these impacts, and where feasible and appropriate design and construct facilities to include provisions for multiple use opportunities incorporating the principles of landscape architecture and land use planning in their siting, planning, and design.
- By the end of the third quarter of fiscal year 2003 - 2004 within the constraints of its enabling legislation, the Flood Control District will enter into an agreement with Maricopa County to serve as its agent in developing plans to comply with, and manage, NPDES phase I and phase II mandates.
- During the next five years, the Flood control District will continue to execute its mission of providing flood hazard identification, regulation, remediation, and education to the people of Maricopa County so that they can reduce their risks of injury, death, and property damage due to flooding while enjoying the natural and beneficial values served by floodplains.
- During the next five years, the Flood Control District will continue to prioritize proposed projects and institute a funded CIP to the maximum extent of its resources while maintaining a responsible fund balance.

Issues

- The Flood Control District, as rated by the FEMA's Community Rating System (CRS), is currently at a level 5 which is in the top 1% of all the flood control districts in the United States. To achieve a level 4, which would give the flood insurance policy holders in unincorporated Maricopa County a 30% discount in their flood insurance premiums, the District must increase its score by an additional 500 points.
- Those cities in Maricopa County that participate in the CRS program do not necessarily take advantage of some of the work the District does in the cities to increase their CRS rating. There are some cities in Maricopa County that are not in the CRS program and therefore do not offer a flood insurance discount to their property owners.
- The age of flood control structures, urbanization, and changing federal, state, and local regulations as well as changing structural, safety, engineering, and environmental standards require a greater emphasis on improving safety monitoring procedures, evaluating existing structures, and developing and implementing plans to mitigate, upgrade, and/or redesign those structures.
- County residents are requesting wildlife habitats, recreational facilities, and aesthetically pleasing open areas and are reluctant to accept concrete flood control structures resulting in the design and installation of more costly and complex multi-use facilities.
- The Flood Control District has an aging workforce. Most of senior management and many of the Operations and Maintenance Division staff will be eligible for retirement within the next five years. With the retirement of key employees comes the loss of institutional memory and the intuitive knowledge of how to get things done.
- According to GASB34, many of the alternative flood hazard remediation measures that are less costly than structures, and that can be used to increase the District's CRS rating, can be funded only through the operating budget, and the District does not have the ability to increase its operating budget to take advantage of these less costly means of flood control.

Flood Control District (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

690 FLOOD CONTROL DISTRICT

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
SPECIAL REVENUE	\$ 10,598,890	\$ 68,401,703	\$ 804,650	\$ 79,805,243	\$ 75,992,743
CAPITAL PROJECTS	2,519,770	5,577,000	45,903,230	54,000,000	54,000,000
ELIMINATIONS	-	(54,000,000)	-	(54,000,000)	(54,000,000)
ALL FUNDS	\$ 13,118,660	\$ 19,978,703	\$ 46,707,880	\$ 79,805,243	\$ 75,992,743

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE								
690 FLOOD CONTROL DISTRICT								
ALL FUNDS								
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
601 PROPERTY TAXES	\$ 44,622,752	\$ 44,868,061	\$ 44,868,061	\$ 40,871,173	\$ 47,309,340	\$ 51,153,993	\$ 6,285,932	14%
610 LICENSES AND PERMITS	1,760,323	1,800,700	1,800,700	1,656,579	2,000,900	1,800,700	-	0%
620 OTHER INTERGOVERNMENTAL	17,140,690	15,073,000	15,073,000	15,685,502	16,554,000	16,554,000	1,481,000	10%
621 PAYMENTS IN LIEU OF TAXES	152,544	134,393	134,393	113,249	155,001	137,612	3,219	2%
645 INTEREST EARNINGS	643,554	850,000	850,000	362,411	391,606	391,606	(458,394)	-54%
650 MISCELLANEOUS REVENUE	9,318,874	8,305,700	8,305,700	15,206,450	5,954,832	5,954,832	(2,350,868)	-28%
Total Revenue	\$ 73,638,737	\$ 71,031,854	\$ 71,031,854	\$ 73,895,364	\$ 72,365,679	\$ 75,992,743	\$ 4,960,889	7%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 9,330,624	\$ 9,868,585	\$ 9,857,942	\$ 9,390,979	\$ 9,895,066	\$ 10,390,573	\$ (532,631)	-5%
705 TEMPORARY PAY	226,419	278,580	357,251	265,302	353,420	353,420	3,831	1%
710 OVERTIME	67,533	35,941	35,941	31,411	41,330	41,330	(5,389)	-15%
750 FRINGE BENEFITS	1,871,161	2,154,576	2,167,715	1,997,257	2,469,246	2,465,849	(298,134)	-14%
790 OTHER PERSONNEL SERVICES	21,352	-	-	18,213	-	-	-	-
795 PERSONNEL SERVICES ALLOC OUT	(138)	(2,600,000)	(2,600,000)	(999,558)	(2,784,124)	(2,784,124)	184,124	7%
796 PERSONNEL SERVICES ALLOC IN	316,899	-	2,600,000	1,101,796	2,724,320	2,651,612	(51,612)	-2%
Subtotal	\$ 11,833,850	\$ 9,737,682	\$ 12,418,849	\$ 11,805,400	\$ 12,699,258	\$ 13,118,660	\$ (699,811)	-6%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 673,103	\$ 1,293,284	\$ 1,237,955	\$ 1,169,139	\$ 1,085,501	\$ 1,085,501	\$ 152,454	12%
803 FUEL	137,897	153,760	155,554	152,427	144,999	144,999	10,555	7%
804 NON-CAPITAL EQUIPMENT	42,133	223,018	117,150	97,071	72,510	72,510	44,640	38%
810 LEGAL SERVICES	442,405	232,150	265,950	295,265	351,000	351,000	(85,050)	-32%
812 OTHER SERVICES	13,986,968	9,631,179	15,936,287	13,074,311	15,163,760	14,588,968	1,347,319	8%
820 RENT & OPERATING LEASES	158,954	85,271	148,575	164,835	192,634	192,634	(44,059)	-30%
825 REPAIRS AND MAINTENANCE	124,654	251,250	257,450	289,083	205,900	205,900	51,550	20%
830 INTERGOVERNMENTAL PAYMENTS	88	600	600	679	600	600	-	0%
839 INTERNAL SERVICE CHARGES	1,322,687	1,578,724	1,573,378	1,573,381	1,679,351	1,826,404	(253,026)	-16%
842 TRAVEL & EDUCATION	107,932	155,106	161,815	149,612	166,325	166,325	(4,510)	-3%
843 POSTAGE/FREIGHT/SHIPPING	11,941	2,300	10,300	15,068	11,300	11,300	(1,000)	-10%
850 UTILITIES	259,266	253,187	201,435	231,731	196,435	196,435	5,000	2%
880 TRANSFERS OUT	1,192,943	1,122,858	1,122,858	1,122,858	1,283,180	1,136,127	(13,269)	-1%
Subtotal	\$ 18,460,971	\$ 14,982,687	\$ 21,189,307	\$ 18,335,460	\$ 20,553,495	\$ 19,978,703	\$ 1,210,604	6%
CAPITAL OUTLAY								
910 LAND	\$ 14,860,697	\$ 6,118,000	\$ 6,561,000	\$ 13,285,956	\$ 14,902,947	\$ 14,902,947	\$ (8,341,947)	-127%
915 BUILDINGS AND IMPROVEMENTS	-	9,000	9,000	11,000	-	-	9,000	100%
920 CAPITAL EQUIPMENT	25,233	296,750	187,076	44,950	-	-	187,076	100%
930 VEHICLES & CONSTRUCTION EQUIP	354,781	380,000	502,385	670,183	724,650	724,650	(222,265)	-44%
940 INFRASTRUCTURE	20,638,065	38,986,997	29,643,497	24,521,542	30,843,000	31,000,283	(1,356,786)	-5%
950 DEBT SERVICE	279	1,131	1,131	49,625	80,000	80,000	(78,869)	-6973%
Subtotal	\$ 35,879,055	\$ 45,791,878	\$ 36,904,089	\$ 38,583,256	\$ 46,550,597	\$ 46,707,880	\$ (9,803,791)	-27%
Total Expenditures	\$ 66,173,876	\$ 70,512,247	\$ 70,512,245	\$ 68,724,116	\$ 79,803,350	\$ 79,805,243	\$ (9,292,998)	-13%
Operating Balance (Rev. - Exp.)	\$ 7,464,861	\$ 519,607	\$ 519,609	\$ 5,171,248	\$ (7,437,671)	\$ (3,812,500)	\$ (4,332,109)	-834%

General Government

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

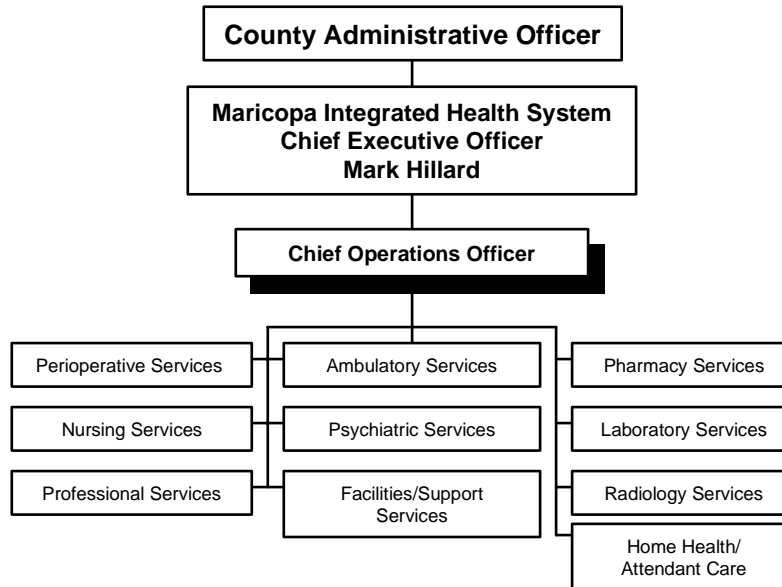
470 GENERAL GOVERNMENT

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 27,028,148	\$ 184,763,392	\$ 19,181,197	\$ 230,972,737	\$ 782,315,420
SPECIAL REVENUE	2,990,168	28,135,434	4,102,100	35,227,702	226,011,238
DEBT SERVICE	-	-	29,892,079	29,892,079	25,845,073
CAPITAL PROJECTS	-	-	66,780,896	66,780,896	8,541,680
ALL FUNDS	\$ 30,018,316	\$ 212,898,826	\$ 119,956,272	\$ 362,873,414	\$ 1,042,713,411

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE								
470 GENERAL GOVERNMENT								
ALL FUNDS								
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
601 PROPERTY TAXES	\$ 269,603,741	\$ 297,515,250	\$ 297,515,250	\$ 294,665,109	\$ 330,104,970	\$ 330,104,970	\$ 32,589,720	11%
605 TAX PENALTIES & INTEREST	9,831,777	8,000,000	8,000,000	11,290,038	8,000,000	8,000,000	-	0%
606 SALES TAXES	98,177,716	101,691,796	101,691,796	98,517,288	100,839,314	100,839,314	(852,482)	-1%
610 LICENSES AND PERMITS	363,556	375,000	375,000	109,509	375,000	375,000	-	0%
615 GRANTS	8,700,138	17,766,301	17,766,301	17,766,301	-	-	(17,766,301)	-100%
620 OTHER INTERGOVERNMENTAL	249,773	249,772	249,772	533,505	249,772	249,772	-	0%
621 PAYMENTS IN LIEU OF TAXES	9,135,589	7,288,990	7,288,990	6,613,903	7,285,857	7,285,857	(3,133)	0%
625 STATE SHARED SALES TAX	325,728,202	335,423,506	330,132,558	330,594,444	335,557,376	335,557,376	5,424,818	2%
630 STATE SHARED VEHICLE LICENSE	99,372,045	101,980,938	101,980,938	104,215,979	109,031,008	109,031,008	7,050,070	7%
635 OTHER CHARGES FOR SERVICES	3,001,852	2,149,933	2,149,933	2,912,358	2,065,000	2,065,000	(84,933)	-4%
637 FINES & FORFEITS	37,900	-	-	9,000	-	-	-	-
645 INTEREST EARNINGS	24,389,431	19,416,188	19,416,188	17,550,539	15,678,002	15,678,002	(3,738,186)	-19%
650 MISCELLANEOUS REVENUE	1,252,659	10,596,068	10,162,570	10,322,386	4,230,000	4,230,000	(5,932,570)	-58%
651 GAIN ON FIXED ASSETS	-	50,000	50,000	-	50,000	50,000	-	0%
652 PROCEEDS OF FINANCING	20,487,500	-	-	-	-	-	-	-
680 TRANSFERS IN	104,993,606	179,358,539	179,358,539	179,358,539	129,247,112	129,247,112	(50,111,427)	-28%
Total Revenue	\$ 975,325,485	\$ 1,081,862,281	\$ 1,076,137,835	\$ 1,074,458,898	\$ 1,042,713,411	\$ 1,042,713,411	\$ (33,424,424)	-3%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ -	\$ 70,553	\$ 76,773	\$ -	\$ -	\$ -	\$ 76,773	100%
705 TEMPORARY PAY	1,251	-	-	-	-	-	-	-
710 OVERTIME	3,572	-	-	-	408,571	408,571	(408,571)	-
750 FRINGE BENEFITS	4,095	12,109	13,174	-	11,527,680	11,527,680	(11,514,506)	-87403%
790 OTHER PERSONNEL SERVICES	-	8,209,060	2,472,435	-	17,848,452	17,848,452	(15,376,017)	-622%
795 PERSONNEL SERVICES ALLOC OUT	(64,955)	-	-	-	-	-	-	-
796 PERSONNEL SERVICES ALLOC IN	32,345	34,834	34,834	-	233,613	233,613	(198,779)	-571%
Subtotal	\$ (23,692)	\$ 8,326,556	\$ 2,597,216	\$ -	\$ 30,018,316	\$ 30,018,316	\$ (27,421,100)	-1056%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 319,896	\$ 50,000	\$ 50,000	\$ 2,731	\$ 50,000	\$ 50,000	\$ -	0%
804 NON-CAPITAL EQUIPMENT	65,286	-	-	11,173	-	-	-	-
810 LEGAL SERVICES	2,141,084	3,300,000	3,400,000	2,862,650	3,300,000	3,300,000	100,000	3%
812 OTHER SERVICES	2,881,072	38,353,977	35,176,829	3,548,037	56,231,796	62,583,791	(27,406,962)	-78%
820 RENT & OPERATING LEASES	969,903	12,780	164,843	164,141	164,843	164,843	-	0%
825 REPAIRS AND MAINTENANCE	4,940,804	200,000	200,000	2,784,970	-	-	200,000	100%
830 INTERGOVERNMENTAL PAYMENTS	1,817,108	4,145,554	4,186,779	2,959,910	36,930,509	8,471,780	(4,285,001)	-102%
839 INTERNAL SERVICE CHARGES	5,022,063	14,856,873	15,294,826	15,542,493	15,361,488	15,361,488	(66,662)	0%
842 TRAVEL & EDUCATION	890,514	1,500,000	1,500,000	1,502,439	1,500,000	1,500,000	-	0%
843 POSTAGE/FREIGHT/SHIPPING	202,045	450,000	450,000	300,000	200,000	200,000	250,000	56%
845 SUPPORT AND CARE OF PERSONS	196,123	498,392	498,392	400,000	400,000	400,000	98,392	20%
880 TRANSFERS OUT	188,162,973	138,633,225	138,633,225	138,633,225	120,866,924	120,866,924	17,766,301	13%
890 LOSS ON FIXED ASSETS	(15,773)	-	-	-	-	-	-	-
Subtotal	\$ 207,593,098	\$ 202,000,801	\$ 199,554,894	\$ 168,711,769	\$ 235,005,560	\$ 212,898,826	\$ (13,343,932)	-7%
CAPITAL OUTLAY								
910 LAND	\$ 11,000	\$ -	\$ -	\$ 460,530	\$ -	\$ -	\$ -	-
915 BUILDINGS AND IMPROVEMENTS	31,065,630	123,210,961	123,210,961	27,215,391	78,437,709	78,437,709	44,773,252	36%
920 CAPITAL EQUIPMENT	164,924	-	-	-	-	-	-	-
930 VEHICLES & CONSTRUCTION EQUIP	3,258,573	3,691,649	3,691,649	3,322,515	3,322,484	3,322,484	369,165	10%
950 DEBT SERVICE	66,408,539	46,033,554	46,033,554	45,156,354	38,196,079	38,196,079	7,837,475	17%
Subtotal	\$ 100,908,666	\$ 172,936,164	\$ 172,936,164	\$ 76,154,790	\$ 119,956,272	\$ 119,956,272	\$ 52,979,892	31%
Total Expenditures	\$ 308,478,072	\$ 383,263,521	\$ 375,088,274	\$ 244,866,559	\$ 384,980,148	\$ 362,873,414	\$ 12,214,860	3%
Operating Balance (Rev. - Exp.)	\$ 666,847,413	\$ 698,598,760	\$ 701,049,561	\$ 829,592,339	\$ 657,733,263	\$ 679,839,997	\$ (21,209,564)	-3%

Health Care Delivery System

Organizational Chart



Mission

The mission of Maricopa Integrated Health System (MIHS) is to provide quality, customer oriented health care services, medical education and research for patients and health plan members so they can improve their health status in a cost efficient manner.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Goals

- By June 2003, generate sufficient cash flow through revenue development and operational efficiencies to provide MIHS funding required to meet our customers' service needs and avoid subsidy by the County. Achieve a cash balance of \$33 million as of June 30, 2003. Achieve improvement in AR days to 75 days or less per industry standards.
- By June 2003, attract and retain qualified employees through improvements in work place environment and maintaining competitive wages and benefits. Maintain an annual voluntary turnover rate less than that experienced by the Arizona Hospital and Health Care Association members. Achieve improvement in employee satisfaction survey results by 5 basis points.
- On an ongoing basis, assess governance options which will serve to support the financial viability of MIHS and offer recommendations to the Board of Supervisors to clarify the structure and role of the health system in meeting the community's health care needs.
- By July 2007, subject to availability of capital funding, implement MIHS master plan capital projects to ensure the provision of appropriate and adequate facilities to meet current and future customer health care needs.

Health Care Delivery System (Continued)

- By June 2005, improve MIHS customer service by providing customer-oriented accessibility, availability and continuity of care as measured by patient satisfaction survey results. Attain and sustain a composite score of 7.25 for each of the following four MIHS business components; Family Health Centers, Emergency Department, Comprehensive Health Center, and Maricopa Medical Center. Reduce Maricopa Health Plan disenrollment rate by 10%.
- On an ongoing basis, continue to secure accreditation/compliance from the Residency Review Committee (RRC), Joint Commission on Accreditation of Health care Organizations (JCAHO), and Centers for Medicare and Medicaid Services (CMS).
- On an ongoing basis, develop and implement strategies to enroll and retain health plan membership at a profitable margin to meet/exceed composite health plan earnings projections to support the provision of health care programs and services to MIHS customers.
- By June 2005, assess and identify opportunities to improve the financial performance of the delivery system through expense reduction, revenue enhancement, improved cash flow, product line analysis and enhancement of operational efficiency. Achieve a 10% improvement in operating margin by June 30, 2003.

Issues

- Failure to attract and retain qualified and skilled staff will lead to service reduction, higher costs, and customer dissatisfaction.
- Inadequate physical facilities across the health system are compromising our ability to meet the needs and expectations of our current patient, provider and employee base, and will severely limit our ability to attract and retain new patients, providers and employees.
- Changes in health care policy, rapidly rising costs, declining profitability, work force shortages and competitive marketplace forces necessitate reevaluation of our MIHS governance structure and role in providing health care to the community we serve.
- Availability and distribution of Information is becoming increasingly important given that more data is being gathered but not necessarily configured as information. Without configured information, the system will be unable to provide care at the lowest cost and greatest outcome.
- Loss of Graduate Medical Education accreditation would result in loss of faculty, increased cost of care, and reduction in funding, resulting in a negative impact on patient care.

Health Care Delivery System (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

900 HEALTH CARE DELIVERY SYSTEM

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
ENTERPRISE	\$ 171,815,339	\$ 267,425,010	\$ 12,925,332	\$ 452,165,681	\$ 452,457,249
ELIMINATIONS	-	(92,416,987)	-	(92,416,987)	(92,416,987)
ALL FUNDS	\$ 171,815,339	\$ 175,008,023	\$ 12,925,332	\$ 359,748,694	\$ 360,040,262

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

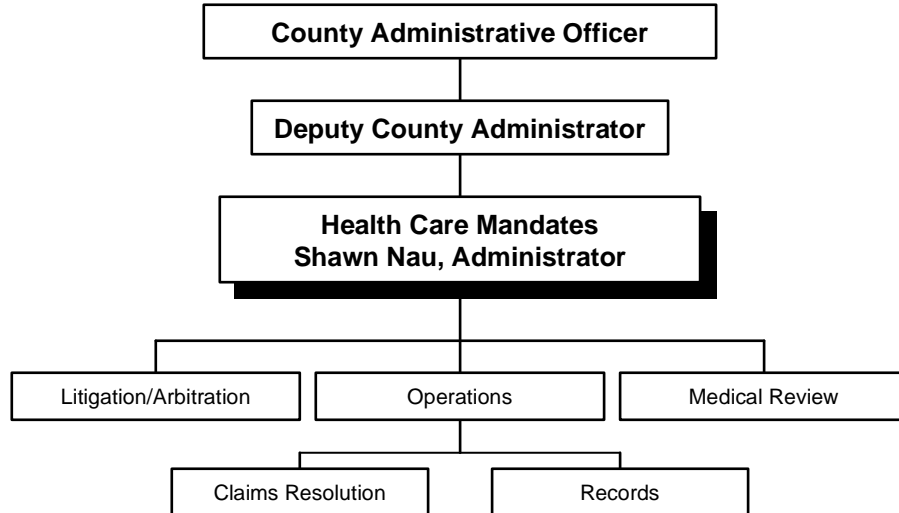
900 HEALTH CARE DELIVERY SYSTEM

ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
615 GRANTS	\$ 3,978,333	\$ 3,784,279	\$ 3,784,279	\$ 5,737,001	\$ 4,525,488	\$ 4,525,488	\$ 741,209	20%
620 OTHER INTERGOVERNMENTAL	85,857,558	105,963,200	105,963,200	101,760,800	101,760,800	101,760,800	(4,202,400)	-4%
638 PATIENT SERVICE REVENUE	158,777,810	261,864,447	261,864,447	239,719,622	243,755,504	243,755,504	(18,108,943)	-7%
645 INTEREST EARNINGS	149,537	-	-	41,079	-	-	-	-
650 MISCELLANEOUS REVENUE	1,568,721	2,412,026	2,412,026	2,296,360	2,143,123	2,143,123	(268,903)	-11%
680 TRANSFERS IN	24,396,734	15,196,062	15,196,062	15,196,062	8,874,663	7,855,347	(7,340,715)	-48%
Total Revenue	\$ 274,728,693	\$ 389,220,014	\$ 389,220,014	\$ 364,750,924	\$ 361,059,578	\$ 360,040,262	\$ (29,179,752)	-7%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 86,429,846	\$ 117,454,342	\$ 117,454,342	\$ 117,447,230	\$ 120,371,450	\$ 120,371,450	\$ (2,917,108)	-2%
710 OVERTIME	6,664,445	6,941,142	6,941,142	9,691,480	9,687,509	9,687,509	(2,746,367)	-40%
750 FRINGE BENEFITS	17,923,218	25,595,575	25,595,575	25,371,414	31,643,614	31,643,614	(6,048,039)	-24%
790 OTHER PERSONNEL SERVICES	2,214,032	3,211,792	3,211,792	3,336,550	10,109,766	10,109,766	(6,897,974)	-215%
795 PERSONNEL SERVICES ALLOC OUT	-	(3,071,810)	(3,071,810)	-	-	-	(3,071,810)	-100%
796 PERSONNEL SERVICES ALLOC IN	961	-	-	-	-	3,000	(3,000)	-
Subtotal	\$ 113,232,502	\$ 150,131,041	\$ 150,131,041	\$ 155,846,674	\$ 171,812,339	\$ 171,815,339	\$ (21,684,298)	-14%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 4,626,707	\$ 7,898,999	\$ 7,898,999	\$ 8,117,420	\$ 5,626,819	\$ 5,867,319	\$ 2,031,680	26%
802 MEDICAL SUPPLIES	33,013,571	47,685,107	47,685,107	42,637,068	45,727,945	45,729,077	1,956,030	4%
803 FUEL	-	-	-	-	43,894	43,894	(43,894)	-
804 NON-CAPITAL EQUIPMENT	-	144,260	144,260	144,260	714,025	1,302,218	(1,157,958)	-803%
810 LEGAL SERVICES	52,078	-	-	-	-	-	-	-
811 HEALTH CARE SERVICES	7,014,865	71,074,191	71,074,191	34,668,907	30,262,844	30,262,844	40,811,347	57%
812 OTHER SERVICES	14,451,683	11,483,689	11,483,689	13,323,938	9,037,355	9,037,355	2,446,334	21%
820 RENT & OPERATING LEASES	1,871,441	2,194,705	2,194,705	2,501,153	2,284,985	2,284,985	(90,280)	-4%
825 REPAIRS AND MAINTENANCE	3,162,464	3,842,772	3,842,772	5,213,619	5,515,952	5,515,952	(1,673,180)	-44%
830 INTERGOVERNMENTAL PAYMENTS	19,178	16,867	16,867	37,390	37,390	37,390	(20,523)	-122%
839 INTERNAL SERVICE CHARGES	3,212,902	7,180,900	7,180,900	6,525,483	5,564,540	6,329,942	850,958	12%
842 TRAVEL & EDUCATION	474,789	607,127	607,127	491,949	637,109	637,109	(29,982)	-5%
843 POSTAGE/FREIGHT/SHIPPING	421,531	509,547	509,547	889,159	1,131,451	1,131,451	(621,904)	-122%
845 SUPPORT AND CARE OF PERSONS	508,269	(12,725,269)	(12,725,269)	(13,342,861)	(19,354,363)	(19,354,363)	6,629,094	52%
850 UTILITIES	3,609,160	5,207,025	5,207,025	4,305,674	4,334,361	4,334,361	872,664	17%
855 INTEREST EXPENSE	4,208,885	8,300,201	8,300,201	2,107,112	2,215,630	2,215,630	6,084,571	73%
865 DEPRECIATION	8,515,989	-	-	183,696	183,696	183,696	(183,696)	-
880 TRANSFERS OUT	86,349,229	79,607,667	79,607,667	79,607,667	80,214,565	79,449,163	158,504	0%
Subtotal	\$ 171,512,741	\$ 233,027,788	\$ 233,027,788	\$ 187,411,634	\$ 174,178,198	\$ 175,008,023	\$ 58,019,765	25%
CAPITAL OUTLAY								
915 BUILDINGS AND IMPROVEMENTS	\$ -	\$ 3,994,200	\$ 3,994,200	\$ 2,665,484	\$ 3,812,500	\$ 3,615,000	\$ 379,200	9%
920 CAPITAL EQUIPMENT	-	2,729,927	2,729,927	2,729,927	9,274,246	5,504,191	(2,774,264)	-102%
930 VEHICLES & CONSTRUCTION EQUIP	21,407	35,000	35,000	35,000	314	20,000	15,000	43%
950 DEBT SERVICE	1,087,629	-	-	5,604,271	1,982,127	3,786,141	(3,786,141)	-
Subtotal	\$ 1,109,036	\$ 6,759,127	\$ 6,759,127	\$ 11,034,682	\$ 15,069,187	\$ 12,925,332	\$ (6,166,205)	-91%
Total Expenditures	\$ 285,854,279	\$ 389,917,956	\$ 389,917,956	\$ 354,292,990	\$ 361,059,724	\$ 359,748,694	\$ 30,169,262	8%
Operating Balance (Rev. - Exp.)	\$ (11,125,586)	\$ (697,942)	\$ (697,942)	\$ 10,457,934	\$ (146)	\$ 291,568	\$ 989,510	142%

Health Care Mandates

Organizational Chart



Mission

The mission of the Health Care Mandates Department is to provide indigent and inmate health-related risk management services for Maricopa County Administration so they can control and reduce health care financial liability.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Goals

- By January 1, 2007, reduce average annual litigation judgments/settlements rate by 7% over the 1998 rate.
- By January 1, 2007, increase amounts written off by providers in the claims resolution process by 20% of full-billed charges based on the baseline developed for the Maricopa County Board of Supervisors while experiencing no percentage increase in payments.
- By June 30, 2004, reduce average turn-around time of all Correctional Health Services claims processing to within 70 days of submission while ensuring no percentage increase in re-submissions caused by Health Care Mandates Department errors in processing.
- By December 31, 2002, improve overall department employee satisfaction score by 10 basis points over FY01 score and maintain the improved score each year for the next three years thereafter.
- By July 1, 2002, identify claims paid by Maricopa County to healthcare providers from which Maricopa County's responsibility has now been relieved; and by June 30, 2007, recover at least 75% of those expenditures.
- By January 2007, have all applicable documents scanned, and implement litigation support systems that enable the sharing of information between internal and external customers, the tracking of physical case files, and the timely access to scanned images of critical documents.

Health Care Mandates (Continued)

Issues

- Unresolved legal issues and their impact on pending litigation and claims resolution matters may increase the volume of activity and will require the Health Care Mandates Department to continuously reassess and adapt its focus and procedures in order to ensure that the County's financial exposure is minimized.
- The significant financial implications associated with both past and future healthcare claims create a politically volatile environment that challenges the Health Care Mandates Department's capacity to communicate, influence, and sustain effective working relationships with outside attorneys, the State legislature, media, and other State and County officials.
- An economic downturn during a time of on-going population growth may result in an increase in correctional health claims as unemployment and crime rates escalate requiring Healthcare Mandates to intensify its risk management role to minimize financial obligations and to support Maricopa County's need to reduce expenditures.
- A work environment with unpredictable demands, shifting priorities, and whose ultimate goal is to conclude all outstanding indigent health care responsibilities as efficiently and effectively as possible, challenges the Health Care Mandates Department's capacity to retain, develop and motivate its employees.
- Maricopa County has paid for medical claims for which other sources subsequently became responsible, thus allowing the opportunity for the county to recover claims payments previously made.

Health Care Mandates (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

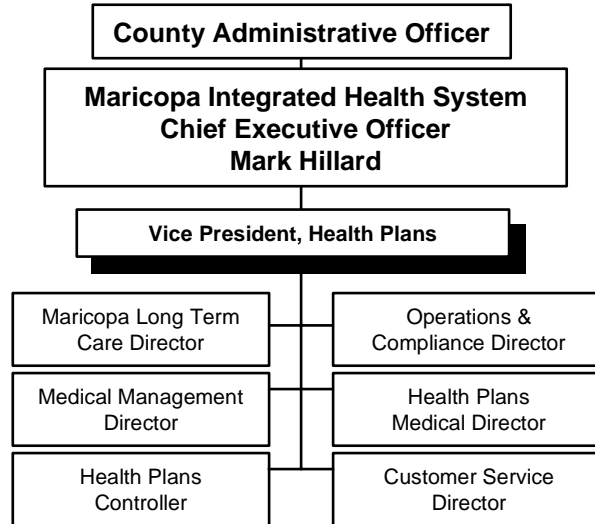
390 HEALTH CARE MANDATES

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 1,409,485	\$ 340,057,753	\$ 28,716	\$ 341,495,954	\$ 101,813,648
SPECIAL REVENUE	-	4,500,000	-	4,500,000	-
ALL FUNDS	\$ 1,409,485	\$ 344,557,753	\$ 28,716	\$ 345,995,954	\$ 101,813,648

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE									
390 HEALTH CARE MANDATES									
ALL FUNDS									
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance		
								%	
REVENUE									
638 PATIENT SERVICE REVENUE	\$ 66,046	\$ 52,848	\$ 52,848	\$ 57,444	\$ 52,848	\$ 52,848	\$ -	0%	
650 MISCELLANEOUS REVENUE	-	-	-	119,489	-	-	-	-	
680 TRANSFERS IN	85,857,558	101,760,800	101,760,800	101,760,800	101,760,800	101,760,800	-	0%	
Total Revenue	\$ 85,923,604	\$ 101,813,648	\$ 101,813,648	\$ 101,937,733	\$ 101,813,648	\$ 101,813,648	\$ -	0%	
EXPENDITURES									
PERSONAL SERVICES									
701 REGULAR PAY	\$ 1,218,137	\$ 1,084,775	\$ 1,084,775	\$ 1,197,787	\$ 1,149,214	\$ 1,149,214	\$ (64,439)	-6%	
705 TEMPORARY PAY	8,421	8,436	8,436	8,040	-	-	8,436	100%	
710 OVERTIME	4,700	3,000	3,000	5,182	-	-	3,000	100%	
750 FRINGE BENEFITS	339,511	289,351	289,351	343,709	260,271	260,271	29,080	10%	
790 OTHER PERSONNEL SERVICES	3,191	-	-	406	-	-	-	-	
795 PERSONNEL SERVICES ALLOC OUT	(150,969)	(203,618)	(203,618)	(164,492)	-	-	(203,618)	-100%	
796 PERSONNEL SERVICES ALLOC IN	57,304	-	-	-	-	-	-	-	
Subtotal	\$ 1,480,295	\$ 1,181,944	\$ 1,181,944	\$ 1,390,632	\$ 1,409,485	\$ 1,409,485	\$ (227,541)	-19%	
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$ 48,369	\$ 68,448	\$ 68,448	\$ 66,646	\$ 67,048	\$ 67,048	\$ 1,400	2%	
803 FUEL	-	-	-	12	-	-	-	-	
804 NON-CAPITAL EQUIPMENT	1,872	-	-	19,004	-	-	-	-	
810 LEGAL SERVICES	3,106,007	18,775,000	18,775,000	3,025,392	19,174,844	19,174,844	(399,844)	-2%	
811 HEALTH CARE SERVICES	3,412,312	8,720,000	8,720,000	6,663,816	9,820,000	10,220,000	(1,500,000)	-17%	
812 OTHER SERVICES	1,657,242	8,042,135	8,042,135	2,055,747	1,949,407	1,949,407	6,092,728	76%	
820 RENT & OPERATING LEASES	160,064	26,047	26,047	12,380	10,332	10,332	15,715	60%	
825 REPAIRS AND MAINTENANCE	5,803	6,000	6,000	2,823	17,441	17,441	(11,441)	-191%	
830 INTERGOVERNMENTAL PAYMENTS	224,931,987	293,021,477	293,021,477	299,631,597	307,839,727	296,785,190	(3,763,713)	-1%	
839 INTERNAL SERVICE CHARGES	15,720	200,605	200,605	200,521	8,058	188,858	11,747	6%	
842 TRAVEL & EDUCATION	1,354	2,000	2,000	2,816	1,900	1,900	100	5%	
843 POSTAGE/FREIGHT/SHIPPING	44,867	30,000	30,000	11,188	4,000	4,000	26,000	87%	
845 SUPPORT AND CARE OF PERSONS	99,958	68,649	68,649	74,295	84,774	84,774	(16,125)	-23%	
850 UTILITIES	607	-	-	-	-	-	-	-	
880 TRANSFERS OUT	25,083,197	17,374,663	17,374,663	17,374,663	17,547,989	16,053,959	1,320,704	8%	
Subtotal	\$ 258,569,359	\$ 346,335,024	\$ 346,335,024	\$ 329,140,900	\$ 356,525,520	\$ 344,557,753	\$ 1,777,271	1%	
CAPITAL OUTLAY									
915 BUILDINGS AND IMPROVEMENTS	\$ 29,990	\$ -	\$ -	993	\$ -	\$ -	\$ -	-	
950 DEBT SERVICE	-	-	-	25,266	28,716	28,716	(28,716)	-	
Subtotal	\$ 29,990	\$ -	\$ -	\$ 26,259	\$ 28,716	\$ 28,716	\$ (28,716)	-	
Total Expenditures	\$ 260,079,644	\$ 347,516,968	\$ 347,516,968	\$ 330,557,791	\$ 357,963,721	\$ 345,995,954	\$ 1,521,014	0%	
Operating Balance (Rev. - Exp.)	\$ (174,156,040)	\$ (245,703,320)	\$ (245,703,320)	\$ (228,620,058)	\$ (256,150,073)	\$ (244,182,306)	\$ 1,521,014	1%	

Health Plans

Organizational Chart



Mission

The mission of Maricopa Integrated Health System (MIHS) is to provide quality, customer oriented health care services, medical education and research for patients and health plan members so they can improve their health status in a cost efficient manner.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Goals

- By June 2003, generate sufficient cash flow through revenue development and operational efficiencies to provide MIHS funding required to meet our customers' service needs and avoid subsidy by the County. Achieve a cash balance of \$33 million as of June 30, 2003. Achieve improvement in AR days to 75 days or less per industry standards.
- By June 2003, attract and retain qualified employees through improvements in work place environment and maintaining competitive wages and benefits. Maintain an annual voluntary turnover rate less than that experienced by the Arizona Hospital and Health Care Association members. Achieve improvement in employee satisfaction survey results by 5 basis points.
- On an ongoing basis, assess governance options which will serve to support the financial viability of MIHS and offer recommendations to the Board of Supervisors to clarify the structure and role of the health system in meeting the community's health care needs.
- By July 2007, subject to availability of capital funding, implement MIHS master plan capital projects to ensure the provision of appropriate and adequate facilities to meet current and future customer health care needs.

Health Plans (Continued)

- By June 2005, improve MIHS customer service by providing customer-oriented accessibility, availability and continuity of care as measured by patient satisfaction survey results. Attain and sustain a composite score of 7.25 for each of the following four MIHS business components; Family Health Centers, Emergency Department, Comprehensive Health Center, and Maricopa Medical Center. Reduce Maricopa Health Plan disenrollment rate by 10%.
- On an ongoing basis, continue to secure accreditation/compliance from the Residency Review Committee (RRC), Joint Commission on Accreditation of Health care Organizations (JCAHO), and Centers for Medicare and Medicaid Services (CMS).
- On an ongoing basis, develop and implement strategies to enroll and retain health plan membership at a profitable margin to meet/exceed composite health plan earnings projections to support the provision of health care programs and services to MIHS customers.
- By June 2005, assess and identify opportunities to improve the financial performance of the delivery system through expense reduction, revenue enhancement, improved cash flow, product line analysis and enhancement of operational efficiency. Achieve a 10% improvement in operating margin by June 30, 2003.

Issues

- Failure to attract and retain qualified and skilled staff will lead to service reduction, higher costs, and customer dissatisfaction.
- Inadequate physical facilities across the health system are compromising our ability to meet the needs and expectations of our current patient, provider and employee base, and will severely limit our ability to attract and retain new patients, providers and employees.
- Changes in health care policy, rapidly rising costs, declining profitability, work force shortages and competitive marketplace forces necessitate reevaluation of our MIHS governance structure and role in providing health care to the community we serve.
- Availability and distribution of Information is becoming increasingly important given that more data is being gathered but not necessarily configured as information. Without configured information, the system will be unable to provide care at the lowest cost and greatest outcome.
- Loss of Graduate Medical Education accreditation would result in loss of faculty, increased cost of care, and reduction in funding, resulting in a negative impact on patient care.

Health Plans (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

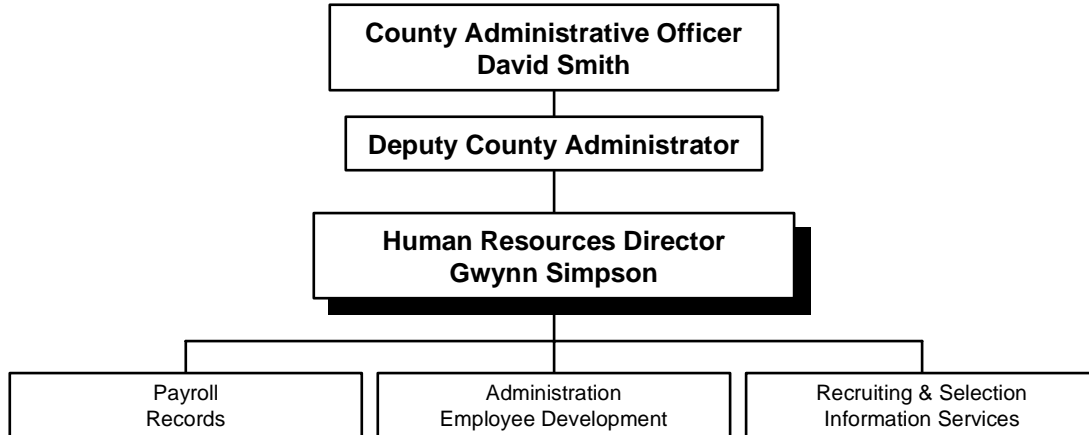
600 HEALTH PLANS

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
SPECIAL REVENUE	\$ 1,807,405	\$ 150,231	\$ -	\$ 1,957,636	\$ 1,957,636
ENTERPRISE	20,266,701	417,383,567	458,496	438,108,764	437,826,771
ALL FUNDS	\$ 22,074,106	\$ 417,533,798	\$ 458,496	\$ 440,066,400	\$ 439,784,407

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE								
600 HEALTH PLANS								
ALL FUNDS								
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
615 GRANTS	\$ 915,060	\$ 1,126,000	\$ 1,126,000	\$ 1,271,000	\$ 1,277,847	\$ 1,277,847	\$ 151,847	13%
620 OTHER INTERGOVERNMENTAL	3,555,752	4,364,399	4,364,399	-	-	-	(4,364,399)	-100%
638 PATIENT SERVICE REVENUE	339,685,187	419,261,074	419,261,074	430,319,000	427,996,607	427,996,607	8,735,533	2%
645 INTEREST EARNINGS	6,051,162	4,808,808	4,808,808	3,070,000	2,311,341	2,311,341	(2,497,467)	-52%
650 MISCELLANEOUS REVENUE	62,866	-	-	-	-	-	-	-
680 TRANSFERS IN	686,463	2,178,601	2,178,601	2,178,601	1,857,723	8,198,612	6,020,011	276%
Total Revenue	\$ 350,956,490	\$ 431,738,882	\$ 431,738,882	\$ 436,838,601	\$ 433,443,518	\$ 439,784,407	\$ 8,045,525	2%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 13,249,933	\$ 13,043,682	\$ 13,043,682	\$ -	\$ 18,564,784	\$ 18,560,345	\$ (5,516,663)	-42%
710 OVERTIME	11,369	3,389	3,389	-	-	-	3,389	100%
750 FRINGE BENEFITS	1,316,047	2,857,226	2,857,226	-	3,433,677	3,508,443	(651,217)	-23%
795 PERSONNEL SERVICES ALLOC OUT	-	(6,289,823)	(6,289,823)	-	(11,063,003)	(11,069,675)	4,779,852	76%
796 PERSONNEL SERVICES ALLOC IN	-	9,148,912	9,148,912	-	11,063,003	11,074,993	(1,926,081)	-21%
Subtotal	\$ 14,577,349	\$ 18,763,386	\$ 18,763,386	\$ -	\$ 21,998,461	\$ 22,074,106	\$ (3,310,720)	-18%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 782,794	\$ 615,504	\$ 615,504	\$ 27,008,092	\$ 1,157,539	\$ 1,157,539	\$ (542,035)	-88%
802 MEDICAL SUPPLIES	894,069	991,170	991,170	-	1,236,257	1,236,257	(245,087)	-25%
803 FUEL	842	-	-	-	-	799	(799)	-
804 NON-CAPITAL EQUIPMENT	4,185,752	5,376,160	5,376,160	-	4,271,755	4,271,755	1,104,405	21%
811 HEALTH CARE SERVICES	130,042,661	159,962,684	159,962,684	207,712,000	176,063,175	176,063,175	(16,100,491)	-10%
812 OTHER SERVICES	22,686,673	29,468,470	29,468,470	5,872,000	33,616,450	33,616,450	(4,147,980)	-14%
820 RENT & OPERATING LEASES	825,179	1,242,600	1,242,600	-	1,036,262	1,036,262	206,338	17%
825 REPAIRS AND MAINTENANCE	5,916	4,680	4,680	-	6,075	6,075	(1,395)	-30%
830 INTERGOVERNMENTAL PAYMENTS	4,908	-	-	-	-	-	-	-
839 INTERNAL SERVICE CHARGES	459,188	450,564	450,564	-	779,867	295,152	155,412	34%
842 TRAVEL & EDUCATION	196,585	269,785	269,785	-	269,193	269,193	592	0%
843 POSTAGE/FREIGHT/SHIPPING	37,349	27,305	27,305	-	264,384	264,384	(237,079)	-868%
845 SUPPORT AND CARE OF PERSONS	154,777,612	185,499,208	185,499,208	179,375,000	175,073,815	175,073,815	10,425,393	6%
850 UTILITIES	1,235	-	-	-	1,885	1,885	(1,885)	-
865 DEPRECIATION	96,573	-	-	-	-	-	-	-
880 TRANSFERS OUT	111,891	23,649,168	23,649,168	23,649,168	17,184,335	24,241,057	(591,889)	-3%
Subtotal	\$ 315,109,227	\$ 407,557,298	\$ 407,557,298	\$ 443,616,260	\$ 410,960,992	\$ 417,533,798	\$ (9,976,500)	-2%
CAPITAL OUTLAY								
920 CAPITAL EQUIPMENT	\$ -	\$ 3,100,000	\$ 3,100,000	\$ 1,686,494	\$ 458,496	\$ 458,496	\$ 2,641,504	85%
Subtotal	\$ -	\$ 3,100,000	\$ 3,100,000	\$ 1,686,494	\$ 458,496	\$ 458,496	\$ 2,641,504	85%
Total Expenditures	\$ 329,686,576	\$ 429,420,684	\$ 429,420,684	\$ 445,302,754	\$ 433,417,949	\$ 440,066,400	\$ (10,645,716)	-2%
Operating Balance (Rev. - Exp.)	\$ 21,269,914	\$ 2,318,198	\$ 2,318,198	\$ (8,464,153)	\$ 25,569	\$ (281,993)	\$ (2,600,191)	-112%

Human Resources

Organizational Chart



Mission

The mission of the Maricopa County Human Resources Department is to provide leadership and human resources systems and programs to officials, departments, and agencies so that they can achieve their business goals.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Goals

- By June, 2002, our internal customers will report that Human Resources' services and delivery methods have been redefined and redesigned so that they meet the emerging business needs of their department/agency.
- By 2002, the Human Resources Department will have implemented a responsive, flexible, and competitive total compensation and benefits program, managed within available resources, so that the number of employees leaving voluntarily due to compensation issues is reduced.
- By December 2003, the Human Resources Department will demonstrate corporate leadership through performance consulting and innovative transactional support as indicated by results achieved, customer reporting, and active partnership in departmental strategic and business planning.

Issues

- Changes in case law will increase exposure to liability and will cause greater demand for more sophisticated internal investigations into employee misconduct, and will increase demand/need for more information to departments.

Human Resources (Continued)

- As department's human resource needs are redefined through their participation in Managing for Results, there will be fewer demands for transactional processing and greater demands for expert consulting.
- Adoption of Managing for Results will require rethinking and redesign of the policies, procedures, programs and tools needed to integrate Managing for Results fully through all levels of the organization.
- The organization will require leadership from Human Resources to assure consistency in the delivery of HR services and programs to help departments achieve their goals.
- Changes in the workforce and the County's business environment will make it increasingly challenging to offer a comprehensive, competitive total compensation package that attracts and retains a high performing diverse workforce.
- Changes in the workforce and the County's business environment are creating more pressure to change workplace practices, offer a different array of services and respond in a more customized manner.
- As departments implement Managing for Results they will demand faster more accurate data and information, which will also increase demands for more cost effectiveness and paperless process workplace solutions.

Human Resources (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

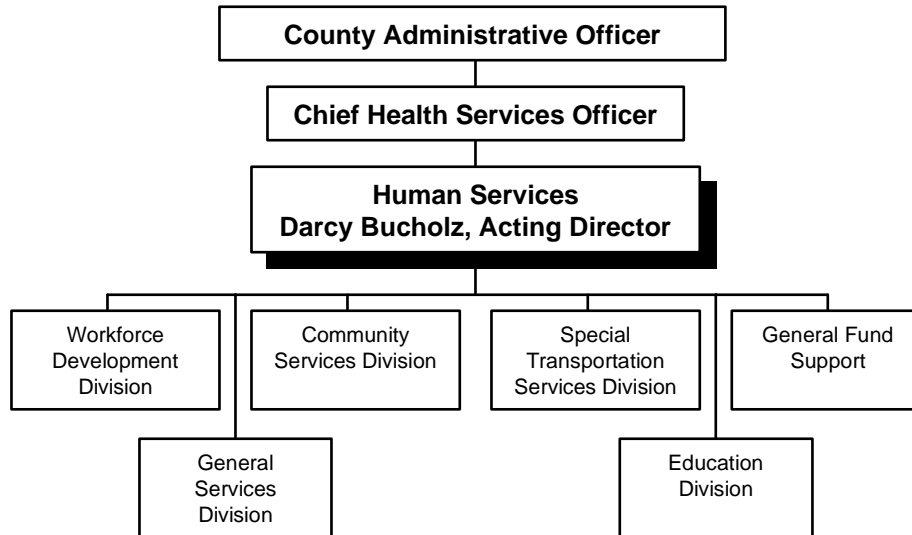
310 HUMAN RESOURCES

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 2,533,545	\$ 208,289	\$ -	\$ 2,741,834	\$ 25,511
ALL FUNDS	\$ 2,533,545	\$ 208,289	\$ -	\$ 2,741,834	\$ 25,511

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE										
310 HUMAN RESOURCES										
ALL FUNDS										
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance		%	
REVENUE										
635 OTHER CHARGES FOR SERVICES	\$ 29,362	\$ 25,000	\$ 25,000	\$ 30,701	\$ 24,211	\$ 24,211	\$ (789)		-3%	
650 MISCELLANEOUS REVENUE	79,224	90,511	90,511	64,076	1,300	1,300	(89,211)		-99%	
Total Revenue	\$ 108,586	\$ 115,511	\$ 115,511	\$ 94,777	\$ 25,511	\$ 25,511	\$ (90,000)		-78%	
EXPENDITURES										
PERSONAL SERVICES										
701 REGULAR PAY	\$ 1,908,370	\$ 1,960,820	\$ 2,003,019	\$ 1,971,165	\$ 2,615,035	\$ 1,979,475	\$ 23,544		1%	
705 TEMPORARY PAY	23,411	10,500	2,840	42,596	86,760	107,737	(104,897)		-3694%	
710 OVERTIME	1,892	1,500	345	2,178	8,845	8,845	(8,500)		-2464%	
750 FRINGE BENEFITS	379,958	438,303	445,886	496,434	608,744	467,345	(21,459)		-5%	
790 OTHER PERSONNEL SERVICES	174	-	6,114	9,915	17,200	16,369	(10,255)		-168%	
795 PERSONNEL SERVICES ALLOC OUT	-	-	-	(366)	-	(46,226)	46,226			
796 PERSONNEL SERVICES ALLOC IN	-	170,145	170,145	155,966	-	-	170,145		100%	
Subtotal	\$ 2,313,805	\$ 2,581,268	\$ 2,628,349	\$ 2,677,888	\$ 3,336,584	\$ 2,533,545	\$ 94,804		4%	
SUPPLIES & SERVICES										
801 GENERAL SUPPLIES	\$ (42,015)	\$ 186,370	\$ 185,442	\$ 70,821	\$ 87,000	\$ 81,024	\$ 104,418		56%	
803 FUEL	29	-	-	-	673	-	-			
804 NON-CAPITAL EQUIPMENT	271	11,024	2,403	-	8,000	-	2,403		100%	
810 LEGAL SERVICES	11,546	27,000	27,000	44,878	42,000	42,000	(15,000)		-56%	
812 OTHER SERVICES	264,371	137,659	99,199	114,022	226,518	2,307	96,892		98%	
820 RENT & OPERATING LEASES	19,477	29,776	29,776	-	34,000	27,776	2,000		7%	
825 REPAIRS AND MAINTENANCE	6,193	380	380	7,144	14,050	4,430	(4,050)		-1066%	
830 INTERGOVERNMENTAL PAYMENTS	(1)	3,000	3,000	-	-	-	3,000		100%	
839 INTERNAL SERVICE CHARGES	28,680	36,163	36,163	26,178	35,204	28,623	7,540		21%	
842 TRAVEL & EDUCATION	20,599	24,016	24,944	4,795	25,000	8,113	16,831		67%	
843 POSTAGE/FREIGHT/SHIPPING	26,165	11,678	11,678	12,190	14,944	14,016	(2,338)		-20%	
Subtotal	\$ 335,315	\$ 467,066	\$ 419,985	\$ 280,028	\$ 487,389	\$ 208,289	\$ 211,696		50%	
Total Expenditures	\$ 2,649,120	\$ 3,048,334	\$ 3,048,334	\$ 2,957,916	\$ 3,823,973	\$ 2,741,834	\$ 306,500		10%	
Operating Balance (Rev. - Exp.)	\$ (2,540,534)	\$ (2,932,823)	\$ (2,932,823)	\$ (2,863,139)	\$ (3,798,462)	\$ (2,716,323)	\$ 216,500		7%	

Human Services

Organizational Chart



Mission

The mission of the Human Services Department is to provide education, employment and basic needs services for individuals, children and families, so that they have opportunities to enhance their economic, social and physical well-being.

Vision

All Maricopa County residents will have opportunities to achieve economic self-sufficiency and enjoy a high quality of life.

Goals

- By June 2005, HSD will meet or exceed all contract performance standards established by all external funding agencies.
- By June 2005, HSD will have met or exceeded an established performance target of reducing employee annual turnover to 10% or less.

Issues

- Added responsibility is being placed on local government to fund and design human service programs and there are continued efforts to promote the integration of faith-based and for-profit organizations into the delivery of such programs. These factors create greater competition for funds.
- The demand and need for the services provided by the Human Services Department is increasing due to population growth and economic decline, however our general fund appropriation and other grant funding has been stagnant or declining.
- A shrinking supply of affordable housing, coupled with fewer entry level jobs that provide livable wages and full benefits, will result in greater demand for basic needs services.

Human Services (Continued)

- There is a trend in education reform to mandate the assessment of children's progress towards specific learning outcomes as evidence of program effectiveness. Additionally, there are mounting pressures to expand Head Start as a full-day/year-round program without additional funding. Together, these issues will limit the number of families served by the department and compromise our ability to offer comprehensive services.
- The number of individuals seeking employment or re-employment has significantly increased due to the decline in the economy, however our workforce development resources have not increased.
- The increasing lack of affordable and accessible public transportation throughout Maricopa County will result in greater public demand for the Department's limited/dwindling transportation assistance resources.

Human Services (Continued)

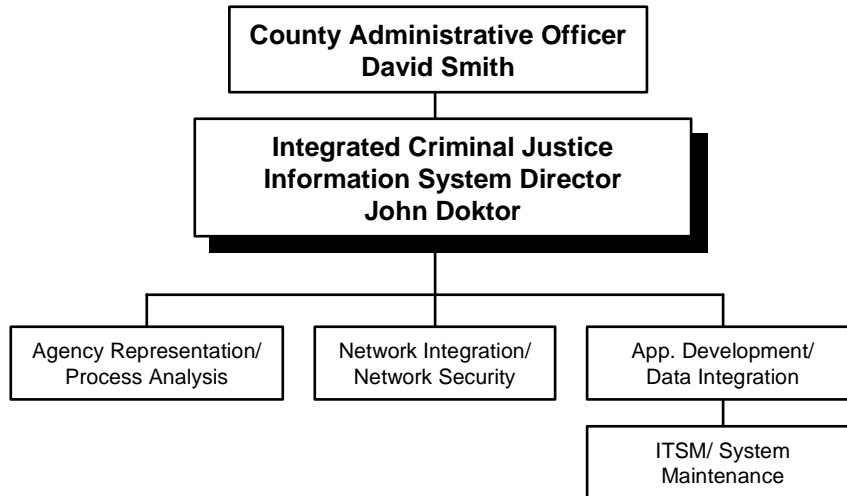
DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

220 HUMAN SERVICES					
Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 193,273	\$ 945,707	\$ -	\$ 1,138,980	\$ -
SPECIAL REVENUE	13,389,970	20,521,867	1,120,500	35,032,337	35,032,337
ALL FUNDS	\$ 13,583,243	\$ 21,467,574	\$ 1,120,500	\$ 36,171,317	\$ 35,032,337

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE								
220 HUMAN SERVICES								
ALL FUNDS								
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
615 GRANTS	\$ 29,766,052	\$ 29,599,739	\$ 29,599,739	\$ 33,574,809	\$ 34,050,497	\$ 35,032,337	\$ 5,432,598	18%
620 OTHER INTERGOVERNMENTAL	18,568	-	-	27,175	-	-	-	-
645 INTEREST EARNINGS	-	-	-	(14,444)	-	-	-	-
650 MISCELLANEOUS REVENUE	22,315	-	-	58,237	-	-	-	-
Total Revenue	\$ 29,806,935	\$ 29,599,739	\$ 29,599,739	\$ 33,645,777	\$ 34,050,497	\$ 35,032,337	\$ 5,432,598	18%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 8,561,607	\$ 8,859,844	\$ 8,929,920	\$ 9,371,098	\$ 9,749,227	\$ 10,190,356	\$ (1,260,436)	-14%
705 TEMPORARY PAY	126,674	195,000	155,000	143,234	170,000	170,000	(15,000)	-10%
710 OVERTIME	4,013	-	-	7,351	6,000	6,000	(6,000)	-
750 FRINGE BENEFITS	2,129,567	2,489,365	2,533,849	2,370,105	2,532,214	3,168,887	(635,038)	-25%
790 OTHER PERSONNEL SERVICES	26,954	-	40,000	50,263	45,000	45,000	(5,000)	-13%
795 PERSONNEL SERVICES ALLOC OUT	(39,411)	(66,459)	(66,459)	(66,476)	-	(216,412)	149,953	226%
796 PERSONNEL SERVICES ALLOC IN	41,053	66,461	66,461	66,461	-	219,412	(152,951)	-230%
Subtotal	\$ 10,850,457	\$ 11,544,211	\$ 11,658,771	\$ 11,942,036	\$ 12,502,441	\$ 13,583,243	\$ (1,924,472)	-17%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 1,719,534	\$ 2,819,517	\$ 2,006,423	\$ 1,900,913	\$ 2,244,400	\$ 2,152,149	\$ (145,726)	-7%
802 MEDICAL SUPPLIES	18,591	15,000	15,000	19,201	25,000	25,000	(10,000)	-67%
803 FUEL	10,860	16,000	16,000	28,926	66,500	66,500	(50,500)	-316%
804 NON-CAPITAL EQUIPMENT	77,744	233,252	233,250	85,483	202,300	202,300	30,950	13%
810 LEGAL SERVICES	6,011	6,000	6,000	5,769	7,200	7,200	(1,200)	-20%
811 HEALTH CARE SERVICES	105,520	10,000	10,000	66,346	50,000	50,000	(40,000)	-400%
812 OTHER SERVICES	15,368,455	12,689,586	13,290,540	17,586,109	16,704,246	16,301,180	(3,010,640)	-23%
820 RENT & OPERATING LEASES	797,841	1,062,538	1,160,120	1,160,121	825,105	825,105	335,015	29%
825 REPAIRS AND MAINTENANCE	431,018	507,000	507,000	59,834	137,200	87,200	419,800	83%
839 INTERNAL SERVICE CHARGES	832,922	901,100	901,100	901,100	922,538	922,538	(21,438)	-2%
842 TRAVEL & EDUCATION	295,218	230,838	230,838	279,391	399,000	399,000	(168,162)	-73%
843 POSTAGE/FREIGHT/SHIPPING	37,211	17,100	17,100	24,466	20,300	20,300	(3,200)	-19%
845 SUPPORT AND CARE OF PERSONS	47,696	40,000	40,000	43,022	26,500	26,500	13,500	34%
850 UTILITIES	36,415	28,700	28,700	42,532	62,800	62,800	(34,100)	-119%
880 TRANSFERS OUT	-	-	-	-	-	319,802	(319,802)	-
Subtotal	\$ 19,785,036	\$ 18,576,631	\$ 18,462,071	\$ 22,203,213	\$ 21,693,089	\$ 21,467,574	\$ (3,005,503)	-16%
CAPITAL OUTLAY								
915 BUILDINGS AND IMPROVEMENTS	\$ (66,532)	\$ 225,000	\$ 225,000	\$ 75,000	\$ 20,000	\$ 20,000	\$ 205,000	91%
920 CAPITAL EQUIPMENT	191,595	21,000	21,000	131,673	440,500	440,500	(419,500)	-1998%
930 VEHICLES & CONSTRUCTION EQUIP	437,173	500,000	500,000	560,961	660,000	660,000	(160,000)	-32%
Subtotal	\$ 562,236	\$ 746,000	\$ 746,000	\$ 767,634	\$ 1,120,500	\$ 1,120,500	\$ (374,500)	-50%
Total Expenditures	\$ 31,197,729	\$ 30,866,842	\$ 30,866,842	\$ 34,912,883	\$ 35,316,030	\$ 36,171,317	\$ (5,304,475)	-17%
Operating Balance (Rev. - Exp.)	\$ (1,390,794)	\$ (1,267,103)	\$ (1,267,103)	\$ (1,267,106)	\$ (1,265,533)	\$ (1,138,980)	\$ 128,123	10%

Integrated Criminal Justice Information System

Organizational Chart



Mission

The Mission of the Integrated Criminal Justice Information System (ICJIS) is to provide automated systems, information technology expertise, and information pathways to justice and law enforcement agencies, and to develop and implement systems that promote the sharing of criminal justice information that is timely, secure, reliable, and comprehensive, so that criminal justice agencies may more efficiently enhance public safety, improve service to the community, and make quality justice and law enforcement decisions.

Vision

Integration will allow enhanced productivity, efficiency, and communication, and will eliminate redundancy. As a result, ICJIS will have a positive impact on improved public safety by making available to criminal justice stakeholders timely, accurate, and complete information concerning offenders. Improved decisions will be made through the increased availability of performance measures relating to public policy. Productivity of stakeholder agency employees will increase with the elimination of redundant data collection and duplicate data entry. Paper-based processes will be reduced or eliminated with the rapid availability of electronic records. Criminal justice information will be accessible in a timely, accurate, and comprehensive fashion by criminal justice agencies. The public will have immediate access to relevant criminal justice information.

Goals

- Strategic Goal 1: By December 2002, ICJIS will develop and implement a system whereby participating justice and law enforcement county agencies will be able to electronically exchange information for the purpose of reducing data entry associated with increasing work loads through the elimination of redundant data entry.
- Quarter4 ICJIS's first major Managing for Results (MFR) strategic goal for County criminal justice information integration has been completed ahead of schedule, with the project being under the original budget by more than 25%.

Integrated Criminal Justice Information System (Continued)

- Strategic Goal 2: By December 2004, justice and law enforcement agencies external to Maricopa County (federal, state, and local) will be enabled to share and exchange information electronically with county justice and law enforcement agencies on a timely, accurate, and secure basis through the integrated criminal justice information system.
- Strategic Goal 3: By December 2004, ICJIS will provide the information links necessary for criminal justice departments to develop and implement management information systems, including the accused-in-process (AIP) central index system to provide more complete information regarding individual cases and case processing, leading to better decision making.

Issues

- The demands of growing criminal justice workloads put excess strain on finite resources, resulting in system delays, process breakdowns, jail overcrowding, excessive staff turnover, and inefficiencies that affect system integrity and public safety.
- County justice and law enforcement departments increasingly demand more accurate, timely, complete information regarding individual cases and case processing.
- Failure to develop an integrated criminal justice integration system will result in decreased system integrity, public safety concerns, and slower processing of criminal cases.
- Federal and state mandates place increased demands for accountability and service.
- The public places growing expectations on the criminal justice system to provide increased public safety.
- Information technology provides the unique opportunity to rethink and reengineer current justice and law enforcement processes that are manual, inefficient, and in need of improved performance through work process automation.
- Decision support capability is lacking in the current system, negatively impacting the ability to predict, observe trends, and to make accurate forecasts regarding the justice and law enforcement environment.

Integrated Criminal Justice Information System (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

420 INTEGRATED CRIMINAL JUST INFO

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
SPECIAL REVENUE	\$ 2,115,767	\$ 4,634,021	\$ 486,549	\$ 7,236,337	\$ -
ALL FUNDS	\$ 2,115,767	\$ 4,634,021	\$ 486,549	\$ 7,236,337	\$ -

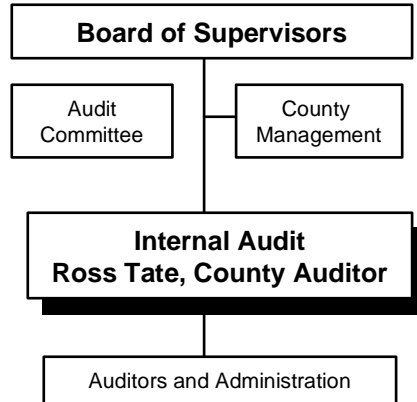
EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

420 INTEGRATED CRIMINAL JUST INFO ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 1,011,390	\$ 1,065,190	\$ 1,072,661	\$ 1,122,124	\$ 1,647,463	\$ 1,647,463	\$ (574,802)	-54%
705 TEMPORARY PAY	34,485	-	6,439	4,787	-	-	6,439	100%
750 FRINGE BENEFITS	156,483	166,781	168,029	176,385	284,242	284,242	(116,213)	-69%
790 OTHER PERSONNEL SERVICES	196,257	-	-	-	-	-	-	-
795 PERSONNEL SERVICES ALLOC OUT	(121)	(18,545)	(19,709)	(19,704)	(691,155)	(691,155)	671,446	3407%
796 PERSONNEL SERVICES ALLOC IN	-	204,059	204,059	155,295	875,217	875,217	(671,158)	-329%
Subtotal	\$ 1,398,494	\$ 1,417,485	\$ 1,431,479	\$ 1,438,887	\$ 2,115,767	\$ 2,115,767	\$ (684,288)	-48%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 678,882	\$ 1,604,003	\$ 1,256,867	\$ 252,447	\$ 2,395,035	\$ 2,395,035	\$ (1,138,168)	-91%
804 NON-CAPITAL EQUIPMENT	9,330	-	-	46,800	35,000	35,000	(35,000)	-100%
812 OTHER SERVICES	541,396	876,770	1,171,430	873,662	1,517,310	1,517,310	(345,880)	-30%
820 RENT & OPERATING LEASES	56,950	42,851	61,803	67,775	70,816	70,816	(9,013)	-15%
825 REPAIRS AND MAINTENANCE	19,945	206,000	167,924	171,825	369,512	369,512	(201,588)	-120%
839 INTERNAL SERVICE CHARGES	32,323	33,625	31,741	78,341	51,848	51,848	(20,107)	-63%
842 TRAVEL & EDUCATION	129,473	84,000	107,500	85,197	194,500	194,500	(87,000)	-81%
Subtotal	\$ 1,468,299	\$ 2,847,249	\$ 2,797,265	\$ 1,576,047	\$ 4,634,021	\$ 4,634,021	\$ (1,836,756)	-66%
CAPITAL OUTLAY								
920 CAPITAL EQUIPMENT	\$ 785,304	\$ 165,000	\$ 222,905	\$ 266,925	\$ 308,000	\$ 308,000	\$ (85,095)	-38%
950 DEBT SERVICE	4,493	112,164	90,249	79,512	178,549	178,549	(88,300)	-98%
Subtotal	\$ 789,797	\$ 277,164	\$ 313,154	\$ 346,437	\$ 486,549	\$ 486,549	\$ (173,395)	-55%
Total Expenditures	\$ 3,656,590	\$ 4,541,898	\$ 4,541,898	\$ 3,361,371	\$ 7,236,337	\$ 7,236,337	\$ (2,694,439)	-59%
Operating Balance (Rev. - Exp.)	\$ (3,656,590)	\$ (4,541,898)	\$ (4,541,898)	\$ (3,361,371)	\$ (7,236,337)	\$ (7,236,337)	\$ (2,694,439)	-59%

Internal Audit

Organizational Chart



Mission

The mission of the Internal Audit Department is to provide objective, accurate, and meaningful information about County operations so the Board of Supervisors can make informed decisions to better serve County citizens.

Vision

To facilitate positive change throughout County operations while ensuring that public resources are used for their intended purpose.

Goals

- By 2005, Internal Audit will dedicate at least 10% of department audit hours to proactive educational activities in order to further strengthen the County's internal control environment.
- By 2005, in order to provide our customers with a quality product, and meet the growing challenges of advancing technology and diversified County operations, Internal Audit will provide a more attractive employee environment and retain high-quality employees by: a. Offering a professional environment of customer-oriented teamwork in achieving our mission; b. Increasing professional development resources to \$1,500 per FTE; c. Improve office workstation technology to a 3-year replacement cycle.
- By 2005, Internal Audit will strive for excellence within the profession and increase customer confidence by: a. Earning a NACO award annually b. Earning two professional audit awards (Knighton, NALGA, IIA, AGA, etc.) c. Having at least 25% of staff in leadership positions within professional organizations d. Publishing two external articles on audit topics e. Providing online audit and control information to both internal and external customers, increasing Web-site visits each year.
- By 2005, Internal Audit will annually verify 35% of key MfR performance measures throughout County operations.
- Internal Audit is currently surveying our primary customers (BOS, County Management, departments, and Audit Committee) to identify, report, and prioritize new audit services that are perceived to be needed. We will implement 25% of these services that are consistent with our strategic plan by FY05 (contingent upon available funding).

Internal Audit (Continued)

- By June 2005, Internal Audit will satisfy the need for providing objective information by; a. Making 90% of issued audit reports available to the public on-line; b. Continue publishing at least one Financial Condition Report; c. Continue publishing at least one Service Effort and Accomplishment Report.
- By 2005, Internal Audit staff will better meet its customers' service demands by: a. Obtaining the training and equipment necessary to utilize Computer Assisted Audit Techniques (CAATs) on 50% of audit projects; b. Continuously monitor 20% of the County's financial transactions.

Issues

- The demand from the Board of Supervisors and County Management for objective analysis, interpretation, and reporting of county information is increasing.
- The public's knowledge of government operations and desire for accountability is increasing.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

230 INTERNAL AUDIT

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 931,656	\$ 24,470	\$ 1,896	\$ 958,022	\$ 75
ALL FUNDS	\$ 931,656	\$ 24,470	\$ 1,896	\$ 958,022	\$ 75

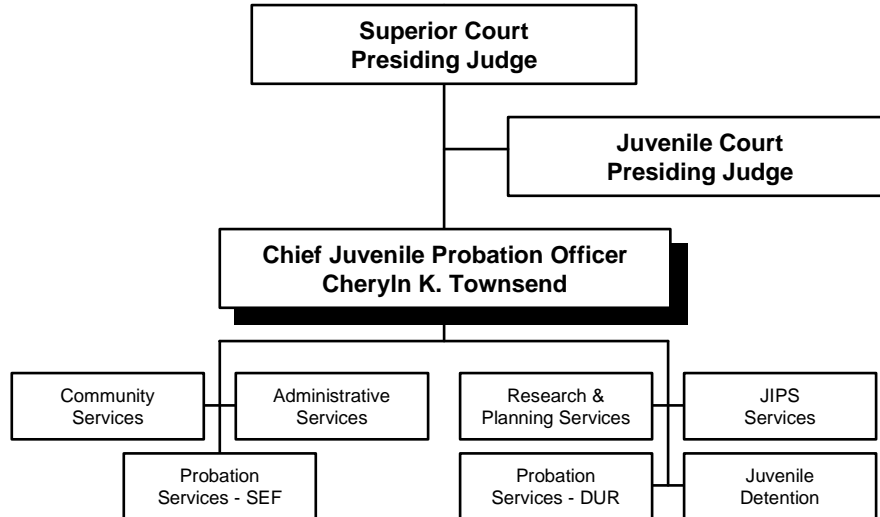
EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

230 INTERNAL AUDIT ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
650 MISCELLANEOUS REVENUE	\$ 921	\$ 75	\$ 75	\$ 170	\$ 75	\$ 75	\$ -	0%
Total Revenue	\$ 921	\$ 75	\$ 75	\$ 170	\$ 75	\$ 75	\$ -	0%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 799,691	\$ 823,961	\$ 826,593	\$ 805,765	\$ 823,110	\$ 782,175	\$ 44,418	5%
705 TEMPORARY PAY	1,820	1,990	1,990	988	1,990	1,990	-	0%
750 FRINGE BENEFITS	150,613	172,638	170,019	162,424	168,098	159,491	10,528	6%
795 PERSONNEL SERVICES ALLOC OUT	(15,282)	(12,000)	(12,000)	(9,001)	(12,000)	(12,000)	-	0%
Subtotal	\$ 936,842	\$ 986,589	\$ 986,602	\$ 960,176	\$ 981,198	\$ 931,656	\$ 54,946	6%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 5,080	\$ 6,250	\$ 6,237	\$ 4,954	\$ 5,000	\$ 5,000	\$ 1,237	20%
812 OTHER SERVICES	6,134	3,839	3,839	3,080	2,069	2,069	1,770	46%
820 RENT & OPERATING LEASES	1,824	1,800	1,800	2,066	2,070	2,070	(270)	-15%
825 REPAIRS AND MAINTENANCE	-	500	500	375	150	150	350	70%
839 INTERNAL SERVICE CHARGES	5,211	5,496	5,496	4,502	6,000	6,000	(504)	-9%
842 TRAVEL & EDUCATION	12,186	9,481	9,481	6,039	9,081	9,081	400	4%
843 POSTAGE/FREIGHT/SHIPPING	203	203	203	165	100	100	103	51%
Subtotal	\$ 30,638	\$ 27,569	\$ 27,556	\$ 21,181	\$ 24,470	\$ 24,470	\$ 3,086	11%
CAPITAL OUTLAY								
950 DEBT SERVICE	\$ -	\$ -	\$ -	\$ 960	\$ 1,896	\$ 1,896	\$ (1,896)	
Subtotal	\$ -	\$ -	\$ -	\$ 960	\$ 1,896	\$ 1,896	\$ (1,896)	
Total Expenditures	\$ 967,480	\$ 1,014,158	\$ 1,014,158	\$ 982,317	\$ 1,007,564	\$ 958,022	\$ 56,136	6%
Operating Balance (Rev. - Exp.)	\$ (966,559)	\$ (1,014,083)	\$ (1,014,083)	\$ (982,147)	\$ (1,007,489)	\$ (957,947)	\$ 56,136	6%

Juvenile Probation

Organizational Chart



Mission

The Mission of the Maricopa County Juvenile Probation Department is to provide information, services, and programs to county residents so they can resolve problems associated with juvenile crime.

Vision

We envision Maricopa County as being a place where: Juveniles who come into contact with the Department become responsible citizens; Victims of juvenile crime experience justice; The Public feels safer.

Goals

- At each step of involvement with the Probation Department where over-representation or differential treatment is noted, starting in FY 2002, we will institute training programs and/or services to reverse the trend.
- We will recruit and fund staff positions that, by FY 2003 result in the following retention rates: YS: 0 - 2 years @ 85% 3 - 5 years @ 90% Over 5 years @ 95% All Other Positions: 0 - 2 years @ 90% 3 - 5 years @ 90% Over 5 years @ 95% and achieve and maintain an average staffing of 96.5% filled positions by July, 2003.
- Analyze and evaluate current and projected client service needs by June, 2002. By February 2003, a departmental plan will be developed in conjunction with other governmental and community based agencies that will identify a continuum of service delivery options. By June 30, 2004 we will have implemented at least 50% of the continuum in alignment with available research and "Best Practice."
- Eighty five percent of our employees will be satisfied or very satisfied with their employment at MCJPD by FY 2004.
- Eighty percent of our employees will feel safer on the job as a result of training and equipment that is provided to them by FY 2004. All staff will complete required training for safety equipment and tools that are assigned to them.

Juvenile Probation (Continued)

Issues

- The need to recruit qualified staff is impacted by increased competition among the public and private sector. This will challenge the department's ability to staff the expansion of the agency.
- A large percentage of juveniles and families referred to the Court experience psychological, behavioral, educational and social problems in addition to delinquency. The impact on our department is that we must develop and fund programs that meet these needs in order to change behavior.
- Communities perceive that there is little or no connection between their lives and "The Justice System". This creates a situation of reduced community support and approval of our efforts.
- Maricopa County is the fastest growing county in the USA. The impact on the probation department has been unprecedented growth and decentralization resulting in staff feeling separated and isolated from each other and lacking purpose.
- Research results leading toward better diagnostics and treatment, political forces, and other forces combine to create a situation in which our personnel require more and more specialized knowledge.
- The over-representation of minorities throughout the juvenile justice system results in resentment, hostility, and distrust of our Department.
- Other political and legislative agendas require resources from our department and impact our ability to focus on our identified goals and priorities.
- Treatment funding is not going to rise to the level needed to properly serve our juvenile population. Our department is challenged to do more with less.
- The demand for resources devoted to employee safety has increased in response to changes in the Arizona Code of Judicial Administration. Our department must revise current policies, develop and implement new policies and provide training and tools needed to support a continuum of safety for all employees.

Juvenile Probation (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

270 JUVENILE PROBATION

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 9,455,250	\$ 2,030,588	\$ 143,765	\$ 11,629,603	\$ 18,000
SPECIAL REVENUE	27,335,959	5,721,971	29,821	33,087,751	17,354,172
CAPITAL PROJECTS	612,586	163,704	5,108	781,398	-
ALL FUNDS	\$ 37,403,795	\$ 7,916,263	\$ 178,694	\$ 45,498,752	\$ 17,372,172

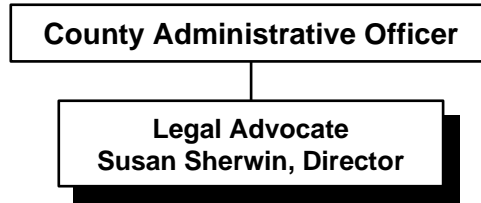
EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

270 JUVENILE PROBATION ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
615 GRANTS	\$ 13,670,868	\$ 17,852,661	\$ 18,077,822	\$ 14,782,513	\$ 15,544,747	\$ 16,245,747	\$ (1,832,075)	-10%
620 OTHER INTERGOVERNMENTAL	-	18,000	18,000	-	9,999	9,999	(8,001)	-44%
635 OTHER CHARGES FOR SERVICES	1,153,823	1,169,904	1,169,904	1,078,045	1,177,905	1,106,426	(63,478)	-5%
645 INTEREST EARNINGS	74,193	-	-	14,768	-	-	-	-
650 MISCELLANEOUS REVENUE	11,120	50,000	50,000	7,263	50,000	10,000	(40,000)	-80%
680 TRANSFERS IN	1,863	-	-	-	-	-	-	-
Total Revenue	\$ 14,911,867	\$ 19,090,565	\$ 19,315,726	\$ 15,882,589	\$ 16,782,651	\$ 17,372,172	\$ (1,943,554)	-10%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 26,387,262	\$ 29,602,730	\$ 28,668,074	\$ 26,406,699	\$ 27,964,597	\$ 27,976,974	\$ 691,100	2%
705 TEMPORARY PAY	946,097	1,061,202	1,060,307	911,814	971,418	971,418	88,889	8%
710 OVERTIME	201,503	183,630	183,630	173,116	171,996	171,996	11,634	6%
750 FRINGE BENEFITS	5,967,184	7,257,369	7,048,290	6,291,376	7,346,276	7,293,683	(245,393)	-3%
790 OTHER PERSONNEL SERVICES	383,763	462,029	422,098	397,895	354,876	354,876	67,222	16%
795 PERSONNEL SERVICES ALLOC OUT	(904,029)	(2,785,514)	(1,600,953)	(984,001)	(1,580,733)	(1,578,036)	(22,917)	-1%
796 PERSONNEL SERVICES ALLOC IN	903,112	1,546,543	2,158,031	1,502,373	2,215,581	2,212,884	(54,853)	-3%
Subtotal	\$ 33,884,892	\$ 37,327,989	\$ 37,939,477	\$ 34,699,272	\$ 37,444,011	\$ 37,403,795	\$ 535,682	1%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 1,762,347	\$ 4,324,718	\$ 3,498,997	\$ 1,025,854	\$ 1,638,087	\$ 2,339,088	\$ 1,159,909	33%
802 MEDICAL SUPPLIES	8,435	11,504	11,168	2,885	2,504	2,504	8,664	78%
803 FUEL	29,094	36,419	36,419	33,653	32,416	32,416	4,003	11%
804 NON-CAPITAL EQUIPMENT	172,266	-	89,000	5,558	10,931	10,931	78,069	88%
810 LEGAL SERVICES	4,080	5,680	3,676	3,705	4,800	4,800	(1,124)	-31%
811 HEALTH CARE SERVICES	172,515	71,850	172,846	123,300	5,600	5,600	167,246	97%
812 OTHER SERVICES	1,932,593	1,609,672	2,102,616	657,115	3,222,402	3,298,930	(1,196,314)	-57%
820 RENT & OPERATING LEASES	355,813	365,943	510,995	381,127	448,990	448,990	62,005	12%
825 REPAIRS AND MAINTENANCE	198,598	176,955	165,587	147,754	218,778	218,778	(53,191)	-32%
830 INTERGOVERNMENTAL PAYMENTS	300,698	668,600	1,008,600	1,946,472	913,488	913,488	95,112	9%
839 INTERNAL SERVICE CHARGES	291,995	361,598	397,326	294,217	275,059	275,059	122,267	31%
842 TRAVEL & EDUCATION	364,650	448,913	446,957	256,203	249,300	218,036	228,921	51%
843 POSTAGE/FREIGHT/SHIPPING	94,522	118,000	123,664	134,868	134,143	134,143	(10,479)	-8%
850 UTILITIES	12,214	4,482	17,082	2,988	13,500	13,500	3,582	21%
880 TRANSFERS OUT	1,863	-	-	-	-	-	-	-
890 LOSS ON FIXED ASSETS	1	-	-	-	-	-	-	-
Subtotal	\$ 5,701,684	\$ 8,204,334	\$ 8,584,933	\$ 5,015,699	\$ 7,169,998	\$ 7,916,263	\$ 668,670	8%
CAPITAL OUTLAY								
915 BUILDINGS AND IMPROVEMENTS	\$ -	\$ 766,926	\$ -	\$ -	\$ -	\$ -	\$ -	-
920 CAPITAL EQUIPMENT	5,000	-	-	-	-	-	-	-
930 VEHICLES & CONSTRUCTION EQUIP	(18,800)	113,000	113,000	-	-	-	113,000	100%
950 DEBT SERVICE	1,628	160,061	160,061	84,214	178,694	178,694	(18,633)	-12%
Subtotal	\$ (12,172)	\$ 1,039,987	\$ 273,061	\$ 84,214	\$ 178,694	\$ 178,694	\$ 94,367	35%
Total Expenditures	\$ 39,574,404	\$ 46,572,310	\$ 46,797,471	\$ 39,799,185	\$ 44,792,703	\$ 45,498,752	\$ 1,298,719	3%
Operating Balance (Rev. - Exp.)	\$ (24,662,537)	\$ (27,481,745)	\$ (27,481,745)	\$ (23,916,596)	\$ (28,010,052)	\$ (28,126,580)	\$ (644,835)	-2%

Legal Advocate

Organizational Chart



Mission

The mission of the Office of the Legal Advocate (OLA) is to provide quality legal representation to indigent individuals assigned to us by the Court, thus safeguarding the fundamental legal rights of each member of the community.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Goals

- Within the next five years, the OLA Juvenile Dependency unit will accept 100% of demand without compromising quality, in response to the Court's request that complex Dependency cases are handled by OLA.
- Within the next three years, OLA capital attorneys will accept 100% of demand, with "demand" being defined as all cases referred from PD and LD, less those which constitute an actual legal conflict.
- Within the next two years, OLA will identify funding opportunities that will be utilized to hire an additional attorney solely devoted to Drug Court, in response to a recent mandate from the Court.
- Within the next five years, OLA will collaborate with mental health evaluators to establish true "SVP" standards, and work within the legal system to place additional pre-trial protections in the law which will ensure due process and prevent clients from being inappropriately labeled as "sexually violent persons."
- Within the next five years, OLA will work to influence systemic changes that will facilitate more expedient treatment of SVP clients in the state hospital, so that clients can be released more quickly, thereby reducing state expenditures.

Issues

- The Court's continued emphasis on moving cases ever more quickly will result in less time and fewer resources available to assist clients, which will compromise the quality of legal representation, increase staff stress, and potentially increase staff turnover.
- Compensation in some job classes is not competitive with other employers, resulting in fewer qualified applicants for available positions and diminished morale.
- Rapid increases in population and poverty, coupled with a greater emphasis on civil and criminal enforcement have resulted in an increase in the number of indigent clients, causing burgeoning caseloads.

Legal Advocate (Continued)

- An insufficient number of County parking spaces near downtown jails and courts entail walking distances of up to one mile and uncontrollable private parking expenses, which are causing concerns about employees with health issues who transport heavy legal files in 100 degree heat, and adversely impacting OLA's budget.
- Attorneys and mitigation personnel frequently have to wait one to two hours to visit clients in jail, resulting in a waste of budget resources spent on unproductive work time for highly paid staff.
- Existing office space is occupied beyond capacity, which is crowding existing staff, impeding ability to add new staff, and interfering with efficient file management.

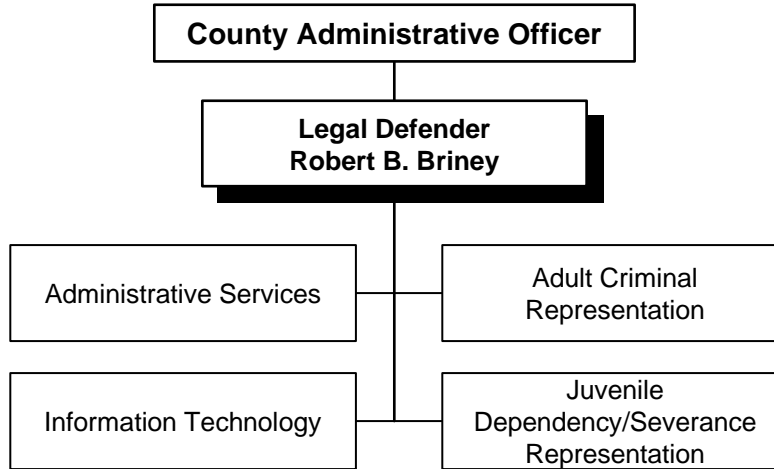
DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

550 LEGAL ADVOCATE					
Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 4,087,936	\$ 611,035	\$ 26,778	\$ 4,725,749	\$ 116,764
SPECIAL REVENUE	-	10,416	-	10,416	10,416
ALL FUNDS	\$ 4,087,936	\$ 621,451	\$ 26,778	\$ 4,736,165	\$ 127,180

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE									
550 LEGAL ADVOCATE									
ALL FUNDS									
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised	Variance	%
REVENUE									
615 GRANTS	\$ (25,442)	\$ 14,842	\$ 14,842	\$ 10,563	\$ 10,416	\$ 10,416	\$ (4,426)		-30%
620 OTHER INTERGOVERNMENTAL	-	36,000	-	-	-	-	-		
635 OTHER CHARGES FOR SERVICES	37,342	-	36,000	26,520	130,000	116,764	80,764		224%
650 MISCELLANEOUS REVENUE	3	-	-	-	-	-	-		
Total Revenue	\$ 11,903	\$ 50,842	\$ 50,842	\$ 37,083	\$ 140,416	\$ 127,180	\$ 76,338		150%
EXPENDITURES									
PERSONAL SERVICES									
701 REGULAR PAY	\$ 2,200,119	\$ 2,552,947	\$ 2,887,208	\$ 2,725,969	\$ 3,086,744	\$ 3,071,589	\$ (184,381)		-6%
705 TEMPORARY PAY	41,601	-	84,073	94,160	-	15,155	68,918		82%
710 OVERTIME	41	10	-	2,955	-	-	-		
750 FRINGE BENEFITS	359,188	482,858	553,230	497,639	568,677	568,677	(15,447)		-3%
790 OTHER PERSONNEL SERVICES	1,409	-	1,687	5,088	5,000	415,715	(414,028)		-24542%
796 PERSONNEL SERVICES ALLOC IN	60,443	75,285	77,243	77,242	16,800	16,800	60,443		78%
Subtotal	\$ 2,662,801	\$ 3,111,100	\$ 3,603,441	\$ 3,403,053	\$ 3,677,221	\$ 4,087,936	\$ (484,495)		-13%
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$ 80,962	\$ 47,599	\$ 52,868	\$ 44,951	\$ 35,000	\$ 35,000	\$ 17,868		34%
803 FUEL	-	1,500	-	-	-	-	-		
804 NON-CAPITAL EQUIPMENT	-	690	1,127	400	-	-	1,127		100%
810 LEGAL SERVICES	206,453	379,642	232,454	325,692	212,565	212,565	19,889		9%
812 OTHER SERVICES	21,394	16,203	12,552	14,949	23,610	23,610	(11,058)		-88%
820 RENT & OPERATING LEASES	241,216	282,666	249,940	319,495	281,342	281,342	(31,402)		-13%
825 REPAIRS AND MAINTENANCE	395	-	2,167	1,019	250	250	1,917		88%
839 INTERNAL SERVICE CHARGES	13,313	11,092	11,405	11,193	11,428	11,428	(23)		0%
842 TRAVEL & EDUCATION	44,200	43,775	68,417	71,696	51,916	51,916	16,501		24%
843 POSTAGE/FREIGHT/SHIPPING	4,864	2,000	1,991	5,964	5,340	5,340	(3,349)		-168%
Subtotal	\$ 612,797	\$ 785,167	\$ 632,921	\$ 795,359	\$ 621,451	\$ 621,451	\$ 11,470		2%
CAPITAL OUTLAY									
920 CAPITAL EQUIPMENT	\$ -	\$ -	\$ 2,021	\$ -	\$ -	\$ -	\$ 2,021		100%
950 DEBT SERVICE	-	7,857	9,759	9,120	26,778	26,778	(17,019)		-174%
Subtotal	\$ -	\$ 7,857	\$ 11,780	\$ 9,120	\$ 26,778	\$ 26,778	\$ (14,998)		-127%
Total Expenditures	\$ 3,275,598	\$ 3,904,124	\$ 4,248,142	\$ 4,207,532	\$ 4,325,450	\$ 4,736,165	\$ (488,023)		-11%
Operating Balance (Rev. - Exp.)	\$ (3,263,695)	\$ (3,853,282)	\$ (4,197,300)	\$ (4,170,449)	\$ (4,185,034)	\$ (4,608,985)	\$ (411,685)		-10%

Legal Defender

Organizational Chart



Mission

The mission of the Office of the Legal Defender is to provide quality legal representation to indigent individuals assigned to us by the court, thus safeguarding the fundamental legal rights of each member of the community.

Vision

The vision of the Office of the Legal Defender is to further justice by providing legal representation to indigents equal or superior to that of privately retained counsel while being regarded by the county as efficient.

Goals

- By October 1, 2003, the goal of the Office of the Legal Defender is to establish in conjunction with the other indigent defense offices a case weighting and counting system and develop mechanisms that will enable the Offices to set and maintain appropriate caseload and performance standards.
- By July 1, 2003, the goal of the Office of the Legal Defender is to resolve to disposition 90% of all felony cases, except first degree murder cases, within 180 days of arraignment or case assignment with no reduction in the quality of legal representation.
- By July 1, 2003, the goal of Indigent Representation is to maintain cost effectiveness by limiting the percentage of increase in the annual cost per case to no more than the percentage of increase in the overall annual funding of the County's criminal justice group.

Issues

- A recent U.S. Supreme Court decision and accompanying legislative changes, pending election results, and new or pending procedural court rule changes will significantly impact current caseloads/workloads; timely delivery of services and cost per case.

Legal Defender (Continued)

- The courts' continued emphasis on rapid resolution of cases will result in less time and fewer resources available to assist clients, reducing the quality of legal representation and increasing staff stress and turnover.
- The relocation of the Indigent Defense Offices to one location will require additional and reallocation of resources to adequately provide office/parking space and equipment to permit the staff to accomplish their duties in an efficient and effective manner.
- The County's pay and benefits will need to keep pace with those of the private sector if the Office hopes to be able to hire qualified applicants and avoid an increase in turnover.
- The recent economic downturn, rapid increase in population and continued emphasis on law enforcement will increase the number of indigent defendants, resulting in more cases for the office.
- Rapid changes in technology and increased sharing of case information within the system will increase administrative efficiencies and reduce duplication of data entry.
- The War on Terrorism will require additional resources devoted to security issues, loss of productivity time to our staff serving as Reservists and to staff through planned and unplanned building evacuations and a possible increase in the number of clients.

Legal Defender (Continued)

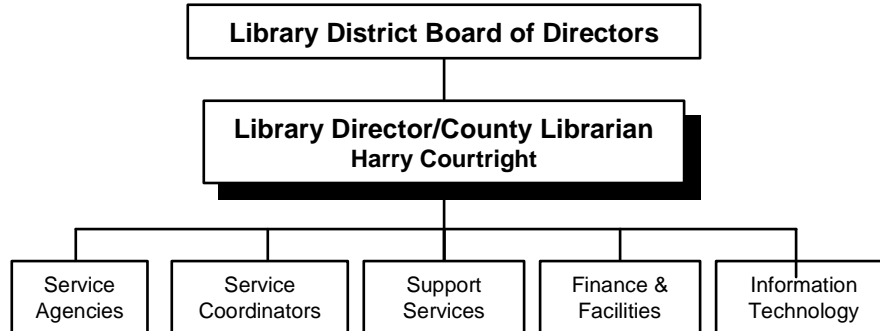
DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

540 LEGAL DEFENDER						
Fund Type	Personal Services	Supplies & Services	Capital Outlay	Expenditures	Total Revenue	
GENERAL FUND	\$ 5,057,059	\$ 350,897	\$ 20,390	\$ 5,428,346	\$ 19,700	
SPECIAL REVENUE	42,974	36,000	-	78,974	78,974	
ALL FUNDS	\$ 5,100,033	\$ 386,897	\$ 20,390	\$ 5,507,320	\$ 98,674	

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE									
540 LEGAL DEFENDER									
ALL FUNDS									
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%	
REVENUE									
615 GRANTS	\$ 26,069	\$ 80,000	\$ 80,000	\$ 47,389	\$ 77,428	\$ 36,000	\$ (44,000)	-55%	
620 OTHER INTERGOVERNMENTAL	39,200	24,500	24,500	60,300	24,500	62,674	38,174	156%	
635 OTHER CHARGES FOR SERVICES	14,700	-	-	-	-	-	-		
645 INTEREST EARNINGS	-	-	-	143	-	-	-		
Total Revenue	\$ 79,969	\$ 104,500	\$ 104,500	\$ 107,832	\$ 101,928	\$ 98,674	\$ (5,826)	-6%	
EXPENDITURES									
PERSONAL SERVICES									
701 REGULAR PAY	\$ 3,305,346	\$ 3,426,317	\$ 3,695,496	\$ 3,539,319	\$ 3,716,087	\$ 3,717,633	\$ (22,137)	-1%	
705 TEMPORARY PAY	181,280	123,500	213,656	248,859	213,656	213,656	-	0%	
710 OVERTIME	232	-	-	-	-	-	-		
750 FRINGE BENEFITS	611,604	668,441	726,151	690,891	751,481	751,481	(25,330)	-3%	
790 OTHER PERSONNEL SERVICES	6,229	120,515	29,671	12,141	6,550	417,263	(387,592)	-1306%	
Subtotal	\$ 4,104,691	\$ 4,338,773	\$ 4,664,974	\$ 4,491,210	\$ 4,687,774	\$ 5,100,033	\$ (435,059)	-9%	
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$ 68,391	\$ 79,202	\$ 79,202	\$ 44,034	\$ 44,000	\$ 44,000	\$ 35,202	44%	
803 FUEL	2,252	1,812	1,280	1,811	2,000	2,000	(720)	-56%	
804 NON-CAPITAL EQUIPMENT	1,455	24,830	36,580	11,692	-	-	36,580	100%	
810 LEGAL SERVICES	442,774	507,364	166,501	178,844	212,729	212,729	(46,228)	-28%	
812 OTHER SERVICES	23,514	32,338	35,500	34,013	29,000	29,000	6,500	18%	
820 RENT & OPERATING LEASES	12,406	15,500	15,500	12,511	17,500	17,500	(2,000)	-13%	
825 REPAIRS AND MAINTENANCE	1,683	1,500	1,500	1,242	2,050	2,050	(550)	-37%	
839 INTERNAL SERVICE CHARGES	7,950	6,918	7,200	8,978	9,318	9,318	(2,118)	-29%	
842 TRAVEL & EDUCATION	45,184	61,839	61,839	44,469	63,800	63,800	(1,961)	-3%	
843 POSTAGE/FREIGHT/SHIPPING	13,110	7,500	7,500	6,786	6,500	6,500	1,000	13%	
Subtotal	\$ 618,719	\$ 738,803	\$ 412,602	\$ 344,380	\$ 386,897	\$ 386,897	\$ 25,705	6%	
CAPITAL OUTLAY									
950 DEBT SERVICE	\$ -	\$ 357	\$ 357	\$ 5,060	\$ 20,390	\$ 20,390	\$ (20,033)	-5611%	
Subtotal	\$ -	\$ 357	\$ 357	\$ 5,060	\$ 20,390	\$ 20,390	\$ (20,033)	-5611%	
Total Expenditures	\$ 4,723,410	\$ 5,077,933	\$ 5,077,933	\$ 4,840,650	\$ 5,095,061	\$ 5,507,320	\$ (429,387)	-8%	
Operating Balance (Rev. - Exp.)	\$ (4,643,441)	\$ (4,973,433)	\$ (4,973,433)	\$ (4,732,818)	\$ (4,993,133)	\$ (5,408,646)	\$ (435,213)	-9%	

Library District

Organizational Chart



Mission

The mission of Maricopa County Library District (MCLD) is to provide access to a wealth of informational and recreational resources for people of all ages and backgrounds so that they may have the opportunity to expand their horizons through reading and learning.

Goals

- By June 2003, reduce annual turnover of regular status staff to 10% or less through targeted recruitment, appropriate placement of staff, improved reward and recognition systems, enhanced training, and market-based compensation (as verified on an annual basis).
- By 2003, MCLD will evaluate available library automation systems and select the system that most effectively meets patron and staff needs. By 2005, MCLD will implement the selected library automation system.
- By January 2003, design and implement an accurate, responsive 24/7 electronic reference service.
- By April 2002, we will conduct customer surveys to determine the best way to organize our collections in each branch.
- By January 2003, we will develop and implement a comprehensive and on-going marketing and public relations campaign that provides current and in-coming residents with information about our services, and presents MCLD locations as inviting places to visit, work, and/or volunteer.

Issues

- Our ability to afford, become proficient with, and provide current technology in its ever-changing formats will challenge both our existence and continuing relevance to our customers in the next two to five years.
- Changing demographics and increasing public exposure to, and use of, technology challenges our ability to respond effectively and efficiently with relevant services in the next two to five years.
- Rapid growth, increasing costs of technology and books/materials, as well as the need for talented staff will require that MCLD pursue strong political support that provides appropriate facilities and funds in the next two to five years.
- The short availability of talent, employee (dis)-satisfaction and MCLD's capacity to support staff with appropriate pay and professional development will challenge our ability to attract and retain world-class staff in the next two to five years.

Library District (Continued)

- Our competition's offering of like and value-added services challenges us to continually assess and upgrade our skills, collections, and technology so that we may thrive.

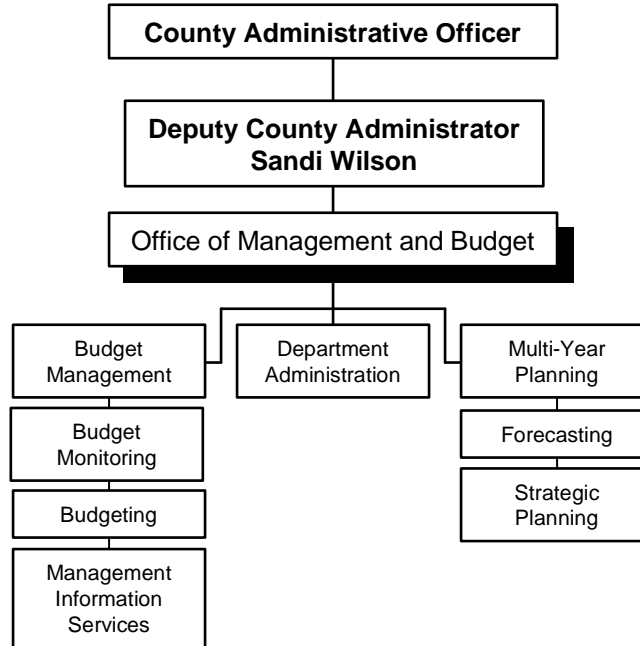
DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

650 LIBRARY DISTRICT					
Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
SPECIAL REVENUE	\$ 6,987,037	\$ 5,350,749	\$ 275,000	\$ 12,612,786	\$ 12,721,129
ALL FUNDS	\$ 6,987,037	\$ 5,350,749	\$ 275,000	\$ 12,612,786	\$ 12,721,129

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE									
650 LIBRARY DISTRICT									
ALL FUNDS									
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance		
								%	
REVENUE									
601 PROPERTY TAXES	\$ 9,498,936	\$ 10,296,417	\$ 10,296,417	\$ 10,622,893	\$ 10,969,857	\$ 11,568,233	\$ 1,271,816	12%	
615 GRANTS	132,784	25,000	25,000	158,817	25,000	25,000	-	0%	
620 OTHER INTERGOVERNMENTAL	61,663	12,000	12,000	6,365	12,000	397,140	385,140	3210%	
621 PAYMENTS IN LIEU OF TAXES	191,864	189,085	189,085	188,121	187,436	187,436	(1,649)	-1%	
637 FINES & FORFEITS	256,606	260,000	260,000	293,193	300,260	300,260	40,260	15%	
645 INTEREST EARNINGS	286,496	216,000	216,000	234,934	180,000	180,000	(36,000)	-17%	
650 MISCELLANEOUS REVENUE	88,144	76,467	76,467	70,663	63,060	63,060	(13,407)	-18%	
Total Revenue	\$ 10,516,493	\$ 11,074,969	\$ 11,074,969	\$ 11,574,986	\$ 11,737,613	\$ 12,721,129	\$ 1,646,160	15%	
EXPENDITURES									
PERSONAL SERVICES									
701 REGULAR PAY	\$ 4,052,989	\$ 4,578,795	\$ 4,548,795	\$ 4,633,702	\$ 4,554,606	\$ 4,763,312	\$ (214,517)	-5%	
705 TEMPORARY PAY	492,919	536,258	563,315	622,935	569,581	569,581	(6,266)	-1%	
710 OVERTIME	559	-	-	2,238	-	-	-		
750 FRINGE BENEFITS	889,505	1,155,638	1,151,243	1,057,468	1,473,413	1,473,413	(322,170)	-28%	
790 OTHER PERSONNEL SERVICES	10,318	6,821	14,359	7,304	13,703	13,703	656	5%	
796 PERSONNEL SERVICES ALLOC IN	-	-	-	-	-	167,028	(167,028)		
Subtotal	\$ 5,446,290	\$ 6,277,512	\$ 6,277,712	\$ 6,323,647	\$ 6,611,303	\$ 6,987,037	\$ (709,325)	-11%	
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$ 1,966,124	\$ 2,079,642	\$ 1,929,884	\$ 2,705,449	\$ 1,950,357	\$ 1,950,356	\$ (20,472)	-1%	
803 FUEL	8,236	7,245	9,850	10,001	12,000	12,000	(2,150)	-22%	
804 NON-CAPITAL EQUIPMENT	93,454	36,717	84,070	19,784	-	-	84,070	100%	
812 OTHER SERVICES	286,586	374,842	434,580	429,203	452,605	903,733	(469,153)	-108%	
820 RENT & OPERATING LEASES	114,317	128,008	127,477	135,913	96,711	96,711	30,766	24%	
825 REPAIRS AND MAINTENANCE	60,820	89,404	114,620	74,692	99,800	99,800	14,820	13%	
830 INTERGOVERNMENTAL PAYMENTS	758,240	852,940	830,583	853,643	830,583	830,583	-	0%	
839 INTERNAL SERVICE CHARGES	329,486	436,666	436,134	532,267	368,571	384,482	51,652	12%	
842 TRAVEL & EDUCATION	85,489	73,000	104,496	78,698	104,496	104,496	-	0%	
843 POSTAGE/FREIGHT/SHIPPING	106,168	100,000	107,939	88,621	100,500	100,500	7,439	7%	
850 UTILITIES	161,583	179,201	177,832	144,927	186,700	186,700	(8,868)	-5%	
880 TRANSFERS OUT	587,134	594,766	594,766	594,766	697,299	681,388	(86,622)	-15%	
Subtotal	\$ 4,557,637	\$ 4,952,431	\$ 4,952,231	\$ 5,667,964	\$ 4,899,622	\$ 5,350,749	\$ (398,518)	-8%	
CAPITAL OUTLAY									
910 LAND	\$ -	\$ 497,500	\$ 497,500	\$ 1,497,500	\$ -	\$ -	\$ 497,500	100%	
915 BUILDINGS AND IMPROVEMENTS	89	604,700	604,700	604,700	-	-	604,700	100%	
920 CAPITAL EQUIPMENT	-	-	-	102,200	-	-	-		
930 VEHICLES & CONSTRUCTION EQUIP	8,300	22,600	22,600	34,408	27,000	27,000	(4,400)	-19%	
950 DEBT SERVICE	20,553	248,000	248,000	193,082	248,000	248,000	-	0%	
Subtotal	\$ 28,942	\$ 1,372,800	\$ 1,372,800	\$ 2,431,890	\$ 275,000	\$ 275,000	\$ 1,097,800	80%	
Total Expenditures	\$ 10,032,869	\$ 12,602,743	\$ 12,602,743	\$ 14,423,501	\$ 11,785,925	\$ 12,612,786	\$ (10,043)	0%	
Operating Balance (Rev. - Exp.)	\$ 483,624	\$ (1,527,774)	\$ (1,527,774)	\$ (2,848,515)	\$ (48,312)	\$ 108,343	\$ 1,636,117	107%	

Management & Budget

Organizational Chart



Mission

The mission of the Office of Management and Budget (OMB) is to provide organizational and strategic leadership and consultation to the Board of Supervisors so that they can make well-informed policy and budgetary decisions.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Goals

- By June 2003 and beyond, develop and maintain a level of expertise and credibility through analysis, financial reports, and trending that will lead to OMB policy changes that limit future general fund budget subsidies to the Health System at or below the FY 2003 level.
- By June 30, 2003, develop a Fiscal Emergency Action Plan incorporating the 10-year forecast, population trends, and legislation to ensure that the budget maintains structural balance. The plan is to be reviewed annually and updated as needed as part of the budget process.
- Managing for Results will be implemented to a stage where OMB can make meaningful budget recommendations tied to service levels and results, as evidenced by 25% of departments conforming to Managing for Results (MfR) guidelines for P/A/S and Performance Measurements by the start of FY 2004; 50% by FY 2005; 75% by FY 2006; and 100% by FY 2007.

Management & Budget (Continued)

- By September 1 of each year (2003, 2004, 2005), OMB will submit policy recommendations to the Board of Supervisors to be used by Government Relations in successful lobbying that results in passage of favorable legislative action to enhance Maricopa County's fiscal independence by June 30, 2006.

Issues

- Absent a jail tax extension, OMB will be forced to make severe service cut and property tax increase recommendations to the Board of Supervisors.
- The State of Arizona budget crisis has introduced great fiscal uncertainty and has taken our financial self-reliance strategies away from County government.
- Rising health system subsidy costs and State and court mandated health care costs will make it increasingly difficult for OMB to make budget recommendations for all other County programs at current revenue and expenditure limits.
- Statutory and constitutional State limitations, including our authority to raise revenues, challenge our ability to handle economic downturns and demographic changes to fund County service demands.
- Judicial mandates affecting speedy trials and re-trying capital cases will require OMB to analyze issues with criminal justice agencies to identify management strategies that will increase effectiveness and streamline processes within limited resources.
- Without countywide departmental management's complete understanding, commitment and acceptance of MfR principles, the County's ability to fully "Manage for Results," and, in particular, OMB's ability to fully "Budget for Results" will be challenged.
- Limited funding and space will challenge OMB to maintain the stable, highly qualified staff that we will need to effectively respond to increasingly difficult, complex budget issues.

Management & Budget (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

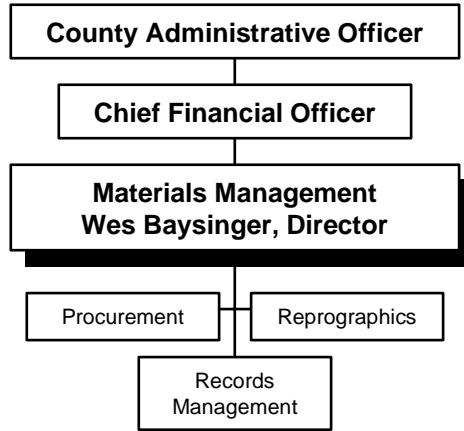
490 MANAGEMENT & BUDGET

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 1,491,367	\$ 69,100	\$ 5,645	\$ 1,566,112	\$ -
ALL FUNDS	\$ 1,491,367	\$ 69,100	\$ 5,645	\$ 1,566,112	\$ -

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE									
490 MANAGEMENT & BUDGET									
ALL FUNDS									
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance		
								%	
EXPENDITURES									
PERSONAL SERVICES									
701 REGULAR PAY	\$ 965,236	\$ 1,033,332	\$ 1,204,195	\$ 1,014,623	\$ 1,258,354	\$ 1,156,237	\$ 47,958	4%	
705 TEMPORARY PAY	31,158	-	-	3,240	-	-	-		
750 FRINGE BENEFITS	171,190	192,164	223,049	176,432	237,443	217,083	5,966	3%	
790 OTHER PERSONNEL SERVICES	13,677	-	26,965	-	87,986	36,450	(9,485)	-35%	
795 PERSONNEL SERVICES ALLOC OUT	-	-	(157,490)	-	(57,845)	(57,845)	(99,645)	-63%	
796 PERSONNEL SERVICES ALLOC IN	220,984	370,000	338,412	375,259	139,442	139,442	198,970	59%	
Subtotal	\$ 1,402,245	\$ 1,595,496	\$ 1,635,131	\$ 1,569,554	\$ 1,665,380	\$ 1,491,367	\$ 143,764	9%	
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$ 27,690	\$ 37,496	\$ 39,896	\$ 40,483	\$ 40,000	\$ 40,000	\$ (104)	0%	
804 NON-CAPITAL EQUIPMENT	-	-	32,000	26,083	8,000	8,000	24,000	75%	
810 LEGAL SERVICES	3	-	-	-	-	-	-		
812 OTHER SERVICES	83,255	80,868	2,000	83,325	2,000	2,000	-	0%	
820 RENT & OPERATING LEASES	-	-	-	-	8,100	8,100	(8,100)		
825 REPAIRS AND MAINTENANCE	91	1,000	1,000	498	1,000	1,000	-	0%	
839 INTERNAL SERVICE CHARGES	17,783	22,000	24,500	17,238	9,000	9,000	15,500	63%	
842 TRAVEL & EDUCATION	13,376	-	-	237	500	500	(500)		
843 POSTAGE/FREIGHT/SHIPPING	681	500	500	821	500	500	-	0%	
Subtotal	\$ 142,879	\$ 141,864	\$ 99,896	\$ 168,685	\$ 69,100	\$ 69,100	\$ 30,796	31%	
CAPITAL OUTLAY									
950 DEBT SERVICE	\$ -	\$ -	\$ 2,333	\$ -	\$ 5,645	\$ 5,645	\$ (3,312)	-142%	
Subtotal	\$ -	\$ -	\$ 2,333	\$ -	\$ 5,645	\$ 5,645	\$ (3,312)	-142%	
Total Expenditures	\$ 1,545,124	\$ 1,737,360	\$ 1,737,360	\$ 1,738,239	\$ 1,740,125	\$ 1,566,112	\$ 171,248	10%	
Operating Balance (Rev. - Exp.)	\$ (1,545,124)	\$ (1,737,360)	\$ (1,737,360)	\$ (1,738,239)	\$ (1,740,125)	\$ (1,566,112)	\$ 171,248	10%	

Materials Management

Organizational Chart



Mission

The mission of Materials Management is to provide strategic procurement and records management services, delegated tactical procurement direction and oversight, and graphic communication services to County departments so they can achieve their goals and exceed the Public's performance expectations.

Vision

Through innovation and leadership Materials Management will champion the transition to e-business.

Goals

- Reduce procurement transactional costs by a measurable amount over the next five years.
- Establish a graphics communication operation responsive to changing client needs while remaining the lowest cost alternative by June 2004.
- Establish a communications infrastructure to convey knowledge and values between Materials Management and its clients by June 2004.
- Materials Management will implement processes to facilitate change and successfully transition to E-Procurement and subsequently E-Government by June 2003.
- Recruit and retain knowledge workers at an annual attrition rate equal to or less than 10%.
- Increase partnerships with other governmental entities to leverage resources and buying power that support our clients' ability to achieve their goals.

Issues

- The value of progressive procurement, records management and graphic communications is not recognized therefore Materials Management finds it difficult to enlist the support of Senior County management and our customers for dramatic and substantive change.

Materials Management (Continued)

- Shrinking procurement resources and constantly increasing demands will result in a significantly lower level of service from Materials Management thereby negatively affecting our customers' ability to achieve their goals.
- The transition to e-government to meet citizen expectations will stretch Materials Management's meager staff and limit our ability to provide strategic consulting services to their customers.
- The ability to meet the challenges that confront Materials Management and the County from increased citizen demands and a changing business environment will be of limited success because of the lack of an aggressive strategy for facilitating change.
- Materials Management's inability to consistently attract highly qualified employees and retain our core competencies will decrease our ability to meet customer needs and reduce operational costs.
- The restrictive nature of statutory and procurement code requirements will limit the County's ability to effectively implement innovative procurement solutions.
- The lack of required employee knowledge and skills will limit the successful delegation of tactical procurement responsibilities to departments and our ability to refocus on providing proactive strategic value added services.
- The lack of dedicated resources to manage organizational change and provide continuous training for customers, vendors and staff will significantly increase the risk of failure in implementing electronic procurement.

Materials Management (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

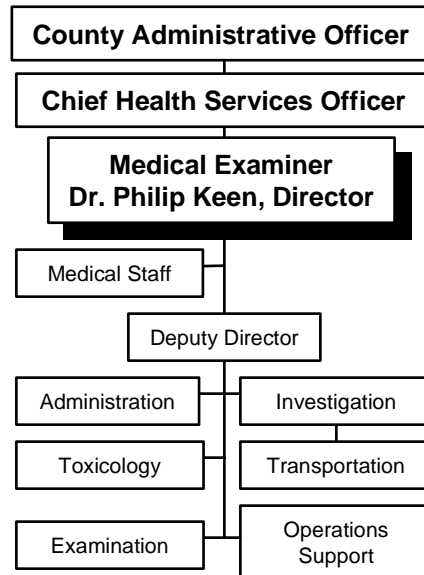
730 MATERIALS MANAGEMENT

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 1,183,034	\$ 61,688	\$ -	\$ 1,244,722	\$ 127,000
INTERNAL SERVICE	409,768	378,514	46,709	834,991	903,775
ALL FUNDS	\$ 1,592,802	\$ 440,202	\$ 46,709	\$ 2,079,713	\$ 1,030,775

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE									
730 MATERIALS MANAGEMENT									
ALL FUNDS									
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance		
									%
REVENUE									
636 INTERNAL SERVICE CHARGES	\$ 1,104,788	\$ 900,000	\$ 900,000	\$ 1,096,063	\$ 900,000	\$ 900,000	\$ -		0%
650 MISCELLANEOUS REVENUE	101,149	80,775	80,775	93,052	80,775	130,775	50,000		62%
Total Revenue	\$ 1,205,937	\$ 980,775	\$ 980,775	\$ 1,189,115	\$ 980,775	\$ 1,030,775	\$ 50,000		5%
EXPENDITURES									
PERSONAL SERVICES									
701 REGULAR PAY	\$ 1,398,053	\$ 1,439,544	\$ 1,439,670	\$ 1,409,857	\$ 1,439,355	\$ 1,335,303	\$ 104,367		7%
705 TEMPORARY PAY	-	4,350	4,225	7,644	4,225	-	4,225		100%
710 OVERTIME	774	5,066	5,076	3,491	5,076	4,076	1,000		20%
750 FRINGE BENEFITS	291,049	316,899	316,888	305,767	341,645	306,581	10,307		3%
795 PERSONNEL SERVICES ALLOC OUT	-	(53,158)	(53,158)	(52,606)	(53,158)	(53,158)	-		0%
Subtotal	\$ 1,689,876	\$ 1,712,701	\$ 1,712,701	\$ 1,674,153	\$ 1,737,143	\$ 1,592,802	\$ 119,899		7%
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$ 254,541	\$ 253,978	\$ 253,978	\$ 249,613	\$ 253,978	\$ 228,218	\$ 25,760		10%
802 MEDICAL SUPPLIES	27	-	-	-	-	-	-		
803 FUEL	275	300	300	257	300	300	-		0%
804 NON-CAPITAL EQUIPMENT	744	25,000	25,000	17,702	20,647	18,741	6,259		25%
812 OTHER SERVICES	36,318	50,468	50,468	45,469	50,468	43,299	7,169		14%
825 REPAIRS AND MAINTENANCE	50,046	95,000	95,000	96,588	95,000	93,500	1,500		2%
839 INTERNAL SERVICE CHARGES	5,614	9,710	9,710	6,142	9,710	7,528	2,182		22%
842 TRAVEL & EDUCATION	5,330	4,832	4,832	6,669	4,832	4,057	775		16%
843 POSTAGE/FREIGHT/SHIPPING	20,889	5,000	5,000	6,109	5,000	5,000	-		0%
880 TRANSFERS OUT	17,665	38,089	38,089	38,089	39,559	39,559	(1,470)		-4%
Subtotal	\$ 391,449	\$ 482,377	\$ 482,377	\$ 466,638	\$ 479,494	\$ 440,202	\$ 42,175		9%
CAPITAL OUTLAY									
950 DEBT SERVICE	\$ 3,223	\$ 46,709	\$ 46,709	\$ 49,686	\$ 46,709	\$ 46,709	\$ -		0%
Subtotal	\$ 3,223	\$ 46,709	\$ 46,709	\$ 49,686	\$ 46,709	\$ 46,709	\$ -		0%
Total Expenditures	\$ 2,084,548	\$ 2,241,787	\$ 2,241,787	\$ 2,190,477	\$ 2,263,346	\$ 2,079,713	\$ 162,074		7%
Operating Balance (Rev. - Exp.)	\$ (878,611)	\$ (1,261,012)	\$ (1,261,012)	\$ (1,001,362)	\$ (1,282,571)	\$ (1,048,938)	\$ 212,074		17%

Medical Examiner

Organizational Chart



Mission

The Mission of the Office of the Medical Examiner is to provide medicolegal investigations into all deaths requiring a public inquiry to determine and record the cause and manner of death for the families of the decedent, and the legal and medical community so that they can effect a resolution and have closure, affix responsibility, and protect public health and safety.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Goals

- Improve service to families and other agencies by completing cases within established timeframes by FY 2005, i.e., 90% of cases closed in 45 days and 100% in 90 days.
- Secure sufficient staff by FY 05 to provide examination, laboratory, transcription and office support for the increased number of doctors and to make the most effective use of the education, training and skills of employees in order to achieve Goal #1.
- Reduce turnover to 10% or less and retain experienced staff by bringing salaries to job market levels and increase skills and abilities among staff through training and the development of career ladders to retain the most skilled and versatile employees by FY 2006.
- Acquire new desktop information technology to provide the public greater access to information and reports by FY 04.

Medical Examiner (Continued)

- Acquire additional resources to bring department operations up to acceptable standards to efficiently process the current caseload and meet established timeframes for case closure (Goal #1), e.g., seeking federal grant for DNA lab in FY 04 in order to expand laboratory services to include DNA analyses of samples primarily on homicide cases.
- Apply for certification from the National Association of Medical Examiners (NAME), Society of Forensic Toxicologists (SOFT), and complete requirements to gain approval for a Forensic Pathology Fellowship program from the Accreditation Council for Graduate Medical Education (ACGME) by FY 05.
- Seek grant funding in FY 04 for a Training Coordinator to develop education programs for medical, emergency, and law enforcement personnel and a program for at-risk youth.

Issues

- Significant growth in the population of Maricopa County will result in a rising death rate and a proportional increase in the Medical Examiner caseload in the next five years.
- High turnover and understaffing will result in decreased productivity, lost work time, higher costs, an inefficient use of resources, and impede our ability to attain a reliable timely closure of cases by 2005.
- The move to the new facility will allow overall positive changes in the internal culture and working environment of the department.
- The increasing demand for training and educational opportunities from other agencies, such as law enforcement and medical providers, will cause increases in workload and greater time demands to be placed on the Medical Examiners and other employees to provide training sessions to other agencies in the next five years.
- Heightened public interest in the forensic sciences and substance abuse awareness will create increasing demands from social agencies and individuals for the Office of the Medical Examiner to provide educational opportunities for at-risk groups and the public in general in the next five years which will result in more work and time taken in preparing and presenting public education programs.
- New technology will allow our office to link with other ME/Coroner offices and other outside agencies to more easily share information on cases, medical and forensic findings, identify at-risk patterns, potential problem resolutions, and to electronically distribute reports in the next two to five years.
- A trace evidence laboratory and DNA laboratory will become the norm for ME/Coroner offices which will result in the need to expand laboratory services into these areas within the next five years.
- Legal requirements of court cases, particularly homicide prosecutions, will require that the Office of the Medical Examiner seek appropriate certifications to demonstrate that we are meeting the higher legal standards.
- Approval of a forensic pathology fellowship would greatly alleviate the recruiting difficulties and high turnover in Medical Examiner positions experienced in the past by allowing our office to provide forensic pathology training to potential new medical examiners.

Medical Examiner (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

290 MEDICAL EXAMINER

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Expenditures	Total Revenue
GENERAL FUND	\$ 3,365,394	\$ 371,902	\$ 143,907	\$ 3,881,203	\$ 360,000
SPECIAL REVENUE	181,667	20,147	5,800	207,614	207,614
ALL FUNDS	\$ 3,547,061	\$ 392,049	\$ 149,707	\$ 4,088,817	\$ 567,614

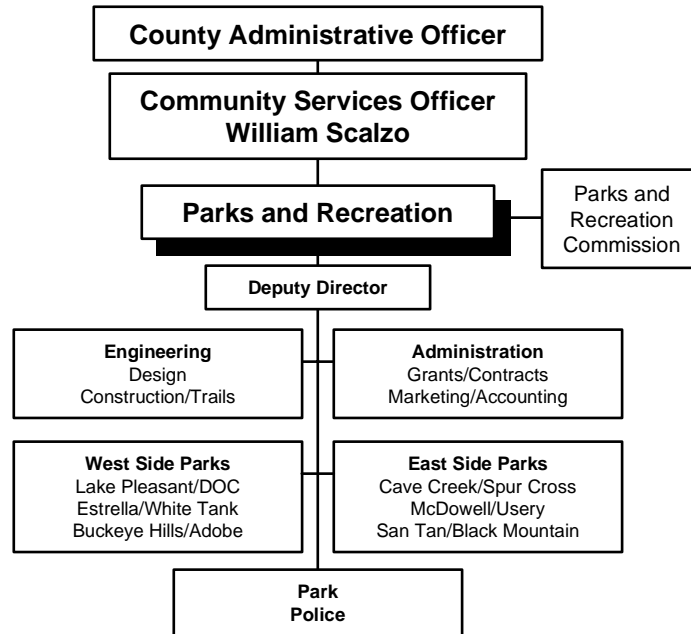
EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

290 MEDICAL EXAMINER ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
615 GRANTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 207,614	\$ 207,614	
620 OTHER INTERGOVERNMENTAL	-	60,000	60,000	-	-	60,000	-	0%
635 OTHER CHARGES FOR SERVICES	407,829	360,000	360,000	285,418	360,000	300,000	(60,000)	-17%
650 MISCELLANEOUS REVENUE	(454)	-	-	-	-	-	-	
Total Revenue	\$ 407,375	\$ 420,000	\$ 420,000	\$ 285,418	\$ 360,000	\$ 567,614	\$ 147,614	35%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 2,362,020	\$ 2,663,932	\$ 2,798,889	\$ 2,744,369	\$ 2,848,044	\$ 2,819,242	\$ (20,353)	-1%
705 TEMPORARY PAY	74,606	68,748	68,748	105,171	68,748	68,748	-	0%
710 OVERTIME	36,517	11,700	11,700	42,256	11,700	11,700	-	0%
750 FRINGE BENEFITS	489,907	596,963	600,559	516,711	623,794	623,663	(23,104)	-4%
790 OTHER PERSONNEL SERVICES	31,996	23,708	23,708	28,187	23,708	23,708	-	0%
795 PERSONNEL SERVICES ALLOC OUT	-	-	-	(175,501)	(210,600)	(23,696)	23,696	
796 PERSONNEL SERVICES ALLOC IN	-	-	-	-	-	23,696	(23,696)	
Subtotal	\$ 2,995,046	\$ 3,365,051	\$ 3,503,604	\$ 3,261,193	\$ 3,365,394	\$ 3,547,061	\$ (43,457)	-1%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 70,044	\$ 48,060	\$ 57,460	\$ 100,866	\$ 58,387	\$ 66,137	\$ (8,677)	-15%
802 MEDICAL SUPPLIES	196,105	163,181	163,181	171,274	159,181	164,181	(1,000)	-1%
803 FUEL	10,473	10,583	11,215	9,010	10,363	10,363	852	8%
804 NON-CAPITAL EQUIPMENT	15,235	3,474	3,475	8,805	3,453	7,650	(4,175)	-120%
811 HEALTH CARE SERVICES	55,150	63,000	63,000	56,962	61,000	61,000	2,000	3%
812 OTHER SERVICES	22,635	37,251	26,531	36,987	24,531	24,531	2,000	8%
820 RENT & OPERATING LEASES	9,593	8,000	8,000	6,665	8,000	8,000	-	0%
825 REPAIRS AND MAINTENANCE	43,514	29,797	29,798	30,995	29,797	29,797	1	0%
839 INTERNAL SERVICE CHARGES	6,328	4,101	5,920	8,768	6,453	6,453	(533)	-9%
842 TRAVEL & EDUCATION	21,118	1,132	-	8,583	-	3,200	(3,200)	
843 POSTAGE/FREIGHT/SHIPPING	7,603	6,000	6,000	5,986	6,000	6,000	-	0%
850 UTILITIES	4,751	4,738	4,737	7,393	4,737	4,737	-	0%
Subtotal	\$ 462,549	\$ 379,317	\$ 379,317	\$ 452,294	\$ 371,902	\$ 392,049	\$ (12,732)	-3%
CAPITAL OUTLAY								
920 CAPITAL EQUIPMENT	\$ 6,550	\$ -	\$ -	\$ -	\$ -	\$ 5,800	\$ (5,800)	
950 DEBT SERVICE	76,829	143,907	143,907	138,479	143,907	143,907	-	0%
Subtotal	\$ 83,379	\$ 143,907	\$ 143,907	\$ 138,479	\$ 143,907	\$ 149,707	\$ (5,800)	-4%
Total Expenditures	\$ 3,540,974	\$ 3,888,275	\$ 4,026,828	\$ 3,851,966	\$ 3,881,203	\$ 4,088,817	\$ (61,989)	-2%
Operating Balance (Rev. - Exp.)	\$ (3,133,599)	\$ (3,468,275)	\$ (3,606,828)	\$ (3,566,548)	\$ (3,521,203)	\$ (3,521,203)	\$ 85,625	2%

Parks & Recreation

Organizational Chart



Mission

The mission of the Parks and Recreation Department is to provide recreational and educational opportunities while protecting park resources for residents and visitors so they can enjoy a safe and meaningful outdoor experience.

Vision

Our vision is for the Maricopa County Parks and Recreation Department to be the recognized leader in the delivery of regional park services by fully utilizing existing and future park resources.

Goals

- By July 2004 we will increase community involvement and awareness through improved marketing and education programs in order to increase park attendance, revenues and funding
- By July 2003 we will increase overall employee satisfaction to 5.35 and maintain it above 5.25 through 2004-05 and reduce the turnover rate to the county average by providing staff incentives, competitive wages and advancement opportunities within the department, which will result in a workforce motivated to serve our customers.
- By July 2005 we will begin creation of buffer zones through acquisition of identified land and park planning to isolate park use areas from the effect of off-park development to preserve a positive park experience.
- By July 2006 we will identify and fund the additional needed facilities and operational costs for each park for the next five years.

Parks & Recreation (Continued)

- By July 2006, Parks and Recreation will become non-reliant on the general fund, without reduction in our current funding level and without a reduction in customer satisfaction as assessed by an independent third party.

Issues

- Increased urban encroachment on our county parks will create a negative experience for many park visitors and potential loss of park land.
- The continuing population growth and changing demographics of our customers will cause the existing park facilities to be inadequate for the public's needs.
- Competition from the outside job market affects how the department retains, promotes or hires staff.
- Non-competitive pay and limited advancement opportunities have a negative impact on morale, which can lead to poor customer service.
- The external trend of a recessed economy will impact county resources and increase competition for funding of parks against the demand for mandated services.
- Current resources and funding sources cannot keep pace with growing demand and will result in loss of staff, facility repair and services provided.
- Changes in legislation could significantly affect operations and resource allocations.
- A lack of awareness of park services and benefits results in under-funding and under-utilization.

Parks & Recreation (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

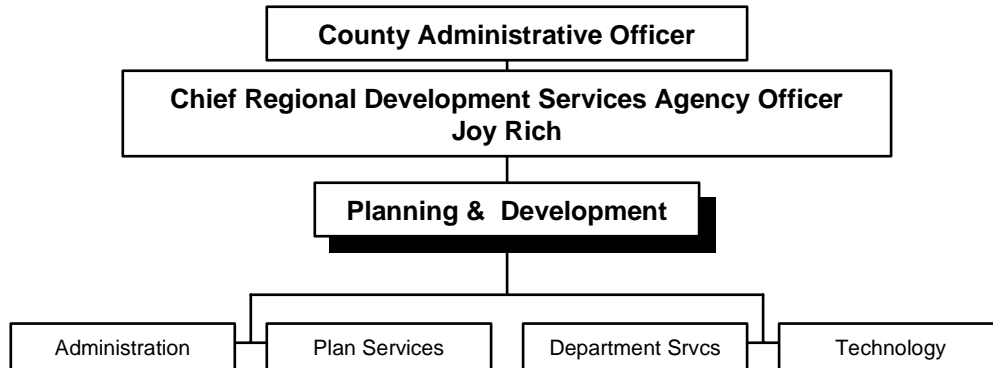
300 PARKS & RECREATION

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 1,069,980	\$ 444,186	\$ -	\$ 1,514,166	\$ -
SPECIAL REVENUE	3,164,394	1,495,633	526,242	5,186,269	4,586,355
ELIMINATIONS	-	(17,000)	-	(17,000)	(17,000)
ALL FUNDS	\$ 4,234,374	\$ 1,922,819	\$ 526,242	\$ 6,683,435	\$ 4,569,355

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE 300 PARKS & RECREATION ALL FUNDS									
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance		
								%	
REVENUE									
615 GRANTS	\$ 948	\$ 128,391	\$ 128,391	\$ 92,758	\$ 168,470	\$ 168,470	\$ 40,079	31%	
620 OTHER INTERGOVERNMENTAL	557,599	375,000	401,952	410,000	470,000	470,000	68,048	17%	
635 OTHER CHARGES FOR SERVICES	2,559,319	2,671,800	2,606,800	2,710,695	2,584,800	2,584,800	(22,000)	-1%	
637 FINES & FORFEITS	2,833	-	-	50	-	-	-		
645 INTEREST EARNINGS	333,767	223,000	213,000	160,093	201,400	201,400	(11,600)	-5%	
650 MISCELLANEOUS REVENUE	1,176,080	1,021,676	1,069,724	653,575	1,136,685	1,144,685	74,961	7%	
680 TRANSFERS IN	150,000	-	-	-	-	-	-		
Total Revenue	\$ 4,780,546	\$ 4,419,867	\$ 4,419,867	\$ 4,027,171	\$ 4,561,355	\$ 4,569,355	\$ 149,488	3%	
EXPENDITURES									
PERSONAL SERVICES									
701 REGULAR PAY	\$ 2,942,717	\$ 3,088,608	\$ 3,096,509	\$ 3,092,732	\$ 3,134,094	\$ 3,139,679	\$ (43,170)	-1%	
705 TEMPORARY PAY	61,678	85,000	78,568	83,559	64,000	64,000	14,568	19%	
710 OVERTIME	17,873	8,000	8,000	4,604	5,700	5,700	2,300	29%	
750 FRINGE BENEFITS	762,567	1,012,575	993,265	892,037	1,174,259	1,104,154	(110,889)	-11%	
790 OTHER PERSONNEL SERVICES	15,098	12,382	30,223	10,285	29,920	-	30,223	100%	
795 PERSONNEL SERVICES ALLOC OUT	(627,318)	(599,339)	(599,339)	(525,692)	(560,441)	(560,441)	(38,898)	-6%	
796 PERSONNEL SERVICES ALLOC IN	550,074	566,422	566,422	521,581	481,282	481,282	85,140	15%	
Subtotal	\$ 3,722,689	\$ 4,173,648	\$ 4,173,648	\$ 4,079,106	\$ 4,328,814	\$ 4,234,374	\$ (60,726)	-1%	
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$ 288,449	\$ 432,037	\$ 439,542	\$ 363,664	\$ 586,674	\$ 597,691	\$ (158,149)	-36%	
802 MEDICAL SUPPLIES	496	1,000	1,000	812	650	650	350	35%	
803 FUEL	94,208	91,837	91,837	100,883	104,772	104,772	(12,935)	-14%	
804 NON-CAPITAL EQUIPMENT	21,812	20,600	20,600	22,632	24,888	24,888	(4,288)	-21%	
810 LEGAL SERVICES	60,803	-	-	-	-	-	-		
811 HEALTH CARE SERVICES	450	-	-	450	-	-	-		
812 OTHER SERVICES	152,643	577,167	580,167	57,407	510,603	471,799	108,368	19%	
820 RENT & OPERATING LEASES	29,362	21,915	21,915	26,751	27,148	27,148	(5,233)	-24%	
825 REPAIRS AND MAINTENANCE	70,920	169,686	173,186	94,323	171,560	171,560	1,626	1%	
830 INTERGOVERNMENTAL PAYMENTS	2,601	1,000	1,000	62,268	64,000	64,000	(63,000)	-6300%	
839 INTERNAL SERVICE CHARGES	177,037	187,132	187,132	116,718	121,901	121,901	65,231	35%	
842 TRAVEL & EDUCATION	20,115	17,905	17,900	13,115	23,644	23,644	(5,744)	-32%	
843 POSTAGE/FREIGHT/SHIPPING	6,803	3,300	3,300	2,746	3,100	3,100	200	6%	
850 UTILITIES	396,679	273,300	259,300	197,314	251,300	251,300	8,000	3%	
880 TRANSFERS OUT	121,533	98,019	98,019	98,019	43,366	60,366	37,653	38%	
Subtotal	\$ 1,443,911	\$ 1,894,898	\$ 1,894,898	\$ 1,157,102	\$ 1,933,606	\$ 1,922,819	\$ (27,921)	-1%	
CAPITAL OUTLAY									
910 LAND	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000	100%	
915 BUILDINGS AND IMPROVEMENTS	2,580,524	2,779,990	2,803,322	3,234,486	487,922	412,922	2,390,400	85%	
920 CAPITAL EQUIPMENT	18,322	477,000	112,668	30,000	71,500	41,500	71,168	63%	
930 VEHICLES & CONSTRUCTION EQUIP	127,098	106,500	197,500	194,821	41,820	71,820	125,680	64%	
Subtotal	\$ 2,725,944	\$ 3,363,490	\$ 3,363,490	\$ 3,459,307	\$ 601,242	\$ 526,242	\$ 2,837,248	84%	
Total Expenditures	\$ 7,892,544	\$ 9,432,036	\$ 9,432,036	\$ 8,695,515	\$ 6,863,662	\$ 6,683,435	\$ 2,748,601	29%	
Operating Balance (Rev. - Exp.)	\$ (3,111,998)	\$ (5,012,169)	\$ (5,012,169)	\$ (4,668,344)	\$ (2,302,307)	\$ (2,114,080)	\$ 2,898,089	58%	

Planning & Development

Organizational Chart



Mission

The mission of the Planning and Development Department is to provide planning and development services to constituents of unincorporated Maricopa County so they can responsibly develop and enjoy real property.

Vision

The vision of the Planning and Development Department is to provide market competitive planning and development services that are safe, consistent, timely and convenient for our constituents.

Goals

- Complete One Stop Shop (OSS) implementation (including all reengineering efforts and technology deployment) during FY 2005/2006.
- Develop, implement and maintain a comprehensive training program for the department, market competitive job descriptions, compensation, performance evaluations and career ladder plans by the end of FY 2003/2004.
- Within the County expenditure limitation, obtain annual budget expenditure authorizations in accordance with revenues and service expectations through FY 2005/2006.
- Update and maintain an integrated technology plan over the next 5 years.
- Coordinate with the CIO to assure department participation in County-wide IT initiatives to ensure progress of IT Roadmap and OSS technology deployment

Issues

- The department is not meeting customer expectations resulting in a negative work environment and county image.
- The lack of competitive pay, benefits, and training results in high staff turnover.
- Existing circumstance of not obtaining spending authorizations equal to expected revenue make it impossible for the department to meet established service delivery expectations.

Planning & Development (Continued)

- The department's incomplete implementation of technology deployment results in inefficiencies.
- Uncertain changes in statutes and technology combined with current operational limitations inhibits the department's effectiveness.

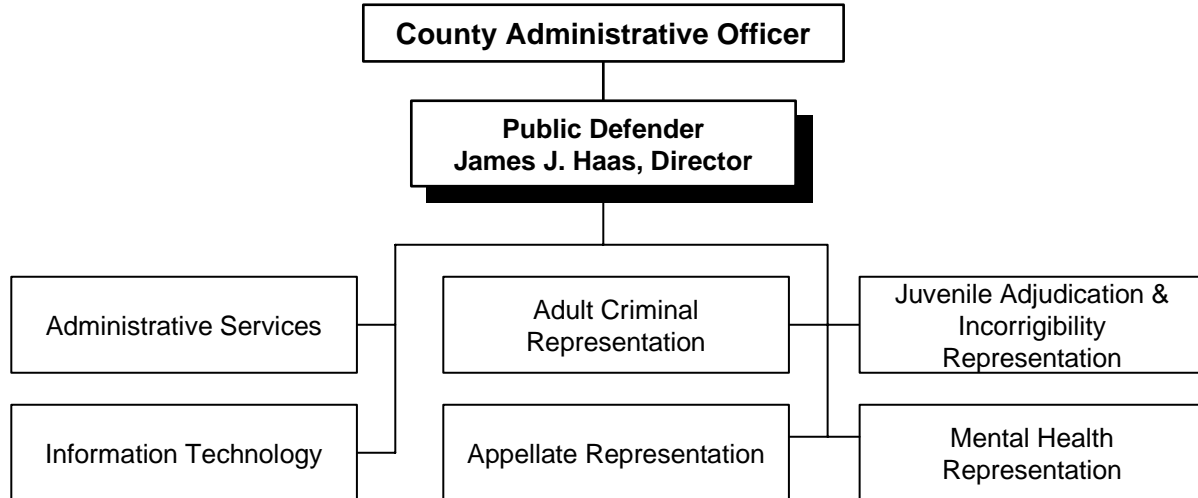
DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED 440 PLANNING & DEVELOPMENT

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
SPECIAL REVENUE	\$ 6,116,949	\$ 1,923,490	\$ 170,408	\$ 8,210,847	\$ 10,678,000
ALL FUNDS	\$ 6,116,949	\$ 1,923,490	\$ 170,408	\$ 8,210,847	\$ 10,678,000

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE									
440 PLANNING & DEVELOPMENT									
ALL FUNDS									
	FY 2001-02	FY 2002-03	FY 2002-03	FY 2002-03	FY 2003-04	FY 2003-04	Adopted vs		
	Actual	Adopted	Revised	Proj. Act	Requested	Adopted	Variance		%
REVENUE									
610 LICENSES AND PERMITS	\$ 7,260,850	\$ 6,184,000	\$ 6,184,000	\$ 10,232,739	\$ 6,184,000	\$ 8,184,000	\$ 2,000,000		32%
635 OTHER CHARGES FOR SERVICES	2,422,957	1,884,000	1,884,000	2,230,334	1,872,000	2,072,000	188,000		10%
637 FINES & FORFEITS	9,290	3,000	3,000	2,596	3,000	3,000	-		0%
645 INTEREST EARNINGS	314,732	155,000	155,000	309,506	155,000	155,000	-		0%
650 MISCELLANEOUS REVENUE	15,773	264,000	264,000	25,741	264,000	264,000	-		0%
Total Revenue	\$ 10,023,602	\$ 8,490,000	\$ 8,490,000	\$ 12,800,916	\$ 8,478,000	\$ 10,678,000	\$ 2,188,000		26%
EXPENDITURES									
PERSONAL SERVICES									
701 REGULAR PAY	\$ 3,803,914	\$ 3,990,269	\$ 4,526,121	\$ 3,977,758	\$ 4,515,656	\$ 4,802,164	\$ (276,043)		-6%
705 TEMPORARY PAY	9,338	-	-	4,480	-	-	-		
710 OVERTIME	4,507	11,186	11,183	11,577	12,727	12,727	(1,544)		-14%
750 FRINGE BENEFITS	841,295	944,978	1,086,145	920,426	1,331,261	1,347,806	(261,661)		-24%
790 OTHER PERSONNEL SERVICES	13,028	729,890	-	366,574	-	-	-		
795 PERSONNEL SERVICES ALLOC OUT	-	-	-	(10,294)	(15,000)	(51,748)	51,748		
796 PERSONNEL SERVICES ALLOC IN	2,798	2,270	2,270	-	6,000	6,000	(3,730)		-164%
Subtotal	\$ 4,674,880	\$ 5,678,593	\$ 5,625,719	\$ 5,270,521	\$ 5,850,644	\$ 6,116,949	\$ (491,230)		-9%
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$ 187,982	\$ 677,700	\$ 449,050	\$ 430,832	\$ 192,849	\$ 192,849	\$ 256,201		57%
803 FUEL	43,460	33,734	33,734	40,657	35,010	35,010	(1,276)		-4%
804 NON-CAPITAL EQUIPMENT	-	4,400	8,050	3,300	-	-	8,050		100%
810 LEGAL SERVICES	13,530	13,500	13,500	15,423	8,500	8,500	5,000		37%
812 OTHER SERVICES	372,876	205,752	430,752	257,655	186,429	223,177	207,575		48%
820 RENT & OPERATING LEASES	630,427	627,258	680,132	653,523	638,066	654,251	25,881		4%
825 REPAIRS AND MAINTENANCE	44,475	122,000	122,000	113,484	58,941	58,941	63,059		52%
839 INTERNAL SERVICE CHARGES	80,706	432,205	432,205	416,197	263,170	405,771	26,434		6%
842 TRAVEL & EDUCATION	38,274	33,000	33,000	42,536	90,879	90,879	(57,879)		-175%
843 POSTAGE/FREIGHT/SHIPPING	14,777	5,500	5,500	9,920	-	-	5,500		100%
880 TRANSFERS OUT	643,705	257,541	257,541	257,541	412,898	254,112	3,429		1%
Subtotal	\$ 2,070,212	\$ 2,412,590	\$ 2,465,464	\$ 2,241,068	\$ 1,886,742	\$ 1,923,490	\$ 541,974		22%
CAPITAL OUTLAY									
920 CAPITAL EQUIPMENT	\$ 24,502	\$ 308,600	\$ 70,000	\$ 32,708	\$ -	\$ -	\$ 70,000		100%
930 VEHICLES & CONSTRUCTION EQUIP	-	-	238,600	216,496	-	-	238,600		100%
950 DEBT SERVICE	18,144	73,085	73,085	73,081	170,408	170,408	(97,323)		-133%
Subtotal	\$ 42,646	\$ 381,685	\$ 381,685	\$ 322,285	\$ 170,408	\$ 170,408	\$ 211,277		55%
Total Expenditures	\$ 6,787,738	\$ 8,472,868	\$ 8,472,868	\$ 7,833,874	\$ 7,907,794	\$ 8,210,847	\$ 262,021		3%
Operating Balance (Rev. - Exp.)	\$ 3,235,864	\$ 17,132	\$ 17,132	\$ 4,967,042	\$ 570,206	\$ 2,467,153	\$ 2,450,021		14301%

Public Defender

Organizational Chart



Mission

The mission of the Public Defender's Office is to provide quality legal representation to indigent individuals assigned to us by the court, thus safeguarding the fundamental legal rights of each member of the community.

Vision

The vision of the Public Defender's Office is to Deliver America's Promise of Justice for All.

Goals

- By July 1, 2003, the goal of the Public Defender's Office is to establish a case weighting and counting system and develop mechanisms that will enable the Offices to set and maintain appropriate caseload and performance standards.
- By July 1, 2003, the goal of the Public Defender's Office is to resolve to disposition 90% of all felony cases, except those cases designated as complex by the court, within 180 days of arraignment or case assignment with no reduction in the quality of legal representation.
- By July 1, 2003, the goal of the Public Defender's Office is to maintain quality representation as measured by the established benchmarks.
- By July 1, 2003, the goal of the Public Defender's Office is to maintain cost effectiveness by limiting the percentage of increase in the annual cost per case to no more than the percentage of increase in the overall annual funding of the County's criminal justice group.

Issues

- Recently approved legislation and new court rules have the potential to seriously impact current caseloads/workloads and timeliness, which could adversely affect the average cost per case.

Public Defender (Continued)

- Increasing case filings, combined with the courts' continued emphasis on moving cases more quickly, will reduce efficiency, resulting in less time and resources available to assist clients, reducing the quality of legal representation, and increasing stress and staff turnover.
- The lack of available and adequate office/parking space, a multiple phased relocation of the Office, and locating the Office in a building located several blocks from the downtown court complex will reduce efficiency by increasing the amount of time needed for staff to accomplish their duties.
- The County's pay and benefits have not kept pace with the private sector, resulting in low morale, increased turnover and fewer qualified applicants.
- The recent economic down-turn, rapid increase in population and continued emphasis on law enforcement will increase the number of indigent defendants, resulting in more cases for the office.
- The increasing number of limited-English speaking clients and the shortage of qualified interpreters will reduce efficiency, delay case resolution, and deny these clients access to justice.
- Rapid changes in technology and increased sharing of case information within the system will increase administrative efficiencies and reduce duplication of data entry.

Public Defender (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

520 PUBLIC DEFENDER

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 23,442,796	\$ 4,025,241	\$ 143,753	\$ 27,611,790	\$ 52,000
SPECIAL REVENUE	1,392,671	240,899	-	1,633,570	1,633,570
ALL FUNDS	\$ 24,835,467	\$ 4,266,140	\$ 143,753	\$ 29,245,360	\$ 1,685,570

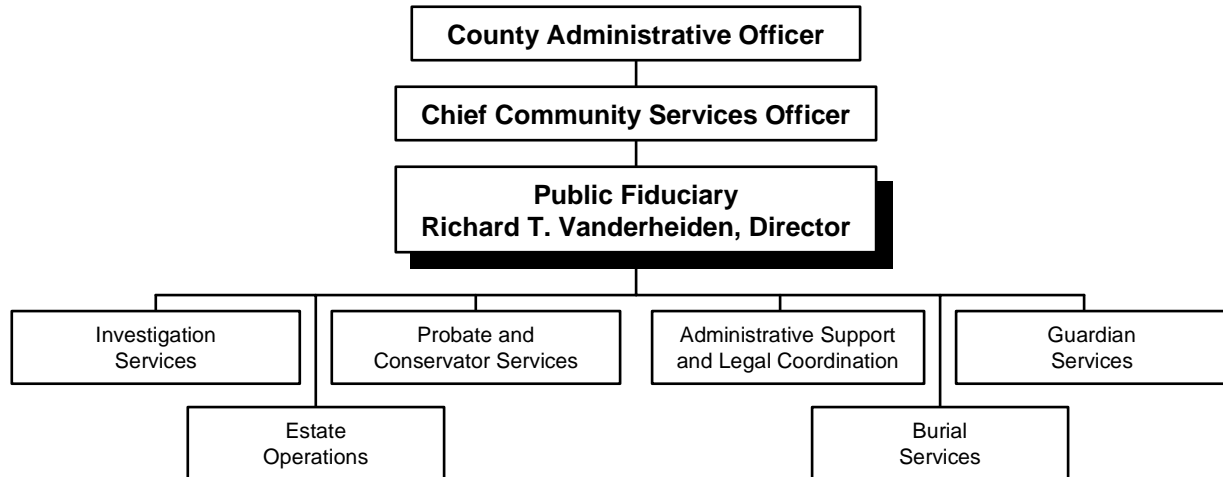
EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

520 PUBLIC DEFENDER ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
615 GRANTS	\$ 1,227,583	\$ 1,109,299	\$ 1,109,299	\$ 693,165	\$ 1,613,768	\$ 719,782	\$ (389,517)	-35%
620 OTHER INTERGOVERNMENTAL	312,216	552,130	552,130	406,181	99,548	413,188	(138,942)	-25%
635 OTHER CHARGES FOR SERVICES	91,773	2,090	2,090	550,607	1,592	543,600	541,510	25910%
645 INTEREST EARNINGS	1,026	-	-	-	-	-	-	-
650 MISCELLANEOUS REVENUE	2,517	9,000	9,000	11,301	9,000	9,000	-	0%
Total Revenue	\$ 1,635,115	\$ 1,672,519	\$ 1,672,519	\$ 1,661,254	\$ 1,723,908	\$ 1,685,570	\$ 13,051	1%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 19,691,378	\$ 19,798,180	\$ 19,807,788	\$ 20,092,443	\$ 20,102,297	\$ 20,152,151	\$ (344,363)	-2%
705 TEMPORARY PAY	202,787	147,471	147,471	186,354	147,471	147,471	-	0%
750 FRINGE BENEFITS	3,605,709	3,965,759	3,949,607	3,879,533	4,100,295	4,100,295	(150,688)	-4%
790 OTHER PERSONNEL SERVICES	23,856	23,196	29,738	24,060	25,137	435,550	(405,812)	-1365%
795 PERSONNEL SERVICES ALLOC OUT	(129)	-	-	-	-	-	-	-
Subtotal	\$ 23,523,601	\$ 23,934,606	\$ 23,934,604	\$ 24,182,390	\$ 24,375,200	\$ 24,835,467	\$ (900,863)	-4%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 253,088	\$ 303,628	\$ 313,096	\$ 307,718	\$ 312,000	\$ 312,000	\$ 1,096	0%
803 FUEL	9,396	10,728	10,727	10,465	12,000	12,000	(1,273)	-12%
804 NON-CAPITAL EQUIPMENT	39,961	76,581	76,580	1,992	-	-	76,580	100%
810 LEGAL SERVICES	1,634,472	1,623,599	1,623,599	1,534,349	1,528,741	1,528,741	94,858	6%
811 HEALTH CARE SERVICES	61	-	-	10,000	13,000	13,000	(13,000)	-
812 OTHER SERVICES	112,039	424,501	424,501	114,082	167,923	135,314	289,187	68%
820 RENT & OPERATING LEASES	1,772,965	1,992,053	1,992,051	1,834,928	1,887,000	1,887,000	105,051	5%
825 REPAIRS AND MAINTENANCE	16,428	20,345	20,345	48,506	55,000	55,000	(34,655)	-170%
839 INTERNAL SERVICE CHARGES	62,148	99,695	90,234	68,064	80,500	80,500	9,734	11%
842 TRAVEL & EDUCATION	258,766	244,796	244,796	248,550	213,728	207,585	37,211	15%
843 POSTAGE/FREIGHT/SHIPPING	29,477	35,000	35,000	30,954	35,000	35,000	-	0%
850 UTILITIES	-	391	390	-	-	-	390	100%
Subtotal	\$ 4,188,801	\$ 4,831,317	\$ 4,831,319	\$ 4,209,608	\$ 4,304,892	\$ 4,266,140	\$ 565,179	12%
CAPITAL OUTLAY								
950 DEBT SERVICE	\$ -	\$ 22,142	\$ 22,142	\$ 22,000	\$ 143,753	\$ 143,753	\$ (121,611)	-549%
Subtotal	\$ -	\$ 22,142	\$ 22,142	\$ 22,000	\$ 143,753	\$ 143,753	\$ (121,611)	-549%
Total Expenditures	\$ 27,712,402	\$ 28,788,065	\$ 28,788,065	\$ 28,413,998	\$ 28,823,845	\$ 29,245,360	\$ (457,295)	-2%
Operating Balance (Rev. - Exp.)	\$ (26,077,287)	\$ (27,115,546)	\$ (27,115,546)	\$ (26,752,744)	\$ (27,099,937)	\$ (27,559,790)	\$ (444,244)	-2%

Public Fiduciary

Organizational Chart



Mission

The Mission of the Maricopa County Public Fiduciary is to provide guardianship, conservatorship, decedent services and court ordered investigations for vulnerable persons so their estates and well being are protected.

Vision

To be a recognized leader in providing professional, efficient and compassionate fiduciary services.

Goals

- We will develop and implement a comprehensive fiduciary case management plan as measured by the plan being used by other jurisdictions as a model by December 1, 2004.
- We will develop and implement a new employee orientation and continuing education program for all public fiduciary personnel by June 30, 2003 as measured by an employee satisfaction survey approval rating of 85%.
- By June 30, 2004 the MCPF education and public relations plan will be administered to clarify the fiduciaries role in the community to enhance an understanding of the services available as demonstrated by a 2% increase in the annual external customer satisfaction survey baseline 2002 - 2003.

Issues

- The reactions of the State and the Courts to failing fiduciaries and financial abuse cases places an increased demand for accountability of fiduciaries and result in more cases and court ordered investigations and additional risk exposure for public fiduciary operations.
- The increasing number of elderly and vulnerable adults in Arizona results in more persons needing fiduciary services and places increased demands on the public fiduciary requiring more staff for investigative services and the additional cases.

Public Fiduciary (Continued)

- The lack of understanding or acceptance by other agencies and the Court of the Public Fiduciary's role often results in time consuming interference and unnecessary court appointments which result in an increased caseload and court reporting and impedes our ability to adequately serve those in need.
- To reduce County exposure to risk and provide accountability for services delivered, existing management information systems must be enhanced to improve data collection, data management and data reporting.

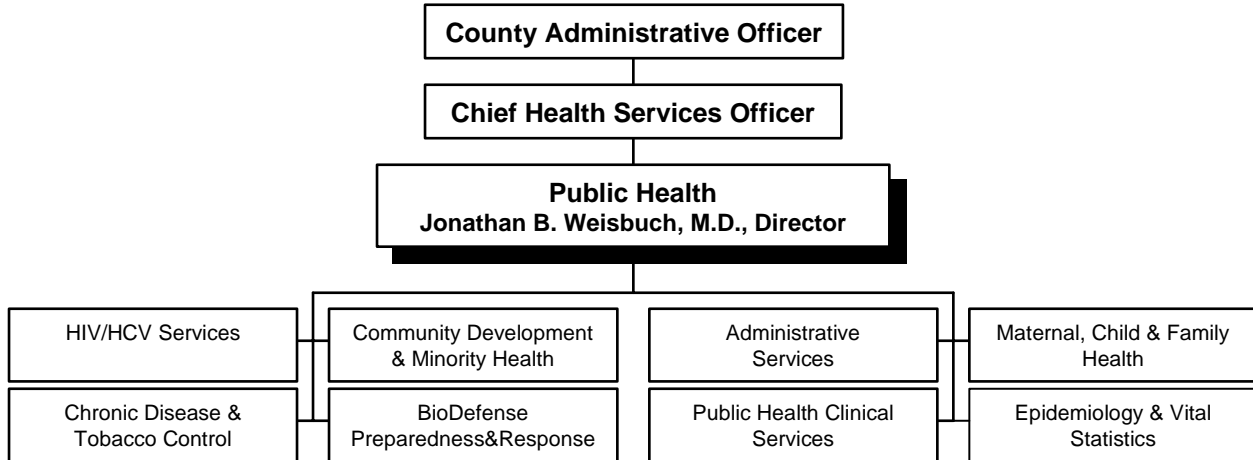
DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

340 PUBLIC FIDUCIARY						
Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue	
GENERAL FUND	\$ 1,574,285	\$ 252,032	\$ 14,796	\$ 1,841,113	\$ 650,000	
ALL FUNDS	\$ 1,574,285	\$ 252,032	\$ 14,796	\$ 1,841,113	\$ 650,000	

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE									
340 PUBLIC FIDUCIARY									
ALL FUNDS									
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%	
REVENUE									
635 OTHER CHARGES FOR SERVICES	\$ 850,336	\$ 850,000	\$ 850,000	\$ 613,263	\$ 850,000	\$ 650,000	\$ (200,000)	-24%	
Total Revenue	\$ 850,336	\$ 850,000	\$ 850,000	\$ 613,263	\$ 850,000	\$ 650,000	\$ (200,000)	-24%	
EXPENDITURES									
PERSONAL SERVICES									
701 REGULAR PAY	\$ 1,267,628	\$ 1,281,651	\$ 1,281,645	\$ 1,285,730	\$ 1,260,526	\$ 1,260,526	\$ 21,119	2%	
705 TEMPORARY PAY	38,573	151	151	41,565	31,000	31,000	(30,849)	-20430%	
750 FRINGE BENEFITS	264,829	289,608	289,610	269,759	282,759	282,759	6,851	2%	
Subtotal	\$ 1,571,030	\$ 1,571,410	\$ 1,571,406	\$ 1,597,054	\$ 1,574,285	\$ 1,574,285	\$ (2,879)	0%	
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$ 22,933	\$ 18,004	\$ 18,008	\$ 10,801	\$ 18,127	\$ 15,455	\$ 2,553	14%	
802 MEDICAL SUPPLIES	119	-	-	-	-	-	-		
803 FUEL	2,224	2,500	2,500	1,958	2,500	2,500	-	0%	
812 OTHER SERVICES	5,039	6,500	6,500	6,738	5,025	5,025	1,475	23%	
820 RENT & OPERATING LEASES	180,622	192,535	192,535	191,238	196,779	199,451	(6,916)	-4%	
825 REPAIRS AND MAINTENANCE	48	2,000	2,000	87	3,000	3,000	(1,000)	-50%	
839 INTERNAL SERVICE CHARGES	11,216	11,276	11,276	11,040	12,201	12,201	(925)	-8%	
842 TRAVEL & EDUCATION	8,873	8,500	8,500	7,302	7,000	7,000	1,500	18%	
843 POSTAGE/FREIGHT/SHIPPING	7,255	7,400	7,400	6,900	7,400	7,400	-	0%	
Subtotal	\$ 238,329	\$ 248,715	\$ 248,719	\$ 236,064	\$ 252,032	\$ 252,032	\$ (3,313)	-1%	
CAPITAL OUTLAY									
950 DEBT SERVICE	\$ 72	\$ -	\$ -	\$ 864	\$ 14,796	\$ 14,796	\$ (14,796)		
Subtotal	\$ 72	\$ -	\$ -	\$ 864	\$ 14,796	\$ 14,796	\$ (14,796)		
Total Expenditures	\$ 1,809,431	\$ 1,820,125	\$ 1,820,125	\$ 1,833,982	\$ 1,841,113	\$ 1,841,113	\$ (20,988)	-1%	
Operating Balance (Rev. - Exp.)	\$ (959,095)	\$ (970,125)	\$ (970,125)	\$ (1,220,719)	\$ (991,113)	\$ (1,191,113)	\$ (220,988)	-23%	

Public Health

Organizational Chart



Mission

The mission of the Department of Public Health is to provide leadership, resources, and services to people and diverse communities in Maricopa County so that health is promoted, preserved, and protected.

Vision

The Maricopa County Department of Public Health will be the nationally recognized local leader in public health, and the agency that people and communities in Maricopa County look to for health resources and services. Our combination of organizational strength and public health leadership will be harnessed to fully integrate and utilize local academic communities to improve the quality of service, and the caliber of professional staff.

Goals

- Meet or exceed performance objectives for 95% of the Department's program service output measures by the end of FY 2005.
- Identify and implement, within the Department, a quality improvement protocol (e.g. BEECN) by June, 2005 to improve the efficiency, effectiveness and quality of public health services.
- Add \$2,000,000 in new or expanded grant awards, contracts, and allowable fees by June, 2005 to maintain existing programs and develop new programs to meet the increasing demand for public health services.
- Establish four quality public health facilities (an administration building, a new Public Health clinic, and two regional sites in Avondale and Surprise) by June, 2006 to ensure client service needs are met in safe, efficient and regionally located working environments.
- Develop and fully implement a Department-wide communication plan by June, 2005 to ensure that the various publics that make up Maricopa County recognize the importance and responsibilities of Public Health programs.

Public Health (Continued)

- Develop, by June, 2005, the Health & Human Services Constellation's capacity to respond rapidly to a bioterrorist attack or other public health emergency by expanding and enhancing emergency response plans, and developing and sustaining the ability of the HHS workforce to respond as needed in an emergency.
- Promote a Public Health culture by June, 2004 to enhance and support employee training, compensation strategies, recognition, career development, and committee involvement so the Department may effectively recruit and retain a quality workforce.
- Develop, promote, and maintain opportunities for internships and collaborative education with academia, community partners, other County departments, and the Arizona Department of Health Services by June, 2005. Goal will be achieved by implementing an educational program to train staff and students in Public Health nursing and other needed fields (as identified by a needs assessment).
- Identify successful public health models and potential funding sources for health promotion and disease prevention and control programs, including chronic diseases, which will be the basis for implementing a strategic initiative for prevention programs by June, 2004.
- Develop a user friendly and efficient system that facilitates community involvement in Public Health planning and implementation by June, 2005.
- Lower the risk of communicable and chronic disease in Maricopa County for food borne illnesses, sexually transmitted diseases, infectious diseases, public health threats, and other significant community health problems by June, 2005. Increase the adult tobacco cessation class enrollments by 20% to reduce the risk of diseases related to smoking by June, 2005.

Issues

- Increased Demand for Public Health Services – Rapid population growth, as well as a rising number of medically uninsured individuals, results in an increased demand for public health services from an already strained public health service delivery system.
- Bioterrorism/Major Emergencies – In the event of a major public health emergency, current resources and Public Health workforce preparedness levels will not be sufficient to properly respond to such an event and still be able to concurrently carry out many of the regular and critical operations of the Department.
- Staff Development - Lack of educational opportunities for aspiring and current public health professionals is limiting the public health resources of the future.
- Staff Recruitment and Retention – Poor working conditions, inadequate compensation, and limited training and advancement opportunities within Public Health make it difficult to recruit and retain high quality employees.
- Public Health Facilities – Public Health facilities are old, require extensive maintenance, and are in limited locations, making them inefficient and unsafe for employees and clients and limiting the Department's capacity to deliver services while maintaining high standards for excellence in customer service.
- Impact of Chronic Diseases - Chronic diseases are increasingly becoming an essential part of public health practice. Health promotion and chronic disease prevention programs and activities are usually assigned lesser value than curative services, which in turn negatively impacts the Department's efforts to acquire positions and funding commitment.
- Community Collaboration - Effective Public Health programming requires community involvement and collaboration. Community engagement processes are inconsistent across programs and disconnected from Department decision-making and governance structures.

Public Health (Continued)

- Public Image/Community Support - The public and community leaders are uncertain about the role and functions of Public Health, and are many times unaware of Public Health services and programs and the value provided by them to the community.

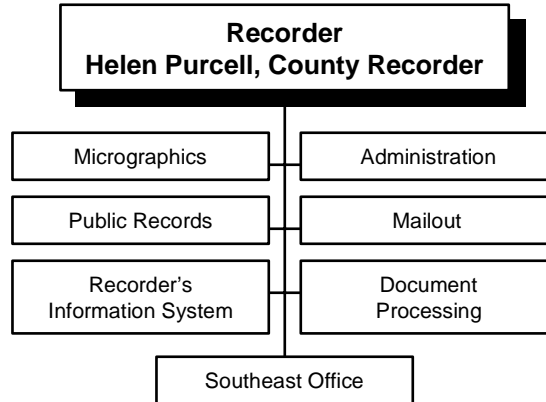
DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

860 PUBLIC HEALTH					
Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 5,362,105	\$ 1,121,642	\$ 9,765	\$ 6,493,512	\$ -
SPECIAL REVENUE	19,663,718	28,703,490	147,414	48,514,622	48,235,142
ALL FUNDS	\$ 25,025,823	\$ 29,825,132	\$ 157,179	\$ 55,008,134	\$ 48,235,142

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE								
860 PUBLIC HEALTH								
ALL FUNDS								
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
615 GRANTS	\$ 25,867,082	\$ 28,378,102	\$ 31,155,929	\$ 31,499,436	\$ 33,431,400	\$ 33,169,330	\$ 2,013,401	6%
620 OTHER INTERGOVERNMENTAL	7,595,808	6,017,446	6,261,147	11,928,221	11,587,927	11,587,927	5,326,780	85%
635 OTHER CHARGES FOR SERVICES	1,166,335	71,400	168,400	1,613,880	2,043,687	2,099,175	1,930,775	1147%
638 PATIENT SERVICE REVENUE	1,158,063	2,750,768	3,184,266	1,271,458	1,331,710	1,331,710	(1,852,556)	-58%
645 INTEREST EARNINGS	105,764	-	-	26,454	-	-	-	-
650 MISCELLANEOUS REVENUE	19,603	-	-	19,627	2,000	2,000	2,000	-
680 TRANSFERS IN	28,303	45,000	45,000	45,000	45,000	45,000	-	0%
Total Revenue	\$ 35,940,958	\$ 37,262,716	\$ 40,814,742	\$ 46,404,076	\$ 48,441,724	\$ 48,235,142	\$ 7,420,400	18%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 13,694,174	\$ 15,827,707	\$ 19,183,204	\$ 17,821,826	\$ 18,844,184	\$ 19,036,289	\$ 146,915	1%
705 TEMPORARY PAY	356,753	710,989	514,750	915,191	506,794	506,794	7,956	2%
710 OVERTIME	68,964	14,588	14,588	131,473	43,151	43,151	(28,563)	-196%
750 FRINGE BENEFITS	3,223,773	4,060,584	4,178,071	3,979,280	5,087,250	5,147,847	(969,776)	-23%
790 OTHER PERSONNEL SERVICES	118,429	546,394	356,513	245,356	202,160	243,410	113,103	32%
795 PERSONNEL SERVICES ALLOC OUT	(124,806)	(115,791)	(128,804)	(285,739)	(86,571)	(136,919)	8,115	6%
796 PERSONNEL SERVICES ALLOC IN	135,506	163,190	163,190	390,258	777,580	185,251	(22,061)	-14%
Subtotal	\$ 17,472,793	\$ 21,207,661	\$ 24,281,512	\$ 23,197,645	\$ 25,374,548	\$ 25,025,823	\$ (744,311)	-3%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ (608,698)	\$ 8,219,470	\$ 9,283,777	\$ 8,417,512	\$ 7,991,930	\$ 7,818,507	\$ 1,465,270	16%
802 MEDICAL SUPPLIES	9,278,148	1,098,164	1,050,327	8,245,322	6,436,730	6,431,790	(5,381,463)	-512%
803 FUEL	11,597	11,550	11,550	10,301	12,500	11,150	400	3%
804 NON-CAPITAL EQUIPMENT	221,412	174,090	228,090	263,291	165,868	375,953	(147,863)	-65%
810 LEGAL SERVICES	36,314	6,052	6,050	5,817	6,550	6,550	(500)	-8%
811 HEALTH CARE SERVICES	980,798	917,823	796,883	884,515	927,218	962,018	(165,135)	-21%
812 OTHER SERVICES	11,340,724	7,790,712	7,028,029	6,889,175	9,107,813	8,998,695	(1,970,666)	-28%
820 RENT & OPERATING LEASES	1,052,883	1,312,109	1,312,109	1,323,808	1,499,266	1,443,943	(131,834)	-10%
825 REPAIRS AND MAINTENANCE	81,681	182,573	182,573	173,834	186,246	186,246	(3,673)	-2%
830 INTERGOVERNMENTAL PAYMENTS	167,433	712,864	756,550	732,634	606,184	582,672	173,878	23%
839 INTERNAL SERVICE CHARGES	194,104	202,290	188,848	210,444	368,704	509,704	(320,856)	-170%
842 TRAVEL & EDUCATION	360,027	436,246	475,727	481,917	734,698	716,808	(241,081)	-51%
843 POSTAGE/FREIGHT/SHIPPING	65,101	88,569	89,568	65,919	87,114	102,114	(12,546)	-14%
845 SUPPORT AND CARE OF PERSONS	14,851	88,713	49,852	49,399	142,838	142,838	(92,986)	-187%
850 UTILITIES	59,668	45,411	45,411	56,264	77,086	77,086	(31,675)	-70%
880 TRANSFERS OUT	1,772,427	1,373,501	1,373,501	1,373,501	1,193,612	1,459,058	(85,557)	-6%
Subtotal	\$ 25,028,470	\$ 22,660,137	\$ 22,878,845	\$ 29,183,653	\$ 29,544,357	\$ 29,825,132	\$ (6,946,287)	-30%
CAPITAL OUTLAY								
920 CAPITAL EQUIPMENT	\$ 35,973	\$ -	\$ 35,963	\$ 35,963	\$ -	\$ -	\$ 35,963	100%
930 VEHICLES & CONSTRUCTION EQUIP	-	25,000	25,000	25,000	24,500	115,000	(90,000)	-360%
950 DEBT SERVICE	558	10,617	10,617	12,923	42,179	42,179	(31,562)	-297%
Subtotal	\$ 36,531	\$ 35,617	\$ 71,580	\$ 73,886	\$ 66,679	\$ 157,179	\$ (85,599)	-120%
Total Expenditures	\$ 42,537,794	\$ 43,903,415	\$ 47,231,937	\$ 52,455,184	\$ 54,985,584	\$ 55,008,134	\$ (7,776,197)	-16%
Operating Balance (Rev. - Exp.)	\$ (6,596,836)	\$ (6,640,699)	\$ (6,417,195)	\$ (6,051,108)	\$ (6,543,860)	\$ (6,772,992)	\$ (355,797)	-6%

Recorder

Organizational Chart



Mission

The mission of the Recorders Office is to maintain a perpetual, comprehensive set of public records consisting of all documents appropriately presented for recording for the public so that any member of the public can readily access the information to conduct their personal and business activities with the assurance that, where appropriate, privacy will be protected and that their transactions were executed in accordance with the law.

Vision

Our vision is to be the most productive recording office with the best customer service and the best solutions for recording documents and accessing public records.

Goals

- Increase the percentage of recording and retrieval of documents to 40% by 2004.
- By 2004, be able to selectively block information from public view.
- Input legal descriptions, parcel #s and addresses on all recordings and make that data available to the public in a searchable format by 2005.
- Reduce the space needed for document storage by 50% by 2006.

Issues

- Our sprawling population demanding easier commutes for recording and access to records will challenge the department to develop satellite facilities over the next few years.
- The customers' demand for inexpensive and simple digital recording requires flexible solutions.
- The public demand for exclusion of personal data from the Internet versus the requirement that recording be public will need a creative solution.
- With customer expectations rising, the department will need the ability and workforce to deliver more data, increasing the usefulness of the information to the customer.

Recorder (Continued)

- Storage of records will become an internal issue due to the scarcity of storage space, creating the need for an external plan coordinated with the State Archivist and for new legislation.
- Pressure by customers for streamlined information will require more communication and sharing of information between the Recorder's, Assessor's and Treasurer's Offices.

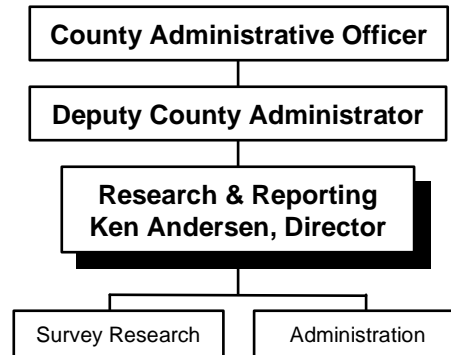
DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

360 RECORDER					
Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 1,527,936	\$ 332,060	\$ -	\$ 1,859,996	\$ 9,003,600
SPECIAL REVENUE	1,887,484	1,846,662	670,000	4,404,146	4,733,000
ALL FUNDS	\$ 3,415,420	\$ 2,178,722	\$ 670,000	\$ 6,264,142	\$ 13,736,600

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE								
360 RECORDER								
ALL FUNDS								
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
635 OTHER CHARGES FOR SERVICES	\$ 14,915,282	\$ 10,773,800	\$ 10,773,800	\$ 15,325,621	\$ 12,608,000	\$ 12,608,000	\$ 1,834,200	17%
645 INTEREST EARNINGS	138,317	111,588	111,588	78,784	125,000	125,000	13,412	12%
650 MISCELLANEOUS REVENUE	927,181	759,000	759,000	1,088,150	1,003,600	1,003,600	244,600	32%
Total Revenue	\$ 15,980,780	\$ 11,644,388	\$ 11,644,388	\$ 16,492,555	\$ 13,736,600	\$ 13,736,600	\$ 2,092,212	18%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 2,378,329	\$ 2,524,102	\$ 2,572,093	\$ 2,433,489	\$ 2,595,798	\$ 2,658,370	\$ (86,277)	-3%
705 TEMPORARY PAY	114,591	7,684	7,684	61,479	13,259	13,259	(5,575)	-73%
710 OVERTIME	26,408	20,000	20,000	21,277	26,132	26,132	(6,132)	-31%
750 FRINGE BENEFITS	519,170	686,154	735,301	583,938	709,659	709,659	25,642	3%
790 OTHER PERSONNEL SERVICES	14,728	8,000	8,000	9,897	8,000	8,000	-	0%
Subtotal	\$ 3,053,226	\$ 3,245,940	\$ 3,343,078	\$ 3,110,080	\$ 3,352,848	\$ 3,415,420	\$ (72,342)	-2%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 1,016,202	\$ 1,850,778	\$ 1,788,387	\$ 1,658,514	\$ 729,700	\$ 729,700	\$ 1,058,687	59%
802 MEDICAL SUPPLIES	152	-	-	-	-	-	-	-
804 NON-CAPITAL EQUIPMENT	132,896	160,000	160,000	125,604	452,000	452,000	(292,000)	-183%
812 OTHER SERVICES	603,249	638,207	615,092	633,347	567,320	567,320	47,772	8%
820 RENT & OPERATING LEASES	23,013	5,400	5,400	20,669	25,302	25,302	(19,902)	-369%
825 REPAIRS AND MAINTENANCE	84,833	108,750	108,750	85,776	82,600	82,600	26,150	24%
839 INTERNAL SERVICE CHARGES	17,845	11,400	11,400	10,948	12,000	12,000	(600)	-5%
842 TRAVEL & EDUCATION	30,871	69,850	69,850	61,457	121,500	121,500	(51,650)	-74%
843 POSTAGE/FREIGHT/SHIPPING	194,836	189,653	178,021	227,384	186,200	186,200	(8,179)	-5%
850 UTILITIES	734	1,500	1,500	1,975	2,100	2,100	(600)	-40%
Subtotal	\$ 2,104,631	\$ 3,035,538	\$ 2,938,400	\$ 2,825,674	\$ 2,178,722	\$ 2,178,722	\$ 759,678	26%
CAPITAL OUTLAY								
920 CAPITAL EQUIPMENT	276,445	335,000	335,000	399,518	670,000	670,000	(335,000)	-100%
Subtotal	\$ 276,445	\$ 335,000	\$ 335,000	\$ 399,518	\$ 670,000	\$ 670,000	\$ (335,000)	-100%
Total Expenditures	\$ 5,434,302	\$ 6,616,478	\$ 6,616,478	\$ 6,335,272	\$ 6,201,570	\$ 6,264,142	\$ 352,336	5%
Operating Balance (Rev. - Exp.)	\$ 10,546,478	\$ 5,027,910	\$ 5,027,910	\$ 10,157,283	\$ 7,535,030	\$ 7,472,458	\$ 2,444,548	49%

Research & Reporting

Organizational Chart



Mission

The mission of the Research & Reporting Department is to provide survey data services to county managers so they can more effectively manage for results using statistically reliable data.

Goals

- By January, 2002 we will establish a mechanism to identify and document county management's expectations of Research & Reporting; and, determine the number and types of external studies that could be accommodated to defray administrative costs for the upcoming fiscal year.
- By January, 2002 we will establish a partnership with HR and OMB to investigate the need for and feasibility of establishing a pool of temporary telephone interviewer/clerical staff.
- County management will incorporate employee and customer satisfaction survey data into their Managing for Results (MfR) plans by FY03.

Issues

- The demand for services, both internally and externally, will continue to be unpredictable which adversely affects Research & Reporting's ability to plan and to manage.
- Current low unemployment rate, the temporary nature of the telephone interviewer position, technological and public relation challenges of the position adversely affects the ability of Research & Reporting to attract and retain a competent pool of skilled on-call employees.

Research & Reporting (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

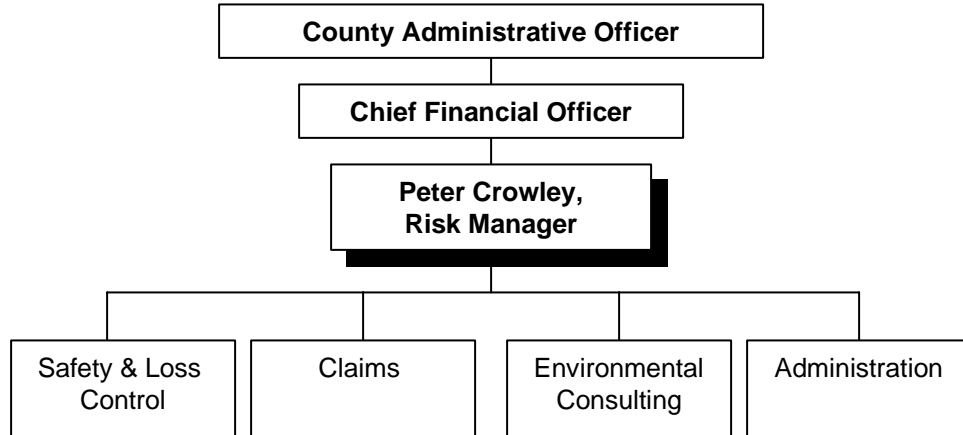
460 RESEARCH & REPORTING

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
SPECIAL REVENUE	\$ 307,935	\$ 132,065	\$ -	\$ 440,000	\$ 440,000
ALL FUNDS	\$ 307,935	\$ 132,065	\$ -	\$ 440,000	\$ 440,000

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE									
460 RESEARCH & REPORTING									
ALL FUNDS									
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance		
								%	
REVENUE									
645 INTEREST EARNINGS	\$ 3,008	\$ -	\$ -	\$ (17)	\$ -	\$ -	\$ -		
650 MISCELLANEOUS REVENUE	355,979	440,000	440,000	358,000	440,000	440,000	-		0%
Total Revenue	\$ 358,987	\$ 440,000	\$ 440,000	\$ 357,983	\$ 440,000	\$ 440,000	\$ -		0%
EXPENDITURES									
PERSONAL SERVICES									
701 REGULAR PAY	\$ 133,759	\$ 156,324	\$ 156,324	\$ 125,060	\$ 173,383	\$ 197,901	\$ (41,577)		-27%
705 TEMPORARY PAY	28,507	60,000	60,000	21,768	64,000	121,108	(61,108)		-102%
750 FRINGE BENEFITS	43,217	52,385	52,385	40,030	58,275	67,969	(15,584)		-30%
790 OTHER PERSONNEL SERVICES	3,512	2,999	2,999	4,004	5,000	5,000	(2,001)		-67%
795 PERSONNEL SERVICES ALLOC OUT	-	-	-	-	-	(84,043)	84,043		
Subtotal	\$ 208,995	\$ 271,708	\$ 271,708	\$ 190,862	\$ 300,658	\$ 307,935	\$ (36,227)		-13%
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$ 5,108	\$ 6,570	\$ 6,570	\$ 3,463	\$ 5,378	\$ 5,378	\$ 1,192		18%
802 MEDICAL SUPPLIES	394	-	-	-	-	-	-		
804 NON-CAPITAL EQUIPMENT	538	5,002	5,002	-	5,000	5,000	2		0%
812 OTHER SERVICES	110	3,356	3,356	-	-	-	3,356		100%
820 RENT & OPERATING LEASES	64,061	69,600	69,600	74,662	71,772	71,772	(2,172)		-3%
825 REPAIRS AND MAINTENANCE	-	1,500	1,500	-	1,500	1,500	-		0%
839 INTERNAL SERVICE CHARGES	93,791	12,388	12,388	10,244	9,890	10,290	2,098		17%
842 TRAVEL & EDUCATION	1,138	2,500	2,500	364	3,000	3,000	(500)		-20%
843 POSTAGE/FREIGHT/SHIPPING	5	2,397	2,397	3	2,000	2,000	397		17%
880 TRANSFERS OUT	157,436	71,601	71,601	71,601	33,525	33,125	38,476		54%
Subtotal	\$ 322,581	\$ 174,914	\$ 174,914	\$ 160,337	\$ 132,065	\$ 132,065	\$ 42,849		24%
Total Expenditures	\$ 531,576	\$ 446,622	\$ 446,622	\$ 351,199	\$ 432,723	\$ 440,000	\$ 6,622		1%
Operating Balance (Rev. - Exp.)	\$ (172,589)	\$ (6,622)	\$ (6,622)	\$ 6,784	\$ 7,277	\$ -	\$ 6,622		100%

Risk Management

Organizational Chart



Mission

The mission of the Risk Management Department is to provide loss prevention and control, and insurance and claims management services for Maricopa County Government, so they can reduce or eliminate their losses.

Vision

The Risk Management Department will be recognized as a leader and relied upon for a county-wide risk management philosophy and culture.

Goals

- Over the next two to five years, departmental decisions involving risk to County assets will be made consistent with established risk management protocols.
- By 2005, departments will be able to identify and manage areas of risk and reduce losses as a result of timely and relevant information and assistance provided by Risk Management.
- County losses will be reduced by a measurable amount over each of the next five years
- Risk Management will sustain appropriate level of expertise by maintaining a personnel attrition rate of less than 10% over each of the next five years.

Issues

- The County's failure to recognize the value of the Risk Management discipline and the impact it has on the protection of the County's assets, creates a lack of accountability and a failure to protect all the assets, and therefore, damages the credibility of County government.
- The County's emphasis on managing for results presents us an opportunity, a challenge, and a forum to showcase our results for the County.
- With an increasing population and workforce, the need for Risk Management services will become more integral in forecasting of future County financial liability.

Risk Management (Continued)

- As the number and costs of claims continue to increase and departments become more sophisticated and aware of their claim losses, demand for Risk Management services will increase and become more consultative in nature.
- As the County's workforce and the regulatory environment continues to evolve, customers will demand more involvement from Risk Management to meet their needs for claims, environmental and safety services.
- As County management stresses the need for a comprehensive county-wide loss prevention program, demand for Risk Management services will increase.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

750 RISK MANAGEMENT

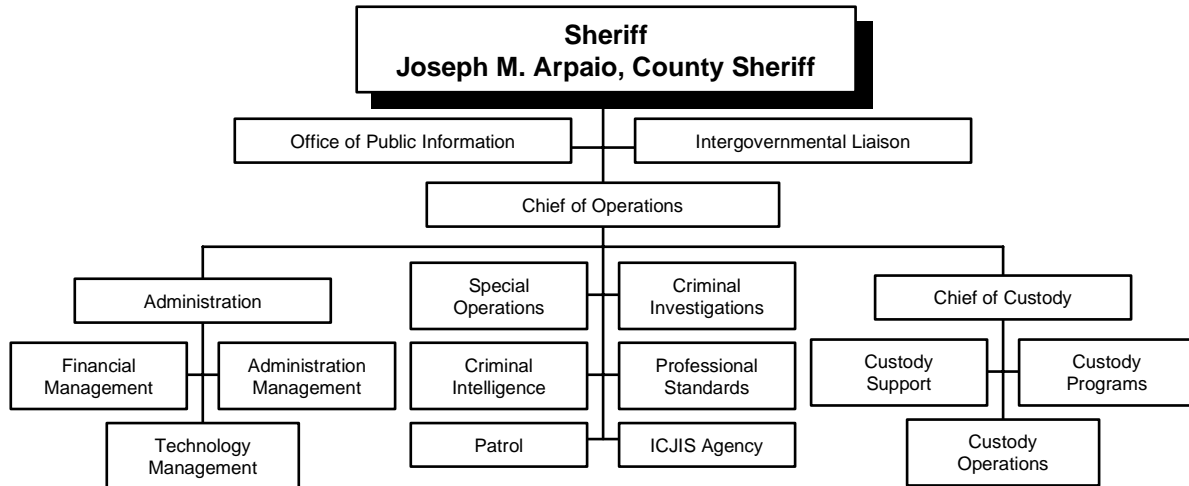
Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
INTERNAL SERVICE	\$ 1,254,501	\$ 24,335,301	\$ 20,000	\$ 25,609,802	\$ 26,686,121
ALL FUNDS	\$ 1,254,501	\$ 24,335,301	\$ 20,000	\$ 25,609,802	\$ 26,686,121

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE 750 RISK MANAGEMENT ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
636 INTERNAL SERVICE CHARGES	\$ 19,083,214	\$ 23,343,430	\$ 23,343,430	\$ 23,440,537	\$ 25,676,986	\$ 25,676,986	\$ 2,333,556	10%
645 INTEREST EARNINGS	853,766	1,156,954	1,156,954	775,693	1,009,135	1,009,135	(147,819)	-13%
650 MISCELLANEOUS REVENUE	338,164	-	-	-	-	-	-	-
Total Revenue	\$ 20,275,144	\$ 24,500,384	\$ 24,500,384	\$ 24,216,230	\$ 26,686,121	\$ 26,686,121	\$ 2,185,737	9%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 931,522	\$ 955,620	\$ 924,878	\$ 936,020	\$ 937,012	\$ 976,930	\$ (52,052)	-6%
705 TEMPORARY PAY	-	-	22,500	12,499	12,500	-	22,500	100%
710 OVERTIME	150	151	6,505	3,311	4,000	-	6,505	100%
750 FRINGE BENEFITS	176,733	189,579	191,467	193,136	278,933	277,571	(86,104)	-45%
790 OTHER PERSONNEL SERVICES	500	-	-	-	-	-	-	-
Subtotal	\$ 1,108,905	\$ 1,145,350	\$ 1,145,350	\$ 1,144,966	\$ 1,232,445	\$ 1,254,501	\$ (109,151)	-10%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 49,139	\$ 51,000	\$ 51,000	\$ 45,905	\$ 51,000	\$ 28,121	\$ 22,879	45%
803 FUEL	2,079	2,400	2,400	2,356	2,259	2,259	141	6%
804 NON-CAPITAL EQUIPMENT	-	10,000	10,000	8,477	10,000	1,000	9,000	90%
810 LEGAL SERVICES	3,158,312	3,189,635	3,189,635	3,348,383	2,896,858	2,896,858	292,777	9%
812 OTHER SERVICES	13,388,522	17,099,121	17,099,121	16,667,647	19,817,744	19,664,572	(2,565,451)	-15%
820 RENT & OPERATING LEASES	11,451	16,100	16,100	22,919	16,100	15,600	500	3%
825 REPAIRS AND MAINTENANCE	240	2,950	2,950	2,457	2,950	750	2,200	75%
830 INTERGOVERNMENTAL PAYMENTS	207,606	175,000	175,000	160,713	175,000	175,000	-	0%
839 INTERNAL SERVICE CHARGES	1,428,813	1,518,102	1,518,102	1,679,504	1,415,990	1,415,990	102,112	7%
842 TRAVEL & EDUCATION	8,431	32,384	32,384	27,889	32,095	9,500	22,884	71%
843 POSTAGE/FREIGHT/SHIPPING	1,032	2,750	2,750	2,493	2,750	2,525	225	8%
850 UTILITIES	-	10,000	10,000	8,332	10,000	500	9,500	95%
880 TRANSFERS OUT	84,002	123,591	123,591	123,591	122,626	122,626	965	1%
Subtotal	\$ 18,339,627	\$ 22,233,033	\$ 22,233,033	\$ 22,100,666	\$ 24,555,372	\$ 24,335,301	\$ (2,102,268)	-9%
CAPITAL OUTLAY								
910 LAND	\$ 1,038	-	-	-	-	-	-	-
920 CAPITAL EQUIPMENT	-	17,500	17,500	14,582	17,500	17,500	-	0%
950 DEBT SERVICE	-	2,500	2,500	2,496	2,500	2,500	-	0%
Subtotal	\$ 1,038	\$ 20,000	\$ 20,000	\$ 17,078	\$ 20,000	\$ 20,000	\$ -	0%
Total Expenditures	\$ 19,449,570	\$ 23,398,383	\$ 23,398,383	\$ 23,262,710	\$ 25,807,817	\$ 25,609,802	\$ (2,211,419)	-9%
Operating Balance (Rev. - Exp.)	\$ 825,574	\$ 1,102,001	\$ 1,102,001	\$ 953,520	\$ 878,304	\$ 1,076,319	\$ (25,682)	-2%

Sheriff

Organizational Chart



Mission

The mission of the Maricopa County Sheriff's Office is to provide law enforcement, detention and crime prevention services to the public so they can be safe and secure in our community.

Vision

The Maricopa County Sheriff's Office is a fully integrated law enforcement agency committed to being the leader in establishing the standards for providing professional quality law enforcement, detention, and support services to citizens of Maricopa County and to other criminal justice agencies.

Goals

- By FY 2004, the Maricopa County Sheriff's Office will achieve 100% staffing of current Detention positions and 85% of support staff positions, while maintaining Enforcement staff levels. Additionally, all required positions for opening the new jail will be hired, trained and ready to report according to established schedules.
- Based on baseline data to be available in Spring 2003, reduce the response time to Priority 1 calls over the next 2-5 years in areas served by the Maricopa County Sheriff's Office.
- Based on baseline data to be available in Spring 2003, gradually increase the clearance rate for crimes over the following three years through innovative investigation, enforcement and detention (jail intelligence and crimes unit) strategies using up-to-date technology. Within the next 2 fiscal years, the Maricopa County Sheriff's Office will reduce the number of person days away from work due to work-related injuries and illnesses from FY 2002 levels.
- The Maricopa County Sheriff's Office will always meet constitutional standards for care, custody and control of inmates as well as a safe environment for staff.
- The Maricopa County Sheriff's Office will increase recruitment and retention success percentages by increasing the competitiveness of its compensation and benefits packages for all classifications from FY 2002 levels so they become consistently within 10% of regional law enforcement average, to the extent that County funding is made available.

Sheriff (Continued)

- The Maricopa County Sheriff's Office will establish and maintain fixed benchmarks and performance data concerning Civil Actions and other Court required services to pro-actively seek new funding at appropriate levels to accommodate the demand for increased service each time the Court system expands or changes its operational structure.

Issues

- Maricopa County Sheriff's Office pay and benefits are less than those of other law enforcement agencies making it extremely difficult to recruit and retain a qualified workforce, affecting the ability to staff new jail facilities, maintain safety and security in jail facilities, reduce crime, and contain liability exposure.
- The shrinking economy and the direction of the State to balance its budget on the backs of local governments, has influenced the County management's policies and funding decisions and will affect the Maricopa County Sheriff's Office's ability to deliver mandated service that meets the needs and expectations of the public.
- Today's law enforcement environment of cooperation and sharing among law enforcement agencies requires that the Maricopa County Sheriff's Office continually improve its technical skills and tools to remain standardized with corresponding law enforcement agencies.
- Following the terrorist attacks of September 11, 2001 the demands and expectations for the Maricopa County Sheriff's Office to provide traditional and non-traditional services for overall public security have increased.
- As new jail facilities come on line over the next decade, a 40% increase in jail population will require a substantial increase in staff (60-80%) and ancillary services.
- Continued growth and expansion of the Superior Court, and additional mandates requiring the serving of specific types of court papers and notifications by Sheriff's Office Deputies have increased the demand and volume of workload for Sheriff's Office Civil Processing.
- The Supreme Court's Ring vs. Death Row decision concerning reversing capital punishment sentences decided by single judges will be a significant burden to the detention fund budget.
- The continuing trend of state and federal agencies to reduce grant funding awards by increasing match obligations, the requirements that state and local funding not be supplanted by grants, and the increased competition for grant funding threatens the ability of the Maricopa County Sheriff's Office to continue delivering programs and services that are mission critical.

Sheriff (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

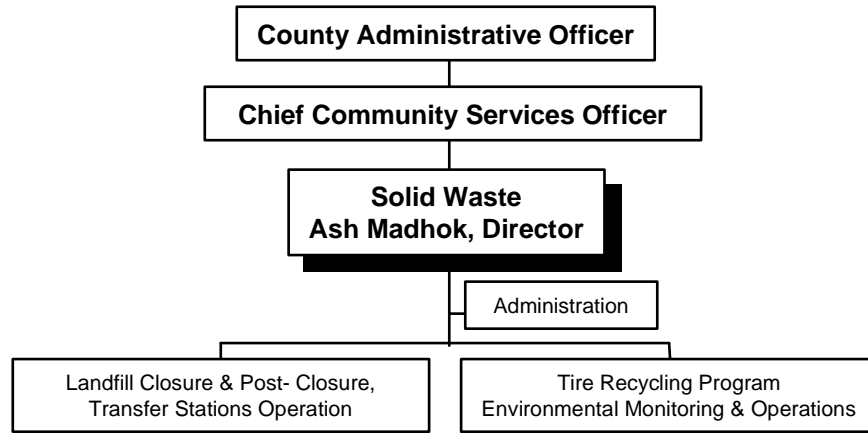
500 SHERIFF

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 33,050,397	\$ 3,923,022	\$ 273,124	\$ 37,246,543	\$ 4,391,226
SPECIAL REVENUE	79,056,045	22,273,879	1,460,487	102,790,411	33,848,188
CAPITAL PROJECTS	1,302,237	403,134	-	1,705,371	-
ALL FUNDS	\$ 113,408,679	\$ 26,600,035	\$ 1,733,611	\$ 141,742,325	\$ 38,239,414

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE								
500 SHERIFF								
ALL FUNDS								
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
605 TAX PENALTIES & INTEREST	\$ -	\$ -	\$ -	\$ 84,933	\$ 169,865	\$ -	\$ -	
610 LICENSES AND PERMITS	52,250	53,970	53,970	63,991	18,000	53,970	-	0%
615 GRANTS	3,789,194	6,706,367	6,577,715	5,846,905	6,560,116	5,332,116	(1,245,599)	-19%
620 OTHER INTERGOVERNMENTAL	20,349,067	17,934,302	18,062,938	22,834,087	19,209,096	23,052,767	4,989,829	28%
635 OTHER CHARGES FOR SERVICES	412,418	331,749	331,749	473,021	451,087	451,087	119,338	36%
638 PATIENT SERVICE REVENUE	70,207	68,896	68,896	54,795	62,761	62,761	(6,135)	-9%
637 FINES & FORFEITS	720	-	-	598	1,281	-	-	
645 INTEREST EARNINGS	111,541	47,200	47,200	61,171	78,641	78,641	31,441	67%
650 MISCELLANEOUS REVENUE	6,958,935	8,716,266	8,716,282	9,319,464	9,139,521	9,208,072	491,790	6%
Total Revenue	\$ 31,744,332	\$ 33,858,750	\$ 33,858,750	\$ 38,738,965	\$ 35,690,368	\$ 38,239,414	\$ 4,380,664	13%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 84,515,463	\$ 86,789,555	\$ 86,430,694	\$ 83,507,991	\$ 87,364,808	\$ 86,155,607	\$ 275,087	0%
705 TEMPORARY PAY	522,735	608,274	579,203	374,198	579,708	579,708	(505)	0%
710 OVERTIME	1,199,641	1,387,403	1,963,043	1,689,515	1,770,162	1,718,673	244,370	12%
750 FRINGE BENEFITS	20,057,507	23,079,641	23,118,188	21,966,851	23,179,374	23,705,623	(587,435)	-3%
790 OTHER PERSONNEL SERVICES	1,888,540	1,874,629	2,157,669	2,010,701	1,659,640	1,883,916	273,753	13%
795 PERSONNEL SERVICES ALLOC OUT	(14,350,320)	(15,449,560)	(14,169,805)	(13,515,624)	(14,747,845)	(15,041,762)	871,957	6%
796 PERSONNEL SERVICES ALLOC IN	14,894,190	13,519,096	13,519,096	13,059,732	14,019,007	14,406,914	(887,818)	-7%
Subtotal	\$ 108,727,756	\$ 111,809,038	\$ 113,598,088	\$ 109,093,364	\$ 113,824,854	\$ 113,408,679	\$ 189,409	0%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 10,395,557	\$ 11,523,648	\$ 10,866,307	\$ 12,053,159	\$ 11,885,034	\$ 12,456,105	\$ (1,589,798)	-15%
802 MEDICAL SUPPLIES	80,877	50,896	67,686	71,865	72,596	68,147	(461)	-1%
803 FUEL	1,253,893	1,131,858	1,140,396	1,374,999	1,119,891	1,354,750	(214,354)	-19%
804 NON-CAPITAL EQUIPMENT	614,174	430,492	514,333	577,880	162,451	112,185	402,148	78%
810 LEGAL SERVICES	104,672	64,360	81,861	61,768	81,861	89,003	(7,142)	-9%
811 HEALTH CARE SERVICES	24,999	209,432	271,271	184,040	239,705	268,333	2,938	1%
812 OTHER SERVICES	1,406,749	2,761,704	1,288,746	779,819	1,417,015	843,209	445,537	35%
820 RENT & OPERATING LEASES	1,957,179	2,629,694	2,970,537	2,703,643	2,979,778	2,979,777	(9,240)	0%
825 REPAIRS AND MAINTENANCE	1,668,782	1,523,605	1,528,794	1,811,095	1,542,947	1,587,511	(58,717)	-4%
830 INTERGOVERNMENTAL PAYMENTS	32,453	-	783,367	576,683	783,367	815,983	(32,616)	-4%
839 INTERNAL SERVICE CHARGES	3,576,876	3,465,860	3,490,956	3,544,544	4,260,626	4,260,626	(769,670)	-22%
842 TRAVEL & EDUCATION	963,318	693,228	750,742	1,027,536	760,414	935,835	(185,093)	-25%
843 POSTAGE/FREIGHT/SHIPPING	532,147	571,899	574,713	344,588	574,713	581,012	(6,299)	-1%
845 SUPPORT AND CARE OF PERSONS	21,592	-	-	5,016	-	-	-	
850 UTILITIES	377,392	294,545	331,628	199,074	331,628	247,559	84,069	25%
Subtotal	\$ 23,010,660	\$ 25,351,221	\$ 24,661,337	\$ 25,315,709	\$ 26,212,026	\$ 26,600,035	\$ (1,938,698)	-8%
CAPITAL OUTLAY								
915 BUILDINGS AND IMPROVEMENTS	\$ 18,571	\$ 1,819,782	\$ 668,459	\$ 67,044	\$ 643,380	\$ 643,380	\$ 25,079	4%
920 CAPITAL EQUIPMENT	297,556	662,897	750,676	473,480	500,000	500,000	250,676	33%
930 VEHICLES & CONSTRUCTION EQUIP	151,160	136,048	100,427	201,232	150,355	150,355	(49,928)	-50%
950 DEBT SERVICE	1,213,229	450,910	450,910	548,076	439,875	439,876	11,034	2%
Subtotal	\$ 1,680,516	\$ 3,069,637	\$ 1,970,472	\$ 1,289,832	\$ 1,733,610	\$ 1,733,611	\$ 236,861	12%
Total Expenditures	\$ 133,418,932	\$ 140,229,896	\$ 140,229,897	\$ 135,698,905	\$ 141,770,490	\$ 141,742,325	\$ (1,512,428)	-1%
Operating Balance (Rev. - Exp.)	\$ (101,674,600)	\$ (106,371,146)	\$ (106,371,147)	\$ (96,959,940)	\$ (106,080,122)	\$ (103,502,911)	\$ 2,868,236	3%

Solid Waste

Organizational Chart



Mission

The Mission of Solid Waste Management Department is to provide collection sites and tire recycling programs for residents and businesses so they may dispose of waste and tires conveniently in a safe manner that preserves and protects the environment and public health.

Vision

Provide solid waste transfer, disposal and recycling services for our County residents' with emphasis on ever expanding role.

Goals

- By 2005, develop and implement an Illegal dumping clean-up program.
- By 2005, develop and implement a Household Hazardous Waste Program to protect the environment from contamination.

Issues

- An increase in the illegal dumping of household hazardous wastes into landfills is resulting in greater public health risks and potential environmental pollution.
- The absence of County landfills, coupled with the high cost of disposal fees by private landfill operators and population growth are contributing to the increase in illegal dumping.
- The lack of an illegal dumping cleanup program is contributing to the increase in illegal dumping.

Solid Waste (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

670 SOLID WASTE

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
SPECIAL REVENUE	\$ 347,239	\$ 2,882,893	\$ 205,100	\$ 3,435,232	\$ 3,435,232
ENTERPRISE	305,682	590,109	4,209	900,000	650,000
ALL FUNDS	\$ 652,921	\$ 3,473,002	\$ 209,309	\$ 4,335,232	\$ 4,085,232

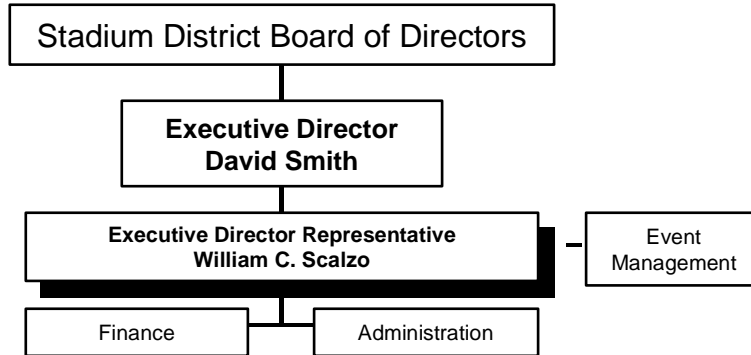
EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

670 SOLID WASTE ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
615 GRANTS	\$ (3,612)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
620 OTHER INTERGOVERNMENTAL	3,525,884	3,300,000	3,300,000	3,663,073	3,300,000	3,300,000	-	0%
635 OTHER CHARGES FOR SERVICES	44,861	40,648	40,648	63,791	-	30,000	(10,648)	-26%
645 INTEREST EARNINGS	762,189	940,050	940,050	470,899	760,050	725,232	(214,818)	-23%
650 MISCELLANEOUS REVENUE	160,260	-	-	130,871	30,000	30,000	30,000	
652 PROCEEDS OF FINANCING	(18,000)	-	-	(5,200)	-	-	-	
Total Revenue	\$ 4,471,582	\$ 4,280,698	\$ 4,280,698	\$ 4,323,434	\$ 4,090,050	\$ 4,085,232	\$ (195,466)	-5%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 325,747	\$ 345,837	\$ 340,870	\$ 355,167	\$ 400,063	\$ 407,809	\$ (66,939)	-20%
705 TEMPORARY PAY	28,794	32,900	37,978	26,123	90,000	90,000	(52,022)	-137%
710 OVERTIME	6,977	11,251	11,251	5,723	20,000	20,000	(8,749)	-78%
750 FRINGE BENEFITS	96,886	95,972	95,862	95,628	136,043	135,112	(39,250)	-41%
790 OTHER PERSONNEL SERVICES	315	-	-	143	-	-	-	
795 PERSONNEL SERVICES ALLOC OUT	-	(35,298)	(35,298)	-	(36,298)	-	(35,298)	-100%
796 PERSONNEL SERVICES ALLOC IN	2,856	-	-	763	-	-	-	
Subtotal	\$ 461,575	\$ 450,662	\$ 450,663	\$ 483,547	\$ 609,808	\$ 652,921	\$ (202,258)	-45%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 16,941	\$ 8,613	\$ 8,612	\$ 11,945	\$ 9,000	\$ 9,000	\$ (388)	-5%
803 FUEL	20,017	17,531	17,531	22,983	28,000	28,000	(10,469)	-60%
810 LEGAL SERVICES	2,537	2,364	2,364	792	2,000	2,000	364	15%
812 OTHER SERVICES	1,603,860	3,130,217	3,130,217	2,128,997	2,795,263	2,946,231	183,986	6%
820 RENT & OPERATING LEASES	41,628	51,000	25,000	49,118	51,000	51,000	(26,000)	-104%
825 REPAIRS AND MAINTENANCE	-	3,500	29,500	1,514	14,711	6,468	23,032	78%
839 INTERNAL SERVICE CHARGES	496,901	230,128	230,127	230,128	228,686	237,686	(7,559)	-3%
842 TRAVEL & EDUCATION	179	270	270	88	4,000	4,000	(3,730)	-1381%
843 POSTAGE/FREIGHT/SHIPPING	513	585	585	455	1,500	1,500	(915)	-156%
850 UTILITIES	14,893	8,162	8,163	8,568	10,000	10,000	(1,837)	-23%
880 TRANSFERS OUT	421,168	268,547	268,547	268,547	186,117	177,117	91,430	34%
Subtotal	\$ 2,618,637	\$ 3,720,917	\$ 3,720,916	\$ 2,723,135	\$ 3,330,277	\$ 3,473,002	\$ 247,914	7%
CAPITAL OUTLAY								
930 VEHICLES & CONSTRUCTION EQUIP	\$ -	\$ -	\$ -	\$ -	\$ 205,100	\$ 205,100	\$ (205,100)	
950 DEBT SERVICE	14,136	-	-	5,688	4,209	4,209	(4,209)	
Subtotal	\$ 14,136	\$ -	\$ -	\$ 5,688	\$ 209,309	\$ 209,309	\$ (209,309)	
Total Expenditures	\$ 3,094,348	\$ 4,171,579	\$ 4,171,579	\$ 3,212,370	\$ 4,149,394	\$ 4,335,232	\$ (163,653)	-4%
Operating Balance (Rev. - Exp.)	\$ 1,377,234	\$ 109,119	\$ 109,119	\$ 1,111,064	\$ (59,344)	\$ (250,000)	\$ (359,119)	-329%

Stadium District

Organizational Chart



Mission

The mission of the Maricopa County Stadium District is to provide fiscal resources for Cactus League Facilities and asset management of BankOne Ballpark for the community and visitors to Maricopa County so they can attend Cactus League spring training, Major League Baseball games, and other entertainment events in state-of-the-art, well maintained facilities.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Goals

- The District will provide management oversight and facility inspections of Bank One Ballpark for the Stadium District Board of Directors, the community and its visitors to ensure that the facility is maintained consistent with all agreements and is 95% compliant during inspections within the next 5 years.
- The District will increase use of Bank One Ballpark and public exposure to the facility through meetings, seminars, and conferences for non-baseball activities by 30% within the next three years.
- Within the next 5 years the District will conduct an analysis on the feasibility of increasing Cactus League Surcharge Revenue, enabling the District to expedite reduction of existing debt and renovate and/or build Cactus League Facilities.
- The District will increase Bank One Ballpark revenues for non-baseball activities by 30% within the next 3 years.
- The District will reduce staff turnover to less than 25% within the next 5 years and increase staff's operational and historical knowledge.
- The District will obtain 5 new entrepreneurial revenue sources within the next 5 years to ensure the future stability of the Stadium District.

Stadium District (Continued)

Issues

- Increased usage of Bank One Ballpark will result in increased revenue to the District.
- Turnover of staff could result in lack of historical knowledge and lessen the effectiveness of operations.
- A lack of surcharge revenue will prevent new teams from joining the Cactus League and future renovations of existing facilities.
- Restructuring the District could result in lack of oversight of a County asset and lack of protection of the taxpayers' interest.
- If severe economic downturn continues to affect the financial events/games, the District may have a potential loss of revenue.
- A lack of compliant facility management could result in capital repairs to, and depletion of Facility Reserves at, Bank One Ballpark .

Stadium District (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

680 STADIUM DISTRICT

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
SPECIAL REVENUE	\$ 728,853	\$ 2,269,086	\$ 583,369	\$ 3,581,308	\$ 4,720,021
DEBT SERVICE	-	110,000	5,015,094	5,125,094	5,700,800
CAPITAL PROJECTS	2,680	3,000	401,455	407,135	1,998,409
ELIMINATIONS	-	(1,594,274)	-	(1,594,274)	(1,594,274)
ALL FUNDS	\$ 731,533	\$ 787,812	\$ 5,999,918	\$ 7,519,263	\$ 10,824,956

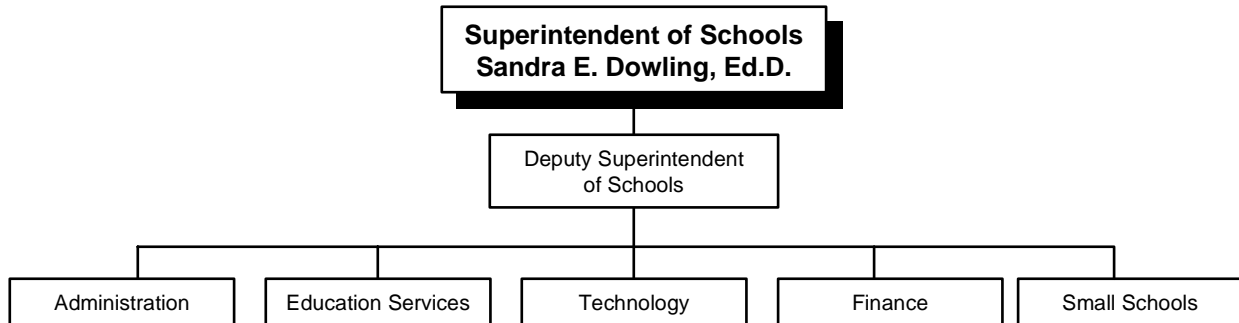
EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

680 STADIUM DISTRICT ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
606 SALES TAXES	\$ 5,536,163	\$ 5,500,800	\$ 5,500,800	\$ 5,467,047	\$ 5,500,800	\$ 5,500,800	\$ -	0%
645 INTEREST EARNINGS	481,673	500,500	500,500	420,167	514,035	514,035	13,535	3%
650 MISCELLANEOUS REVENUE	11,088,276	5,060,201	5,060,201	5,212,062	4,810,121	4,810,121	(250,080)	-5%
652 PROCEEDS OF FINANCING	61,340,977	-	-	-	-	-	-	-
Total Revenue	\$ 78,447,089	\$ 11,061,501	\$ 11,061,501	\$ 11,099,276	\$ 10,824,956	\$ 10,824,956	\$ (236,545)	-2%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 128,155	\$ 173,077	\$ 173,074	\$ 125,347	\$ 177,112	\$ 183,530	\$ (10,456)	-6%
705 TEMPORARY PAY	1,168	-	-	(18)	-	-	-	-
750 FRINGE BENEFITS	28,255	38,886	38,884	31,874	40,451	40,451	(1,567)	-4%
795 PERSONNEL SERVICES ALLOC OUT	(27,966)	(71,112)	(71,112)	(49,080)	(78,115)	(78,115)	7,003	10%
796 PERSONNEL SERVICES ALLOC IN	635,712	599,147	599,147	578,103	585,667	585,667	13,480	2%
Subtotal	\$ 765,324	\$ 739,998	\$ 739,993	\$ 686,225	\$ 725,115	\$ 731,533	\$ 8,460	1%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 3,373	\$ 10,000	\$ 10,000	\$ 11,237	\$ 10,000	\$ 10,000	\$ -	0%
804 NON-CAPITAL EQUIPMENT	-	2,000	2,000	1,165	2,000	2,000	-	0%
810 LEGAL SERVICES	35,867	70,000	70,005	48,670	70,005	70,005	-	0%
812 OTHER SERVICES	481,126	547,587	547,587	431,799	603,790	603,790	(56,203)	-10%
820 RENT & OPERATING LEASES	1,652	2,819	2,819	2,170	2,819	2,819	-	0%
825 REPAIRS AND MAINTENANCE	711	5,160	5,160	1,404	5,160	5,160	-	0%
839 INTERNAL SERVICE CHARGES	41,528	58,387	58,387	59,234	24,176	47,135	11,252	19%
842 TRAVEL & EDUCATION	810	9,400	9,400	8,415	9,400	9,400	-	0%
843 POSTAGE/FREIGHT/SHIPPING	52	650	650	327	650	650	-	0%
850 UTILITIES	367	600	600	422	600	600	-	0%
880 TRANSFERS OUT	31,600	31,122	31,122	31,122	59,212	36,253	(5,131)	-16%
Subtotal	\$ 597,086	\$ 737,725	\$ 737,730	\$ 595,965	\$ 787,812	\$ 787,812	\$ (50,082)	-7%
CAPITAL OUTLAY								
915 BUILDINGS AND IMPROVEMENTS	\$ 6,613,703	\$ 1,007,068	\$ 1,007,068	\$ 1,002,139	\$ 416,455	\$ 416,455	\$ 590,613	59%
950 DEBT SERVICE	68,499,248	4,608,463	4,608,463	4,542,904	5,583,463	5,583,463	(975,000)	-21%
Subtotal	\$ 75,112,951	\$ 5,615,531	\$ 5,615,531	\$ 5,545,043	\$ 5,999,918	\$ 5,999,918	\$ (384,387)	-7%
Total Expenditures	\$ 76,475,361	\$ 7,093,254	\$ 7,093,254	\$ 6,827,233	\$ 7,512,845	\$ 7,519,263	\$ (426,009)	-6%
Operating Balance (Rev. - Exp.)	\$ 1,971,728	\$ 3,968,247	\$ 3,968,247	\$ 4,272,043	\$ 3,312,111	\$ 3,305,693	\$ (662,554)	-17%

Superintendent Of Schools

Organizational Chart



Mission

The Mission of the Maricopa County Superintendent of Schools (MCSOS) is to provide fiscal and educational services to school districts and the community so that they can ensure that students receive the best possible education in order to meet the challenges of tomorrow.

Vision

The Superintendent of Schools will provide cost-effective leadership and support services to school districts and the community to ensure that students meet their future educational challenges and become contributing members of society.

Goals

- By June 2004 each employee's performance plan will be aligned with the MCSOS mission and include an individual growth plan, resulting in a 15% increase in employee satisfaction ratings on internal employee surveys.
- By December 2004 MCSOS will develop a written comprehensive technology plan that will identify current and future school district and internal technology needs.
- By December 2004 MCSOS will develop and implement a public relations strategy that will provide to the community, school district, and other government agencies, an awareness of programs and services available through MCSOS.
- By January 2006 MCSOS will develop and implement a Local Education Service Agency (LESA) that will support the educational and administrative needs of school districts and charter schools.
- By July 2005 MCSOS will develop a training course catalog and a Local Education Service Agency (LESA) training program to provide school district and charter school personnel with information necessary to serve the needs of their staff and students.
- By July 2004 MCSOS will enhance internal operations through staff development and support to ensure that school districts receive correct information necessary to serve the needs of their staff and students.
- By December 2005 MCSOS will begin implementation of new school district business software and have all districts converted.

Superintendent Of Schools (Continued)

Issues

- Without qualified staff and state of the art systems, we can not deliver support and direction needed by the school districts.
- Poor internal communications and lack of adequate training, leads to low morale, perceived pay inequities, and lack of understanding of their role in fulfilling department mission and goals.
- Lack of community and school districts awareness of the services available through the County Superintendent of Schools' office, result in students not receiving the full benefits of the educational opportunities available to them.
- Long and short-term planning may be difficult due to Legislative changes that impact educational programs.
- Obsolescence of current school district business software will result in the department being unable to meet statutory requirements.

Superintendent Of Schools (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

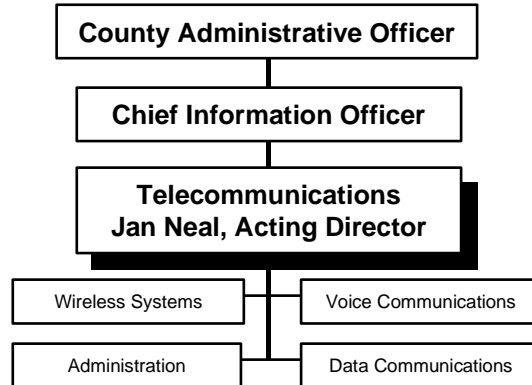
370 SUPERINTENDENT OF SCHOOLS

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 1,711,850	\$ 135,905	\$ -	\$ 1,847,755	\$ 153,050
ALL FUNDS	\$ 1,711,850	\$ 135,905	\$ -	\$ 1,847,755	\$ 153,050

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE								
370 SUPERINTENDENT OF SCHOOLS								
ALL FUNDS								
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
620 OTHER INTERGOVERNMENTAL	\$ 72,249	\$ 118,050	\$ 118,050	\$ 118,000	\$ 118,050	\$ 118,050	\$ -	0%
635 OTHER CHARGES FOR SERVICES	43,086	35,000	35,000	50,363	35,000	35,000	-	0%
650 MISCELLANEOUS REVENUE	98	-	-	167	-	-	-	-
Total Revenue	\$ 115,433	\$ 153,050	\$ 153,050	\$ 168,530	\$ 153,050	\$ 153,050	\$ -	0%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 1,044,009	\$ 1,202,638	\$ 1,205,931	\$ 1,195,786	\$ 1,345,828	\$ 1,345,828	\$ (139,897)	-12%
705 TEMPORARY PAY	16,471	21,336	21,336	28,968	21,000	21,000	336	2%
710 OVERTIME	278	-	-	1,427	-	-	-	-
750 FRINGE BENEFITS	225,848	283,687	280,378	266,660	339,622	339,622	(59,244)	-21%
790 OTHER PERSONNEL SERVICES	5,250	4,494	4,510	5,139	5,400	5,400	(890)	-20%
796 PERSONNEL SERVICES ALLOC IN	204,380	204,380	204,380	204,380	-	-	204,380	100%
Subtotal	\$ 1,496,236	\$ 1,716,535	\$ 1,716,535	\$ 1,702,360	\$ 1,711,850	\$ 1,711,850	\$ 4,685	0%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 33,491	\$ 29,852	\$ 29,852	\$ 31,488	\$ 33,800	\$ 33,800	\$ (3,948)	-13%
803 FUEL	(2)	-	-	1,462	2,880	2,880	(2,880)	-
804 NON-CAPITAL EQUIPMENT	-	750	750	750	-	-	750	100%
812 OTHER SERVICES	10,308	13,216	13,216	11,958	9,000	9,000	4,216	32%
820 RENT & OPERATING LEASES	4,700	5,400	5,400	2,700	6,225	6,225	(825)	-15%
825 REPAIRS AND MAINTENANCE	46,254	45,000	45,000	55,554	50,000	50,000	(5,000)	-11%
839 INTERNAL SERVICE CHARGES	14,248	21,570	21,570	17,257	9,000	9,000	12,570	58%
842 TRAVEL & EDUCATION	16,823	10,000	10,000	12,795	14,000	14,000	(4,000)	-40%
843 POSTAGE/FREIGHT/SHIPPING	11,301	10,400	10,400	10,894	11,000	11,000	(600)	-6%
Subtotal	\$ 137,123	\$ 136,188	\$ 136,188	\$ 144,858	\$ 135,905	\$ 135,905	\$ 283	0%
CAPITAL OUTLAY								
920 CAPITAL EQUIPMENT	\$ 6,257	\$ -	\$ -	\$ 2,000	\$ -	\$ -	\$ -	-
930 VEHICLES & CONSTRUCTION EQUIP	-	-	-	18,677	-	-	-	-
950 DEBT SERVICE	-	2,850	2,850	-	-	-	2,850	100%
Subtotal	\$ 6,257	\$ 2,850	\$ 2,850	\$ 20,677	\$ -	\$ -	\$ 2,850	100%
Total Expenditures	\$ 1,639,616	\$ 1,855,573	\$ 1,855,573	\$ 1,867,895	\$ 1,847,755	\$ 1,847,755	\$ 7,818	0%
Operating Balance (Rev. - Exp.)	\$ (1,524,183)	\$ (1,702,523)	\$ (1,702,523)	\$ (1,699,365)	\$ (1,694,705)	\$ (1,694,705)	\$ 7,818	0%

Telecommunications

Organizational Chart



Mission

The Mission of the Telecommunications Department is to provide strategic vision, leadership, and enterprise solutions to County leaders and staff so they can meet their goals and deliver results to the Public.

Vision

Telecommunications will champion Maricopa County into Information-Age Government

Goals

- County employees will have the flexibility to do their jobs from anywhere in the County at any time by July, 2005.
- The Public and outside organizations will be able to obtain services and transact business electronically from any location at any time by July, 2006.
- Operational and strategic decision-makers will be able to readily and easily access information they need to make informed decisions by July, 2005.
- The cost and time to deliver services will be reduced by streamlining business operations through the use of technology by July, 2006.
- Through county-wide technology standardization, we will optimize the use of resources so that the information technology department strategic goals will be achieved by July, 2003.

Issues

- As the County increasingly depends upon collaboration in the workplace, supporting the process will be impossible if the technology infrastructure is inadequately funded and allowed to stagnate.
- The lack of robust tools to manage, organize, maintain and catalog data will negate the usefulness of the constantly increasing supply of and demand for web-based information.
- Increased demand for video, imaging, and other high bandwidth applications to support business processes are greater than what current network capacity and flexibility can provide.

Telecommunications (Continued)

- The lack of competitive compensation, education, and career development opportunities for IT staff will make it difficult to attract and retain skilled employees.
- If IT doesn't pursue alternative service delivery models, the shortage of IT talent may result in the inability to meet our customers' demands for services.
- Current development methodologies, tools, infrastructure, and organizational models won't be able to support the Public's demand for easy, online, 7X24 access to all government services from any location.
- Existing systems are being challenged to present decision-making information to county staff, management, and citizenry to meet current and anticipated increase in demand.
- The changing work environment and growth in population require county employees to perform their jobs from remote locations, seriously challenging the County telecommunications system, which was designed primarily to serve centralized locations.

Telecommunications (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

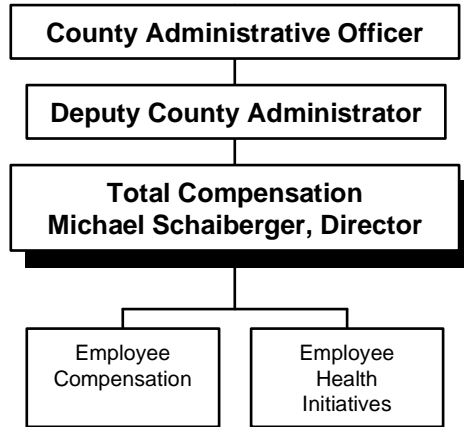
760 TELECOMMUNICATIONS

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
INTERNAL SERVICE	\$ 2,649,576	\$ 9,450,174	\$ 114,720	\$ 12,214,470	\$ 12,723,482
ALL FUNDS	\$ 2,649,576	\$ 9,450,174	\$ 114,720	\$ 12,214,470	\$ 12,723,482

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE									
760 TELECOMMUNICATIONS									
ALL FUNDS									
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance		
								%	
REVENUE									
620 OTHER INTERGOVERNMENTAL	\$ 859,540	\$ 499,012	\$ 499,012	\$ 665,661	\$ 499,012	\$ 499,012	\$ -	0%	
635 OTHER CHARGES FOR SERVICES	1,365	-	-	651	-	-	-		
636 INTERNAL SERVICE CHARGES	13,129,208	12,692,527	12,692,527	13,250,292	12,692,527	12,214,470	(478,057)	-4%	
645 INTEREST EARNINGS	1	-	-	(7,518)	-	-	-		
650 MISCELLANEOUS REVENUE	146,191	10,000	10,000	30,214	10,000	10,000	-	0%	
Total Revenue	\$ 14,136,305	\$ 13,201,539	\$ 13,201,539	\$ 13,939,300	\$ 13,201,539	\$ 12,723,482	\$ (478,057)	-4%	
EXPENDITURES									
PERSONAL SERVICES									
701 REGULAR PAY	\$ 1,969,566	\$ 2,018,893	\$ 2,096,953	\$ 1,869,199	\$ 2,101,326	\$ 2,148,739	\$ (51,786)	-2%	
705 TEMPORARY PAY	43,699	30,000	30,000	8,160	25,000	10,000	20,000	67%	
710 OVERTIME	50,244	78,319	78,319	51,757	48,000	48,000	30,319	39%	
750 FRINGE BENEFITS	397,594	430,413	443,425	417,961	443,619	442,837	588	0%	
790 OTHER PERSONNEL SERVICES	33,350	31,580	31,576	34,056	-	-	31,576	100%	
795 PERSONNEL SERVICES ALLOC OUT	(504)	-	-	-	-	-	-		
796 PERSONNEL SERVICES ALLOC IN	-	17,012	17,012	12,757	-	-	17,012	100%	
Subtotal	\$ 2,493,949	\$ 2,606,217	\$ 2,697,285	\$ 2,393,890	\$ 2,617,945	\$ 2,649,576	\$ 47,709	2%	
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$ 598,674	\$ 1,125,176	\$ 1,125,176	\$ 495,195	\$ 287,945	\$ 140,000	\$ 985,176	88%	
803 FUEL	13,150	15,837	15,837	17,052	15,000	15,000	837	5%	
804 NON-CAPITAL EQUIPMENT	6,963	-	-	-	-	-	-		
812 OTHER SERVICES	479,157	347,539	347,539	629,338	616,630	556,630	(209,091)	-60%	
820 RENT & OPERATING LEASES	1,747,163	1,706,271	1,706,271	1,543,149	1,670,427	1,670,427	35,844	2%	
825 REPAIRS AND MAINTENANCE	1,544,572	1,354,876	1,263,807	1,427,177	1,630,850	1,535,850	(272,043)	-22%	
830 INTERGOVERNMENTAL PAYMENTS	12,999	-	-	2,548	-	-	-		
839 INTERNAL SERVICE CHARGES	85,041	124,722	124,722	117,416	92,290	104,462	20,260	16%	
842 TRAVEL & EDUCATION	56,143	43,000	43,000	37,549	43,000	43,000	-	0%	
843 POSTAGE/FREIGHT/SHIPPING	6,969	2,000	2,000	3,642	10,000	10,000	(8,000)	-400%	
850 UTILITIES	5,375,287	4,704,598	4,704,598	4,586,796	4,827,842	4,784,242	(79,644)	-2%	
865 DEPRECIATION	(40,422)	-	-	-	306,000	306,000	(306,000)		
880 TRANSFERS OUT	342,061	239,768	239,768	239,768	293,563	284,563	(44,795)	-19%	
890 LOSS ON FIXED ASSETS	(445,418)	-	-	-	-	-	-		
Subtotal	\$ 9,782,339	\$ 9,663,787	\$ 9,572,718	\$ 9,099,630	\$ 9,793,547	\$ 9,450,174	\$ 122,544	1%	
CAPITAL OUTLAY									
920 CAPITAL EQUIPMENT	\$ 1,306,378	\$ 455,000	\$ 455,001	\$ 455,001	\$ 416,736	\$ -	\$ 455,001	100%	
950 DEBT SERVICE	51,651	150,216	150,216	150,217	114,720	114,720	35,496	24%	
Subtotal	\$ 1,358,029	\$ 605,216	\$ 605,217	\$ 605,218	\$ 531,456	\$ 114,720	\$ 490,497	81%	
Total Expenditures	\$ 13,634,317	\$ 12,875,220	\$ 12,875,220	\$ 12,098,738	\$ 12,942,948	\$ 12,214,470	\$ 660,750	5%	
Operating Balance (Rev. - Exp.)	\$ 501,988	\$ 326,319	\$ 326,319	\$ 1,840,562	\$ 258,591	\$ 509,012	\$ 182,693	56%	

Total Compensation

Organizational Chart



Mission

The mission of the Total Compensation Department is to provide Board approved compensation and benefit plans which are effectively communicated, and provide department leadership with strategic direction and administrative support related to compensation and benefits so they can attract and retain qualified employees to achieve their business results.

Vision

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Goals

- By June 30, 2004, reduce Maricopa County Government's voluntary turnover rate to a rate equal to or below the average of the Phoenix metropolitan area.
- By June 30, 2004, increase Maricopa County employee satisfaction with pay by 2% over the FY02 level as measured by the annual employee satisfaction survey.
- By June 30, 2004, increase Maricopa County employee satisfaction with benefits by 2% over the FY02 level as measured by the annual employee satisfaction survey.
- Meet the business needs of Maricopa County.
- Over the next three plan years, beginning with plan year 2003, the negotiated premium rates for the medical (general medical, vision, behavioral health/substance abuse, and pharmacy) insurance component of the benefits plan for the active employees will be no greater than 5 percentage points above the local market percentage of increase for public sector employer groups as provided by the external benefits actuary.
- Over the next five years, beginning with FY 2004, implement the action plan developed by County Counsel to ensure current and on-going Health Insurance Portability Accountability Act of 1996 (HIPAA) compliance within the Employee Benefits Division of Total Compensation.

Total Compensation (Continued)

Issues

- The significant skyrocketing costs of health care expenditures in the U.S and the current market trends will directly impact the structure of the benefit plan and fiscal impact of the health insurance program offered by Maricopa County to their employees and dependents.
- The “soft” economy and resulting declining revenues combined with the rising cost of non-wage benefits increases the challenge of developing a competitive total compensation package to attract and retain qualified and motivated employees.
- The complexities and severe financial consequences associated with State and Federal regulatory compliance will require changes to the Total Compensation Department's business processes.
- Benefits vendors utilized by Maricopa County are demanding greater automation and enhanced security of the benefits processes, which will initially increase our cost and reshape our benefits workforce.
- The current paper-based system utilized by Total Compensation does not always provide departments the timely access to accurate compensation data and/or information necessary to effectively manage their budget.
- Paper-based data transmission of new and ongoing benefits enrollment information does not allow for efficient processing of benefits related services, which could result in a service delay for employees and their dependents.

Total Compensation (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

350 TOTAL COMPENSATION

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 1,424,247	\$ 590,459	\$ -	\$ 2,014,706	\$ 15,000
INTERNAL SERVICE	-	23,635,004	-	23,635,004	23,635,004
ALL FUNDS	\$ 1,424,247	\$ 24,225,463	\$ -	\$ 25,649,710	\$ 23,650,004

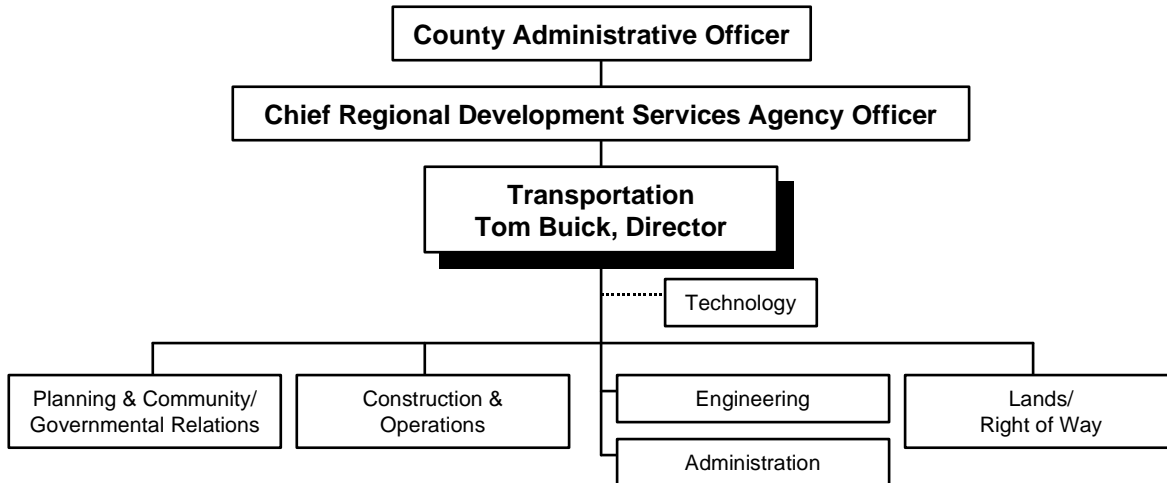
EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

350 TOTAL COMPENSATION ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
635 OTHER CHARGES FOR SERVICES	\$ 6,757,728	\$ 6,833,576	\$ 6,833,576	\$ 12,244,848	\$ 23,535,004	\$ 23,535,004	\$ 16,701,428	244%
645 INTEREST EARNINGS	322,409	-	-	87,926	100,000	100,000	100,000	
650 MISCELLANEOUS REVENUE	53,934	10,000	10,000	20,170	15,000	15,000	5,000	50%
Total Revenue	\$ 7,134,071	\$ 6,843,576	\$ 6,843,576	\$ 12,352,944	\$ 23,650,004	\$ 23,650,004	\$ 16,806,428	246%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 544,888	\$ 651,628	\$ 666,330	\$ 632,583	\$ 871,237	\$ 1,171,487	\$ (505,157)	-76%
705 TEMPORARY PAY	10,404	4,500	4,500	1,875	4,500	4,500	-	0%
710 OVERTIME	2,372	-	-	-	-	-	-	
750 FRINGE BENEFITS	642,381	666,681	670,648	660,605	180,055	234,419	436,229	65%
790 OTHER PERSONNEL SERVICES	16,978	-	19,732	56,168	13,841	13,841	5,891	30%
796 PERSONNEL SERVICES ALLOC IN	198,645	266,055	266,055	226,730	-	-	266,055	100%
Subtotal	\$ 1,415,668	\$ 1,588,864	\$ 1,627,265	\$ 1,577,961	\$ 1,069,633	\$ 1,424,247	\$ 203,018	12%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 119,130	\$ 207,010	\$ 211,909	\$ 170,590	\$ 210,595	\$ 212,595	\$ (686)	0%
803 FUEL	673	673	673	673	-	673	-	0%
804 NON-CAPITAL EQUIPMENT	476	476	476	476	-	476	-	0%
810 LEGAL SERVICES	-	-	-	429	-	-	-	
811 HEALTH CARE SERVICES	-	-	-	4,563,479	-	-	-	
812 OTHER SERVICES	6,750,502	8,124,698	8,121,338	8,459,856	20,772,561	23,936,936	(15,815,598)	-195%
820 RENT & OPERATING LEASES	4,224	4,224	7,584	8,605	3,360	7,584	-	0%
825 REPAIRS AND MAINTENANCE	2,920	2,920	2,920	2,874	237	2,857	63	2%
839 INTERNAL SERVICE CHARGES	19,864	25,540	25,540	28,959	26,271	49,277	(23,737)	-93%
842 TRAVEL & EDUCATION	3,069	4,337	4,337	4,092	2,450	5,587	(1,250)	-29%
843 POSTAGE/FREIGHT/SHIPPING	1,988	9,478	9,478	9,655	8,550	9,478	-	0%
Subtotal	\$ 6,902,846	\$ 8,379,356	\$ 8,384,255	\$ 13,249,688	\$ 21,024,024	\$ 24,225,463	\$ (15,841,208)	-189%
CAPITAL OUTLAY								
920 CAPITAL EQUIPMENT	\$ 10,258	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Subtotal	\$ 10,258	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total Expenditures	\$ 8,328,772	\$ 9,968,220	\$ 10,011,520	\$ 14,827,649	\$ 22,093,657	\$ 25,649,710	\$ (15,638,190)	-156%
Operating Balance (Rev. - Exp.)	\$ (1,194,701)	\$ (3,124,644)	\$ (3,167,944)	\$ (2,474,705)	\$ 1,556,347	\$ (1,999,706)	\$ 1,168,238	37%

Transportation

Organizational Chart



Mission

The Mission of the Maricopa County Department of Transportation (MCDOT) is to provide a quality transportation system to the travelers in Maricopa County so they can experience a safe, efficient and cost-effective journey.

Vision

We set a standard of excellence regionally enabling us to consistently deliver on our commitment to provide the right transportation system for Maricopa County at the right time and the right cost.

Goals

- By 2003, MCDOT will align strategies and structures towards the development of a regional transportation district that will be responsible and accountable for the development and operation of a regional transportation system, which is integrated with land use and the environment.
- By 2005, MCDOT will reduce the accident rate on county-maintained roadways by 5%, reduce travel delays by 5%, and improve operational effectiveness through the application of appropriate traffic management solutions, which include regional coordination and the deployment of Intelligent Transportation Systems (ITS) technologies.
- MCDOT will increase positive community perception and awareness of services and opportunities for public participation in decision-making processes to achieve a 2% increase in customer satisfaction and institutional recognition each year for the next five years as measured by Customer Satisfaction and targeted project stakeholder surveys.
- MCDOT will reduce the FY 2001 documented backlog of transportation projects by 10% every year for the next five years through innovative operational and financial strategies.
- By 2003, MCDOT will attract and retain qualified, diverse and adequately compensated employees by ensuring the overall Employee Satisfaction Survey score is above 5.5.

Transportation (Continued)

Issues

- Our existing regional transportation system is fragmented among multiple jurisdictions resulting in discontinuous infrastructure that is not meeting our customers' needs or anticipated state and federal mandates.
- Inadequate integration of land use planning, environmental issues, and transportation planning will result in MCDOT's inability to deliver the right transportation system at the right time and the right cost.
- The current economic and social conditions are extremely competitive which result in difficulty in attracting and retaining a sufficient number of qualified and adequately compensated employees.
- The demands of regulatory compliance are becoming increasingly stringent and complex, thereby impeding our ability to develop projects in a timely manner, control costs, and deliver services when needed.
- Failure to keep up and implement rapid changes in technology will adversely affect effectiveness and efficiency of all business practices, operations, and personnel.
- Lack of commitment to increase MCDOT's image and public involvement will result in loss of customer support and potential future revenues.
- The anticipated decrease in Highway User Revenue Funds will challenge the department to be more creative in the development of transportation infrastructure solutions.
- If higher standards for asset management and accountability are not met, the department could experience repercussions in the form of decreased revenues.

Transportation (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

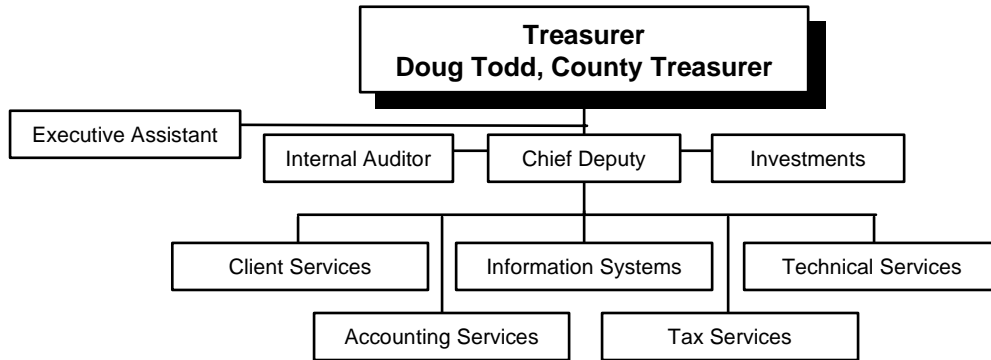
640 TRANSPORTATION

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
SPECIAL REVENUE	\$ 20,319,388	\$ 82,568,507	\$ 2,750,241	\$ 105,638,136	\$ 96,433,380
CAPITAL PROJECTS	4,003,000	1,110,941	72,343,287	77,457,228	77,806,267
ELIMINATIONS	-	(57,000,000)	-	(57,000,000)	(57,000,000)
ALL FUNDS	\$ 24,322,388	\$ 26,679,448	\$ 75,093,528	\$ 126,095,364	\$ 117,239,647

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE								
640 TRANSPORTATION								
ALL FUNDS								
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
610 LICENSES AND PERMITS	\$ 1,451,294	\$ 1,700,000	\$ 1,700,000	\$ 1,484,523	\$ 1,400,000	\$ 1,400,000	\$ (300,000)	-18%
615 GRANTS	24,038	682,000	682,000	682,000	350,000	350,000	(332,000)	-49%
620 OTHER INTERGOVERNMENTAL	12,988,476	32,955,345	32,955,345	11,896,427	20,899,647	20,899,647	(12,055,698)	-37%
626 STATE SHARED HIGHWAY USER REV	78,285,212	77,933,792	77,933,792	79,331,861	86,300,000	86,300,000	8,366,208	11%
630 STATE SHARED VEHICLE LICENSE	6,743,783	6,682,872	6,682,872	6,774,322	7,500,000	7,500,000	817,128	12%
645 INTEREST EARNINGS	754,600	400,000	400,000	390,529	500,000	500,000	100,000	25%
650 MISCELLANEOUS REVENUE	2,712,908	73,600	73,600	1,487,942	654,302	60,000	(13,600)	-18%
651 GAIN ON FIXED ASSETS	451,884	230,000	230,000	81,131	230,000	230,000	-	0%
Total Revenue	\$ 103,412,195	\$ 120,657,609	\$ 120,657,609	\$ 102,128,735	\$ 60,833,949	\$ 117,239,647	\$ (3,417,962)	-3%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 17,091,019	\$ 17,214,279	\$ 17,294,997	\$ 15,964,995	\$ 17,488,904	\$ 18,631,248	\$ (1,336,251)	-8%
705 TEMPORARY PAY	149,952	150,001	139,549	112,000	169,774	169,774	(30,225)	-22%
710 OVERTIME	494,214	544,839	520,839	439,288	555,754	555,754	(34,915)	-7%
750 FRINGE BENEFITS	3,905,756	4,307,864	4,259,942	3,831,025	5,047,339	5,067,134	(807,192)	-19%
790 OTHER PERSONNEL SERVICES	202,000	131,433	133,089	218,111	179,323	179,323	(46,234)	-35%
795 PERSONNEL SERVICES ALLOC OUT	(5,685,049)	(4,322,559)	(4,202,768)	(4,202,764)	(4,366,328)	(4,464,335)	261,567	6%
796 PERSONNEL SERVICES ALLOC IN	5,617,195	191,500	4,258,964	4,205,443	4,173,942	4,183,490	75,474	2%
Subtotal	\$ 21,775,087	\$ 18,217,357	\$ 22,404,612	\$ 20,568,098	\$ 23,248,708	\$ 24,322,388	\$ (1,917,776)	-9%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 1,244,573	\$ 1,318,461	\$ 1,318,461	\$ 1,291,115	\$ 1,373,333	\$ 1,373,333	\$ (54,872)	-4%
803 FUEL	688,143	812,791	812,791	710,490	762,915	762,915	49,876	6%
804 NON-CAPITAL EQUIPMENT	119,575	110,961	120,406	128,518	114,600	114,600	5,806	5%
812 OTHER SERVICES	19,871,358	11,687,153	23,739,193	14,779,389	11,505,023	9,816,313	13,922,880	59%
820 RENT & OPERATING LEASES	334,302	426,595	426,595	270,760	228,540	228,540	198,055	46%
825 REPAIRS AND MAINTENANCE	5,859,383	5,634,681	5,634,681	4,459,929	5,971,235	5,971,236	(336,555)	-6%
830 INTERGOVERNMENTAL PAYMENTS	21,343	-	-	-	-	-	-	-
839 INTERNAL SERVICE CHARGES	4,464,179	3,851,316	5,015,726	4,635,742	4,195,279	5,429,533	(413,807)	-8%
842 TRAVEL & EDUCATION	310,761	225,000	225,001	211,482	297,505	297,504	(72,503)	-32%
843 POSTAGE/FREIGHT/SHIPPING	29,784	18,000	18,000	19,784	18,000	18,000	-	0%
850 UTILITIES	688,630	695,000	695,000	674,875	660,755	660,755	34,245	5%
880 TRANSFERS OUT	2,014,030	1,925,005	1,925,005	1,925,005	(54,340,139)	2,006,719	(81,714)	-4%
Subtotal	\$ 35,646,061	\$ 26,704,963	\$ 39,930,859	\$ 29,107,089	\$ (29,212,954)	\$ 26,679,448	\$ 13,251,411	33%
CAPITAL OUTLAY								
910 LAND	\$ 6,400,578	\$ 6,133,500	\$ 6,088,500	\$ 4,439,701	\$ 9,480,500	\$ 9,480,500	\$ (3,392,000)	-56%
915 BUILDINGS AND IMPROVEMENTS	119,831	65,000	65,000	98,172	72,215	72,215	(7,215)	-11%
920 CAPITAL EQUIPMENT	148,120	566,825	566,825	513,736	191,379	191,379	375,446	66%
930 VEHICLES & CONSTRUCTION EQUIP	1,228,254	2,345,151	2,400,000	1,710,876	1,910,241	1,910,241	489,759	20%
940 INFRASTRUCTURE	28,598,823	78,173,243	60,750,243	41,941,831	62,828,867	62,862,787	(2,112,544)	-3%
950 DEBT SERVICE	4,015	323,631	323,631	203,559	576,406	576,406	(252,775)	-78%
Subtotal	\$ 36,499,621	\$ 87,607,350	\$ 70,194,199	\$ 48,907,875	\$ 75,059,608	\$ 75,093,528	\$ (4,899,329)	-7%
Total Expenditures	\$ 93,920,769	\$ 132,529,670	\$ 132,529,670	\$ 98,583,062	\$ 69,095,362	\$ 126,095,364	\$ 6,434,306	5%
Operating Balance (Rev. - Exp.)	\$ 9,491,426	\$ (11,872,061)	\$ (11,872,061)	\$ 3,545,673	\$ (8,261,413)	\$ (8,855,717)	\$ 3,016,344	25%

Treasurer

Organizational Chart



Mission

The mission of the Maricopa County Treasurer is to provide both the administration of property taxation for the County's residents and the accounting and investment of public monies for county agencies, school districts and other sub-political jurisdictions, as mandated by state and federal law, so that they can provide appropriate services to the County's residents.

Goals

- By FY 2005, the Treasurer will excel in customer service using technological advances to provide taxpayers with access to all tax information via the INTERNET
- By FY 2005, the Treasurer will improve and refine all tax collection and revenue apportionment functions by upgrading software related to these procedures.
- Per House Bill 2428 Legislation, by FY 2004, the Treasurer will have fully integrated all tax billing and collecting procedures for Unsecured Personal Property (e.g. commercial office equipment, heavy construction equipment and mobile homes) into the existing Treasurer's Secured Property tax activities (those which relate to real estate), thereby streamlining Unsecured Personal Property operations and enhancing collective Treasurer's Office customer services

Issues

- Continuous population growth of Maricopa County will result in increased service demands for the Treasurer by county property owners.
- Commercial and residential parcel count growth within Maricopa County will require more efficient methods of property tax payment processing by the Treasurer.
- The Treasurer's Office operating from one, non-central location in the county is challenged to find more efficient/convenient methods of servicing customers.
- House Bill 2428 Legislation, that will merge Unsecured Personal Property with Secured Property activities in FY 2004, will result in an increased workload for the Treasurer in billing and collecting Unsecured Property taxes, functions previously performed by the Assessor and the Sheriff.

Treasurer (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

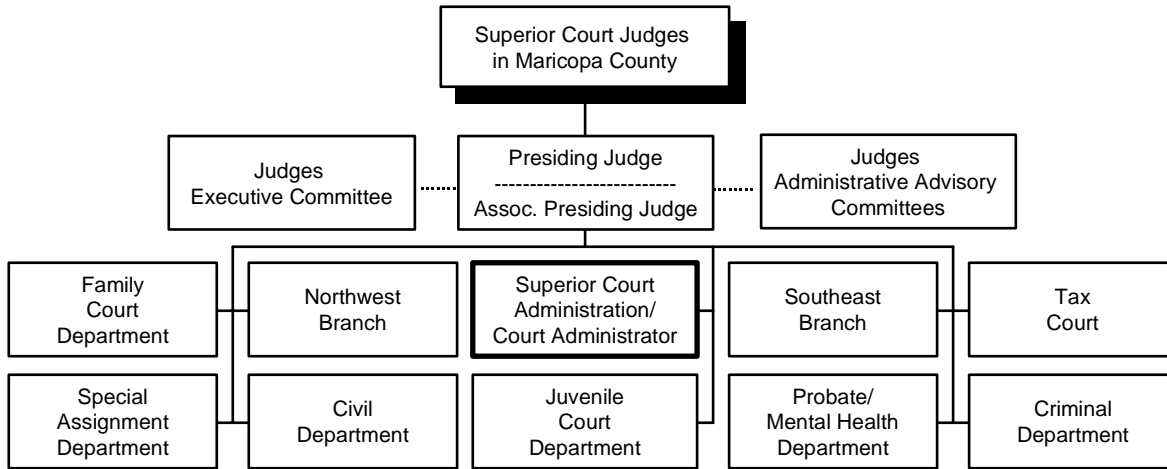
430 TREASURER

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 2,857,177	\$ 847,321	\$ 3,171	\$ 3,707,669	\$ 5,686
ALL FUNDS	\$ 2,857,177	\$ 847,321	\$ 3,171	\$ 3,707,669	\$ 5,686

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE									
430 TREASURER									
ALL FUNDS									
	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%	
REVENUE									
635 OTHER CHARGES FOR SERVICES	\$ 5,945	\$ 5,686	\$ 5,686	\$ 5,514	\$ 5,686	\$ 5,686	\$ -	0%	
650 MISCELLANEOUS REVENUE	20	-	-	-	-	-	-		
Total Revenue	\$ 5,965	\$ 5,686	\$ 5,686	\$ 5,514	\$ 5,686	\$ 5,686	\$ -	0%	
EXPENDITURES									
PERSONAL SERVICES									
701 REGULAR PAY	\$ 2,161,630	\$ 2,249,600	\$ 2,249,609	\$ 2,162,380	\$ 2,258,705	\$ 2,258,705	\$ (9,096)	0%	
705 TEMPORARY PAY	12,339	5,500	5,500	16,678	22,578	22,578	(17,078)	-311%	
710 OVERTIME	8,787	1,530	1,530	8,881	8,530	8,530	(7,000)	-458%	
750 FRINGE BENEFITS	445,565	535,178	535,183	490,983	567,364	567,364	(32,181)	-6%	
790 OTHER PERSONNEL SERVICES	800	-	-	1,426	-	-	-		
Subtotal	\$ 2,629,121	\$ 2,791,808	\$ 2,791,822	\$ 2,680,348	\$ 2,857,177	\$ 2,857,177	\$ (65,355)	-2%	
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$ 94,901	\$ 111,500	\$ 111,486	\$ 72,999	\$ 90,000	\$ 90,000	\$ 21,486	19%	
803 FUEL	203	300	300	235	300	300	-	0%	
810 LEGAL SERVICES	(4,173)	-	-	(3,969)	-	-	-		
812 OTHER SERVICES	314,749	322,670	322,670	222,057	289,071	289,071	33,599	10%	
820 RENT & OPERATING LEASES	75,594	81,238	81,238	87,764	80,000	80,000	1,238	2%	
825 REPAIRS AND MAINTENANCE	150,395	132,500	132,500	115,690	132,500	132,500	-	0%	
839 INTERNAL SERVICE CHARGES	10,438	14,000	14,000	35,635	15,000	15,000	(1,000)	-7%	
842 TRAVEL & EDUCATION	34,182	35,000	35,000	15,762	35,000	35,000	-	0%	
843 POSTAGE/FREIGHT/SHIPPING	198,900	188,000	188,000	241,052	203,450	203,450	(15,450)	-8%	
850 UTILITIES	1,260	1,400	1,400	1,027	2,000	2,000	(600)	-43%	
Subtotal	\$ 876,449	\$ 886,608	\$ 886,594	\$ 788,252	\$ 847,321	\$ 847,321	\$ 39,273	4%	
CAPITAL OUTLAY									
920 CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -		
950 DEBT SERVICE	-	-	-	1,854	3,171	3,171	(3,171)		
Subtotal	\$ -	\$ -	\$ -	\$ 21,854	\$ 3,171	\$ 3,171	\$ (3,171)		
Total Expenditures	\$ 3,505,570	\$ 3,678,416	\$ 3,678,416	\$ 3,490,454	\$ 3,707,669	\$ 3,707,669	\$ (29,253)	-1%	
Operating Balance (Rev. - Exp.)	\$ (3,499,605)	\$ (3,672,730)	\$ (3,672,730)	\$ (3,484,940)	\$ (3,701,983)	\$ (3,701,983)	\$ (29,253)	-1%	

Trial Courts

Organizational Chart



Mission

The mission of the Superior Court of Arizona in Maricopa County and Maricopa County Justice Courts is to provide people with access to a public forum for dispute resolution and court services so citizens can realize timely, fair, economical, individualized justice, and to also serve the community by assisting children and families in need.

Vision

The Superior Court and Justice Courts in Maricopa County continually explore ways to improve services by experimenting with better methods to resolve disputes and designing programs that address civil and criminal issues fairly and without undue delay. We focus on how to be the best at what we do, whether providing a judicial forum or specific customer-centered programs and how to position ourselves to anticipate change, rather than react to it.

Goals

- By December 2003, the Court will provide speedy and fair justice in case processing as follows: -95% of cases shall be disposed in compliance with established trial court and limited jurisdiction court standards.
- To prevent delay in judicial decisions, by December 2003, 90% of needs assessments and evaluative reports will be made to judges within guidelines adopted by the court.
- Families will experience sustainable resolution of their issues through earlier assessment, more individualized, appropriate decision-making, and coordinated use of available resources and court services as evidenced by: 70% cases referred to alternative dispute resolution (ADR) will be resolved by ADR.
- Convenience and understanding of court processes, while maintaining the efficiency and quality of court services.

Trial Courts (Continued)

- By July 2003, the court and justice agencies will make informed decisions using timely, accurate and comprehensive information provided through an integrated management information system. -100% of information systems with integrated databases by December 2003. -100% of targeted justice and law enforcement business processes that share data by December 2002.

Issues

- Delays in case processing negatively impact the purposes of the Court: 1. To do individual justice in individual cases. 2. To appear to do justice. 3. To provide a forum for the resolution of legal disputes. 4. To protect individuals from the arbitrary use of government power. 5. To provide a formal record of legal status. 6. To deter criminal behavior. 7. To rehabilitate persons convicted of crime. 8. To separate convicted persons from society. 9. To protect the vulnerable.
- The growing complexity of the Court's case processing demands, user needs, and the immediate need for information for decision-making requires an increasingly more sophisticated application of technology in the delivery of system integration, data sharing among justice agencies, and information access by the public.
- The trend toward an increase in workload and case complexity will magnify the need for additional resources and re-engineering of case processing to avoid delay and maintain public trust and confidence in the justice system.
- Increased internal and external demand for improved case monitoring and auditing systems and procedures impact on the Court's ability to meet its mandatory obligations.
- Increasing complexity of court cases, legislative decisions, an expanded definition of family, and a desire by a judiciary unfamiliar with diagnostic adjudication to provide litigants and families with a more meaningful outcome, all drive the Court to provide expert ancillary services, thus taxing the current limited resources and available physical space.
- Population growth, complexity of the justice system, citizen diversity, and the transitory nature of the Maricopa County population have increased the demand for existing and new court services, while available court space, staff, and physical infrastructure have failed to support expansion of court programs or diversification of customer services.
- The public's increasing expectations for the court to provide social and customer services may be inconsistent with the court's role or ability, resulting in continued erosion of public trust in the judicial system.
- Court reform will cause the court to examine and re-evaluate its role and organizational boundaries.
- An uncertain economy, low unemployment, Maricopa County's compensation policies, and a lack of training make it increasingly difficult for the Court to attract and retain a qualified workforce.

Trial Courts (Continued)

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - FY 2003-04 ADOPTED

800 TRIAL COURTS

Fund Type	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Total Revenue
GENERAL FUND	\$ 47,870,083	\$ 9,834,326	\$ 590,300	\$ 58,294,709	\$ 13,551,699
SPECIAL REVENUE	8,594,146	2,775,176	281,196	11,650,518	13,357,128
ALL FUNDS	\$ 56,464,229	\$ 12,609,502	\$ 871,496	\$ 69,945,227	\$ 26,908,827

EXPENDITURES AND REVENUE BY DEPARTMENT/OBJECT CODE

800 TRIAL COURTS

ALL FUNDS

	FY 2001-02 Actual	FY 2002-03 Adopted	FY 2002-03 Revised	FY 2002-03 Proj. Act	FY 2003-04 Requested	FY 2003-04 Adopted	Adopted vs Revised Variance	%
REVENUE								
615 GRANTS	\$ 3,266,975	\$ 2,559,931	\$ 2,512,688	\$ 3,077,818	\$ 2,950,189	\$ 2,957,927	\$ 445,239	18%
620 OTHER INTERGOVERNMENTAL	2,064,330	2,199,904	2,164,908	1,925,989	2,157,287	2,258,492	93,584	4%
635 OTHER CHARGES FOR SERVICES	8,642,064	8,953,351	8,953,351	8,649,549	11,262,579	11,097,997	2,144,646	24%
637 FINES & FORFEITS	9,770,291	9,636,891	9,671,887	9,525,554	9,671,890	10,168,900	497,013	5%
645 INTEREST EARNINGS	172,988	71,618	71,618	(572)	53,962	49,333	(22,285)	-31%
650 MISCELLANEOUS REVENUE	280,263	570,077	570,077	434,205	438,621	376,178	(193,899)	-34%
Total Revenue	\$ 24,196,911	\$ 23,991,772	\$ 23,944,529	\$ 23,612,543	\$ 26,534,528	\$ 26,908,827	\$ 2,964,298	12%
EXPENDITURES								
PERSONAL SERVICES								
701 REGULAR PAY	\$ 42,756,811	\$ 43,814,795	\$ 43,932,561	\$ 44,331,116	\$ 44,405,507	\$ 45,015,456	\$ (1,082,895)	-2%
705 TEMPORARY PAY	869,538	438,902	368,580	577,019	239,795	239,795	128,785	35%
710 OVERTIME	198,048	35,687	124,417	79,443	98,002	98,002	26,415	21%
750 FRINGE BENEFITS	8,099,301	9,109,468	9,541,073	9,262,040	10,276,930	10,219,623	(678,550)	-7%
790 OTHER PERSONNEL SERVICES	190,648	1,167,208	868,926	381,916	1,196,323	957,243	(88,317)	-10%
795 PERSONNEL SERVICES ALLOC OUT	(671,222)	(1,201,140)	(1,170,412)	(561,297)	(826,940)	(747,080)	(423,332)	-36%
796 PERSONNEL SERVICES ALLOC IN	653,535	1,125,592	1,250,262	515,024	961,190	681,190	569,072	46%
Subtotal	\$ 52,096,659	\$ 54,490,512	\$ 54,915,407	\$ 54,585,261	\$ 56,350,807	\$ 56,464,229	\$ (1,548,822)	-3%
SUPPLIES & SERVICES								
801 GENERAL SUPPLIES	\$ 3,217,694	\$ 2,586,155	\$ 2,482,937	\$ 2,213,122	\$ 2,341,616	\$ 2,660,798	\$ (177,861)	-7%
803 FUEL	2,943	1,260	2,650	2,113	2,967	2,967	(317)	-12%
804 NON-CAPITAL EQUIPMENT	184,937	184,057	94,584	25,100	7,379	12,979	81,605	86%
810 LEGAL SERVICES	4,326,023	3,939,557	3,307,888	3,331,755	2,831,690	2,831,716	476,172	14%
811 HEALTH CARE SERVICES	360,775	283,956	341,200	255,980	316,000	316,000	25,200	7%
812 OTHER SERVICES	853,907	1,021,004	1,147,172	758,134	1,580,949	1,424,148	(276,976)	-24%
820 RENT & OPERATING LEASES	3,192,968	3,106,940	3,153,810	3,143,584	3,079,111	3,079,116	74,694	2%
825 REPAIRS AND MAINTENANCE	479,220	548,792	574,626	719,350	774,765	774,783	(200,157)	-35%
839 INTERNAL SERVICE CHARGES	733,459	554,315	489,856	616,087	759,123	759,123	(269,267)	-55%
842 TRAVEL & EDUCATION	297,696	366,080	370,851	181,308	342,468	327,711	43,140	12%
843 POSTAGE/FREIGHT/SHIPPING	441,990	460,562	468,348	443,373	418,033	420,161	48,187	10%
850 UTILITIES	34,146	10,000	10,000	4,551	-	-	10,000	100%
Subtotal	\$ 14,125,758	\$ 13,062,678	\$ 12,443,922	\$ 11,694,457	\$ 12,454,101	\$ 12,609,502	\$ (165,580)	-1%
CAPITAL OUTLAY								
915 BUILDINGS AND IMPROVEMENTS	\$ 4,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
920 CAPITAL EQUIPMENT	131,450	226,898	372,898	60,945	86,000	-	372,898	100%
950 DEBT SERVICE	162,895	722,386	672,286	687,530	871,496	871,496	(199,210)	-30%
Subtotal	\$ 298,495	\$ 949,284	\$ 1,045,184	\$ 748,475	\$ 957,496	\$ 871,496	\$ 173,688	17%
Total Expenditures	\$ 66,520,912	\$ 68,502,474	\$ 68,404,513	\$ 67,028,193	\$ 69,762,404	\$ 69,945,227	\$ (1,540,714)	-2%
Operating Balance (Rev. - Exp.)	\$ (42,324,001)	\$ (44,510,702)	\$ (44,459,984)	\$ (43,415,650)	\$ (43,227,876)	\$ (43,036,400)	\$ 1,423,584	3%



Attachments

Maricopa County's Mission Statement

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services to its residents so they can enjoy living in healthy and safe communities.

Maricopa County's Vision Statements

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

Maricopa County's Strategic Priorities

- Provide regional leadership in critical public policy areas in a fiscally responsible manner.
- Minimize the burden on the property taxpayer through rate reductions.
- Healthy community and solvent healthcare system.
- Safe community through a streamlined, integrated criminal justice system.
- Provide regional leadership for a regional transportation system.
- Land use will be planned, managed and funded responsibly; Luke AFB will be preserved.
- Maricopa County will continue to improve its positive public image based on results achieved.

Budgeting for Results Policy Guidelines

(Approved by the Board of Supervisors December 2, 2002)

Introduction

The purpose of this policy is to set forth the guidelines for developing budgets for Maricopa County, as well as the Flood Control, Library, and Stadium Districts. Maricopa County's budget process provides for responsible management of taxpayers' resources, while insuring that funds are directed towards achieving results at all levels.

Definitions

Budgeting for Results: A process in which budgetary decisions are based on or informed by performance information that describes the cost or efficiency of producing an activity and the results achieved for customers. This is accomplished by structuring the accounting and budgeting systems according to the structure of Departments' Strategic Plans.

Structurally Balanced Budget: A budget in which all recurring expenditures are fully supported by recurring sources of funding.

Policy Guidelines

General Guidelines for Budget Development

The budget will be based on conservative revenue estimates and will be structurally balanced. The budget will be formulated in accordance with the Reserve and Tax Reduction Policy Guidelines.

In accordance with the Board of Supervisors/Board of Directors' Managing for Results Policy, Budgeting for Results is part of an overall management system that integrates planning, budgeting, reporting, evaluating and decision-making that is focused on achieving results and fulfilling public accountability. Departments/Special Districts are required to participate in the strategic planning process, and their plans and performance measures, along with strategic direction from the Board of Supervisors/Board of Directors, will be the primary basis for funding decisions.

The Office of Management and Budget will analyze all base budgets to identify possible reductions, and will analyze all results initiative requests in detail, with particular focus on their impact on results.

Directors and Program Managers will critically review new, unfunded or under-funded program mandates from the State and Federal governments in order to determine the fiscal impact to the County and to identify funding solutions.

All positions will be fully funded in the budget or designated for elimination in accordance with the Funded Position Policy.

Wherever possible, grants and other non-local revenue sources will be used before allocating General Fund resources or other local revenues. Grant and other special revenue budgets will be developed in accordance with the Policy for Administering Grants and the Indirect Cost Policy for Grant Programs. Matching funds will be budgeted only to the extent required by law or by contracts and agreements specifically approved by the Board of Supervisors/Board of Directors.

Wherever possible, the annual budget will provide for the adequate and orderly replacement of facilities and major equipment from current revenues based on confirmed analytical review of need. Vehicle replacement will conform to the Policy for Vehicle Replacement.

Revenue

Existing grant agreements or grant applications must support budget requests for grants.

Where appropriate, services and programs will be supported by user fees. User fees will recover the County's full direct and indirect costs, unless market considerations dictate otherwise. All user fees will be reviewed annually in conjunction with the budget development process. Because expenditures supported by user fees are generally subject to the Constitutional expenditure limitation, such expenditures must be carefully reviewed, and user fee rates should be reduced if they can no longer be justified by actual expenditures.

Anticipated revenue to the County from fee increases will not be budgeted unless the Board of Supervisors/Board of Directors has approved such increases.

All Departments/Special Districts, including elected officials and the Judicial Branch, will report to the Board of Supervisors/Board of Directors via the Office of Management and Budget all non-appropriated funding sources available to support their operations and programs, either directly or indirectly. When investigatory or security issues are of concern, such issues will be addressed on an individual basis.

Expenditures

Departments/Special Districts shall submit base expenditure requests within the budget target provided by the Office of Management and Budget. The Office of Management and Budget will develop targets for each fund budgeted by a Department/Special District according to its current budget, with adjustments as directed by the Board of Supervisors/Board of Directors.

Requests for funding above base level must be submitted as Results Initiatives Requests, and must be directed to achievement of approved strategic goals that align with the direction of the Board of Supervisors/Board of Directors. Requests for additional funding will be considered only if departments/special districts have met the requirements for "Planning for Results" under the Managing for Results Policy. Results Initiative Requests must be supported by complete performance measures that can be used to monitor and evaluate the initiative's success if funded. The Board of Supervisors/Board of Directors may annually adopt guidelines and priorities for results initiative requests. The Office of Management and Budget will review all results initiative requests and make recommendations according to the guidelines and priorities established by the board of supervisors/board of directors.

In order to promote consistent and realistic budgeting of personnel, all personal service budgets shall include a reasonable allowance for personnel savings due to natural staff turnover. The rate of personnel savings should be budgeted based on past experience. Budgeted personnel savings may be budgeted conservatively for smaller departments that are subject to greater variations in staff turnover.

No "carryover" capital outlay or capital improvements will be budgeted unless specifically approved by the Board of Supervisors/Board of Directors. Departments that do not identify and receive approval for carryover items will be required to eliminate them or fund them from within their operating budgets.

Major Maintenance projects and Vehicle Replacement for General Fund Departments will be budgeted in General Government. All non-General Fund Departments will fund their own Major Maintenance projects and Vehicle Replacement.

Budget Process

All Appointed, Elected and Judicial Branch Departments/Special Districts will follow these policy guidelines in preparing their Annual budget requests.

All Appointed, Elected, and Judicial Branch Departments/Special Districts will submit budget requests to the Office of Management and Budget (OMB) following the detailed timeline, directions and format prescribed by OMB.

Department/Special District financial reporting structures will be established by the Financial Reporting Review Committee and must be finalized prior to budget submission.

All budget requests will be submitted at a detailed level by department, fund, organization unit, Program/Activity, object/revenue source, and month. Departments/Special Districts will prepare their budget requests in the budget preparation system provided by the Office of Management and Budget, and will follow all system instructions.

The Deputy County Administrator (DCA) will negotiate budget recommendations with Elected Officials and Judicial Branch departments. If agreement cannot be reached with the DCA, the Presiding Judge and elected officials may first continue negotiation directly with the County Administrative Officer or, if agreement still cannot be reached, with the Board of Supervisors.

Capital Improvement Projects

Upon recommendation of the Facilities Review Committee and identification of available funding, the Office of Management and Budget will recommend a five-year Capital Improvement Program to Board of Supervisors/Board of Directors in accordance with the Capital Improvement Program Policy.

The Board of Supervisors/Board of Directors may allocate carry-over fund balances to one-time capital items in accordance with the Reserve and Tax Reduction Policy.

When requesting funding for capital improvement projects, Departments/Special Districts will provide estimates of increased operating costs associated with each individual project.

Capital improvement program budgets may include a contingency budget reserve to fund project overages of up to 10% or \$1,000,000, whichever is less.

Internal Charges and Indirect Cost Allocations

Internal service departments and County Counsel will develop estimates of base and discretionary charges for each Department/Special District they serve according to instructions and schedules provided by OMB. All estimates will be reviewed by the user departments, OMB and Finance.

All internal charges will be based strictly on recovery of actual costs for providing services or sharing use of equipment or facilities; charges between Departments/Special Districts that are based on "market rates" and exceed actual costs are prohibited. Allocation of costs between funds for shared use of buildings or equipment will be determined consistent with the Central Service Cost Allocation plan prepared by the Department of Finance.

Base-level or non-discretionary internal services will be charged at the fund level. General Fund department charges will be budgeted in, and paid from, General Government. Discretionary internal service charges are the responsibility of the requesting Department/Special District.

The Department of Finance will assess Central Service Cost Allocation charges from all non-General Fund agencies except grants based on a full-cost allocation methodology. The Department of Finance will provide departments that administer grants with an indirect cost rate established according to the methodology allowable by the grantor.

Funding for the Self-Insurance Trust Fund will be assessed from all funds as a base-level charge based on a funding plan developed by the Risk Management Department. The funding plan will provide for an ending cash balance equal to the projected paid losses and claims-related expenses for the upcoming fiscal year.

Budget Priorities - Maricopa County

(Approved by the Board of Supervisors December 2, 2002)

The purpose of these guidelines and priorities is to provide direction from the Board of Supervisors to the Office of Management and Budget and all departments so that a structurally balanced budget is developed for FY 2003-04.

Base Budget Targets

Budgets for all departments and funds will be prepared within target amounts equal to their current budgets plus authorized adjustments. The Office of Management and Budget is directed to adjust budget targets for the following:

- the annualized cost of FY 2002-03 approved Results Initiative Requests;
- the annualized impact of FY 2002-03 mid-year appropriation adjustments;
- the annualized impact of other items including intergovernmental agreements approved by the Board of Supervisors if the impact was disclosed at the time of Board approval.

All departments must submit base budget requests within their budget targets.

Base Reductions

In order to maintain a structurally balanced budget, 5% and 10% base reductions will be developed and considered for all departments (excluding grant funds). The Office of Management and Budget is directed to prepare 5% and 10% base reduction targets for all non-grant funds. All departments and agencies must submit alternative base budget requests that meet their budget reduction targets. Departments and agencies are directed to present base reductions that minimize the impact on critical public services as much as possible. The service impact of the reductions must be disclosed.

Requests for Additional Funding (Results Initiative Requests)

Only Results Initiative Requests that are funded by the original \$900 million of Jail Excise Tax for phased-in operation of new facilities will be considered, as authorized by A.R.S. §42-109 and approved by the voters of Maricopa County in November 1998.

Budget Priorities - Flood Control District

(Approved by the Board of Directors December 2, 2002)

The purpose of these guidelines and priorities is to provide direction from the Board of Directors to the Office of Management and Budget and all departments so that a structurally balanced budget is developed for FY 2003-04.

Base Budget Targets

Budgets for all departments and funds will be prepared within target amounts equal to their current budgets plus authorized adjustments. The Office of Management and Budget is directed to adjust budget targets for the following:

- the annualized cost of FY 2002-03 approved Results Initiative Requests;
- the annualized impact of FY 2002-03 mid-year appropriation adjustments;
- the annualized impact of other items including intergovernmental agreements approved by the Board of Directors if the impact was disclosed at the time of Board approval.

All departments must submit base budget requests within their budget targets.

Base Reductions

In order to maintain a structurally balanced budget, 5% and 10% base reductions will be developed and considered for all departments (excluding grant funds). The Office of Management and Budget is directed to prepare 5% and 10% base reduction targets for all non-grant funds. All departments and agencies must submit alternative base budget requests that meet their budget reduction targets. Departments and agencies are directed to present base reductions that minimize the impact on critical public services as much as possible. The service impact of the reductions must be disclosed.

Requests for Additional Funding (Results Initiative Requests)

Only Results Initiative Requests that are funded by the Jail Excise Tax for operation of new facilities will be considered.

Budget Priorities - Library District

(Approved by the Board of Directors December 2, 2002)

The purpose of these guidelines and priorities is to provide direction from the Board of Directors to the Office of Management and Budget and all departments so that a structurally balanced budget is developed for FY 2003-04.

Base Budget Targets:

Budgets for all departments and funds will be prepared within target amounts equal to their current budgets plus authorized adjustments. The Office of Management and Budget is directed to adjust budget targets for the following:

- the annualized cost of FY 2002-03 approved Results Initiative Requests;
- the annualized impact of FY 2002-03 mid-year appropriation adjustments;
- the annualized impact of other items including intergovernmental agreements approved by the Board of Directors if the impact was disclosed at the time of Board approval.

All departments must submit base budget requests within their budget targets.

Base Reductions:

In order to maintain a structurally balanced budget, 5% and 10% base reductions will be developed and considered for all departments (excluding grant funds). The Office of Management and Budget is directed to prepare 5% and 10% base reduction targets for all non-grant funds. All departments and agencies must submit alternative base budget requests that meet their budget reduction targets. Departments and agencies are directed to present base reductions that minimize the impact on critical public services as much as possible. The service impact of the reductions must be disclosed.

Requests for Additional Funding (Results Initiative Requests):

Only Results Initiative Requests that are funded by the Jail Excise Tax for operation of new facilities will be considered.

Budget Priorities - Stadium District

(Approved by the Board of Directors December 2, 2002)

The purpose of these guidelines and priorities is to provide direction from the Board of Directors to the Office of Management and Budget and all departments so that a structurally balanced budget is developed for FY 2003-04.

Base Budget Targets

Budgets for all departments and funds will be prepared within target amounts equal to their current budgets plus authorized adjustments. The Office of Management and Budget is directed to adjust budget targets for the following:

- the annualized cost of FY 2002-03 approved Results Initiative Requests;
- the annualized impact of FY 2002-03 mid-year appropriation adjustments;
- the annualized impact of other items including intergovernmental agreements approved by the Board of Directors if the impact was disclosed at the time of Board approval.

All departments must submit base budget requests within their budget targets.

Base Reductions

In order to maintain a structurally balanced budget, 5% and 10% base reductions will be developed and considered for all departments (excluding grant funds). The Office of Management and Budget is directed to prepare 5% and 10% base reduction targets for all non-grant funds. All departments and agencies must submit alternative base budget requests that meet their budget reduction targets. Departments and agencies are directed to present base reductions that minimize the impact on critical public services as much as possible. The service impact of the reductions must be disclosed.

Requests for Additional Funding (Results Initiative Requests)

Only Results Initiative Requests that are funded by the Jail Excise Tax for operation of new facilities will be considered.

Budget Calendar

12/9 - 1/20	Budget Targets Distributed to Departments, Budget Prep Instructions & Information Available, Budget Prep System Training, Budget Prep System Available to Departments
12/30 - 2/24	OMB Analyzes Base Budget Requests/Develops Recommendations
3/17	OMB Analyzes RIR's/Develops Recommendations
4/14 - 4/25	OMB Consolidates and Finalizes Budget Recommendations
5/5	Board Adopts 5-Year Capital Improvement Program
5/5 - 5/9	Board Briefings
5/12	CAO Presents FY 2003-04 Tentative Budget to Board
5/19	Board Adopts FY 2003-04 Tentative Budget
6/23	Final Adoption of FY 2003-04 Budget
8/18	Board sets Tax Rates

Note: Dates are subject to change.

Budgeting for Results Accountability Policy

Introduction

According to A.R.S. §42-17106, the County may not incur expenditures in excess of the amounts appropriated by the Board of Supervisors in the annual budget. The purpose of the Budgeting for Results Accountability Policy is to provide Departments/Special Districts with flexibility in managing their allocated public resources to achieve program results, while upholding accountability for spending within legal appropriations.

Definitions

Appropriation: Authorization by the Board of Supervisors/Board of Directors to incur expenditures for a specific purpose, defined in Maricopa County as total expenditures by Department/Special District and fund; “budget items” as referenced in A.R.S. §42-17106.

Department: All County Departments, including Elected Official Offices, Court Departments, and Appointed Departments.

Detailed Budget: Budget allocation within an appropriation by month, organization unit, program/activity/service, object/source, and position.

Special District: All Maricopa County Special Districts, including the Flood Control District, Library District, and Stadium District.

Policy Guidelines

Budgets shall be appropriated and controlled by the Board of Supervisors/Board of Directors at the level of Department/Special District and fund and, where applicable, by capital improvement project.

Appropriation levels are not guaranteed from one fiscal year to the next. Each year, appropriation amounts for each Department/Special District and fund shall be recommended by OMB for approval by the Board of Supervisors/Board of Directors, based on detailed reviews of spending needs, priorities, expected results, and available funding.

Departments/Special Districts shall develop and maintain detailed revenue and expenditure budgets that will be loaded into the main financial system. Detailed budgets will be prepared by month, organization unit, object/source and position according to instructions developed by the Office of Management and Budget. Beginning in FY 2002-03, detailed budgets will also be allocated to programs and activities. Detailed budgets shall exactly equal Board appropriations.

Appropriations shall be changed during the fiscal year only with Board of Supervisors/Board of Directors approval, with the exception of grants approved by the Board in the previous fiscal year and carried over into the new year. The Office of Management and Budget may approve appropriation adjustments for carried-over grants if the Board of Supervisors/Board of Directors previously appropriated the grant, and the Department of Finance certifies the carried-over grant balance.

The Board of Supervisors/Board of Directors must approve all changes in capital improvement project appropriations. All requests for project appropriations must be accompanied by a request for Board approval to amend the five-year capital improvement program, or by notification that an amendment is not required. Capital improvement project appropriations do not need to be adjusted so long as project overruns do not exceed 10% or \$1,000,000, whichever is less.

Budgeting for Results Accountability Policy (Continued)

In order to maximize results, Departments/Special Districts will have the flexibility to reallocate their detailed budgets for the remainder of the current fiscal year within appropriations approved by the Board of Supervisors/Board of Directors. Budgetary flexibility is accompanied by the responsibility to produce expected results while absorbing unanticipated spending increases. If a Department/Special District requests an appropriation increase or contingency transfer for an unanticipated spending increase, the Board of Supervisors/Board of Directors shall determine whether the department will be controlled according to its detailed budget. The Office of Management and Budget shall validate that all detailed budget adjustments balance and reconcile to appropriations set by the Board of Supervisors/Board of Directors.

All positions must be fully funded and budgeted in accordance with the Funded Positions Policy. In order to create new positions, departments/special districts must first verify full-year funding. If a position loses funding, it shall be identified and eliminated.

Departments/Special Districts shall recommend for approval any agreements that commit the County/Special District to expenditures for which funding is not identified in future years. Departments/Special Districts shall verify funding for all purchase requisitions or other contracts or agreements.

Department/Special District expenditures and revenues shall be monitored and reported on a monthly basis throughout the fiscal year. The Department of Finance shall prepare and submit to the Board a comprehensive monthly analysis of budget variances by Department/Special District and fund, and will investigate any negative year-to-date variances.

Any Departments/Special Districts for which the Department of Finance reports a negative year-to-date expenditure or revenue variance must provide a written explanation and corrective action plan to the Department of Finance and the Office of Management and Budget. The Office of Management and Budget and the Department of Finance will review and approve all corrective action plans, and report them to the Board once they are finalized.

If there is a significant risk that a Department/Special District will exceed its annual appropriation, the Board of Supervisors/Board of Directors may place restrictions on the ability of a Department/Special District to adjust its detailed budget, and may also control its expenditures according to the detailed budget.

Departments/Special Districts shall not exceed their expenditure appropriations. Departments/Special Districts shall be required to reduce expenditures to offset any revenue shortfall. Departments/Special Districts may expend up to 10% or \$1,000,000 (whichever is less) over budget for a specific capital improvement project, so long as overall expenditures do not exceed the Department/Special District fund appropriation.

At the close of the fiscal year, the Department of Finance will prepare and submit to the Board of Supervisors/Board of Directors a comprehensive report of all audited actual expenditures relative to all Department/Special District appropriations. The report will include an explanation of each instance in which expenditures exceed appropriations by the Board of Supervisors/Board of Directors.

If a Department/Special District exceeds its annual expenditure appropriation, its expenditures will be reviewed by Internal Audit. Internal Audit will review the Department/Special District's expenditures, identify the causes of the overrun, and report its findings to the Board of Supervisors/Board of Directors.

A Department/Special District that exceeds its expenditure appropriation shall be appropriated and controlled according to the specific line-items in its detailed budget for the entire succeeding fiscal year, and any changes in the detailed budget shall require Board of Supervisors/Board of Directors approval.

The Board of Supervisors/Board of Directors may reduce a Department or Special District's appropriations for the subsequent fiscal year by an amount equal to the overrun in the previous fiscal year. In the event of such an overrun, the Office of Management and Budget will automatically submit an agenda item to the Board of Supervisors/Board of Directors to implement the budget reduction.

Funded Position Policy

Introduction

The purpose of the Funded Positions Policy is to establish guidelines for adding, deleting and changing positions so that all authorized positions are fully funded on an annualized basis, and that any filled or vacant position that becomes unfunded or under-funded is either fully funded or deleted.

Definitions

Full Time Equivalent (FTE): A value equivalent to a number of employees paid full time (forty hours per week, or from 2,080 to 2,096 hours per year, depending on the calendar). A half-time position that is paid 20 hours per week equates to .5 FTE; four half-time positions, each paid for 20 hours per week, equals 2.0 FTE, and so on. A single position may have an FTE value greater than zero, but not greater than 1.0. A group of positions has an aggregate FTE value based on the FTE values of the specific positions within the group.

Fully Funded Position: An authorized position that is fully funded by the general revenues of the County, a special revenue source, or a grant.

Payroll Liability: The salaries, benefits, payoff of accrued vacations and compensatory time, and career center expenses that result from a reduction in force.

Under-funded Position: A position for which a County Department/Special District has 1% to 99% of the funding required to support it on an annualized basis

Unfunded Position: A position that is not funded.

New Position Establishment Policy Guidelines

In order to create a new position, County Departments/Special Districts must submit a request to the Office of Management and Budget (OMB) on an official form that includes the following information:

- Working title and description of the position or positions requested.
- The number of positions requested and FTE value(s) of the position(s) requested.
- A Brief description of the purpose of the new position(s), including relation to program/activity/service, performance measures, key results, and strategic goals.
- The full cost of the requested position(s), including not only direct salaries and benefits, but also indirect costs such as uniform allowances, equipment, and mandated or essential training. The County Department/Special District will also indicate whether it has enough building space, or identify the costs and sources of funding for additional space if needed.
- The funding source of the position(s) and location in the current budget.
- A list of any positions to be deleted in conjunction with creating the new position, along with a description of any other budgetary reductions made to offset the cost of the new position(s).
- Justification of why budget savings, including savings from deleted positions, should be used to create new positions and not result in a budget reduction

The County Department/Special District director, elected official or chief deputy to an elected official must sign all position requests.

Funded Position Policy (Continued)

Position requests must be sent to the Office of Management and Budget (OMB) for review. OMB will verify that the requested positions have been budgeted appropriately and that there is adequate funding to support the budget as a whole, including the requested position(s). OMB will not approve new positions unless their fully annualized cost can be supported within the County Department's/Special District's current appropriation, or if the Board of Supervisors/Directors has approved other funding. OMB will also verify that the request complies with established policies and priorities of the Board of Supervisors/Directors.

If a position request is denied, Elected or Judicial Branch departments may appeal the decision to the Board of Supervisors/Directors. If the Board of Supervisors/Directors approves a position request on appeal, the approval must be accompanied by an action to provide funding for the position(s) as necessary.

Position Funding Policy Guidelines

Each year as part of the budget process, County Departments/Special Districts must verify that budgets and funding are adequate to support all authorized positions. The Office of Management and Budget will validate that position funding is adequate, and will identify all positions that are potentially unfunded or underfunded.

Personnel will be budgeted by market range title, full-time equivalent (FTE) and average wage and benefit rates at the fund and organizational unit level within County Department/Special District budgets. Total authorized FTE's and average wage and benefit rates must be at or lower than budgeted levels at all times, and fully funded on an annualized basis with current appropriation levels and funding.

Personnel savings due to natural staff turnover will be budgeted in all County Departments/Special Districts at appropriate levels. If actual personnel savings reaches high levels due to failure to fill positions for extended periods, adjustments will be made to either eliminate the positions or make efforts to fill them.

County Departments/Special Districts with vacant underfunded positions will discuss the funding shortfall with OMB. County Departments/Special Districts have the option of eliminating the position(s) or identifying additional funding for the position(s).

OMB and County Departments/Special Districts will delete any vacant positions identified as unfunded or under-funded.

If filled positions are identified as unfunded or under-funded, the County Departments/Special Districts will provide the following information:

- The position or positions' contribution to provision of service and results.
- The full cost to continue the position.
- The resulting payroll liability if current employee(s) are terminated due to lack of funding.

This information will be forwarded for review and validation by the Office of Management and Budget. OMB will consolidate the information and forward it to the Board of Supervisors/Board of Directors for possible action.

Funded Position Policy (Continued)

If eliminating unfunded or under-funded positions results in a Reduction In Force, the process will be conducted in a uniform manner in accordance with procedures administered by the Human Resource Department. Any payroll liability costs will be funded from within the County Department's/Special District's current appropriation.

Managing for Results Policy

Purpose

This policy establishes a framework that integrates planning, budgeting, reporting, evaluating and decision making for all Maricopa County departments and agencies. This framework is called Managing for Results; a management system that establishes the requirements to fulfill the County's Mission and Vision of accountability to its citizens.

This policy is promulgated as part of the annual County budget process under the authority of the Board of Supervisors.

Definitions

Managing for Results System: Managing for Results means that an entire organization, its management system, its employees and the organizational culture (beliefs, behavior and language) are focused on achieving results for the customer. Managing for Results provides direction for making good business decisions based on performance, and makes departments/agencies accountable for results.

Strategic Plan: A Strategic Plan sets forth the mission, strategic goals, performance measurements for a department, agency and the County. A Strategic Plan provides information to department/agency staff, corporate decision makers, the Board of Supervisors and the public about how the department/agency is organized to deliver results and what results the department/agency is accountable for achieving. It also provides the opportunity for all County employees to see how they contribute at all levels in the organization.

Managing for Results Resource Guide: This guide describes Maricopa County's strategic planning process, and how to develop and implement a plan. The Resource Guide is available to all County employees.

Department/Agency: This includes appointed departments, offices, elected departments, special districts and the judicial branch.

General Policy

All Maricopa County departments/agencies will participate in the Maricopa County Managing for Results system and shall comply with this policy.

General Requirements

Planning for Results

Each department/agency will develop and submit to the Office of Management and Budget a department/agency strategic plan as part of the budget process.

All strategic plans will be developed and presented to the Office of Management and Budget in required format as outlined in the Managing for Results Resource Guide. All strategic plans will be submitted according to the annual budget calendar.

All managers will work with assigned employees to establish performance plans that align with department/agency strategic plans. Performance plans will be developed in accordance with the Performance Management policy.

Managing for Results Policy (Continued)

The County Administrative Officer will develop and present to the Board of Supervisors a Countywide strategic plan, which contains strategic priorities and key result measures.

Budgeting for Results

The Office of Management and Budget and the Department of Finance will develop and maintain a financial structure aligned with the Managing for Results system.

The Board of Supervisors directs the Office of Management and Budget to review department/agency strategic plans and performance measures as a basis for making funding recommendations.

Reporting Results

Departments/Agencies will report quarterly to the Office of Management and Budget on their family of measures for budget and planning purposes according to the annual budget calendar.

The Office of Management and Budget will prepare and distribute a summary of measures.

Evaluating Results

Internal Audit will review and report on strategic plans and performance measures.

Decision Making and Accountability

The Board of Supervisors directs all Management to use performance information to manage activities effectively and efficiently.

Management will consider performance information in making policy and program decisions.

Performance Management Process Policy

Purpose

This policy integrates the Performance Management Process with the Managing for Results system in Maricopa County. The Performance Management Process is a tool for managers, supervisors, and employees to align organizational, departmental, and personal goals and to provide a basis for measurement of employee performance. This policy supersedes any other policy or procedure related to performance management.

Process

The Performance Management Process is annually administered by each department through this four-step cycle:

Develop Performance Plan - Supervisors and employees shall collaborate in the development of an individualized annual Performance Plan that supports the overall department/division results. This written plan should clearly communicate performance expectations and behaviors. It should describe what results are expected and should establish how each employee's performance will be measured and tracked. The Performance Plan will include a Planning & Alignment Worksheet and an Employee Development Plan. Employees will document that they reviewed the performance factors that will be rated. They will also record the support they will need to accomplish the goals and expectations. These documents shall be filed in the official employee personnel file at Human Resources at the beginning of the cycle.

Monitor Performance - Each supervisor is strongly encouraged to meet with an employee at least every six months. Ideally, supervisors will meet with each employee on a quarterly basis to monitor the progress made on goals, development, and performance factors with a focus on achieving results. Performance data and measurements should be presented by both the supervisor and the employee for review and discussion. Expectations may be renegotiated to meet current circumstances. These meetings should be formally documented, signed by the supervisor and employee, and then placed in the employee's departmental personnel file.

Coach and Counsel - Each supervisor is encouraged to regularly coach an employee about progress or lack of progress on goals and work behavior. The purpose of coaching is to help the employee attain their performance results and promote ongoing communication. Coaching sessions are ongoing and can be formal or informal. Counseling is used by a supervisor to help an employee define and work through a problem or work habit that is negatively affecting work performance.

Evaluation - At the end of the performance cycle, a formal, written evaluation shall be conducted. The evaluation discussion shall include a follow-up on the Performance Plan, progress on the employee's development plan and a discussion of future goals as the new performance cycle begins immediately. The employee and supervisor will discuss Performance Results Ratings for the period and record the results on the Performance Management Evaluation form. This form must be submitted to Human Resources/Records. Each employee will be asked for comments and responses to questions about the process. If they disagree with their evaluation, they may request a higher review.

Performance Management Process Materials

Human Resources will provide standard forms for the Performance Management Evaluation and Performance Plan. These forms must be sent to Human Resources/Records as described in the Performance Management Process cycle. These forms are available electronically on the Electronic Business Center (EBC), from Human Resources, or your department's HR Liaison. Human Resources may occasionally approve the use of alternative formats for specific business reasons.

Performance Management Process Policy (Continued)

Ratings

A standard five-level scale will be provided for ratings on the Performance Results Ratings and Performance Factors. Performance results can fall into five possible ratings: Distinguished Performance; Consistently Exceeds Performance Expectations; Good Solid Performance; Partially Meets Performance Expectations; or Does Not Meet Expectations. Performance Factors will also be rated on a five-point scale. Some departments may need to use an alternative rating scale to fit their internal needs. However, in the final annual evaluation, all performance ratings must fit into the county standard as listed above and reported on the Performance Management Evaluation Report form.

Ratings should accurately reflect the employee's performance in relation to agreed-upon expectations set forth in the Performance Plan. Rating inflation should be avoided. All Performance Result Ratings, with the exception of Good Solid Performance, require a justification on the Performance Management Evaluation Report Form. If a Performance Result Rating indicates Does Not Meet Expectations, the evaluation must be accompanied by a corrective action plan and a monitoring schedule that the supervisor writes and discusses with the employee.

Organizational Roles In The Performance Management Process

Elected Officials, County Administrative Officer and Chief Officers will support this Performance Management Process by implementing it with their direct reports and then holding them accountable for completing the process throughout the organization. The management of the Performance Management Process should be a specific expectation and result in every supervisor's annual Performance Plan.

Department directors will direct the Performance Management Process to ensure alignment with Maricopa County and department's strategic and annual plans. They will hold middle managers and supervisors accountable for the annual implementation of this process by including this responsibility in the annual Performance Plan of their subordinates. They will be available to serve as the final step in a higher review of the evaluation as requested by an employee.

Supervisors and managers will drive this process in collaboration and cooperation with their direct reports. They shall meet with each employee to set up a Performance Management Plan and will regularly meet with each employee to monitor performance. Supervisors and managers are encouraged to meet at least quarterly to monitor performance and as needed to coach and counsel. Supervisors will complete the evaluation annually. The management of the Performance Management Process with their direct reports will be an expectation and result in their own Performance Management Plan. Managers shall be available to serve as the first step in a higher review of the evaluation for all their staff other than their direct reports and when requested by an employee.

Employees will actively participate in the Performance Management Process. In collaboration with their supervisor, they will be asked to develop an annual Performance Plan that is agreed on by both the supervisor and the employee. It will include a plan for development. Throughout the year, they will track their accomplishments that will provide a basis for regular discussion with their supervisor.

Human Resources will offer:

- Training for employees, supervisors and managers in the Employee Course Catalog and Management Institute.
- Consulting, as requested, with directors and managers on the use of tools and the process itself.
- Coaching for supervisors, as requested, during implementation of the process.
- Development and electronic distribution of standard forms.

Human Resources/Records will receive all performance plans and annual evaluations, record the dates completed into HRMS, and file them in the official employee personnel file at Human Resources.

Reserve and Tax Reduction Policy

Introduction

The purpose of this policy is to provide for long-term financial stability and low, sustainable tax rates through responsible use of non-recurring resources, appropriate and minimal use of debt, and maintenance of reserve funds. Adherence to the policy will insure that Maricopa County maintains recurring revenue streams sufficient to support ongoing spending requirements. Adequate reserves will allow the County to maintain services during economic downturns without drastic expenditure reductions or tax increases while longer-term budgetary adjustments are put in place.

Further, this policy sets budgetary and financial guidelines regarding the reduction of taxes. The Reserve and Tax Reduction Policy demonstrates a commitment to the maintenance and, when possible, reduction of tax rates while ensuring that Maricopa County remains financially stable and accountable to the citizens.

Definitions

Fund Balance: The difference between fund assets and fund liabilities.

Reserve Policy Guidelines

The Board of Supervisors will maintain reserve fund balances in the General Fund, and in other funds as appropriate. Reserves will be designated for elimination of cash flow borrowing in the General Fund and in other funds as necessary.

Unreserved beginning fund balances will be estimated and included in the annual budget; such expenditures will be designated in the budget as appropriated fund balance. Fund balances may be appropriated for the following specific uses:

- Acquisition of fixed assets.
- Retirement of outstanding debt.
- Fiscal stabilization by offsetting operating revenue shortfalls due to economic downturns, so long as adjustments are made to restore the structural balance of the budget within one to two fiscal years.

As an alternative method of acquiring assets, estimated fund balances may be reserved for repayment of debt used to build or acquire capital improvements. This method of financing will set aside fund balances that will fully or partially cover the outstanding debt, while maintaining additional cash reserves. As a guideline, no less than 25% of the outstanding debt principal must be held in reserve, or the capital acquisition must result in operating savings, such as building leases, that offset the ongoing debt service expenditures. The Board may consider exemptions to this guideline if there is a strong business justification for doing so.

Proceeds from the sale of real property will be reserved for capital improvements or to repay debt used to finance capital improvements, so long as future liabilities associated with the property, including environmental clean-up, have been met.

Use of fund balances must be consistent with the Tax Reduction Policy Guidelines, as outlined.

Reserve and Tax Reduction Policy (Continued)

Tax Reduction Policy Guidelines

Unless otherwise required by law, the Board of Supervisors/Board of Directors will strive to maintain the combined primary, debt service, Library District, and Flood Control District property tax rates at current or lower levels.

The Board of Supervisors/Board of Directors may reduce property tax rates under the following conditions:

- The tax reduction is sustainable for the foreseeable future according to reasonable and conservative forecasts.
- The budget is currently structurally balanced, e.g., recurring revenue exceeds recurring expenditures and will remain so into the future according to reasonable and conservative forecasts.
- Fund balance reserves are sufficient to eliminate cash-flow borrowing and unexpected economic changes.
- Fund balances have been appropriated or reserved for repayment of outstanding debt.
- Necessary capital expenditures are appropriated from fund balance, or supported by debt that is backed by reserved fund balances.

Minimum Fund Balances for Cashflow Purposes



Maricopa County

Department of Finance

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5/02/03

To: David Smith, County Administrative Officer
Sandi Wilson, Deputy County Administrative Officer
Chris Bradley, Deputy Budget Director

Thru: Tom Manos, Chief Financial Officer

From: Andrew Huhn, Deputy Finance Director

Subject: Minimum Fund Balances for Cashflow Purposes

The purpose of this memo is to provide you the minimum fund balances needed for the FY 2003-04 budget preparation in the General Fund, Flood Control District and Library District funds to avoid short-term borrowing. These estimates are updated each year with the budget cycle.

General Fund – Needed Minimum Fund Balance: \$99,191,505

1) Below is a list of cash funds used to calculate the minimum fund balance requirements for the General Fund. If these cash balances are exhausted, a short-term borrowing instrument (Line of Credit, Tax Anticipation Note, Internal Borrowing Agreement) would be required.

- General Fund
- Equipment Services Fund (Internal Service Fund)
- Reprographics (Internal Service Fund)
- Telecommunications (Internal Service Fund)
- Solid Waste (Enterprise Fund)

2) The Internal Services Funds listed above are included because they are an extension of General Fund responsible activity and represent available cash for county administrative operations. The Solid Waste Fund is included because it has a significant cash balance generated by the sale of the Northwest Regional Landfill in September 1996. These funds were set aside by the County to separately account for and fulfill the General Fund obligation to fund long-term (25 plus years) landfill post closure costs. Given this connection to General fund and that it is not anticipated that these post closure costs will ever require significant draws on that cash, the balance is available for the County's administrative/operational cashflow needs.

3) The General Fund's strongest financial position, due to property tax payments, occurs in November and May. Historically, the General Fund reaches its lowest fund balance position between September and October.

Flood Control District – Needed Minimum Fund Balance: \$15,207,156

1. The Flood Control District only has one cash fund available to finance its operational expenditures. They do utilize a separate capital projects fund for their CIP, but those expenditures are supported by fund transfers from Flood Control's operational fund.

2. Flood Control's operational fund is primarily funded with property taxes and because of this, it shares the same pattern of fiscal low and high points as the General Fund.

However, one significant difference between Flood Control and the General Fund is that Flood Control has a fairly unpredictable spending pattern with regard to capital projects as well as when intergovernmental revenues are posted. For purposes of calculating the minimum fund balance, it is assumed that capital projects will be uniformly spent during the year. It was also assumed that major intergovernmental revenue would be posted uniformly during the year or when significant capital project spending will occur.

Library District – Needed Minimum Fund Balance: \$3,118,633

Similar to Flood Control the Library District only has one fund to finance its operations. It is primarily funded through property tax and has a fairly uniform spending pattern during the year.

Changes to the Model

It should be noted that this year's model to calculate the balances was changed in two ways.

- In the past, the Department of Finance estimated what the spending would be for the next year's budget, based on historical spending patterns. For this year, estimates for the FY2003-04 budget were provided by OMB. This enhanced the accuracy of the model as the most recent budget estimates for each applicable fund were used.
- Since this calculation actually reaches into FY2004-05 budget, given the nature of what minimum fund balance point we are trying to predict, an estimate is needed for budget growth between FY2003-04 and FY2004-05. In the past, the Department of Finance would again make an estimate on that growth. For this year, we applied the estimated CPI index used by OMB for the 10-year forecast.

Both of these changes have made the model more consistent and should translate into a smoother, more reliable growth pattern for the projected minimum fund balances needed in the future.

If you have any questions on the assumptions used or changes to the model, please let me know. If you would like, I would be happy to provide more detail on how the model calculates the needed minimum fund balances for each fund.

cc: Shelby Scharbach, Deputy Finance Director
LeeAnn Bohn, Budget Administrator

Policy for Administering Grants

Introduction

Maricopa County receives significant funding from federal, state and local agencies annually; however, it does not have a formal Policy to follow when applying for and receiving grant funds. In order to ensure that the County is fully and timely reimbursed for all allowable expenses associated with grants, it is imperative that Responsible Departments negotiate to consistent goals, closely monitor their expenditures and claim reimbursement in a consistent and timely manner.

This Policy shall serve as the framework for Responsible Departments to follow when applying for grants and negotiating the terms and conditions of the agreements. This Policy is not intended to discourage Responsible Departments from seeking grant funding as a means to support various services and programs. Rather, it is intended to provide consistent guidelines for grant administration to ensure optimum financial arrangements for Maricopa County and to enhance Board acceptance of grants conforming to this Policy.

Definitions

Dept. Overhead: refers to departmental costs incurred for the joint benefit of both grant and non-grant programs.

Grantor Agency: refers to a federal, state, local or private agency or organization which provides the grant funding and/or grant funding oversight.

One-time Grants: refers to funding from a Grantor Agency which is provided for a limited duration for a specified project or program. This type of grant may be provided to start a new program or service or for a program or service which has a limited life.

Ongoing Grants: refers to funding from a Grantor Agency which is expected to be provided year after year for a specified program(s) or service(s).

Overhead (A-87): refers to costs, benefiting both grant and non-grant activities, allocated by the Department of Finance to all non-General Fund departments. An allocation is also calculated for Responsible General Fund departments to be included in departmental overhead.

Responsible Dept: refers to the department, office or agency under budgetary responsibility of the Board of Supervisors, which has direct oversight responsibility for the program(s) funded partially or totally with the grant funds. The elected official or department director of the Responsible Department shall act as the agent of the County for purposes of this policy.

Implementation

This policy will take effect immediately. Provisions under sections titled "FUNDING" and/or "OVERHEAD/INDIRECT COSTS (A-87 CHARGES)" will not apply to 1995-96 grants if the grant has already been submitted and/or approved by the Grantor Agencies. Grants which are in the application or negotiation stage of the process may continue; however, final acceptance of the grant must be approved by the Board.

Grant Submittal

While all grants must be accepted by the Board of Supervisors before funding can be expended, grant applications which fully comply with this Policy do not require Board approval at the time of

Policy for Administering Grants (Continued)

submission for funding. Except as noted, applications for funding which deviate from this Policy (for any reason) shall require Board approval prior to submission. The County Administrative Officer may approve exemptions to this policy with regards to indirect cost reimbursement. EXCEPTION: The Board of Supervisors shall be notified by any affected Responsible Department in an annual or more frequent presentation of their intent to apply for all ongoing grants which deviate from this Policy, the nature of the deviation(s) and the reason for it (i.e. the grantor agency or the terms of a specific grant prohibit charging overhead, etc.). Once acknowledged and approved by the Board that it continues to support applying for such grants(s), the Responsible Department will not be required to obtain Board approval prior to the submission for continued like funding from the same Grantor Agency. Nothing contained within this Section shall preclude a Responsible Department from seeking approval for both the submission and acceptance of award at the pre-submission stage, provided that all terms of the grant are consistent with the information presented to the Board.

Grants for the Judicial Branch in Maricopa County will be identified by the Presiding Judge of the Superior Court in an annual presentation to the Board of Supervisors. The presentation will reference the individual grants, and whether any of the provisions of the grants deviate from this Policy. After these grants have been reviewed and accepted by the Board of Supervisors, subsequent grants for that fiscal year from the same Grantor Agency with like provisions do not require the Board's review and acceptance of the grant. Subsequent grants from a new Grantor Agency will be transmitted to the Board of Supervisors for review and acceptance.

Funding

To improve cash management practices, it is the County's preference to receive funding on an advance basis instead of a reimbursement basis. Therefore, every effort is to be made by Responsible Departments to obtain advance funding from the Grantor Agency. This is especially critical for one-time grant funded programs/activities and where the County is advancing funds to nonprofit subcontractors. Responsible Departments with existing grant agreements are to contact their Grantor Agencies and attempt to renegotiate the terms of these agreements. Upon request, the Department of Finance will assist in negotiations with Grantor Agencies.

If funding is to be provided on a reimbursement basis, Responsible Department staff will note this in any submittal or correspondence to the Board of Supervisors. The Board may request staff to present the cost/benefits of accepting a reimbursement grant versus not accepting a particular grant. The cost/benefit analysis will take into account if the grant funded services are mandated. The analysis should also consider the impact of indirect cost recovery and advance funding requirements on the competitiveness in obtaining grant funding.

One-time Grants which are actually start-up grants for new programs or services will be so noted in the submittal to the Board of Supervisors. Program costs which Responsible Departments wish to continue once the grant funding has been depleted will be identified and reported to the Board of Supervisors at the time of submittal for consideration. The Responsible Department will present adequate analysis and information to the Board of Supervisors to assist the Board in deciding whether the County should fund expenses for the project or program from other County funds following the depletion of the grant funds.

Whenever permitted by the Grantor Agency, grants requiring County matching funds will first use County Overhead (A-87) as a match. If the required match exceeds County Overhead (A-87) or Overhead is not an allowable expense by the Grantor Agency, the Responsible Department shall inform the Board of Supervisors of the exception and estimate the relative financial in-kind impact.

Policy for Administering Grants (Continued)

Claiming

Responsible Departments will provide to the Department of Finance a copy of the grant agreement, including the award amount. Responsible Departments will record and track grant revenues and expenditures. Responsible Departments shall submit claims for either an advance or reimbursement to the Grantor Agency as frequently as permitted under the grant agreement. Ideally, this will be no less frequent than monthly. At grant year end, each Responsible Department shall close out its respective grants. This includes preparing and submitting any required final reports to the Grantor Agency and either returning excess funds or requesting final reimbursement for the grant year. A copy of the final report shall be provided to the Department of Finance.

Overhead/Indirect Costs (A-87 Charges)

Annually, the Department of Finance will prepare or cause to be prepared a cost allocation plan consistent with Federal Circular A-87. The Department of Finance and the Office of Management and Budget will inform each Responsible Department of their share of the A-87 charges for that particular fiscal year. Generally, grants are to financially support 100% of their A-87 charges. On a year-by-year basis, a Responsible Department may request that the Board of Supervisors waive all or a portion of their A-87 charges for that fiscal year, for all or specific grantor agencies. (A waiver or disallowance of A-87 charges results in a General Fund subsidy for paying the support costs for the grant funded program.)

Purchase of Computing and Network Systems

To ensure compatibility and supportability of the County computing and network infrastructure, Responsible Departments are to consult with and obtain approval from the Chief Information Officer prior to purchasing any desired equipment. This applies to hardware, software and communications technologies including data, voice, video, image radio telemetry and facsimile purchased under the provisions of the County's Procurement Code. Departments in the Judicial Branch of Maricopa County will consult with the Chief Information Officer prior to any purchases under the Judicial Procurement Code to determine whether the purchase will require compatibility and supportability of the County computing and network infrastructure.

Accounting for Grant Funded Programs

Effective July 1, 1995, each department will have its own fund designated for grant activities. This will permit both the Responsible Department and the Department of Finance to readily identify the cash balance of grant funded programs at any point during the fiscal year.

Grant Monitoring by Department of Finance

The Department of Finance will monitor grant expenditures and revenues on a regular basis. At a minimum, the Department of Finance will:

- prepare and provide to the Responsible Departments a quarterly grant schedule. This schedule will include year to date revenues and expenditures and inception to date receivable or deferred revenue balance for each individual grant.
- ensure that grant expenditures do not exceed grant awards or available funding if balances are carried forward from a preceding year. This expenditure limit will be noted on the grant schedule and any grant that approaches the maximum available funding will be immediately identified. The Responsible Department will be contacted and all grants which are projected to exceed the expenditure limit will be reported to them and the Board of Supervisors.

Policy for Administering Grants (Continued)

- examine individual grant balances on a monthly basis to identify departments that are not requesting reimbursement from the Grantor Agency on a monthly basis. Responsible Departments which are not regularly claiming reimbursements will be contacted by the Department of Finance and directed to submit the appropriate documentation to the Grantor Agency.
- examine the final reports submitted by the Responsible Departments to ensure that indirect costs either identified in the County's A-87 Plan or approved by special action by the Board of Supervisors are being reported to and reimbursed by the Grantor Agency.

General Support from the Department of Finance

While each Responsible Department has staff assigned to monitor and report the financial activities of grants, the Department of Finance will provide general and technical oversight and monitoring of all grant funds.

Indirect Cost Policy for Grant Programs

Purpose

To establish a standard policy and general procedures governing the receipt, recording and disposition of OMB Circular A-87 allowable indirect costs recovered from the grantors.

Definitions

Grants: transactions in which an entity transfers cash or other items of value to (or incurs a liability for) Maricopa County as a means of sharing program costs or otherwise reallocating resources to the recipients.

OMB Circular A-87: the Federal government circular that defines allowable indirect costs for federal programs.

Cognizant Agency: the Federal agency responsible for reviewing, negotiating, and approving cost allocation plans or indirect cost proposals developed under OMB Circular A-87 on behalf of all Federal agencies.

Indirect Costs: refers to those costs incurred for a common or institution-wide objective that benefits more than one grant program or project. Such costs are not readily assignable to the cost objective specifically benefited.

County-wide Full Cost Allocation: used to allocate the full cost of running the County's Central Service Departments.

County-wide A-87 Indirect Costs: Central Service department costs, benefiting both grant and non-grant programs. These costs are allocated by the Department of Finance in accordance with OMB Circular A-87.

Central Service Departments: departments that support, manage, and maintain County operations (i.e. Finance, OMB, etc.)

Department A-87 Indirect Costs: departmental costs benefiting both grant and non-grant programs.

Background

Currently there is no standard policy in effect for the treatment of recovered A-87 indirect costs from grants funds. All departments are required to charge their grant funds for A-87 indirect costs unless prohibited by the grant contract, law, or County Board of Supervisors approval.

Policy

On an annual basis the Department of Finance-Grants Unit prepares an A-87 County-wide indirect cost allocation plan. The Department of Finance-Grants Unit is responsible for maintaining, updating and negotiating the County-wide A-87 plan with the cognizant agency, United States Department of Housing and Urban Development (HUD). The County's A-87 indirect costs plans are used as a means of equitably recovering indirect costs from both federal and non-federal grant programs. All departments receiving grant funds shall submit a written request to the Department of Finance-Grants Unit to prepare a Departmental A-87 cost allocation plan.

Indirect Cost Policy for Grant Programs (Continued)

For General Fund departments-

- All recovered Departmental A-87 costs from grants will be charged to the grant fund under sub-object code 0831-01 and deposited into the department's General Fund operating agency under revenue source 0621-01.
- All recovered County-wide A-87 indirect costs from grants will be charged to the grant fund under sub-object code 0831-00 and deposited into the General Fund, agency 180, org 1810, revenue source 0621-00.

For non-General Fund departments-

- The Department of Finance-Grants Unit will prepare the County-wide monthly indirect cost charge (full indirect or A-87 indirect, as applicable) to the non-General Fund departments. The Department's operating agency will be charged under sub-object code 0831-00 and revenue will be deposited into the General Fund, agency 180, org 1810, revenue source 0621-00.
- All recovered Departmental A-87 indirect costs from grants will accumulate in the Department's operating agency, sub-object 0831-01 will be expensed to the Department's grant agency, sub-object code 0831-01.
- All recovered County-wide A-87 costs from grants will be treated as a transfer of expenses from the Department's operating agency, sub-object 0831-00, to the Department's grant agency, sub-object code 0831-00.

The above accounting strings are subject to change by the Department of Finance, and departments will be notified as necessary.

In some cases the grantor may limit the recovery of indirect costs at a percentage less than the combined Departmental and County-wide A-87 indirect rate. In these cases, the Departmental A-87 rate shall be satisfied first. Any remaining funds will then be applied to the County-wide A-87 rate.

Procedures

Both recoverable and unrecoverable estimated A-87 indirect costs should be fully disclosed and quantified on the Board agenda and included in the local match if allowable. This information enables the Board of Supervisors to have a clear understanding of the financial impact on Maricopa County for each individual grant/program.

Prior to submission to the Board of Supervisors, a copy of all grant applications and contracts must be submitted to the Department of Finance-Grants Unit to ensure compliance with this policy.

Departments are required to prepare journal vouchers to charge grants for the eligible A-87 costs through the previous month end. The journal voucher must be submitted to the Department of Finance-Grants Unit for approval. Indirect cost allocations will be monitored by the Department of Finance-Grants Unit, as part of the Grant Monitoring Procedures.

Summary

This policy will ensure that all indirect costs are handled in a fair and consistent manner regarding the receipt, recording and/or the disposition in accordance with the applicable grant contract and laws.

General Government Policy

Purpose

The purpose of this policy is to provide guidelines for development and administration of the General Government budget to County Departments so that the General Government budget is handled according to Board policy and direction.

Budgeted Revenues

The revenues budgeted in the General Government budget are revenues that may be specific to particular funds, but benefit several departments and not a particular department or program within a department. Examples of these revenues include:

- Property Taxes (General Fund and Debt Service Fund)
- Anticipated Grants from outside sources
- State Shared Sales Taxes
- State Shared Vehicle License Taxes
- Cable TV Application Fees for franchise agreements with the County
- Liquor Licenses fees
- Jail Excise Taxes (Detention Fund)
- Other Miscellaneous Revenue as appropriate.

Budgeted Expenditures

The expenditures budgeted in the General Government budget are general expenses not specific to a particular department, or which benefit the County as a whole. These expenses can include budgeted contingencies, general debt service, taxes and assessments, legal expenses, and various Board-approved special projects or initiatives

Expenditure items will be listed in the Recommended budget, and individual items are subject to Board approval.

Procedures

Budget Process

General Government will follow all County budgeting policies and guidelines including the approval process established by the Board of Supervisors. The Office of Management and Budget, along with the County Administrative Officer, will be responsible for developing the General Government budget for each fiscal year. The recommended budget will include an itemized schedule of proposed expenditures by fund.

Approval Of Expenses

The Deputy County Administrator or designee must authorize all expenditures prior to processing. This authority has been delegated to the manager responsible for a particular item within General Government. If the expenditure is not approved it will be returned and absorbed within the budget of the department that submitted it.

General Government Policy (Continued)

Contingency Fund

If a contingency fund is adopted in the General Government budget during a fiscal year, General Fund departments can request funding for unanticipated expenditures or unfunded projects. These requests must be handled via a Board agenda item, and submitted by the responsible department. The Board of Supervisors must approve all requests for contingency funds.

Authority/Responsibility

The administration and maintenance of the General Government budget is the responsibility of the Office of Management & Budget. Expenditures charged to General Government must be approved by the Deputy County Administrator or designated to ensure that the expenditures are budgeted and appropriate.

If approved, the contingency budget will be reduced and the appropriate department appropriation or other General Government item will be increased.

Vehicle Replacement Policy

Introduction

The purpose of this Policy is to provide County Departments/Special Districts with guidelines so that existing vehicles can be replaced in a timely and cost-effective manner.

Background

Equipment replacement must be planned and approval for replacement received through the budget process. The Equipment Services Department has the responsibility to plan for replacement needs in conjunction with the County Departments/Special Districts. During development of each fiscal year's budget, the Office of Management and Budget (OMB) reviews requests received from Departments/Special Districts for replacement of existing vehicles. In determining the amount of funding required, only the cost to replace existing vehicles with their equivalents is considered. Upgrades and additional new vehicles may not be charged to the appropriate vehicle replacement budget.

Sheriff's Office Only: The Sheriff's Office equipment replacement schedule will be discussed and approved during the annual budget process. Due to the unique nature of the functions of the Sheriff's Office, the equivalent replacements and upgrades may be changed to meet departmental needs, if the costs remain within budget targets. However, these changes will be discussed with OMB prior to proceeding to ensure costs are appropriate.

Guidelines

The Department/Special District, working with Equipment Services, prepares a needs assessment to determine which vehicles require replacement for upcoming fiscal years.

Vehicle replacement will be funded only for the current equivalent equipment class, make, model and equipment extras.

Upgrades are not funded under the appropriate vehicle replacement budget. If a Department/Special District determines upgrades are necessary, the Department/Special District has two options: (a) pay for the upgrades from the Department's/Special District's current operating budget; or (b) request upgrades and additions during the development of the Department/Special District budget.

If the full cost of replacement is actually lower than originally estimated, the savings will revert to the appropriate fund.

Possible cost overruns will be absorbed by the appropriate vehicle replacement budget.

OMB must approve all charges to the vehicle replacement budget.

Exceptions

If, during the replacement process, the Department/Special District requires changes to the original vehicle replacement request, the Department/Special District must request reconsideration of their initial vehicle replacement plan. The criteria OMB will consider during the review of the Department's/Special District's revised plan includes funding and the impact on current and future costs for maintenance, operation and replacement. To assist OMB in performing a full analysis of the revised replacement plan, Departments/Special Districts are requested to provide:

A justification statement which supports changes to be in the best interest of Maricopa County citizens, enhances services provided to the citizens and benefits the County/County Special District overall. This statement can also include information on changes in service levels which require the use of a different vehicle class, the impact on current and future costs for maintenance, operation and replacement as well as information on funding.

Vehicle Replacement Policy (Continued)

A spreadsheet which reflects the current vehicle replacement schedule with costs and the proposed vehicle schedule with costs. The spreadsheet needs to reflect the increase or decrease of cost for each vehicle and an explanation for the cost change.

A complete justification for any equipment additions to the replacement vehicles and how these equipment additions enhance the service levels being provided to Maricopa County citizens.

OMB will review the request and provide the Department/Special District and Equipment Services with final approval or disapproval of the proposed change to the Department's/Special District's equipment vehicle replacement plan within three working days of receipt.

Glossary

Activity: A set of services grouped together around a common purpose or result.

AHCCCS: Arizona Health Care Cost Containment System.

ALTCS: Arizona Long Term Care System.

Base Level Internal Service Charge: A base-level, fixed charge that is required by all agencies for normal business operations that cannot be controlled directly by department management. As an example, Telecommunications provides base-level services that include phone line administration, 506 and 372 exchange, voice mail, transmission systems, etc.

Base Level Request: An initial fiscal year's budget amount, with adjustments for program changes, grants, departmental realignment, changes approved by the Maricopa County Board of Supervisors and annualized costs for previously funded budget issues (initiatives). A department's base budget request must be within the budget target provided.

Baseline: An established level of previous or current performance that could be used to set improvement goals and provide a comparison for assessing future progress.

Benchmarking: A continuous process of collecting information on internal or external standards, processes, and/or best practices, evaluating why they are successful and applying what is learned.

Budgeting for Results: A budgeting strategy where decisions are based on or informed by performance information that describes the cost or efficiency of producing an activity and the results achieved for customers—those whose best interests are served by or who receive or use the products or services of a department or program. This is accomplished by structuring the accounting and budgeting systems according to the structure of departments' strategic plans. Note: Accountability is at the heart of Budgeting for Results—County Government is willing and able to tell taxpayers what they are getting for their money in terms of results for customers.

Capital Budget: The first year of the Capital Improvement Program (CIP).

Capital Improvement Program (CIP): A five-year plan of capital improvement projects that outlines project costs, funding sources and future operating costs associated with each capital improvement.

Capital Improvement Project: A major, nonrecurring expenditure of \$150,000 or more used to expand or improve the County's physical assets, including land, facilities and infrastructure. Capital improvement projects generally result in new facilities with expected life spans of many years, in substantial extension of the useful life and monetary value of existing facilities, or in increases to the existing "footprint" of a building. Capital improvement projects generally span two or more years. Note: Separate and distinct new facilities should be budgeted as discrete projects. Portions of new facilities should be included in the overall project budget for the overall facility.

Capital Outlay: An expenditure from a department operating budget for the acquisition of, or addition to, a fixed asset. A fixed asset is an item that costs \$5,000 or more and has a useful life of at least one year. Fixed assets with costs over \$5,000 should be budgeted and itemized in the capital object codes (900 series).

Capital Projects Fund: A fund established to account for the proceeds of bond issues and other resources for the acquisition, construction or reconstruction of major capital facilities.

Carryover Funding: An amount budgeted for FY 2002-03 to pay for a capital expenditure budgeted for FY 2001-02 for which an obligation has been incurred that cannot be paid by June 30, 2002. Note: Carryover items should be identified in the base budget submission.

Central Services Cost Allocation Plan: An allocation of General Fund Central Service departments costs (i.e. human resources, internal audit) to all non-General Fund departments through a consistent, logical methodology in proportion to the service or benefit received.

COP's (Certificates of Participation): A method of structuring and securitizing lease payments to investors by dividing the lease payments into fractionalized interests or shares for individual sale to investors. A formal certificate represents each share, much like a bond. However, unlike bonds, COPs are typically subject to annual appropriation and do not represent a "debt" of the issuer or other lessor, but rather a proportionate interest in a flow of lease payments that are pledged to a trust.

County: Maricopa County government.

DCA: Deputy County Administrator.

Debt Service Fund: A fund used to account for the accumulation of resources for and payment of general obligation, special assessment, and stadium district bond principal and interest.

Demand Measure: A measure of the number of total units of service or product anticipated to be demanded or needed by the customer. Examples include, number of residents eligible for job training or number of building inspection applications received.

Department: An organizational unit headed by a director or elected official. In terms of financial structure, departments can have multiple funding sources, (i.e. general fund, special revenue etc.) that are based on specified uses. The combination of the various funds are consolidated at the department level.

Discretionary Internal Service Charge: A charge for a service above the base service level that can be controlled at the discretion of the requesting department, such as fuel use, motor pool, reprographic services, long distance, cellular phones, pagers, telecom work orders.

Econometrics: A forecasting method that captures the behavioral relationships of many variables (called explanatory variables) on the variable being forecast. The method applies regression analysis to historical data to determine the marginal impact of the explanatory variable. Typically, the explanatory variables are related to the demography or economy of the community.

Efficiency Measure: A performance measure that measures the average activity cost per output or result. Examples include cost per participant served or cost per building inspection completed within seventy-two hours.

Eliminations: Eliminations are included in the budget to offset amounts budgeted as expenditures in one fund that are associated with offsetting revenues and expenditures in another fund. Interdepartmental charges from the Reprographics (print shop) fund to various County departments are one example. Departments pay the print shop for services, and these costs are included in departments' budgeted expenditures, supported by revenues from sources external to the County. The print shop, in turn, budgets these payments as revenue, along with expenditures related to the cost of providing printing services.

Enterprise Fund: A fund used to account for operations that are financed and operated in a manner similar to private enterprises where the intent of the County is that the costs of providing goods and services to the general public on a continuing basis be financed through user charges. This allows for the evaluation of these funds on the same basis as investor-owned enterprises in the same industry.

Environmental Assessment: An analysis of the internal and external trends and issues that will have a major impact on the department and its customers over the next two to five years. Issue statements summarize the trends and the impact on the department. The environmental assessment is based on data-based information and reasoned professional judgment that describes changes anticipated both from inside and outside the department.

Family of Measures: A set of the four categories of performance measures that are used to measure the performance of an activity. The categories of measure are result, output, demand and efficiency.

Full Time Equivalent (FTE): A value equivalent to a number of employees paid full time (forty hours per week, or from 2,080 to 2,096 hours per year, depending on the calendar). A half-time position that is paid 20 hours per week equates to .5 FTE; four half-time positions, each paid for 20 hours per week, equals 2.0 FTE, and so on. A single position may have an FTE value greater than zero, but not greater than 1.0. A group of positions has an aggregate FTE value based on the FTE values of the specific positions within the group.

Fund: A fund is used to account for revenues and expenditures with a specified purpose.

Fund Balance/Equity: An amount comprised of accumulated excess or deficiency of revenues less expenditures of a fund. This is measured at the beginning or end of a fiscal year.

GAAP: Generally Accepted Accounting Principles.

General Fund: A fund accounting for all financial resources of the County, except those required to be accounted for in other funds, and serves as the County's primary operating fund.

GO Bond: General Obligation Bonds are approved by a majority of Maricopa County residents that are sold to raise funding for capital expenditures. Funding for repayment is provided by the County's secondary debt service property tax levy.

Indirect Cost: A cost that is necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service. The central service cost allocation is an example of the allocation of indirect costs.

Input: A volume of resources used to provide an activity. Inputs are typically stated in terms of dollars or hours, but are sometimes stated in terms of people or material resources.

Internal Charge: A cost billed to one County department by another County department for base level or discretionary services provided.

ISF (Internal Service Fund): A proprietary fund that accounts for the financing of goods or services provided by one department to other departments on a cost-reimbursement basis like a business.

Issue Statement: A summary statement of an issue and trend that will have a major impact on the department and its customers over the next two to five years. Issue statements include what that impact will be and are the products of the environmental assessment phase in strategic planning.

Key Result Measure: A performance measure that is directly related to the program purpose statement and measures the impact that a program had on citizens/customers.

Major Maintenance: A category of non-routine projects comprised of major maintenance or upgrades to facilities and/or equipment that will achieve demonstrable savings in operational cost, extend the useful life of assets, or achieve at least ten percent savings in current energy consumption. Each project cost must exceed \$20,000 for it to be classified as a major maintenance item. Examples of Major Maintenance projects include replacing heating, ventilation, and cooling (HVAC) systems, replacing roofs, repairing building exteriors, retrofitting light fixtures, installing variable drive fan motors, installing energy management systems, etc. Maintenance projects costing less than \$20,000 will be treated as Facilities base-level or discretionary services, and charged accordingly (refer to Internal Charges section).

Mandate: A program that meets constitutional, statutory or court-ordered requirements from either Federal or State entities.

MCSO: Maricopa County Sheriff's Office.

MFR (Managing for Results): A systemic approach to management decision-making, resource allocation, and accountability for results. It includes an integrated system of processes: Planning for Results, Budgeting for Results, Delivering Services and Collecting Data, Reporting Results, Evaluating Results, and Decision Making.

MHP: Maricopa Health Plans.

MHS: Maricopa Health System or Maricopa Health Delivery System.

MIHS: Maricopa Integrated Health System.

Mission: A clear, concise statement of purpose for the entire department. The mission focuses on the broad, yet distinct, results the department will achieve for its customers.

MMC: Maricopa Medical Center.

MOE: Maintenance of Effort. Maintaining funding of maintenance and operational expenditures, including detention personnel compensation, employee related expenses, utility expenses of the facility, costs of food and care of prisoners, administrative support costs and costs of maintaining and repairing the facility and grounds, at a level before the voter approved detention excise tax.

Object Code: Identifies the balance sheet account (assets, liabilities, or fund equity), revenue source, or expenditure/expense type (e.g., cash, accounts payable, real property taxes, salaries and wages).

OMB: Office of Management and Budget.

Org: A level two budget under the budget org. This usually denotes a unit under the division.

Example of a departmental budget structure:

Department 110 Adult Probation

Budget Org (level 1)

1100 Administration Services

" Org (level 2)

1101 Department Administration

Output Measure: A performance measure that measures the number of units produced. Examples include number of participants enrolled in job training courses or number of building inspections completed.

PCN: A position control number assigned to a position.

Performance Measure: An on-going, quantitative indicator of resources consumed, workload, productivity, efficiency, and effectiveness. Performance measures should relate directly to objectives and allow for measurement of the same thing over a period of time. (See Family of Measures)

Personal Services: A category of expenditures within the budget that includes salaries, benefits, temporary help, special pay, overtime, and salary adjustments.

Personal Services Allocation – Out (-In): An object code (795 or 796) used to record payroll expenditures that will be charged/credited to a department for work performed on a special assignment basis. The department providing the personal services will record the expenditure as a credit and the receiving department will record the expenditure as a debit.

Personnel Savings: A savings normally realized when positions are vacant or employees are paid at lower rate than budgeted. Object code 701, sub-line "Regular Pay Personnel Savings" and object code 750 sub-line "Benefits Personnel Savings" are provided to recognize expenditure. This reduction (negative) to the personal services budget allows the department to use these budget dollars to fund other items.

Position: A specific employment, whether occupied or vacant, involving duties requiring the services of one person. A position may be full or part-time as reflected in the FTE value.

Program: A set of activities that have a common purpose or result. Programs provide operational and performance information for strategic decision making.

Restatement: A budgetary transfer which provides for a specific increase for programs or expenditures in one department with a corresponding decrease in other programs and expenditures in another department for a net impact of zero (or less).

Result Measure: A performance measure that measures the impact or benefit that customers experience as a consequence of receiving a department's services, stated as a percentage or rate. Examples include percentage of job trainees who had jobs for six months or longer or percentage of building inspections completed within seventy-two hours.

Results Initiative: A request for funding above the budget base to support a program, activity and strategic goal identified in the strategic planning process. Results initiatives address mandates, demands for service caused by demographic changes, new programs, or expansion of existing programs. Results initiatives must clearly relate to the department's mission and be supported by relevant performance measures.

Service: A service is the deliverable or product that the customer receives from a department. Services are described as nouns, not verbs, thus defining services in terms of what the customer receives rather than in terms of what the department does.

Special Revenue Fund: A fund that accounts for the proceeds of specific revenue sources (other than major capital projects) that is legally restricted to specific purpose expenditures.

Strategic Goal: A strategic goal translates resources into significant results to be achieved over the next two to five years, providing the basis for evaluating the department as a whole.

Strategic Plan: A strategic plan sets forth the purpose, strategic goals, operational organization, and performance expectations for a department. The strategic plan provides information to department staff, corporate decision makers, the Maricopa County Board of Supervisors and the public about how the department is organized to deliver results and what results the department is accountable for achieving. The plan provides the opportunity for all department staff to see how they contribute at all levels in the organization.

Sub-object Code: Identifies detailed balance sheet account, revenue source, or expenditure/expense type (e.g., cash on hand, current real property taxes, overtime wages).

Supplies and Services: A category of expenditures within the budget for all standard costs of daily operations, including such items as office supplies, rent, contractual services, and travel.

Technology Results Initiative: A results initiative for technology expenditures for more than \$20,000 or that are above a department's base budget for new or improved technology systems or for maintaining existing information technology systems.

Trend: A documented recurrence of a measurable event or circumstance over time that is increasing, decreasing or even staying the same. The size of the number of occurrences often determines whether the recurrences constitute a trend. If the number of recurrences is very small, such as number of floods in a year, it may take a number of years to document a trend in one direction or another. While a large number of events or occurrences, such as the number of court cases of a particular type, may reveal a trend within months or a few of years.

